Ramudden Danmark A/S

Navervej 24, DK-4000 Roskilde

Annual Report for 2023

CVR No. 29 51 10 98

The Annual Report was presented and adopted at the Annual General Meeting of the company on 28/6 2024

Morten Finslo Chairman of the general meeting



Contents

	Page
Management's Statement and Auditor's Report	
Management's Statement	1
Independent Auditor's Report	2
Management's Review	
Company information	4
Management's Review	5
Financial Statements	
Income Statement 1 January - 31 December	6
Balance sheet 31 December	7
Statement of changes in equity	9
Notes to the Financial Statements	10

Management's statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Ramudden Danmark A/S for the financial year 1 January - 31 December 2023.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 December 2023 of the Company and of the results of the Company operations for 2023.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Roskilde, 28 June 2024

Executive Board

Per Breinholt

Board of Directors

Morten Finslo Chairman Anna-Stina Jonsson

Kasper Bjerre Kristensen



Independent Auditor's report

To the shareholders of Ramudden Danmark A/S

Opinion

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2023 and of the results of the Company's operations for the financial year 1 January - 31 December 2023 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Ramudden Danmark A/S for the financial year 1 January - 31 December 2023, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies ("the Financial Statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Management's responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.



Independent Auditor's report

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 28 June 2024

PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31*

Kaare von Cappeln State Authorised Public Accountant mne11629 Ming Thieu Son Tang State Authorised Public Accountant mne49833



Company information

The Company	Ramudden Danmark A/S Navervej 24 4000 Roskilde
	CVR No: 29 51 10 98 Financial period: 1 January - 31 December Incorporated: 12 April 2006 Municipality of reg. office: Roskilde
Board of Directors	Morten Finslo, chairman Anna-Stina Jonsson Kasper Bjerre Kristensen
Executive Board	Per Breinholt
Auditors	PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab Strandvejen 44 DK-2900 Hellerup



Management's review

Key activities

The Company's principal activity consists of sale and rental of materials for the road industry in Denmark as well as the execution of barrier and marking contracts in connection with road and railway work.

Development in the year

The income statement of the Company for 2023 shows a profit of DKK 2,508,341, and at 31 December 2023 the balance sheet of the Company shows a positive equity of DKK 11,618,537.

Uncertainty relating to recognition and measurement

Ramudden Danmark A/S has recognize a tax asset of MDKK 3.8. The tax asset is recognized to the extent that Management expected to be able to utilize the tax loss carry forward within the next 5 years. The recognition of the tax asset should be seen in connection with Management's expectation to the positive synergies and expected increase in earnings for the merged company.

The recognition of the tax asset are associated with uncertainty, since it based on the Company's ability to generate profit going forward.

Unusual events

During the financial year 2023, the company acquired the capital share in Roads ApS as of 1 February, after which Roads ApS has been merged retroactively to 1 January 2023. Additionally the Company added a capital increase of DKK 30 million.

Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.



Income statement 1 January - 31 December

	Note	2023	2022
		DKK	DKK
Gross profit		30,844,195	8,738,940
Staff expenses	1	-22,758,128	-12,225,223
Amortisation, depreciation and impairment losses of intangible		, ,	, ,
assets and property, plant and equipment		-5,564,754	-3,176,776
Profit/loss before financial income and expenses		2,521,313	-6,663,059
Financial income	2	19,720	96,067
Financial expenses	3	-3,683,809	-1,176,629
Profit/loss before tax		-1,142,776	-7,743,621
Tax on profit/loss for the year	4	3,651,117	0
Net profit/loss for the year		2,508,341	-7,743,621
Distribution of profit			
-		2023	2022
		DKK	DKK
Proposed distribution of profit			
Retained earnings		2,508,341	-7,743,621
		2,508,341	-7,743,621



Balance sheet 31 December

Assets

	Note	2023	2022
		DKK	DKK
Acquired rights		2,754,063	0
Goodwill		11,015,362	0
Intangible assets	5	13,769,425	0
Land and buildings		461,234	375,032
Plant and machinery		18,125,345	7,654,548
Other fixtures and fittings, tools and equipment		1,024,826	625,274
Vehicles		3,489,362	1,089,815
Property, plant and equipment	6	23,100,767	9,744,669
Deposits		908,448	112,078
Fixed asset investments		908,448	112,078
Fixed assets		37,778,640	9,856,747
Finished goods and goods for resale		179,809	2,297,920
Inventories		179,809	2,297,920
Trade receivables		13,304,300	6,437,010
Other receivables		940,690	571,037
Deferred tax asset	7	3,792,967	0
Receivables		18,037,957	7,008,047
Cash at bank and in hand		1,757,548	1,424,350
Current assets		19,975,314	10,730,317
Assets		57,753,954	20,587,064



Balance sheet 31 December

Liabilities and equity

	Note	2023	2022
		DKK	DKK
Share capital		1,100,000	1,000,000
Share premium account		29,900,000	0
Retained earnings		-19,381,463	-21,889,804
Equity		11,618,537	-20,889,804
Payables to group enterprises		28,100,000	0
Other payables		699,853	654,911
Long-term debt		28,799,853	654,911
Trade payables		3,946,806	3,621,835
Payables to group enterprises		5,003,998	32,854,617
Corporation tax		531,953	0
Other payables		7,717,598	4,345,505
Deferred income		135,209	0
Short-term debt		17,335,564	40,821,957
Debt		46,135,417	41,476,868
Liabilities and equity		57,753,954	20,587,064
Contingent assets, liabilities and other financial obligations	8		
Related parties	9		
Accounting Policies	10		



Statement of changes in equity

	Share capital	Share premium account	Retained earnings	Total
	DKK	DKK	DKK	DKK
Equity at 1 January	1,000,000	0	-21,889,804	-20,889,804
Cash capital increase	100,000	29,900,000	0	30,000,000
Net profit/loss for the year	0	0	2,508,341	2,508,341
Equity at 31 December	1,100,000	29,900,000	-19,381,463	11,618,537



		2023	2022
		DKK	DKK
1.	Staff Expenses		
	Wages and salaries	20,480,142	11,156,354
	Pensions	1,926,104	1,001,452
	Other social security expenses	351,882	67,417
		22,758,128	12,225,223
	Average number of employees	36	21
		2023	2022
		DKK	DKK
2.	Financial income		
	Other financial income	19,720	96,067
		19,720	96,067
		2023	2022
			DKK
3.	Financial expenses	DAK	DAK
	Interest paid to group enterprises	3,426,159	1,055,339
	Other financial expenses	228,403	121,290
	Exchange adjustments, expenses	29,247	0
		3,683,809	1,176,629
		2023	2022
		DKK	DKK
4.	Income tax expense		
	Current tax for the year	141,850	0
	Deferred tax for the year	-3,792,967	0
		-3,651,117	0



5. Intangible fixed assets

	Acquired rights	Goodwill
	DKK	DKK
Cost at 1 January	0	0
Additions for the year	3,032,000	12,127,000
Cost at 31 December	3,032,000	12,127,000
Impairment losses and amortisation at 1 January	0	0
Amortisation for the year	277,937	1,111,638
Impairment losses and amortisation at 31 December	277,937	1,111,638
Carrying amount at 31 December	2,754,063	11,015,362

6. Property, plant and equipment

equipment			Other fixtures and fittings,	
	Land and buildings	Plant and machinery	tools and equipment	Vehicles
	DKK	DKK	DKK	DKK
Cost at 1 January	541,652	24,983,537	3,370,231	3,419,263
Additions for the year	226,447	13,462,621	1,156,612	3,744,419
Disposals for the year	0	-499,884	0	-677,154
Cost at 31 December	768,099	37,946,274	4,526,843	6,486,528
Impairment losses and depreciation				
at 1 January	166,621	17,018,911	3,055,033	2,329,449
Depreciation for the year	140,244	2,874,145	446,984	713,806
Reversal of impairment and				
depreciation of sold assets	0	-72,127	0	-46,089
Impairment losses and depreciation				
at 31 December	306,865	19,820,929	3,502,017	2,997,166
Carrying amount at 31 December	461,234	18,125,345	1,024,826	3,489,362



		2023	2022
		DKK	DKK
7.	Deferred tax asset		
	Amounts recognised in the income statement for the year	3,792,967	0
	Deferred tax asset at 31 December	3,792,967	0

Based on the expected increase in profit in the year to come, Ramudden Danmark A/S has chosen to recognize a tax asset worth MDKK 3.8. The tax asset is recognized to the extent that it is expected to be able to utilize the tax loss carry forward in the next 5 years. The recognition of the tax asset should be seen in connection with the expected positive synergies and expected increase in earnings for the merged company. The recognition of the tax asset are associated with uncertainty, since it based on the Company's ability to generate profit going forward.

8.	Contingent assets, liabilities and other financial	<u>2023</u> DKК	<u>2022</u> DKК
0.	obligations		
	Rental and lease obligations Lease and rent obligations, period of non-terminability 12 months Lease and rent obligations, period of 2-5 years	4,753,263 9,848,900	3,377,000 4,816,000
	Lease and rent obligations, period of more than 5 years	9,848,900 75,481	4,810,000

9. Related parties and disclosure of consolidated financial statements

Consolidated Financial Statements

The Company is included in the Group Annual Report of the Parent Company of the largest and smallest group:

Name	Place of registered office	
Ramudden Global AB	Box 298 S-801 04, Gävle, Sweden.	

The consolidated financial statements of Ramudden Global AB can be obtained by contacting the Company at the address above.

Controlling interest Ramudden BidCo Denmark ApS (main shareholder) Navervej 24 4000 Roskilde, Denmark



10. Accounting policies

The Annual Report of Ramudden Danmark A/S for 2023 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to enterprises of reporting class B as well as selected rules applying to reporting class C.

The accounting policies applied remain unchanged from last year.

The Financial Statements for 2023 are presented in DKK.

Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Business combinations

Acquisitions of subsidiaries are accounted for using the purchase method under which the identifiable assets and liabilities of the entity acquired are measured at fair value at the time of acquisition.

The time of acquisition is the time when the Group obtains control of the entity acquired.

The cost of the entity acquired is the fair value of the consideration agreed, including consideration contingent on future events. Transaction costs directly attributable to the acquisition of subsidiaries are recognised in the income statement as incurred.

Positive differences between the cost of the entity acquired and identifiable assets and liabilities are recognised as goodwill in intangible assets in the balance sheet and are amortised in the income statement on a straight-line basis over their estimated useful lives. Where the differences are negative, they are recognised immediately in the income statement.

Leases

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Company.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

Translation policies

Danish kroner is used as the presentation currency. All other currencies are regarded as foreign currencies.



Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Gains and losses arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Income statement

Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Company.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

Other external expenses

Other external expenses comprise expenses for premises, sales as well as office expenses, etc.

Gross profit

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue, other operating income, expenses for raw materials and consumables and other external expenses.

Staff expenses

Staff costs include wages and salaries including compensated absence and pensions as well as other social security contributions etc. made to the entity's employees.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Company, including gains and losses on the sale of intangible assets and property, plant and equipment.

Financial income and expenses

Financial income and expenses comprise interest, financial expenses in respect of finance leases, realised and unrealised exchange adjustments, price adjustment of securities, amortisation of mortgage loans as well as extra payments and repayment under the on-account taxation scheme.



Tax on profit/loss for the year

Tax for the year consists of current tax for the year and deferred tax for the year. The tax attributable to the profit for year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

Any changes in deferred tax due to changes to tax rates are recognised in the income statement.

The Company is jointly taxed with Ramudden Denmark BidCo ApS. The tax effect of the joint taxation with the subsidiaries is allocated to Danish enterprises showing profits or losses in proportion to their taxable incomes (full allocation with credit for tax losses).

Balance sheet

Intangible fixed assets

Goodwill acquired is measured at cost less accumulated amortisation. Goodwill is amortised on a straightline basis over its useful life, which is assessed at 10 year.

Patents and licences are measured at the lower of cost less accumulated amortisation and recoverable amount. Patents are amortised over the remaining patent period, and licences are amortised over the licence period; however not exceeding 10 year.

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Leasehold improvements and buildings	5-15 years
Plant and machinery	7-15 years
Other fixtures and fittings, tools and equipment	3-5 years

Depreciation period and residual value are reassessed annually.

Gains and losses on the disposal of property, plant and equipment are stated as the difference between the selling price less selling costs and the carrying amount at the date of the disposal. Gains and losses are recognised in the income statement as other income or other costs, respectively.

Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment and investments are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

Inventories

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour.



Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

Deferred tax assets and liabilities

Deferred tax is recognised in respect of all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised in respect of temporary differences concerning goodwill not deductible for tax purposes and other items - apart from business acquisitions - where temporary differences have arisen at the time of acquisition without affecting the profit for the year or the taxable income.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. In cases where the computation of the tax base may be made according to alternative tax rules, deferred tax is measured on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets, including the tax base of tax loss carry-forwards, are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities.

Deferred tax assets and liabilities are offset within the same legal tax entity.

Current tax receivables and liabilities

Current tax receivables and liabilities are recognised in the balance sheet at the amount calculated on the basis of the expected taxable income for the year adjusted for tax on taxable incomes for prior years. Tax receivables and liabilities are offset if there is a legally enforceable right of set-off and an intention to settle on a net basis or simultaneously.

Financial liabilities

Loans are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

Deferred income

Deferred income comprises payments received in respect of income in subsequent years.

