
Change of Scandinavia Retail A/S

Farum Gydevej 73, DK-3520 Farum

Annual Report for 1 July 2022 - 30 June 2023

CVR No 28 71 13 36

The Annual Report was
presented and adopted at
the Annual General
Meeting of the Company on
11/12 2023

Tom Deichmann
Chairman of the General
Meeting



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Management's Statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Change of Scandinavia Retail A/S for the financial year 1 July 2022 - 30 June 2023.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 30 June 2023 of the Company and of the results of the Company operations for 2022/23.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Farum, 11 December 2023

Executive Board

Claus Walther Jensen
CEO

Board of Directors

Claus Walther Jensen

Gitte Breil

Julie Breil

Independent Auditor's Report

To the Shareholder of Change of Scandinavia Retail A/S

Opinion

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 30 June 2023 and of the results of the Company's operations for the financial year 1 July 2022 - 30 June 2023 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Change of Scandinavia Retail A/S for the financial year 1 July 2022 - 30 June 2023, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies ("the Financial Statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Management's responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstate-

Independent Auditor's Report

ment, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events

Independent Auditor's Report

in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hillerød, 11 December 2023

PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

CVR No 33 77 12 31

Henrik Aslund Pedersen

statsautoriseret revisor

mne17120

Michael Blom

statsautoriseret revisor

mne32797

Company Information

The Company

Change of Scandinavia Retail A/S
Farum Gydevej 73
DK-3520 Farum

CVR No: 28 71 13 36
Financial period: 1 July - 30 June
Incorporated: 12 May 2005
Financial year: 19th financial year
Municipality of reg. office: Furesø

Board of Directors

Claus Walther Jensen
Gitte Breil
Julie Breil

Executive Board

Claus Walther Jensen

Auditors

PricewaterhouseCoopers
Statsautoriseret Revisionspartnerselskab
Milnersvej 43
DK-3400 Hillerød

Financial Highlights

Seen over a five-year period, the development of the Company is described by the following financial highlights:

	2022/23	2021/22	2020/21	2019/20	2018/19
	TDKK	TDKK	TDKK	TDKK	TDKK
Key figures					
Profit/loss					
Gross profit/loss	85,317	93,492	70,441	61,593	59,506
Operating profit/loss	-21,584	7,723	-12,687	-10,078	-4,290
Profit/loss before financial income and expenses	-1,150	21,422	11,155	4,403	3,254
Net financials	-435	-22	655	-34	-186
Net profit/loss for the year	-1,268	16,608	9,149	3,360	2,796
Balance sheet					
Balance sheet total	91,420	84,613	91,928	61,651	63,905
Equity	18,695	19,963	3,355	-5,792	-9,152
Investment in property, plant and equipment	10,889	9,585	-3,622	-2,830	1,081
Number of employees	199	179	148	139	137
Ratios					
Return on assets	-1.3%	25.3%	12.1%	7.1%	5.1%
Solvency ratio	20.4%	23.6%	3.6%	-9.4%	-14.3%
Return on equity	(6.6)	142.4	N/A	N/A	N/A

Management's Review

Key activities

The primary activities of the Company concern the operation of the Change retail concept stores offering lingerie, swimwear and other associated products.

Development in the year

The income statement of the Company for 2022/23 shows a loss of DKK 1,268,491, and at 30 June 2023 the balance sheet of the Company shows equity of DKK 18,694,748.

The past year and follow-up on development expectations from last year

As a consequence of the challenging market situation and the active decision to invest in gaining market share, the result of the year was a decline compared to last year. Thos was not as expected. The management is overall not satisfied with the financial development but expecting that the coming year will benefit from the investments made in 22/23.

Operating risks

It is assessed that the Company is not exposed to any special business or financial risks apart from the risks generally occurring in the industry.

Targets and expectations for the year ahead

Management expects a positive development in both gross profit and earnings for next year.

Research and development

The Company do not perform any research and development.

External environment

The Company's enviromental impact on its surroundings is very limited. The Company strives to improve and optimise its energy consumption.

Uncertainty relating to recognition and measurement

Recognition and measurement in the Annual Report have not been subject to any uncertainty.

Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

Income Statement 1 July - 30 June

	Note	2022/23 DKK	2021/22 DKK
Gross profit/loss		85,317,008	93,491,920
Staff expenses	3	-79,166,048	-66,781,997
Depreciation, amortisation and impairment of intangible assets and property, plant and equipment	4	-6,580,197	-5,089,225
Other operating expenses		-720,891	-198,698
Profit/loss before financial income and expenses	5	-1,150,128	21,422,000
Income from investments in associates		15,730	-87,604
Financial income	6	10,177	146,190
Financial expenses	7	-460,718	-80,387
Profit/loss before tax		-1,584,939	21,400,199
Tax on profit/loss for the year	8	316,448	-4,791,846
Net profit/loss for the year		-1,268,491	16,608,353
Proposed distribution of profit			
Reserve for net revaluation under the equity method		0	-926,382
Retained earnings		-1,268,491	17,534,735
		-1,268,491	16,608,353

Balance Sheet 30 June

Assets

	Note	2022/23 DKK	2021/22 DKK
Acquired licenses		838	11,082
Acquired other similar rights		4,137,410	4,805,411
Intangible assets	9	4,138,248	4,816,493
Other fixtures and fittings, tools and equipment		12,184,313	7,703,035
Leasehold improvements		7,069,842	6,615,578
Property, plant and equipment in progress		265,805	213,815
Property, plant and equipment	10	19,519,960	14,532,428
Investments in associates	11	0	0
Deposits	12	5,045,421	5,198,241
Fixed asset investments		5,045,421	5,198,241
Fixed assets		28,703,629	24,547,162
Inventories		41,114,204	38,025,472
Trade receivables		2,067,839	978,209
Receivables from group enterprises		11,854,083	6,414,735
Other receivables		1,027,553	475,649
Prepayments	13	2,065,833	1,874,953
Receivables		17,015,308	9,743,546
Cash at bank and in hand		4,587,125	12,296,686
Currents assets		62,716,637	60,065,704
Assets		91,420,266	84,612,866

Balance Sheet 30 June

Liabilities and equity

	Note	2022/23 DKK	2021/22 DKK
Share capital	14	500,000	500,000
Retained earnings		<u>18,194,748</u>	<u>19,463,238</u>
Equity		<u>18,694,748</u>	<u>19,963,238</u>
Provision for deferred tax	16	<u>1,564,292</u>	<u>1,880,740</u>
Provisions		<u>1,564,292</u>	<u>1,880,740</u>
Deposits		<u>400,000</u>	<u>400,000</u>
Long-term debt	17	<u>400,000</u>	<u>400,000</u>
Prepayments received from customers		1,798,438	1,003,041
Trade payables		4,163,213	6,669,140
Payables to group enterprises		42,082,432	29,366,867
Corporation tax		5,737,769	5,737,769
Other payables		15,975,596	18,764,861
Deferred income	18	<u>1,003,778</u>	<u>827,210</u>
Short-term debt		<u>70,761,226</u>	<u>62,368,888</u>
Debt		<u>71,161,226</u>	<u>62,768,888</u>
Liabilities and equity		<u>91,420,266</u>	<u>84,612,866</u>
Subsequent events	1		
Distribution of profit	15		
Contingent assets, liabilities and other financial obligations	19		
Related parties	20		
Accounting Policies	21		

Statement of Changes in Equity

	Share capital	Retained earnings	Total
	DKK	DKK	DKK
Equity at 1 July	500,000	19,463,239	19,963,239
Net profit/loss for the year	0	-1,268,491	-1,268,491
Equity at 30 June	500,000	18,194,748	18,694,748

Notes to the Financial Statements

1 Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

	<u>2022/23</u> DKK	<u>2021/22</u> DKK
2 Other operating income		
Compensation Covid-19, Danish Government	0	1,690,268
Market contribution	19,475,000	10,763,270
Other income	1,679,317	1,444,581
	<u>21,154,317</u>	<u>13,898,119</u>
3 Staff expenses		
Wages and salaries	72,907,772	61,418,791
Pensions	4,134,475	3,680,581
Other social security expenses	1,425,465	1,148,338
Other staff expenses	698,336	534,287
	<u>79,166,048</u>	<u>66,781,997</u>
Average number of employees	<u>199</u>	<u>179</u>

Remuneration to the Executive Board has not been disclosed in accordance with section 98 B(3) of the Danish Financial Statements Act.

Notes to the Financial Statements

	2022/23 DKK	2021/22 DKK
4 Depreciation, amortisation and impairment of intangible assets and property, plant and equipment		
Amortisation of intangible assets	678,245	693,751
Depreciation of property, plant and equipment	5,901,952	4,395,474
	6,580,197	5,089,225
5 Special items		
Compensation Covid-19	0	1,690,268
	0	1,690,268
<p>The Company has received compensation related to Covid-19 in 2020/21 and an adjustment in 2021/22.</p>		
6 Financial income		
Exchange adjustments	10,177	146,190
	10,177	146,190
7 Financial expenses		
Interest paid to group enterprises	0	270
Other financial expenses	5,774	23,444
Exchange adjustments, expenses	454,944	56,673
	460,718	80,387
8 Tax on profit/loss for the year		
Current tax for the year	0	4,882,680
Deferred tax for the year	-316,448	-90,834
	-316,448	4,791,846

Notes to the Financial Statements

9 Intangible assets

	Acquired licenses DKK	Acquired other similar rights DKK
Cost at 1 July	51,218	14,045,427
Cost at 30 June	51,218	14,045,427
Impairment losses and amortisation at 1 July	40,137	9,240,016
Amortisation for the year	10,243	668,001
Impairment losses and amortisation at 30 June	50,380	9,908,017
Carrying amount at 30 June	838	4,137,410

10 Property, plant and equipment

	Other fixtures and fittings, tools and equipment DKK	Leasehold improvements DKK	Property, plant and equipment in progress DKK	Total DKK
Cost at 1 July	18,515,599	34,855,941	213,815	53,585,355
Additions for the year	7,263,477	1,667,178	1,988,353	10,919,008
Transfers for the year	269,777	1,666,586	-1,936,363	0
Cost at 30 June	26,048,853	38,189,705	265,805	64,504,363
Impairment losses and depreciation at 1 July	10,812,564	28,240,363	0	39,052,927
Depreciation for the year	3,051,976	2,879,500	0	5,931,476
Impairment losses and depreciation at 30 June	13,864,540	31,119,863	0	44,984,403
Carrying amount at 30 June	12,184,313	7,069,842	265,805	19,519,960

Notes to the Financial Statements

	2022/23 DKK	2021/22 DKK
11 Investments in associates		
Cost at 1 July	0	100,000
Disposals for the year	0	-100,000
Cost at 30 June	<u>0</u>	<u>0</u>
Value adjustments at 1 July	0	926,382
Net effect from merger and acquisition	0	-483,686
Net profit/loss for the year	0	-87,604
Transfers for the year	0	-355,092
Value adjustments at 30 June	<u>0</u>	<u>0</u>
Carrying amount at 30 June	<u>0</u>	<u>0</u>

Investments in associates are specified as follows:

Name	Place of registered office	Share capital	Votes and ownership
Change Sønderborg I/S	Sønderborg	I/S	50%

Change Sønderborg I/S was closed 31 December 2021.

12 Other fixed asset investments

	Deposits DKK
Cost at 1 July	5,198,240
Additions for the year	184,477
Disposals for the year	-337,296
Cost at 30 June	<u>5,045,421</u>
Carrying amount at 30 June	<u>5,045,421</u>

13 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums and subscriptions.

Notes to the Financial Statements

14 Equity

The share capital consists of 10 shares of a nominal value of DKK 50,000. No shares carry any special rights.

There have been no changes in the share capital during the last 5 years.

	<u>2022/23</u> DKK	<u>2021/22</u> DKK
15 Distribution of profit		
Reserve for net revaluation under the equity method	0	-926,382
Retained earnings	<u>-1,268,491</u>	<u>17,534,735</u>
	<u>-1,268,491</u>	<u>16,608,353</u>
16 Provision for deferred tax		
Provision for deferred tax at 1 July	1,880,740	1,971,574
Amounts recognised in the income statement for the year	<u>-316,448</u>	<u>-90,834</u>
Provision for deferred tax at 30 June	<u>1,564,292</u>	<u>1,880,740</u>
Tax loss carry-forward	<u>1,564,292</u>	<u>1,880,740</u>
	<u>1,564,292</u>	<u>1,880,740</u>

Notes to the Financial Statements

17 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

	<u>2022/23</u> DKK	<u>2021/22</u> DKK
Deposits		
Between 1 and 5 years	400,000	400,000
Long-term part	<u>400,000</u>	<u>400,000</u>
Within 1 year	0	0
	<u>400,000</u>	<u>400,000</u>

18 Deferred income

Deferred income comprises gift certificates unused at the balance sheet date.

Notes to the Financial Statements

	<u>2022/23</u> DKK	<u>2021/22</u> DKK
19 Contingent assets, liabilities and other financial obligations		
Charges and security		
The following assets have been placed as security with bankers:		
Bank debts of the Company and the affiliate, Change of Scandinavia A/S are secured by way of a company pledge of nominal value DKK 60,000 thousand. The booked value of assets at 30 June amounts to	47,320,291	43,820,175

Rental and lease obligations

Rental and lease obligations	47,951,724	47,555,254
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Other contingent liabilities

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable is disclosed in the Annual Report of Asian Import ApS, which is the management company of the joint taxation purposes. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

Notes to the Financial Statements

20 Related parties

Basis

Controlling interest

Change of Scandinavian Holding A/S	Parent Company
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Transactions

The Company has chosen only to disclose transactions which have not been made on an arm's length basis in accordance with section 98(c)(7) of the Danish Financial Statements Act.

No transactions with related parties were made in the financial year 2022/23 which were not made on arm's length basis.

Ownership

The following shareholder is recorded in the Company's register of shareholders as holding at least 5% of the votes or at least 5% of the share capital:

Change of Scandinavia Holding A/S

Consolidated Financial Statements

The Company is included in the Consolidated accounts for the parent Company

<u>Name</u>	<u>Place of registered office</u>
Asian Import ApS	Farum Gydevej 73, 3520 Farum
Change of Scandinavia Holding A/S	Farum Gydevej 73, 3520 Farum

Notes to the Financial Statements

21 Accounting Policies

The Annual Report of Change of Scandinavia Retail A/S for 2022/23 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Financial Statements for 2022/23 are presented in DKK.

Consolidated financial statements

With reference to section 112 of the Danish Financial Statements Act and to the consolidated financial statements of Change of Scandinavia Holding A/S, the Company has not prepared consolidated financial statements.

Cash flow statement

With reference to section 86(4) of the Danish Financial Statements Act and to the cash flow statement included in the consolidated financial statements of Change of Scandinavia Holding A/S, the Company has not prepared a cash flow statement.

Recognition and measurement

The Financial Statements have been prepared under the historical cost method.

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Notes to the Financial Statements

21 Accounting Policies (continued)

Leases

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Company.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

Translation policies

Danish kroner is used as the presentation currency. All other currencies are regarded as foreign currencies.

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

Income Statement

Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Company.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of

Notes to the Financial Statements

21 Accounting Policies (continued)

discounts relating to sales.

Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

Other external expenses

Other external expenses comprise expenses for premises, sales and distribution as well as office expenses, etc.

Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue, other operating income, expenses for raw materials and consumables and other external expenses.

Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Company, including gains and losses on the sale of intangible assets and property, plant and equipment.

Income from investments in associates

The item "Income from investments in associates" in the income statement includes the proportionate share of the profit for the year.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

Notes to the Financial Statements

21 Accounting Policies (continued)

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with Danish and foreign group Companies. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

Balance Sheet

Intangible assets

Acquired other similar rights is measured at cost less accumulated amortisation. Acquired other similar rights is amortised on a straight-line basis over its useful life, which is assessed at 20 years.

Patents and licences are measured at the lower of cost less accumulated amortisation and recoverable amount. Patents are amortised over the remaining patent period, and licences are amortised over the licence period; however not exceeding 5-8 years.

Development costs and costs relating to rights developed by the Company are recognised in the income statement as costs in the year of acquisition.

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Interest expenses on loans raised directly for financing the construction of property, plant and equipment are recognised in cost over the period of construction.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Other fixtures and fittings, tools and equipment	3-8 years
Leasehold improvements	5-8 years

The fixed assets' residual values are determined at nil.

Notes to the Financial Statements

21 Accounting Policies (continued)

Depreciation period and residual value are reassessed annually.

Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

Investments in associates

Investments in associates are recognised and measured under the equity method.

The item "Investments in associates" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition.

The total net revaluation of investments in associates is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the associates.

Associates with a negative net asset value are recognised at DKK 0. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

Other fixed asset investments

Other fixed asset investments consist of deposits.

Inventories

Inventories are measured at the lower of cost based on weighted average prices and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale equals landed cost.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour.

Notes to the Financial Statements

21 Accounting Policies (continued)

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

Equity

Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

Notes to the Financial Statements

21 Accounting Policies (continued)

Financial debts

Loans, such as loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Mortgage loans are measured at amortised cost, which for cash loans corresponds to the remaining loan. Amortised cost of debenture loans corresponds to the remaining loan calculated as the underlying cash value of the loan at the date of raising the loan adjusted for depreciation of the price adjustment of the loan made over the term of the loan at the date of raising the loan.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

Deferred income

Deferred income comprises payments received in respect of income in subsequent years.

Financial Highlights

Explanation of financial ratios

Return on assets	$\frac{\text{Profit before financials} \times 100}{\text{Total assets}}$
Solvency ratio	$\frac{\text{Equity at year end} \times 100}{\text{Total assets at year end}}$
Return on equity	$\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$