# ST Engineering Aerospace Solutions A/S

Amager Strandvej 392 2770 Kastrup

CVR no. 28 50 10 48

## Annual report 2018

The annual report was presented and approved at the Company's annual general meeting on
31 May 2019
Henrik Schlotfeld

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## Statement by the Board of Directors and the Executive Board

The Board of Directors and the Executive Board have today discussed and approved the annual report of ST Engineering Aerospace Solutions A/S for the financial year 1 January – 31 December 2018.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's assets, liabilities and financial position at 31 December 2018 and of the results of the Company's operations for the financial year 1 January – 31 December 2018.

Further, in our opinion, the Management's review gives a fair review of the development in the Company's operations and financial matters, of the results for the year and of the Company's financial position.

We recommend that the annual report be approved at the annual general meeting.

Copenhagen, 31 May 2019 Executive Board

Henrik Schlotfeldt

Board of Directors:

Lim Serh Ghee Chairman

Chuang Hwee Jin

Kieran Gerard Butler

Goh Foh Lol

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The annual report has been prepared in accordance with the Danish Financial Statements Act.

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We recommend that the annual report be approved at the annual general meeting. Copenhagen, 31 May 2019 Executive Board:

Henrik Schlotfeldt

Board of Directors:

Kieran Gerard Butle

Lim Serh Ghee Chairman Chuang Hwee Jin

Goh Poh Loh



## Independent auditor's report

#### To the shareholder of ST Engineering Aerospace Solutions A/S

#### Opinion

We have audited the financial statements of ST Engineering Aerospace Solutions A/S for the financial year 1 January – 31 December 2018 comprising income statement, balance sheet, statement of changes in equity and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's assets, liabilities and financial position at 31 December 2018 and of the results of the Company's operations for the financial year 1 January – 31 December 2018 in accordance with the Danish Financial Statements Act.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Emphasis of matter regarding matters in the financial statements

The Company's equity is negative. Without qualifying our opinion we wish to highlight note 9 and Management's disclosure about the Parent Company's financial support.

#### Management's responsibility for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control that Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.



## Independent auditor's report

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements in Denmark will always detect a material misstatement when it exists. Misstatements may arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users made on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also

- identify and assess the risks of material misstatement of the company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



## Independent auditor's report

#### Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Copenhagen, 31 May 2019 **KPMG** Statsautoriseret Revisionspartnerselskab CVR no. 25 57 81 98

Martin Eiler State Authorised Public Accountant mne32271

## **Management's review**

## **Company details**

ST Engineering Aerospace Solutions A/S Amager Strandvej 392 2770 Kastrup

Telephone:	45 72 48 00 00
Fax:	45 32 32 40 12
Website:	www.staseu.com

CVR no.:28 50 10 48Registered office:TårnbyFinancial year:1 January – 31 December

#### **Board of Directors**

Lim Serh Ghee, Chairman Chuang Hwee Jin Kieran Gerard Butler Goh Poh Loh

#### **Executive Board**

Henrik Schlotfeldt

#### Auditor

KPMG Statsautoriseret Revisionspartnerselskab Dampfaergevej 28 DK-2100 Copenhagen Denmark

#### **Annual general meeting**

The annual general meeting will be held on 31 May 2019.

## **Management's review**

## **Financial highlights**

EUR'000	2018	2017	2016	2015	2014
Key figures					
Revenue	16,202	21,186	16,921	18,229	19,193
Operating loss	-20,532	-17,274	-20,666	-15,554	-24,057
Net loss from financial					
income and expenses	-2,462	-1,537	-1,977	-1,532	-2,616
Loss for the year	-22,994	-18,811	-22,643	-17,086	-28,173
Non-current assets	22,501	23,150	23,578	23,066	25,794
Current assets	34,318	48,896	64,941	83,454	95.078
Total assets	56,819	72,046	88,519	106,520	120,872
Contributed capital	60,912	60,912	60,912	60,912	60,912
Equity	-54,715	-31,563	-9,150	13,764	25,582
Non-current liabilities other					
than provisions	96,548	94,136	95,994	90,263	5,912
Current liabilities other than					
provisions	14,986	9,473	4,583	6,389	95,279
Ratios					
Gross margin	49.9%	51.3%	61.4%	58.5%	39.6%
Operating margin	-126.7%	-81.5%	-122.1%	-85.3%	-125.3%
Return on invested capital	-42.9%	-25.1%	-24.3%	-27.8%	-62.3%
Current ratio	229.0%	1,166.7%	1,417.0%	1,306.2%	99.8%
Return on equity	-53.3%	-84.3%	-1,377.7%	-96.6%	-66.9%
Solvency ratio	-96.3%	-43.8%	-14.8%	9.2%	21.2%
Other key figures					
Average number of full-time					
employees	93	97	98	104	176

Financial ratios are calculated in accordance with the Danish Society of Financial Analysts' latest guidelines on the calculation of financial ratios "Recommendations & Ratios".

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Gross	Indiu	

Operating margin

Return on invested capital

Current ratio

Invested capital

Return on equity

Solvency ratio

Gross profit/loss x 100 Revenue

Operating profit/loss x 100 Revenue

Operating profit/loss \* 100 Average invested capital

> Current assets x 100 Current liabilities

Operating intangible assets and property, plant and equipment plus net working capital

Profit/loss from ordinary activities after tax x 100 Average equity

Equity ex. non-controlling interests at year end x 100 Total equity and liabilities at year end

## **Management's review**

#### **Operating review**

#### **Principal activities**

The Company's purpose is, directly or indirectly through shareholdings in other companies, to perform repair and overhaul of aircraft components and sale of assets and expendables for aircrafts.

## Profit/loss for the year (including comparison with forecasts previously announced)

The Company's income statement for 2018 shows a loss of EUR 23 million (2017: loss of EUR 18.8 million). Equity in the Company's balance sheet at 31 December 2018 came in at EUR -55 million against EUR -33 million at EUR'000.

Operating loss increased from EUR 17.3 million in 2017 to EUR 20.5 million in 2018. The increase in operating loss is mainly due to a decline in revenue compared to 2017.

#### Development in activities and financial position

Cost reduction activities and profitability improvement activities have been the main drivers through 2018. Activities related to cost reduction activities have mainly been focusing on reducing inventory and dismantling the storage facilities in Copenhagen.

Profitability improvement activities have primarily comprised focus on reducing man-hours spent, material consumption in the MRO business and process improvements after relocation to new production facilities.

Corporate loans to ST Engineering Aerospace Solutions A/S increased by EUR 3.0 million in 2018 and amounted to EUR 97.2 million at 31 December 2018.

At 31 December 2018, the balance sheet total amounted to EUR 56.8 million compared to EUR 72.0 million at 31 December 2017.

#### Investments

The Company has an equity investment in the wholly-owned subsidiary Airline Rotables Limited (ARL). The investment was measured at the recoverable amount, EUR 7.0 million at 31 December 2018.

ARL's strategy comprises focus on MBH programs (maintenance by the hour) in Europe. In 2018, the Company realised a profit of EUR 0.6 million.

Apart from investments in ordinary operations, no significant investments were made in 2018.

## **Management's review**

## **Operating review**

#### **Capital resources**

The Company is financed by intra-group credit facilities and the shareholder has confirmed to provide funds if necessary for a period of at least 2019.

In the opinion of the Board of Directors and the Managing Director, the Company's capital resources are adequate.

#### Uncertainty regarding recognition and measurement

#### Inventory

The value of inventory is linked with uncertainty from demand/supply and obsolescence/outphasing which affect the development in prices. Further, the length of the investment period regarding excess inventory pool also affects the value. To assess these uncertainties, Management applies a number of assumptions and estimates which after their best assessment address those uncertainties.

#### Deferred tax assets

In the financial statements, no deferred tax asset was recognised at 31 December 2018 (unchanged from previous year). The Company has realised operating losses for many years but is expected to be profitable going forward.

#### Investment in subsidiary

The subsidiary Airline Rotables Limited (ARL) has generated losses for many years but has realised small profits in recent years. The value of ARL has in previous years been written down to the estimated net realisable value (unchanged from last year).

With the redefined focus on MBH programs in Europe for the ST Engineering Aerospace Group, further financial improvement is expected in the coming years due to increased activity and efficiency as well as other cost-cutting initiatives. The valuation of ARL is based on these expectations.

#### Financial risks

The Company's activities are exposed to currency risk, interest rate risk and credit risk. Interest rate risk has been reduced as a consequence of the reduced external financing.

The Managing Director is responsible for outlining the objectives and underlying principles of financial risk management for the Company. On this basis, policies have been implemented with regard to risk identification and masurement, exposure of limits and hedging strategies, handling of financial risks and exposure measurement against limits set.

#### **Currency risks**

Currency risk is primarily related to exposures to DKK, SEK and USD in connection with the Company's operations. The Company manages this risk by entering into forward exchange contracts.

## **Management's review**

## **Operating review**

#### Outlook

In 2018, the Company continued to focus on developing new product lines and on consolidating existing product lines. During 2018, the Company has continued to optimise the new production facility after relocation in 2016. The new facility has ensured the capacity for the future growth of the Company and will continue to support the product development activities into new product types.

In 2018, the Company will continue to invest in new repair capabilities that will become key products in the aviation industry for the next 15 years. On this basis, the Company plans to become a significant and competitive player in the industry going forward.

Planned investments include the continuation of the capability development of Boeing 787 Dreamliner products. These product lines are granted through license agreements that will ensure that the Company plays a dominant role in the aviation industry, as the number of licenses granted is limited. The Company will represent the ST Aerospace Group in Europe for these licenses.

The ST Engineering Group is also investing in a new product line for the Airbus A320 market. The Airbus A320 is one of the most significant mid-range aircrafts in Europe and the Company sees great potential in investing in this product line, as the demand for support will increase in the coming years.

The Company is at a stage where it has reduced its cost structure and developed its sales activities to a level where it is possible to take market shares from competitors and to secure a steady growth.

The market for aircraft maintenance spending has also shown an increased demand which is expected to continue in 2019.

In 2019, the Company will continue its process improvement activities, implementing additional actions to improve profitability. Sales related to the new capabilities has started to show positive trends in 2018 and is expected to have stronger effect from 2019 onwards.

Management's expectations are therefore positive with regard to 2019 as well as to what the future holds.

## Financial statements 1 January – 31 December

## **Income statement**

Note 2018 2017	EUR'000
16,202 21,186	Revenue
-8,123 -10,315	Expenses for raw materials and consumables
8,079 10,871	Gross profit
13 29	Other operating income
-6,277 -5,812	Other external costs
2 -6,953 -6,567	Staff costs
nt assets 3 <u>-15,394</u> <u>-15,795</u>	Depreciation and impairment losses on current assets
-20,532 -17,274	Operating loss
0 526	Financial income
4	Financial expenses
-22,994 -18,811	Loss before tax
0	Tax for the year
5 -22,994 -18,811	Loss for the year
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Gross profit Other operating income Other external costs Staff costs Depreciation and impairment losses on current assets Operating loss Financial income Financial expenses Loss before tax Tax for the year

## Financial statements 1 January – 31 December

## **Balance sheet**

EUR'000	Note	31/12 2018	31/12 2017
ASSETS			
Fixed assets			
Property, plant and equipment	6		
Fixtures and fittings, tools and equipment		7	13
Equipment for maintenance of aircraft components		2,757	2,627
Aircraft components		10,457	11,264
Leasehold improvements		2,280	2,095
Assets under construction		0	151
		15,501	16,150
Investments	7		
Equity investments in group entities		7,000	7,000
Total fixed assets		22,501	23,150
Current assets			
Inventories			
Raw materials and consumables		3,634	4,940
Work in progress		849	1,213
Finished goods and goods for resale		21,338	35,124
		25,821	41,277
Receivables			
Trade receivables		1,899	2,567
Receivables from group entities		2,926	2,037
Other receivables		2,924	1,983
		7,749	6,587
Cash at bank and in hand		748	1,032
Total current assets		34,318	48,896
TOTAL ASSETS		56,819	72,046

## Financial statements 1 January – 31 December

## **Balance sheet**

EUR'000	Note	31/12 2018	31/12 2017
EQUITY AND LIABILITIES			
Equity			
Contributed capital	8	60,912	60,912
Retained earnings		-115,600	-92,606
Cash flow hedge		-27	131
Total equity		-54,715	-31,563
Liabilities			
Non-current liabilities	9		
Payables to group entities		96,548	94,136
Current liabilities			
Trade payables		1,612	2,669
Payables to group entities		10,692	5,281
Other payables		2,682	1,523
		14,986	9,473
Total liabilities		111,534	103,609
TOTAL EQUITY AND LIABILITIES		56,819	72,046

## Financial statements 1 January – 31 December

## Statement of changes in equity

EUR'000	Contributed capital	Retained earnings	Cash flow hedge	Total
Equity at 1 January 2018	60,912	-92,606	131	-31,563
Net loss for the year	0	-22,994	0	-22,994
Fair value adjustment of hedging instruments	0	0	-158	-158
Equity at 31 December 2018	60,912	-115,600	-27	-54,715

## Financial statements 1 January – 31 December

#### **Notes**

#### **1** Accounting policies

The annual report of ST Engineering Aerospace Solutions A/S for 2018 has been prepared in accordance with the provisions applying to reporting class C medium-sized entities under the Danish Financial Statements Act.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

#### **Omission of consolidated financial statements**

Pursuant to section 112(1) of the Danish Financial Statements Act, no consolidated financial statements have been prepared. The financial statements of ST Engineering Aerospace Solutions A/S and group entities are included in the consolidated financial statements of ST Engineering Ltd., 540 Airport Road, Paya Lebar, Singapore 539938, Company Registration Number 198105870H.

#### **Omission of cash flow statement**

Pursuant to section 86(4) of the Danish Financial Statements Act, no cash flow statement has been prepared. The Company's cash flows are included in the cash flow statement in the consolidated financial statements of ST Engineering Ltd.

#### **Reporting currency**

The annual report is presented in thousand EUR based on accounting records processed in EUR.

#### **Basis of recognition and measurement**

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including amortisation, depreciation and impairment losses, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the Company and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the Company and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. On subsequent recognition, assets and liabilities are measured as described below for each individual accounting item.

Certain financial assets and liabilities are measured at amortised cost using the effective interest method. Amortised cost is calculated as the historic cost less any instalments and plus/less the accumulated amortisation of the difference between the cost and the nominal amount.

On recognition and measurement, allowance is made for predictable losses and risks which occur before the annual report is presented and which evidence matters existing at the balance sheet date.

## Financial statements 1 January – 31 December

#### Notes

#### **1** Accounting policies (continued)

#### Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rates at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables, payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

#### **Derivative financial instruments**

Derivative financial instruments consist of forward agreements acquired for the purpose of hedging exchange rate risk exposures. Hedging instruments are measured at fair value. Profit or loss due to changes in fair value are recognised in equity and recycled to the income statement when the hedged expense is incurred.

#### Income statement

#### Revenue

Income is recognised in the income statement provided that delivery and transfer of risk to the buyer have taken place before year end and that the income can be reliably measured and is expected to be received.

Revenue is measured at fair value of the agreed consideration ex. VAT and taxes charged on behalf of third parties. All discounts granted are recognised in revenue.

Contract work in progress is recognised at the rate of completion, which means that revenue equals the selling price of the work completed for the year end (percentage of completion method). This method is applied when total revenue and expenses in respect of the contract and the stage of completion at the balance sheet date can be measured reliably, and it is probable that the economic benefits, including payments, will flow to the Company. The stage of completion is determined on the basis of the ratio between the expenses incurred and the total expected expenses of the contract.

#### Expenses for raw materials and consumables

Expenses for raw materials and consumables include the raw materials and consumables used in generating the year's revenue.

#### Other external costs

Other external expenses include expenses related to distribution, sales, advertising, administration, premises, bad debts, lease payments under operating leases, etc.

## Financial statements 1 January – 31 December

#### Notes

**1** Accounting policies (continued)

#### Staff costs

Staff costs comprise wages and salaries, including holiday allowance, pension and other social security costs, etc., to the Company's employees, excluding reimbursements from public authorities.

#### Financial income and expenses

Financial income and expenses comprise interest income and expenses, gains and losses on receivables, payables and transactions denominated in foreign currencies, amortisation of financial assets and liabilities as well as surcharges and refunds under the on-account tax scheme, etc.

#### Tax on profit/loss for the year

Tax for the year consists of current tax for the year and deferred tax for the year. The tax expense attributable to the profit for the year is recognised in the income statement, whereas the tax expense attributable to equity transactions is recognised directly in equity. Entities with tax losses receive joint taxation contributions from entities that have been able to use the tax losses to reduce their own taxable profits.

## **Balance sheet**

#### Property, plant and equipment

Plant and machinery and fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date on which the asset is available for use. Indirect production overheads and borrowing costs are not recognised in cost.

Where individual components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items, which are depreciated separately.

The basis of depreciation is cost less any projected residual value after the end of the useful life. Depreciation is provided on a straight-line basis over the estimated useful life. The estimated useful lives are as follows:

Fixtures and fittings, tools and equipment	2-3 years
Leasehold improvements	3-20 years
Aircraft components, new aircraft types	25 years
Aircraft components, old aircraft types	8 years
Equipment for maintenance of aircraft components	2-15 years

The useful life and residual value are reassessed annually. Changes are treated as accounting estimates, and the effect on depreciation is recognised prospectively.

Fixed assets under construction are recognised and measured at cost at the balance sheet date. Upon entry into service, the cost is transferred to the relevant group of property, plant and equipment.

## Financial statements 1 January – 31 December

#### Notes

#### **1** Accounting policies (continued)

Depreciation is recognised in the income statement as production costs, distribution costs and administrative expenses, respectively.

Gains and losses on the disposal of property, plant and equipment are stated as the difference between the selling price less selling costs and the carrying amount at the date of disposal. Gains and losses are recognised in the income statement as other operating income or other operating costs, respectively.

#### Equity investments in group entities

Investments in subsidiaries are measured at cost. Dividends exceeding the accumulated earnings in the subsidiary in the period of ownership are treated as a cost reduction. Where the costs exceed the net realisable value, write-down is made to such lower value.

#### Impairment of assets

The carrying amount of property, plant and equipment as well as investments in group entities is subject to an annual test for indication of impairment other than the decrease in value reflected by depreciation or amortisation.

Impairment tests are conducted of individual assets or groups of assets when there is an indication that they may be impaired. Write-down is made to the recoverable amount if this is lower than the carrying amount.

The recoverable amount is the higher of an asset's net selling price and its value in use. The value in use is determined as the present value of the forecast net cash flows from the use of the asset or the group of assets, including forecast net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

#### Leases

Payments relating to operating leases and any other leases are recognised in the income statement over the term of the lease. The Company's total obligation relating to operating leases and other leases is disclosed in contingent liabilities, etc.

#### Inventories, including work in progress

Inventories, including goods for resale, are measured at cost in accordance with the weighted average method. Cost comprises purchase price plus delivery costs

Work in progress is measured at cost, covering the cost of materials and time added expected profit.

Components (non-current assets) reclassified to goods for sale are transferred at cost less accumulated depreciation at the time of transfer.

Where the net realisable value is lower than cost, inventories are written down to this lower value.

The net realisable value of inventories is calculated as the sales amount less costs of completion and costs necessary to make the sale and is determined taking into account marketability, obsolescence and development in expected selling price.

## Financial statements 1 January – 31 December

#### Notes

#### **1** Accounting policies (continued)

#### Receivables

Receivables are measured at amortised cost,

Write-down is made for bad debt losses where there is an objective indication that a receivable or a portfolio of receivables has been impaired. If there is an objective indication that an individual receivable has been impaired, write-down is made on an individual basis.

Receivables with no objective indication of individual impairment are assessed for objective indication of impairment on a portfolio basis. The portfolios are primarily based on the debtors' registered offices and credit rating in accordance with the Company's credit risk management policy. The objective indicators used in relation to portfolios are determined on the basis of historical loss experience.

Write-downs are calculated as the difference between the carrying amount of receivables and the present value of forecast cash flows, including the realisable value of any collateral received. The effective interest rate for the individual receivable or portfolio is used as discount rate.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash and short-term marketable securities with a term of three months or less that are readily convertible to cash and are subject to an insignificant risk of changes in value.

#### Equity

#### Dividends

The expected dividend payment for the year is disclosed as a separate item under equity.

#### Corporation tax and deferred tax

Current tax payable and receivable is recognised in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on the taxable income of prior years and for tax paid on account.

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax value of assets and liabilities. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on the planned use of the asset or settlement of the liability, respectively.

Deferred tax assets, including the tax value of tax loss carryforwards, are recognised at the expected value of their utilisation within the foreseeable future; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity. Any deferred net assets are measured at net realisable value.

Deferred tax is measured in accordance with the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Changes in deferred tax as a result of changes in tax rates are recognised in the income statement or equity, respectively.

## Financial statements 1 January – 31 December

#### Notes

**1** Accounting policies (continued)

#### Liabilities other than provisions

Financial liabilities are recognised at cost at the date of borrowing, corresponding to the proceeds received less transaction costs paid. In subsequent periods, the financial liabilities are measured at amortised cost using the effective interest method. Accordingly, the difference between cost and the nominal value is recognised in the income statement over the term of the loan together with interest expenses.

Other liabilities are measured at net realisable value.

#### 2 Staff costs

EUR'000	2018	2017
Wages and salaries	5,142	5,219
Pensions	499	541
Social security costs and other staff costs	1,312	807
	6,953	6,567
Average number of full-time employees	93	97

Pursuant to section 98 b, 3 (2) of the Danish Financial Statements Act, remuneration of the Executive Board has not been disclosed.

#### 3 Depreciation and impairment losses on current assets

EUR'000	2018	2017
Impairment losses on current assets	-14,182	-14,733
Property, plant and equipment	-1,212	-1,062
	-15,394	-15,795

#### 4 Financial expenses

Financial expenses regarding group entities amounted to EUR 2,462 thousand in 2018 (2017: EUR 2,063 thousand).

#### 5 Proposed distribution of loss

EUR'000	2018	2017
Retained earnings	-22,994	-18,811

## Financial statements 1 January – 31 December

## Notes

#### 6 **Property, plant and equipment**

Property, plant and equipment						
EUR'000	Fixtures and fittings, tools and equipment	Equipment for maintenance of aircraft components	Aircraft components	Leasehold improve- ments	Assets under construction	Total
Cost at 1 January 2018	286	6,187	19.881	3,129	151	29,634
Opening balance adjustment		-716	0	-1,000	0	-1,717
Additions for the year	0	829	11	329	0	1,169
Disposals for the year	0	-1,108	-59	0	0	-1,167
Transfers for the year	0	151	-55	0	-151	0
•						
Cost at 31 December 2018	285	5,343	19,833	2,458	0	27,919
Depreciation and impairment losses at 1 January 2018	-273	-3,560	-8,617	-1,034	0	-13,484
Opening balance adjustment	1	758	0	1,046	0	1,805
Depreciation for the year	-6	-243	-773	-190	0	-1,212
Reversed depreciation and impairment losses on assets sold	0	459	14	0	0	473
Depreciation and impairment losses at 31 December 2018	-278	-2,586	-9,376	-178	0	-12,418
Carrying amount at 31 December 2018	7	2,757	10,457	2,280	0	15,501

#### 7 Investments

EUR'000	Equity investments in group entities
Cost at 1 January 2018	18,000
Cost at 31 December 2018	18,000
Revaluations at 1 January 2018	-11,000
Revaluations 31 December 2018	-11,000
Carrying amount at 31 December 2018	7,000

Name/legal form	Registered office	Voting rights and ownership interest	Equity	Profit for the year
Subsidiaries:			EUR'000	EUR'000
Airline Rotables (UK Holdings) Limited	Stansted, UK	100%	-5,708	567
			-5,708	567

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## Financial statements 1 January – 31 December

#### Notes

#### 8 Equity

The share capital consists of 4,563,966 shares of a nominal value of DKK 100 each.

All shares rank equally.

There have been no changes in the share capital during the last five years.

#### 9 Non-current liabilities

The equity is negative in the amount of EUR 55 million at 31 December 2018. The Company is financed by intra-group credit facilities, and the shareholder has confirmed to provide necessary funds for at least 2019.

In the opinion of the Board of Directors and the Managing Director, the Company's capital resources are adequate.

#### 10 Contractual obligations, contingencies, etc.

#### **Contingent assets**

The unrecognised deferred tax asset amounted to EUR 50 million at 31 December 2018 (31 December 2017: EUR 45 million). The deferred tax asset primarily relates to tax losses carried forward.

#### **Contingent liabilities**

The Company has an ongoing dispute with the Swedish tax authorities (SKV) regarding the transfer pricing model between the head office in Denmark and its Swedish branch. Management disagrees with the view of SKV. If the Company loses the tax case, the Company could incur a tax surcharge in the level of EUR 1 million.

#### **Operating lease obligations**

Operating lease obligations mainly relate to leasehold of premises for the Company's offices in Copenhagen and Stockholm.

Within 1 year	2,112	2,360
Between 1 and 5 years	2,563	4,369

## Financial statements 1 January – 31 December

#### Notes

#### 11 Related party disclosures

#### Control

ST Engineering Aerospace Ltd. is the sole owner of the contributed capital in the Company.

ST Engineering Aerospace Solutions A/S and ST Engineering Aerospace Ltd. are included in the consolidated financial statements of the ultimate parent company, ST Engineering Ltd.

The consolidated financial statements are publicly available from the parent company:

Company Registration Number 198105870H 540 Airport Road, Paya Lebar Singapore 539938

#### **Related party transactions**

The Company's balances with group entities at 31 December 2018 are recognised in the balance sheet. Interest expenses with respect to group entites are disclosed in note 4.

EUR'000	2018
Sales of goods and services to group entities	3,741
Purchase of goods and services from group entities	2,504