Berner A/S

Stenholm 2, DK-9400 Nørresundby

Annual Report for 1 April 2018 - 31 March 2019

CVR No 28 23 53 13

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 14/8 2019

Jesper Elkjær Chairman of the General Meeting



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Management's Statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Berner A/S for the financial year 1 April 2018 - 31 March 2019.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 March 2019 of the Company and of the results of the Company operations and cash flows for 2018/19.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Nørresundby, 14 August 2019

Executive Board

Jesper Elkjær

Board of Directors

Carsten Andreas Rumpf Chairman Christian Dahmen

Jørn Rohde



Independent Auditor's Report

To the Shareholder of Berner A/S

Opinion

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 March 2019 and of the results of the Company's operations and cash flows for the financial year 1 April 2018 - 31 March 2019 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Berner A/S for the financial year 1 April 2018 - 31 March 2019, which comprise income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies ("the Financial Statements").

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.



Independent Auditor's Report

Management's responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.



Independent Auditor's Report

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Aalborg, 14 August 2019 **PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31*

Jan Bunk Harbo Larsen State Authorised Public Accountant mne30224 Rasmus Mellergaard Stenskrog State Authorised Public Accountant mne34161



Company Information

The Company Berner A/S

Stenholm 2

DK-9400 Nørresundby

CVR No: 28 23 53 13

Financial period: 1 April - 31 March Municipality of reg. office: Aalborg

Board of Directors Carsten Andreas Rumpf, Chairman

Christian Dahmen

Jørn Rohde

Executive Board Jesper Elkjær

Auditors PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

Skelagervej 1A DK-9000 Aalborg



Financial Highlights

Seen over a five-year period, the development of the Company is described by the following financial highlights:

	2018/19	2017/18	2016/17	2015/16	2014/15
	TDKK	TDKK	TDKK	TDKK	TDKK
Key figures					
Profit/loss					
Gross profit/loss	73,438	71,027	74,820	82,455	91,213
Operating profit/loss	-9,922	-8,415	-6,078	-3,416	-6,370
Net financials	-805	-486	-347	-434	-649
Net profit/loss for the year	-10,426	-8,656	-6,310	-3,482	-10,164
Balance sheet					
Balance sheet total	53,156	52,836	55,154	68,241	72,813
Equity	8,930	14,357	23,013	29,323	32,806
Cash flows					
Cash flows from:					
- investing activities	-1,381	-545	-1,243	-40	-262
- investing detivities	-1,001	-0-10	-1,240	-40	-202
Number of employees	105	108	119	136	152
Ratios					
Return on assets	-18.7%	-15.9%	-11.0%	-5.0%	-8.7%
Solvency ratio	16.8%	27.2%	41.7%	43.0%	45.1%
Return on equity	-89.5%	-46.3%	-24.1%	-11.2%	-26.8%



Management's Review

Key activities

The company's main activities comprise wholesale trade of fasting and fixation materials, tools and chemicals for the professional automobile and construction industries.

The sale is for the Danish market as well as for the North Atlanctic countries.

Development in the year

The Gross Margin for 2018/19 amounted to DKK 73.4 mill, compared to DKK 71.0 mill in 2017/18.

The income statement for the year shows a result of DKK -10,4 mill, a decrease from last year by DKK 1,8 mill, which is lower than expected.

The result of the year is negatively affected by both locally and international planned and completed restructuring costs.

The balance sheet at March 31st, 2019 shows equity of DKK 8,9 mill. A capital increase on DKK 50,000 and a premium on 4,950,000 has been made during 2018/19.

Special risks - operating risks and financial risks

Operating risks

No major price risks are estimated, in addition to current customer agreements, which may have a maturity of more than 1 year

Foreign exchange risks

No major currency risks are estimated as most of the purchases are made in EUR and all sales of goods take place in DKK. At present, no hedging of currency displacements.

Credit risks

Operating credits are financed through the Group at variable interest rates, but any interest rate fluctuations willdid not have a significant direct effect on earnings. At present, no cover offinterest positions.

Targets and expectations for the year ahead

The result is lower than expected and considered as not acceptable. The company expects to report positive development in EBITDA for the year ahead in the range of -2.5 - +2.5 mio. DKK and a expected EBT in the range of -5.0 - +1.0 mio. DKK.



Management's Review

Research and development

Main R&D activities are held by the parent company in Germany. Locally customer based services are developed.

External environment

The company strives not to influence the external environment negatively.

Intellectual capital resources

The company continuous invests in high-specialized resources. Employees are upgraded on an ongoing basis through continuing development and training. Further to this the company expects to receive the ISO certification in 2019/20.



Income Statement 1 April - 31 March

	Note .	2018/19 DKK	2017/18 DKK
Gross profit/loss		73,437,700	71,026,652
Distribution expenses	1	-48,682,489	-43,729,628
Administrative expenses	1	-34,677,530	-35,711,694
Operating profit/loss		-9,922,319	-8,414,670
Financial income		27,929	29,236
Financial expenses	2	-832,627	-514,887
Profit/loss before tax		-10,727,017	-8,900,321
Tax on profit/loss for the year	3	300,718	244,056
Net profit/loss for the year	_	-10,426,299	-8,656,265



Balance Sheet 31 March

Assets

	Note	2018/19	2017/18
		DKK	DKK
Acquired licenses		129,533	24,739
Intangible assets	4	129,533	24,739
Land and buildings		8,166,897	8,940,076
Other fixtures and fittings, tools and equipment		987,879	973,450
Property, plant and equipment	5	9,154,776	9,913,526
Fixed assets		9,284,309	9,938,265
Inventories	6	18,902,005	19,993,424
Trade receivables		20,497,287	18,927,849
Receivables from group enterprises		808,362	943,030
Other receivables		322,018	341,496
Prepayments	7	935,948	1,129,891
Receivables		22,563,615	21,342,266
Cash at bank and in hand		2,406,420	1,562,095
Currents assets		43,872,040	42,897,785
Assets		53,156,349	52,836,050



Balance Sheet 31 March

Liabilities and equity

	Note	2018/19	2017/18
		DKK	DKK
Share capital		11,300,000	11,250,000
Retained earnings		-2,369,761	3,106,538
Equity	8	8,930,239	14,356,538
Trade payables		7,030,523	4,937,515
Payables to group enterprises		24,175,676	23,033,457
Other payables		13,019,911	10,508,540
Short-term debt		44,226,110	38,479,512
Debt		44,226,110	38,479,512
Liabilities and equity		53,156,349	52,836,050
Subsequent events	14		
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Statement of Changes in Equity

		Retained	
	Share capital	earnings	Total
	DKK	DKK	DKK
Equity at 1 April	11,250,000	3,106,538	14,356,538
Cash capital increase	50,000	4,950,000	5,000,000
Net profit/loss for the year	0	-10,426,299	-10,426,299
Equity at 31 March	11,300,000	-2,369,761	8,930,239



Cash Flow Statement 1 April - 31 March

	Note	2018/19	2017/18
		DKK	DKK
Net profit/loss for the year		-10,426,299	-8,656,265
Adjustments	10	2,538,850	1,473,398
Change in working capital	11	4,474,450	1,425,049
Cash flows from operating activities before financial income and			
expenses		-3,412,999	-5,757,818
Financial income		27,929	29,236
Financial expenses		-832,628	-514,886
Cash flows from ordinary activities		-4,217,698	-6,243,468
Received joint taxation contribution		300,718	244,056
Cash flows from operating activities		-3,916,980	-5,999,412
Purchase of intangible assets		-125,117	-29,687
Purchase of property, plant and equipment		-1,255,797	-515,525
Cash flows from investing activities		-1,380,914	-545,212
Raising of loans from group enterprises		1,142,219	7,939,641
Cash capital increase		5,000,000	0
Cash flows from financing activities		6,142,219	7,939,641
Change in cash and cash equivalents		844,325	1,395,017
Cash and cash equivalents at 1 April		1,562,095	167,078
Cash and cash equivalents at 31 March		2,406,420	1,562,095
Cash and cash equivalents are specified as follows:			
Cash at bank and in hand		2,406,420	1,562,095
Cash and cash equivalents at 31 March		2,406,420	1,562,095



1		2018/19	2017/18
-	Staff	DKK	DKK
	~ · · · · · · · · · · · · · · · · · · ·		
	Wages and Salaries	48,785,919	46,717,415
	Pensions	3,599,709	2,219,508
	Other social security expenses	1,152,802	1,762,047
	Other staff expenses	965,620	1,052,553
		54,504,050	51,751,523
	Average number of employees	105	108
2	Financial expenses		
2	Financial expenses		
2	Financial expenses Interest paid to group enterprises	816,636	509,781
2		816,636 15,991	509,781 5,106
2	Interest paid to group enterprises	•	
3	Interest paid to group enterprises	15,991	5,106
	Interest paid to group enterprises Other financial expenses	15,991	5,106



4 Intangible assets

4	intangible assets		
			Acquired
			licenses
			DKK
	Cost at 1 April		741,223
	Additions for the year		125,117
	Cost at 31 March		866,340
	Impairment losses and amortisation at 1 April		716,484
	Amortisation for the year		20,323
	Impairment losses and amortisation at 31 March		736,807
	Carrying amount at 31 March		129,533
5	Property, plant and equipment		
			Other fixtures
			and fittings,
		Land and	tools and
		buildings	equipment
		DKK	DKK
	Cost at 1 April	34,074,792	6,932,367
	Adjustments related to previous periods	0	2,520,364
	Additions for the year	54,000	1,201,797
	Cost at 31 March	34,128,792	10,654,528
	Impairment losses and depreciation at 1 April	25,134,716	5,958,917
	Adjustments related to previous periods	0	2,520,364
	Depreciation for the year	827,179	1,187,368
	Impairment losses and depreciation at 31 March	25,961,895	9,666,649
			
	Carrying amount at 31 March	8,166,897	987,879



6	Inventories	2018/19 DKK	2017/18 DKK
	Finished goods and goods for resale	17,799,293	19,360,722
	Prepayments for goods	1,102,712 18,902,005	632,702 19,993,424

7 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions and interest as well as fair value adjustments of derivative financial instruments with a postitive fair value.

8 Equity

The share capital is broken down as follow:

		Number	Nominal value
	A-shares	6,500	1,000
	B-shares	30	10,000
	C-shares	45	100,000
			111,000
9	Distribution of profit	2018/19 DKK	2017/18 DKK
	Retained earnings	-10,426,299	-8,656,265
		-10,426,299	-8,656,265



		2018/19	2017/18
10	Cash flow statement - adjustments	DKK	DKK
10	Cash now statement - adjustments		
	Financial income	-27,929	-29,236
	Financial expenses	832,627	514,887
	Depreciation, amortisation and impairment losses, including losses and		
	gains on sales	2,034,870	1,231,803
	Tax on profit/loss for the year	-300,718	-244,056
		2,538,850	1,473,398
11	Cash flow statement - change in working capital		
	Change in inventories	1,091,419	1,541,246
	Change in receivables	-1,221,349	1,485,486
	Change in trade payables, etc	4,604,380	-1,601,683
		4,474,450	1,425,049
12	Contingent assets, liabilities and other financial obligations		
	Charges and security		
	The following assets have been placed as security with mortgage credit institute	es:	
	Buildings with an amount of	8,166,897	8,940,076
	Rental and lease obligations		
	Lease obligations under operating leases. Total future lease payments:		
	Within 1 year	4,946,694	4,160,383
	Between 1 and 5 years	3,697,051	3,757,004
		8,643,745	7,917,387
	Rental obligations. Total future rental payments:	649,443	620,000



12 Contingent assets, liabilities and other financial obligations (continued)

Other contingent liabilities

The Danish group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. Moreover, the Danish group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.



13 Related parties

Basis

Controlling interest

Berner Trading Holding GmbH, Bernerstrasse 6, 74653 Künzelsau, Germany, HRB 739678 Parent company

Transactions

The Company has chosen only to disclose transactions which have not been made on an arm's length basis in accordance with section 98(c)(7) of the Danish Financial Statements Act.

Consolidated Financial Statements

The company is included in the consolidated report for the parent company

Name	Place of registered office
Berner Trading Holding GmbH	Bernerstrasse 6, 74653 Künzelsau, Germany, HRB
	739678

The Group Annual Report of Berner Trading Holding GmbH may be obtained at the following address:

Bernerstrasse 6, 74653 Künzelsau, Germany, HRB 739678

14 Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.



15 Accounting Policies

The Annual Report of Berner A/S for 2018/19 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year. Minor reclassifications has been made in the comparative figures. The reclassifications has not affected the result or equity.

The Financial Statements for 2018/19 are presented in DKK.

Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

Leases

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Company.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in



15 Accounting Policies (continued)

the income statement on a straight-line basis over the lease term.

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

Income Statement

Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Company.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

Cost of sales

Cost of sales comprises costs incurred to achieve revenue for the year. Cost comprises raw materials, consumables, direct labour costs and indirect production costs such as maintenance and depreciation, etc, as well as operation, administration and management of factories.

Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue and cost of sales.



15 Accounting Policies (continued)

Distribution expenses

Distribution expenses comprise costs in the form of salaries to sales and distribution staff, advertising and marketing expenses as well as operation of motor vehicles, depreciation, etc. Amortisation of acquired licenses is also included to the extent that acquired licenses relates to distribution activities.

Administrative expenses

Administrative expenses comprise expenses for Management, administrative staff, office expenses, depreciation, etc. Amortisation of acquired licenses is also included to the extent that acquired licenses relates to administrative activities.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with Danish group enterprises. The tax effect of the joint taxation is allocated to Danish group enterprises in proportion to their taxable incomes.

Balance Sheet

Intangible assets

Patents and licences are measured at the lower of cost less accumulated amortisation and recoverable amount. Patents are amortised over the remaining patent period, and licences are amortised over the licence period; however not exceeding 3 years.

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.



15 Accounting Policies (continued)

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Buildings 25 years

Other fixtures and fittings, tools

and equipment 3-15 years

Depreciation period and residual value are reassessed annually.

Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

Inventories

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts. Provisions for bad debts are determined on the basis of an individual assessment of each receivable, and in respect of trade receivables, a general provision is also made based on the Company's experience from previous years.

Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.



15 Accounting Policies (continued)

Equity

Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

Financial debts

Debts are measured at amortised cost, substantially corresponding to nominal value.



15 Accounting Policies (continued)

Cash Flow Statement

The cash flow statement shows the Company's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Company's cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand".

The cash flow statement cannot be immediately derived from the published financial records.



15 Accounting Policies (continued)

Financial Highlights

Explanation of financial ratios

Return on assets Profit before financials x 100

Total assets

Solvency ratio Equity at year end x 100

Total assets at year end

Return on equity Net profit for the year x 100

Average equity

