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MANAGEMENT'S STATEMENT

The Executive Board and Board of Directors have today considered and adopted the Annual Report for Circle K Danmark A/S for the financial year 1 May 2022 - 30 April 2023.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true a 30 April 2023 of the company and of the results of t year 1 May 2022 - 30 April 2023.	
We recommend that the Annual Report be adopted a	at the Annual General Meeting.
Copenhagen, 22 September 2023	
Executive Board:	
Mette Uglebjerg	
Board of Directors:	
Hans-Olav Høidahl (chairman)	Jeremy Leigh Knights
Joachim Røberg–Larsen	Ciara Foxton
Michael Sæderup Starcke (employee representative)	

INDEPENDENT AUDITOR'S REPORT

To the Shareholder of Circle K Danmark A/S

Opinion

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 30 April 2023, and of the results of the Company's operations for the financial year 1 May 2022 – 30 April 2023 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Circle K Danmark A/S for the financial year 1 May 2022 – 30 April 2023, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies ("financial statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such

disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 22 September 2023

PricewaterhouseCoopers
Statsautoriseret Revisionspartnerselskab
CVR No 33 77 12 31

Torben Jensen State Authorised Public Accountant mnel 8651 Frederik Geer Harvest State Authorised Public Accountant mne45859

INFORMATION ABOUT THE COMPANY

Circle K Danmark A/S
Borgmester Christiansens Gade 50
2450 København SV
Telephone: +45 70 101 101
CVR-no. 28 14 24 12

Board of Directors

Hans-Olav Høidahl (chairman)
Jeremy Leigh Knights
Joachim Røberg-Larsen
Ciara Foxton
Michael Sæderup Starcke (employee representative)

Executive Board

Mette Uglebjerg

Parent Company:

Circle K AS, Oslo, Norway, Ownership 100 %

Ultimate Parent Company:

Alimentation Couche-Tard Inc., Montreal, Canada, Ownership 100 %

Partnerships:

I/S Fællesskiltning, Ownership 58,5 %

Auditors:

PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab Strandvejen 44 2900 Hellerup

Upon written request addressed to the company, the annual report of Circle K AS will be made available.

The Annual Reports for Alimentation Couche-Tard Inc. can be downloaded on https://corpo.couche-tard.com/en/investors/financial-information/annual-reports-and-filings/

FINANCIAL HIGHLIGHTS

Financial Highlights

Amounts in DKK million	2022/23	2021/22	2020/21	2019/20	2018/19
Revenue	16 653	13 408	9 369	10 819	10 690
Profit/loss before financial income and					
expenses	458	546	597	204	192
Net financial expenses	(25)	(62)	(16)	(19)	(14)
Profit/loss before tax	433	484	581	185	178
Tax on the profit for the year	(95)	(118)	(120)	(42)	(31)
Net profit/loss for the year	338	366	461	143	147
Total assets	5 501	5 906	9 353	7 838	6 547
Equity	2 742	2 404	2 938	2 477	2 334
Investments in property, plant and					
equipment	404	361	381	699	186
Average number of employees	1 787	1 749	1 740	1 892	1 850

Ratios

	2022/23	2021/22	2020/21	2019/20	2018/19
Profit margin	3%	4%	6%	2%	2%
Profit/loss before financial income and expense	es in per cent o	f revenue			
Return on assets Profit/loss before financial income and expense	8% es in per cent o	7% f average ass	7% ets	3%	3%
Return on equity Net profit/loss for the year in per cent of openi	14% ing equity	12%	19%	6%	6%
Solvency ratio Equity in per cent of assets	50%	41%	31%	32%	36%

MANAGEMENT'S REVIEW

Financial year (FY) 2022/23 was yet another year characterised by volatile and challenging market conditions. The invasion of Ukraine led to embargo on Russian oil, and fear of short supply drove energy prices sky high leading to highest level of inflation seen for decades. Despite these headwinds we managed to navigate our business to deliver results exceeding our expectations for the year.

Financial highlights

EBITDA for the year was DKK 761 million 8,9% below last year result of DKK 835 million. The result is in line with our forecast covering increasing inflation and a negative valuation of oil stocks vs last year. Net profit after tax for FY 2022/23 was at DKK 338 million and tax amounted to DKK 95 million.

Circle K Danmark A/S's (Circle K Denmark) results for FY 2022/23 are based on a strong performance across all business areas combined with strong operational management.

Total revenue increased by 24% compared to last year, reflecting a full year effect with higher oil prices. Gross profit increased by 2,3% or DKK 55 million offsetting a large negative variance in inventory valuation towards last year. Fluctuations in oil prices entail a negative valuation effect on oil stocks of 26 million in FY2022/23 corresponding a positive valuation effect of 94 million in FY2021/22.

As one of the dominant operators on the Danish Convenience market we are very satisfied announcing continued revenue growth of 4,5% within our convenience business delivering a result that exceeds expectations for FY 2022/23 despite increased cost prices due to inflation.

For FY 2023/24 we forecast a financial performance 1–10% above FY 2022/23 not reflecting the development in oil prices as external influences such as cyclical fluctuations are considered unpredictable.

In the coming year we increase our investment in the development of our business. We are further increasing our charging network of high-speed chargers for electric vehicles (EV) expecting to reach 450 Circle K high-speed charge point within end of FY 2023/24 also including 4 chargers for EV Truck. Furthermore, we will expand our network with 2 new Full-Service locations where sustainability is paramount and adapted to needs of the E-Mobility customer. We will continue the roll-out of current and new store concepts reflecting our ambition of being the preferred stop for fast, delicious, and fresh food and drinks.

Our offering

Circle K Denmark is a subsidiary of Circle K AS, which in turn is a wholly owned indirect subsidiary of Alimentation Couche-Tard Inc. (Couche-Tard). Couche-Tard is a Canadian company whose shares are listed on the Toronto Stock Exchange (TSE: ATD.A and ATD.B).

End of FY 2022/23 the Danish network comprises 436 sites under the brands Circle K, INGO and 1-2-3. 226 sites are full-service sites, and 210 sites are automats or truck sites.

Our mission is to make our customers' lives a little easier every day. We strive to meet the demands and needs of people on the go. We offer fast and friendly service, providing food, hot and cold beverages, car wash and other high-quality products and services. Circle K Denmark has direct sales of fuel products for transport, heating, and other industrial purposes. In FY 2022/23 we sustained our long-term investment plan aiming to install 1,300 Circle high-speed chargers towards 2030 representing an investment of more than DKK 1 billion towards 2030. We also aim to launch home charge product for B2B Employees, as well as charge products for installation on B2B customers premises.

Our people

Our people and the development of their skills we consider a key priority for future growth. To encourage personal development and attract engaged and strong competences to our stores we have strengthened our Retail Academy. In FY 2022/23 we have entered a professional collaboration with Business College South with the aim of raising our internal career ladder to a publicly recognized education. Through our collaboration we increase expertise and professionalism around our education as assistant store manager and store manager, which become academy subjects and trigger ECTS points.

To raise awareness and motivate a good tone and respectable behaviour towards our employees the group introduced "Kindness Day" across all European markets during FY 2022/23. Kindness Day was followed up by an anti-harassment campaign in the form of a customer-facing information campaign "Thank you for respecting me". We also joined forces with the rest of the Danish retail industry and the union raising awareness through available media channels on the growing issue of harassment throughout the retail industry encouraging the good tone and respectable behaviour.

Our stores

In September 2022 we opened our new build Full–Service site at Herlev Hovedgade. The site is the first of 3 new sites with sustainability at the fore. The store is having our newest concepts serving fresh quality food in an appealing environment framing our strong Convenience offer. To optimize energy consumption, reduce heat development, noise, and CO2 footprint the store is operated with an integrated energy solution connected to solar panels at the roof covering full operation at sunny hours. The site will be operated using 27% less energy than comparable sites. The forecourt is reflecting the transition towards a greener energy with 4 highspeed charges for EV's and a double Carwash with recycling water and heat.

In fiscal year 2023/24 we will open additionally 2 new sites. In December 2023 at Odense Erhvervspark and in January 2024 at Recharge City near Horsens. The site at Recharge City will be certified according to the DGNB sustainability class Gold. The offer in the store will still be focused on fresh quality Food to be enjoyed with refreshing drinks both served in an

appealing relaxing environment or consumed on the go. The two stores will be representing our latest concepts development within operation, Fuel and E-Mobility and Carwash.

In June 2023 we announced the close-down of 19 stores a decision reflecting an adapting of our network to the ongoing market transition towards a greener Mobility. We want to offer the E-Mobility customer nice surroundings for a break being able to enjoy food and drinks while the car is being charged. Therefore, the stores must have a certain size. The 17 sites will be converted to automates and operated as Ingo in the future. 2 locations in Copenhagen area will be sold.

Our mobility business

The results of our Fuel business reflect a healthy business where we succeeded increasing our market shares on a market with declining volumes stating the transition towards greener energy.

As one of Denmark's leading fuel companies we are aware of our impact on the climate and the society, we are part of. We recognize our responsibility, and we want to push the transition towards a greener infra structure. In May 2022 we opened 2 new charge parks in cooperation with the Danish Road authorities. 24 charging points is available next to our 2 highway sites at Tappernøje. During 2022/23 we further expanded our network of highspeed chargers (150–300 kW). Today we offer our E-Mobility customers a reliable and fast charging opportunity at 55 Circle K locations representing a network of 212 charge points. Our charging network was supported by the launch of a payment solution on B2B card and EV app.

Risks

Primary operational risks

The company's activities include storage, transport and sale of petroleum products. The product prices are dependent on global market prices and affected by the development of geo-political and economic development. Further the economic development can influence the demand for our products in the stores. We do continuously, as part of our operating model, analyse and adjust our costs and business model to adapt to any changes.

The company is dependent on IT operating without any disturbances on all sites. We have surveillance of our IT systems and invest continuously to secure our IT operations.

Primary financial risks are similar to earlier

As a result of operating, investing, and financing, the company is exposed to changes in exchange rates (primarily U.S. dollars) and in interest rates. Management of these risks is carried out in conjunction with the Group's internal bank, including deployment of the company's cash reserves.

Foreign exchange risk arises from transactions in currencies other than Danish kroner (DKK) and from the assets and liabilities related to working capital and monetary items denominated in foreign currencies.

The current level of inflation causing increasing product costs from suppliers and increasing operational costs, primarily relating to electricity, is a risk to future growth. This is mitigated by a strong cost focus, intensified electricity saving programmes and a push on investments to ensure future growth.

Credit

The substantial credits granted to our customers during in last fiscal year, due to increased oil prices has declined towards last year but is still at a higher than before the invasion of Ukraine. It is company policy to carry out an ongoing credit evaluation of our customers, and provisions for bad debts are made where appropriate.

Events after the balance sheet date

Management is not aware of any events after the balance sheet date which could change the company's financial position.

Statutory statement on corporate social responsibility in accordance with section 99a, 99b and 99d of the Danish Financial Statements Act

For information on strategies, commitments and efforts regarding social responsibility and sustainability, please refer to the published report available at https://www.circlek.dk/aarsrapporter.

INCOME STATEMENT FOR THE PERIOD 1 MAY – 30 APRIL

Amounts in mDKK

		2022/23	2021/22
Note			
1	Revenue	16 653	13 408
	Cost of sales	(14 181)	(10 991)
	Gross profit	2 472	2 417
	Other external expenses	(872)	(794)
2	Staff expenses	(831)	(808)
3	Other operating income	3	27
3	Other operating expenses	(11)	(7)
	Earnings before interest, taxes, depreciation and amortization (EBITDA)	761	835
	Depreciation, amortisation and impairment of intangible asse	ts	
	and property, plant and equipment	(303)	(289)
	Profit/loss before financial income and expenses	458	546
4	Financial income	9	8
5	Financial expenses	(34)	(70)
	Profit/loss before tax	433	484
6	Tax on the profit/loss for the year	(95)	(118)
7	Net profit/loss for the year	338	366

8 Auditor's fee

BALANCE AT 30 APRIL ASSETS

Note	Assets	2023	2022
	Fixed assets		
9	Intangible assets		
	Goodwill	319	336
		319	336
10	Property, plant and equipment:		
. •	Land, buildings and tanks	1 285	1 205
	Plant and machinery	319	275
	Other fixtures and fittings, tools and equipment	211	253
	Right-of-use assets	549	547
	Property, plant and equipment under construction	312	294
		2 676	2 574
11	Other financial assets:		
• • •	Receivables from associates	0	3
	Other securities and investments	2	2
	Other receivables	23	17
		25	22
	Total fixed assets	3 020	2 932
	Current assets		
	Inventories:		
	Finished goods and commodities	265	319
		265	319
	Receivables:		
	Trade receivables	1 615	1 956
	Receivables from group enterprises	501	615
12	Prepayments	14	13
		2 130	2 584
	Cash at bank and in hand	86	71
	Total current assets	2 481	2 974
	Total assets	5 501	5 906

BALANCE AT 30 APRIL LIABILITIES

Note		2023	2022
	Equity		
	Share capital	177	177
	Proposed dividend to shareholders	100	0
	Retained earnings	2 465	2 227
		2 742	2 404
	Provisions		
6	Provision for deferred tax	65	89
13	Other provisions	373	371
		438	460
14	Long-term debt Lease Liabilities	489	507
		489	507
	Short-term debt		
	Trade payables	376	377
	Payables to group enterprises	412	1 157
6	Corporation tax	85	73
14	Lease Liabilities	78	68
	Other payables	881	860
		1 832	2 535
	Total debt	2 321	3 042
	Total liabilities and equity	5 501	5 906

¹⁵ Contingent liabilities and other financial obligations

¹⁶ Related parties

STATEMENT OF CHANGES IN EQUITY

	2023	2022
Equity		
Share capital		
Balance at 1 May	177	177
Balance at 30 April	177	177
Retained earnings		
Retained earnings at 1 May	2 227	1 861
Net profit/loss for the year	238	366
Retained earnings at 30 April	2 465	2 227
Dividend for the year		
Balance at 1 May	0	900
Dividend paid during the year	0	(900)
Proposed dividend to shareholders	100	0
Dividend for the year	100	0
Total equity	2 742	2 404

Financial expenses

Other financial expenses

Financial expenses to group enterprises

	Amounts in mDKK		
		2022/23	2021/22
1	Revenue		
	Sale of oil products at the Danish market Other sales at the Danish market Export of oil products	12 927 3 721 5	10 023 3 364 21
		16 653	13 408
2	Staff expenses		
	Wages and salaries Pensions Other social security expenses Other staff expensens	(751) (54) (19) (7)	(731) (51) (19) (7)
		(831)	(808)
	Average number of employees	1 787	1 749
	With reference to section 98 B(3) of the Danish Financial to Management is not disclosed.	Statements Act, remun	eration
3	Other operating income and expenses		
	Other operating income and expense includes profit and real property.	l loss on sale and dispo	sal of
4	Financial income		
	Financial income from group enterprises Other financial income	5 4	0 8
		9	8

(2)

(32)

(34)

(4)

(66)

(70)

		2022/23	2021/22
6	Corporation tax		
	Corporation Tax Adjustment of deferred tax	(119) 24	(78) (40)
	Tax on the profit/loss for the year	(95)	(118)
	Adjustment of corporation tax relating to previous years Adjustment of deferred tax relating to previous years	0 0	0
	Adjustment of corporation tax relating to previous years	0	0
	Total tax in the income statement	(95)	(118)
	The deferred tax liabilities breaks down as follows: Property, plant and equipment Intangible assets Leased assets and lease obligations (net) Prepayment / deferred income Obligation relating to provisions	(79) (69) 4 (3) 82	(103) (46) 3 (4) 61
	Total deferred tax liabilities	(65)	(89)
7	Distribution of net profit/loss for the year Which the Board of Directors proposes be distributed as follows:	ows:	
	Dividend for the year Retained earnings	100 238	0 366
	Total amount at disposal	338	366
8	Auditor's fee		
	Fee for statutory audit	1_	1
		1	1

Intangible assets	Goodwill	rights	Total
Cost:			
Balance at 1 May	466	6	472
Additions for the year	7	0	7
Balance at 30 April	473	6	479
Amortisation and impairment losses:			
Balance at 1 May	130	6	136
Amortisation for the year	24	0	24
Balance at 30 April	154	6	160
Carrying amount			
at 30 April	319	0	319

Amounts in mDKK

Land, buildings and tanks	Plant and machinery	Other fixtures and fittings, tools and equipment	Right-of-use assets	Property, plant and equipment under construction	Total
2 432	1 082	674	710	294	5 192
45	29	11	77	242	404
(42)	(28)	(14)	0	0	(84
237	(13)	62	0	(224)	62
2 672	1 070	733	787	312	5 574
5 0	7	0	0	0	12 0
5	7	0	0	0	12
: 1 232 177 (17)	814 72 0 (128)	421 53 0 48	163 75 0 0	0 0 0	2 630 377 0 (97)
				_	
1 392	758	522	238	0	2 91
	2 432 45 (42) 237 2 672 5 0 5	buildings and machinery 2 432 1 082 45 29 (42) (28) 237 (13) 2 672 1 070 5 7 0 0 0 5 7 1 232 814 177 72 172 0 (17) (128)	Land, buildings and tanks Plant and machinery and fittings, tools and equipment 2 432 1 082 674 45 29 11 (42) (28) (14) 237 (13) 62 2 672 1 070 733 5 7 0 0 0 0 5 7 0 0 0 0 5 7 0 0 0 0 1 232 814 421 177 72 53 0 0 0 (17) (128) 48	Land, buildings and tanks Plant and machinery and fittings, tools and equipment Right-of-use assets 2 432 1 082 674 710 45 29 11 77 (42) (28) (14) 0 237 (13) 62 0 5 7 0 0 0 0 0 0 5 7 0 0 0 0 0 0 1 232 814 421 163 177 72 53 75 (17) (128) 48 0	Land, buildings and tanks Plant and equipment and fittings, tools and equipment tools and equipment assets Right-of-use under construction 2 432 1 082 674 710 294 45 29 11 77 242 (42) (28) (14) 0 0 237 (13) 62 0 (224) 2 672 1 070 733 787 312 5 7 0 0 0 0 0 0 0 0 5 7 0 0 0 5 7 0 0 0 0 0 0 0 0 1 232 814 421 163 0 177 72 53 75 0 0 0 0 0 0 (17) (128) 48 0 0

The carrying amount of land, buildings and tanks includes leased assets corresponding to DKK 0 (2022: DKK 16 million).

Interest expense related to the leasing liabilities amounts to DKK 8 million.

Short term and low value leases amounts to DKK 6 million which are recognised as other external expenses in the income statement

For disclosures of the lease liabilities, please refer to note 14.

Amounts in mDKK

11

	Receivables from associates	Other securities and investments	Other receivables	Total
Other financial assets				
Cost:				
Balance at 1 May	14	2	20	36
Additions for the year	0	0	6	6
Disposals for the year	(14)	0	0	(14)
Balance at 30 April	0	2	26	28
Amortisation and impairment losses:				
Balance at 1 May	11	0	3	14
Amortisation and impairment losses for the year	(11)	0	0	(11)
Balance at 30 April	0	0	3	3
Carrying amount at 30 April (acc to the balance sheet)	0	2	23	25

12 Prepayments

Prepayments comprise prepaid expenses for rent, property taxes and insurance.

		2023_	2022
13	Other provisions		
	Decontamination obligations:		
	Balance at 1 May Additions for the year Applied in the year Adjustment for the year	68 5 (5) (1)	62 11 (5) 0
	Balance at 30 April	67	68
	Expected applied within one year Expected applied after one year	16 51	13 55
		67	68
	Demolition obligation:		
	Balance at 1 May Additions for the year Applied in the year Adjustment for the year	301 12 0 (9)	328 5 (1) (31)
	Balance at 30 April	304_	301
	Expected applied within one year Expected applied after one year	1 303	13 288
		304_	301
	Other obligation:		
	Balance at 1 May Additions for the year Applied in the year Adjustment for the year	2 1 (1) 0	0 2 0 0
	Balance at 30 April	2	2
	Expected applied within one year Expected applied after one year	2	1 1
		2	2
	Total provisions	373	371

Amounts in mDKK

14 Lease Liabilities

14	Lease Liabilities				
		Due	Due	Due	
		0-1 year	1-5 years	after 5 years	Total
	Lease liabilities	78	271	218	567
		78	271	218	567
				2023	2022
15	Contingent liabilities and other fir	nancial obligations			
	Short term and low value lease obliga	ations		8	13
				8	13

Circle K Danmark A/S has enterne obligation of DKK 38 million for contruction of new sites and marketing contracts.

Circle K Danmark A/S is liable for the payment of the outstanding debt from time to time to grocery wholesalers for deliveries to stations that are not owned and managed by Circle K Danmark A/S.

Circle K Danmark A/S has issued bank guarantees totalling DKK 6.3 million towards the Company's business partners.

Together with other subsidiaries in the Group, the Company has issued a guarantee totalling DKK 40.532 million for the liabilities of the parent Company.

The enterprises of the Danish part of the Circle K Group are jointly taxed. The Danish jointly taxed companies are included in a Danish on-account tax payment scheme for Danish corporate income tax. All current taxed under the scheme are recorded in the individual companies. Circle K Danmark A/S is the administration company in the joint taxation.

16 Related parties

Controlling interest: Basis

Circle K AS Schweigaards gate 16 N-0191 Oslo, Norway

Alimentation Couche-Tard Inc. 4204 Industriel Blvd. Laval (Quebec) H7L 0E3 Canada Main shareholder/Parent Company (100% ownership)

Ultimate parent company

ACCOUNTING POLICIES

Basis of Preparation

The Annual Report of Circle K Danmark A/S has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C and adopted IFRS 15 and IFRS 16.

On 1 May 2022 Motorvejscenterselskabet af 1990 A/S was merge into Circle K Danmark A/S. The merger has no material effect on the income statement and equity.

The accounting policies applied is unchanged from last year.

The Annual Report is presented in Danish kroner (DKK).

Recognition and measurement

Revenues is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. Moreover, all expenses and depreciation, amortisation and impairment losses for accounting purposes are recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that the company will realise future economic benefits, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that the company has to give up future economic benefits, and the value of the liability can be measured reliably.

Assets and liabilities are measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of the transaction. Exchange differences arising between the transaction date rates and the rates at the date of payment are recognised in financial income and expenses in the income statement.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any difference between the exchange rate at the balance sheet date and the rate at the date when the item arises is recognised in financial income and expenses in the income statement.

Cash Flow Statement

With reference to section 86(4) of the Danish Financial Statements Act, no cash flow statement is prepared.

Income Statement

Revenue

Revenue from the sale of oil products, services and sale at the stores is recognised in the income statement at the time of the transaction since the control of goods and services is considered transferred when customer makes payment and takes possession of the sold item. Revenue is recognised exclusive of VAT and indirect taxes and net of customer discounts relating to sales.

Cost of sales

Cost of sales and production costs comprise costs, incurred to achieve revenue for the year. Moreover, energy costs, freight, services and maintenance costs that do not meet the criteria for recognition as assets in the balance sheet are recognised in cost of sales and production costs.

Other external expenses

Other external expenses comprise expenses related to sale, marketing, administration, office premises, office expenses etc.

Staff expenses

Staff expenses include wages and salaries, social security cost, pensions etc.

Other operating income and expenses

Other operating income and expenses comprise items of a secondary nature to the core activities of the company, including gains and losses on the sale of intangible assets and property, plant and equipment.

Result from investment in associates

Circle K Danmark A/S's share of results from associated companies are stated in the income statement.

Financial income and expenses

Financial income and expenses comprise interest income and expenses. Realised and unrealised exchange gains and losses relating to receivables, payables and transactions in foreign currencies are shown as a separate item in the income statement. Financial income and expenses are recognised in the income statement at the amounts that relate to the financial year.

Corporation tax and deferred tax

Tax for the year, which consists of current tax for the year, provision for deferred tax and tax relating to previous years, is recognised in the income statement. Tax attributable to entries directly in equity is recognised in equity.

Provision for deferred tax is calculated at 22% on all temporary differences between the values for accounting and tax purposes except for temporary differences arising at the date of acquisition of assets and liabilities and which have no effect on either profit or taxable

income. Deferred tax assets are recognised at the value at which they are expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities.

The enterprises of the Danish part of the Circle K Group are jointly taxed. The Danish corporation tax is allocated to Danish enterprises showing profits or losses in proportion to their taxable incomes (full allocation).

Balance Sheet Intangible assets

Goodwill

Positive differences (goodwill) between the cost and fair value of acquired assets and liabilities are recognised in intangible assets and amortised over the expected useful life, which is determined based on Management's experience in the business area concerned. The carrying amount of goodwill is assessed on a current basis and is written down to the higher of the value in use and the net selling price (recoverable amount) of the asset or the group of assets if lower than the carrying amount. The assets are amortised on a straight-line basis over the following expected useful lives:

Goodwill 20 years

The goodwill represents the synergy effect of the brands Circle K and Ingo. We have a large number of sites all over Denmark and the customer is often close to a Circle K or INGO site and therefore the standard useful life of 10 years is assessed not to be sufficient.

Fixed assets

Property, plant and equipment

Land and buildings, plant and machinery and fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses. Land is not depreciated. Depreciation is based on cost reduced by any scrap value after the end of useful life.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use. Moreover, estimated future costs are recognised if they qualify for recognition of provisions.

The assets are depreciated on a straight-line basis over the following expected useful life:

Buildings and tanks 20 - 50 years Plant and machinery 10 - 20 years Fixtures and fittings, tools and equipment 4 - 10 years

An impairment test is carried out on property, plant and equipment if there is any indication of impairment. The impairment test is made for each individual asset or group of assets. The

assets are written down to the higher of the value in use and the net selling price (recoverable amount) of the asset or the group of assets if lower than the carrying amount.

Leases, right-of-use assets

The company leases land, building and other equipment.

For contracts which are or contains a lease, the company recognises a right-of-use asset and a lease liability. Contracts may contain both lease and non-lease component. The lease components are recognised in the balance sheet and the non-lease component are recognised as an expense in profit and loss.

The right-of-use asset is initially measured at cost, being the initial amount of the lease liability adjusted for any lease payments made at/or before the commencement date. The right-of-use asset is subsequently depreciated using the straight-line method over the lease term. The right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

Lease contracts with a lease term of 12 months or less and low value lease assets are not recognised in the balance sheet. Short term leases and low value lease assets are expensed on a straight-line basis over the lease term or another systematic basis.

Leases

Leases in terms of which Circle K Danmark A/S in fact assumes or retains substantially all risks and rewards of ownership are assets (finance leases) and are recognised in the balance sheet as property, plant and equipment. The remaining lease obligation is capitalised and recognised in debt. The interest element on the lease payments is recognised over the lease term in the income statement.

Receivables from group enterprises

Receivables from group enterprises are recognised at nominal value in the balance sheet.

Trade receivables

Trade receivables are measured at amortised cost, generally corresponding to nominal value. Provisions for estimated bad debts are made.

Inventories

Inventories are measured at cost under the FIFO method. Where cost is higher than the net realisable value, inventories are written down to the lower net realisable value.

The cost of raw materials and consumables equals landed cost.

The net realisable value of inventories is calculated as the selling price less costs of completion and costs incurred to effect the sale.

Prepayments

Prepayments comprise expenses incurred relating to the subsequent financial year. Prepayments are measured at amortised cost, generally corresponding to nominal value.

Cash at bank and in hand

Cash at bank and in hand comprises cash as well as readily available bank deposits.

Proposed dividend for the year

Dividend is recognised as a liability at the time of adoption at the General Meeting. Dividend expected to be paid for the year is disclosed as a separate equity item.

Other provisions

Provisions are recognised when – in consequence of events occurred – the company has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

Other provisions include expected demolition costs and costs for the removal of known contamination. Obligations for expected demolition costs are recognised at the net present value of expected future costs and a similar amount is capitalised as part of the asset concerned. Subsequent changes to the net present value due to changes to the discount rate or estimated future costs are added to or deducted from the asset.

Lease liabilities

The lease liabilities is initially measured at the present value of the lease payment claim at the commencement date, discounted using the interest rate implicit in the lease contract. Lease payments consist of the following payments:

- fixed payments from commencement date
- certain variable payments
- residual value guarantees or the exercise price of a purchase option
- termination penalties

If the interest rate implicit in the lease contract cannot be readily determined, the company's incremental borrowing rate in used.

Debt

Trade payables and payables to group enterprises as well as other debt are measured at amortised costs corresponding to the nominal remaining debt.