# CM Holding A/S

I

Klubiensvej 22, DK-2150 Nordhavn

# Annual Report for 1 January - 31 December 2022

CVR No 27 27 60 24

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 26/6 2023

Klaus Ewald Madsen Chairman of the General Meeting



### Contents

| Management's Statement and Auditor's Report          |    |
|--|----|
| Management's Statement                               | 1  |
| Independent Auditor's Report                         | 2  |
| Management's Review                                  |    |
| Company Information                                  | 5  |
| Group Chart  | 6  |
| Financial Highlights                                 | 7  |
| Management's Review                                  | 9  |
| Consolidated and Parent Company Financial Statements |    |
| Income Statement 1 January - 31 December             | 20 |
| Balance Sheet 31 December                            | 21 |
| Statement of Changes in Equity                       | 25 |
| Cash Flow Statement 1 January - 31 December          | 27 |
| Notes to the Financial Statements                    | 29 |

Page



### **Management's Statement**

The Executive Board and Board of Directors have today considered and adopted the Annual Report of CM Holding A/S for the financial year 1 January - 31 December 2022.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 31 December 2022 of the Company and the Group and of the results of the Company and Group operations and of consolidated cash flows for 2022.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Nordhavn, 24 May 2023

**Executive Board** 

Simon Christensen

#### **Board of Directors**

| Klaus Ewald Madsen | Simon Christensen | Julie Bjørn Christensen |  |  |
|--------------------|-------------------|-------------------------|--|--|
| Chairman           |                   |                         |  |  |

Torben Herman Christensen

Asbjørn Børsting

Christian Pagaard Junker



### **Independent Auditor's Report**

To the Shareholders of CM Holding A/S

#### Opinion

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2022 and of the results of the Group's and the Parent Company's operations and of consolidated cash flows for the financial year 1 January - 31 December 2022 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of CM Holding A/S for the financial year 1 January - 31 December 2022, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("the Financial Statements").

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.



### **Independent Auditor's Report**

#### Management's responsibilities for the Financial Statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.



### **Independent Auditor's Report**

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 24 May 2023 **PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31* 

Ulrik Ræbild statsautoriseret revisor mne33262

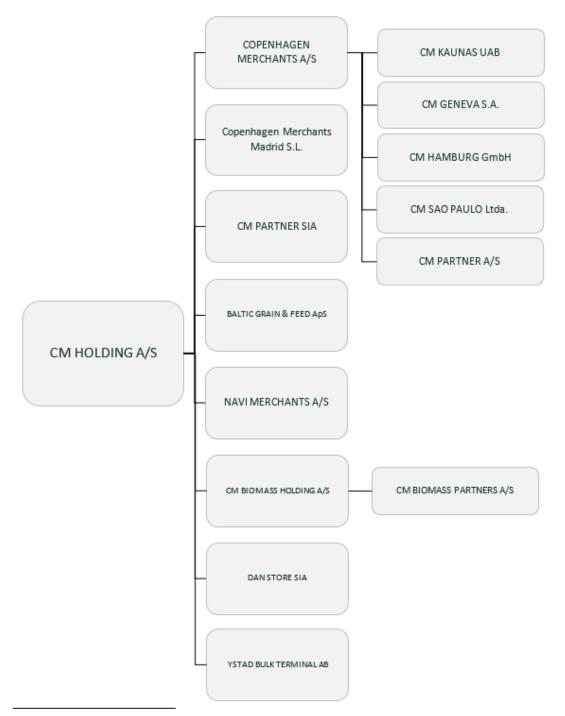


# **Company Information**

| The Company        | CM Holding A/S<br>Klubiensvej 22<br>DK-2150 Nordhavn  |  |  |  |  |
|--------------------|---|--|--|--|--|
|                    | CVR No: 27 27 60 24<br>Financial period: 1 January - 31 December<br>Incorporated: 3 July 2003<br>Financial year: 20th financial year<br>Municipality of reg. office: Copenhagen |  |  |  |  |
| Board of Directors | Klaus Ewald Madsen, Chairman<br>Simon Christensen<br>Julie Bjørn Christensen<br>Torben Herman Christensen<br>Asbjørn Børsting<br>Christian Pagaard Junker                       |  |  |  |  |
| Executive Board    | Simon Christensen   |  |  |  |  |
| Auditors           | PricewaterhouseCoopers<br>Statsautoriseret Revisionspartnerselskab<br>Strandvejen 44<br>DK-2900 Hellerup  |  |  |  |  |



### **Group Chart**



<sup>&</sup>lt;sup>1</sup> United Shipping & Trading Company acquired a majority stake in CM Biomass Holding A/S, and consequently is not consolidated in the annual report. However, as CM Group maintains an active role in CM Biomass, the activities related to the Management's Review is deemed relevant.

### **Financial Highlights**

Seen over a five-year period, the development of the Group is described by the following financial highlights:

|   |           |          | Group     |           |           |
|---|-----------|----------|-----------|-----------|-----------|
|   | 2022      | 2021     | 2020      | 2019      | 2018      |
|   | TDKK      | TDKK     | TDKK      | TDKK      | TDKK      |
| Key figures <sup>1</sup>                    |           |          |           |           |           |
| Profit/loss                                 |           |          |           |           |           |
| Revenue                                     | 1.407.918 | 752.475  | 3.506.819 | 3.170.985 | 2.289.808 |
| Gross profit/loss                           | 171.640   | 479.256  | 290.384   | 209.348   | 152.865   |
| Profit/loss before financial income and     |           |          |           |           |           |
| expenses                                    | 67.463    | 384.204  | 155.608   | 91.891    | 54.531    |
| Net financials                              | 106.122   | 30.928   | 253       | -12.987   | -4.562    |
| Profit/loss from discontinuing activities   | 0         | 81.301   | 0         | 0         | 0         |
| Net profit/loss for the year                | 158.111   | 488.733  | 124.477   | 59.257    | 38.281    |
|   |           |          |           |           |           |
| Balance sheet                               |           |          |           |           |           |
| Balance sheet total                         | 983.843   | 821.649  | 1.078.769 | 904.570   | 652.692   |
| Equity                                      | 747.492   | 690.282  | 442.485   | 301.838   | 238.821   |
|   |           |          |           |           |           |
| Cash flows                                  |           |          |           |           |           |
| Cash flows from:                            |           |          |           |           |           |
| - operating activities                      | 43.881    | 91.680   | 78.821    | -102.301  | 1.088     |
| - investing activities                      | -18.729   | 360.584  | -49.743   | -37.193   | -19.190   |
| including investment in property, plant and |           |          |           |           |           |
| equipment                                   | -7.178    | -18.539  | -11.028   | -7.440    | -23.002   |
| - financing activities                      | -1.097    | -424.642 | -12.350   | 147.824   | -12.017   |
| Change in cash and cash equivalents for the |           |          |           |           |           |
| year  | 24.056    | 27.622   | 16.728    | 8.330     | -30.119   |
|   |           |          |           |           |           |
| Number of employees                         | 98        | 112      | 151       | 144       | 124       |

1) In 2021, the Group sol the majority of its shares in CM Biomass Partners A/S. As the financials for CM Biomass Partners A/S was disclosed as discontinuing activities, the Group's revenue and key figures decreased significantly from 2020 to 2021. Furthermore, the Group sold all of its shares in ECS Eurocargo Services A/S at the end of 2021, which is the primary reason for the decrease in the average number of employees from 2021 to 2022.

## **Financial Highlights**

|                  | Group |       |       |       |       |  |
|------------------|-------|-------|-------|-------|-------|--|
|                  | 2022  | 2021  | 2020  | 2019  | 2018  |  |
|                  | TDKK  | TDKK  | TDKK  | TDKK  | TDKK  |  |
| Ratios           |       |       |       |       |       |  |
| Gross margin     | 12,2% | 63,7% | 8,3%  | 6,6%  | 6,7%  |  |
| Profit margin    | 4,8%  | 51,1% | 4,4%  | 2,9%  | 2,4%  |  |
| Return on assets | 6,9%  | 46,8% | 14,4% | 10,2% | 8,4%  |  |
| Solvency ratio   | 76,0% | 84,0% | 41,0% | 33,4% | 36,6% |  |
| Return on equity | 22,0% | 86,3% | 33,4% | 21,9% | 17,5% |  |

For definitions of ratios, see under accounting policies.



### **Management's Review**

#### Activities and development in the year

The income statement of the CM Group for 2022 shows a profit of DKK 156 mill exclusive of minority interests. As per 31st December 2022 the balance sheet of the CM Group shows an equity of DKK 723 mill exclusive of minority interests.

The financial result for the year is above expectations and Management considers it to be very satisfactory.

#### Business model

CM Group Holding A/S (hereinafter "CM Group") is a privately family-owned group of businesses spanning across different industries, benefiting from the synergies created between the business operations. CM Group operates within these four main areas.

- Brokerage
- ✤ Biomass
- Dry Bulk Freight
- Terminals

Despite operating in various industries, CM Group follows a common set of values based on the Copenhagen Merchants Beliefs & Behaviors (CMBB).

- ✤ We are always in it for the long run
- ♦ We stay curious and passionate and always ready to give that little extra
- ✤ Growing together is our mantra
- Challenges are opportunities in disguise
- ✤ Flat structure may not be the academic advise yet we love it
- ✤ Integrity and trust are the drivers for our behavior
- ✤ Have fun

Trust is fundamental to our business. We prioritize integrity and ethical conduct in all our operations and partnerships, striving to build long-term, mutually beneficial relationships with our stakeholders

#### Brokerage

Today, with almost 30 Brokers and Execution specialists, CM Brokerage is one of the largest grain brokering companies in Europe. Although all offices work very closely together, each has a specific specialisation. Copenhagen specialises in the Scandinavian, UK and ARAG markets, Kaunas in Baltic States markets, Hamburg engages with international traders in the German and Polish markets. Geneva focuses on the Black Sea market and international destination business, while Barcelona specializes in the Iberian market.

CM Brokerage increased tonnage in 2022 compared to 2021 levels, despite challenges following the war in Ukraine. As a major grain broker, we provide turnkey solutions and as a group, we have the agility enabling fast change in special situations as experienced in the Black Sea market. CM NAVIGATOR, the business intelligence tool for clients has been officially launched and gaining traction from customers as a means to increase market knowledge.

In 2022 CM Brokerage expanded geographically, establishing a new strong team in Sao Paulo, Brazil, as a natural way of growing the business and increasing the presence in the South American markets.

#### Biomass

Since 2009, CM Biomass has actively engaged in the global transition towards a greener future through biomass. CM Biomass is the world's largest biomass trading house, with over 3.000.000 MT of wood pellet sales in 2022. Since the beginning, the Company has benefitted from the close connection to the CM Group with its many years of experience in commodity trading, shipping, warehousing and wood pellet bagging. In 2022, CM Biomass, under the majority ownership of United Shipping & Trading Company (hereinafter "USTC"), continued the expansion of the US productions to include 9 plants producing around 750.000 tons and got more than 150 employees on board in 2022. CM Biomass also expanded geographically, establishing a presence in Asia with teams installed in Singapore and Vietnam.

The market for wood pellets fluctuated dramatically during 2022, reaching record high levels during the summer months in the light of the Russia-Ukraine war, and correcting significantly downwards during the end of 2022.

USTC owns 60% of CM Biomass, while the remaining 40% is held by the founding family and key senior executives in CM Biomass. CM Group maintains an active role in CM Biomass' operational setting and further development.

#### Dry Bulk Freight Services

NAVI MERCHANTS is an integral part of the CM Group business services, providing turnkey freight solutions within the dry bulk tramp trade segment predominantly within biomass and grain, servicing our clients in the brokerage and biomass businesses.

In the dry bulk freight segment, markets in 2022 experienced historical highs during the first and second quarters, which towards the fourth quarter normalized starting with Handysize vessels and followed by coastersized vessels.

During 2022, NAVI MERCHANTS continued to expand its fleet of vessels; part of the growth via co-ownersship of Norse Maritime and Lignum Martime. The joint ventures aim to manage a fleet mainly consisting of Handysize vessels, amongst others, to enhance flexibility for the Biomass and Brokerage businesses. In addition, NAVI MERCHANTS had 14 coasters and 2 Handysize vessels under time charter, along with other multiple-trip vessels to perform cargo commitments. Altogether, this resulted in the movement of approximately 7.000.000 tons of cargo in 2022 under Navi Mercahnts' management.

The NAVI MERCHANT vessel fleet is expected to grow additionally in 2023, with emphasis on vessel ownership and long-term time charter as a strategy to service third-party customers as well as other CM Businesses.

#### Terminals

CM Group provides an international and efficient portfolio of terminals covering strategic regions to adhere to the sourcing activities. Ystad Bulk Terminal specialises in handling wood pellets and other commodities such as grain, woodchips and fertiliser. Ystad Bulk Terminal has a storage capacity of 20,000 MT of bulk in a sectioned warehouse plus 7,000 MT of pellet goods

Dan Store has a storage capacity of 110.000mt and offers turnkey solutions for easy handling, including customs clearance plus inbound and outbound railway logistics. In 2022, better screening equipment for wood pellets have been acquired to enable high-capacity screening. This significantly reduces the risk of contamination while maintaining a high load speed.

CM Group holds co-ownership in a number of other bulk terminals around the Baltic Sea.

#### Market overview

There is a well-established consensus that climate change from global warming is linked to the emission of greenhouse gasses from fossil fuels. The use of renewable energy sources contributes to securing the energy supply reliability and increases the sustainable energy mix by minimising the dependence on the import of fossil fuels from politically unstable areas.

CM Group plays a significant role in balancing commodity markets by connecting suppliers and buyers across time and geographies. Our geographical footprint continues to expand with South America and Asia added to our physical presence, which is expected to support the economic as well as social development in the involved regions. Across business segments, we continue to stay active during increasing and decreasing market movements, to maintain and enhance relations with business partners and explore the embedded market opportunities.

CM Group's market position is considered strong and growing in an expanding market, which implies that CM Group's business prospect is deemed sound and has further potential to increase its activity and profitability.

#### The past year and follow-up on development expectations from last year

In 2022, the Company delivered a result of ordinary operation which was significantly higher than the expectations stated in the 2021 annual report. This was driven by growth in most business segments, especially within Dry Bulk Freight where the general long vessel position was a good foundation when freight rates surged during the first half of the year.

#### Special risks – Foreign exchange risks

A proportion of the Company's revenue and purchases are made in other currencies than DKK. The hedging is primarily through forward foreign exchange contracts to hedge expected revenue and purchases. There are no speculative currency arrangements.

#### Targets and expectations for the year ahead

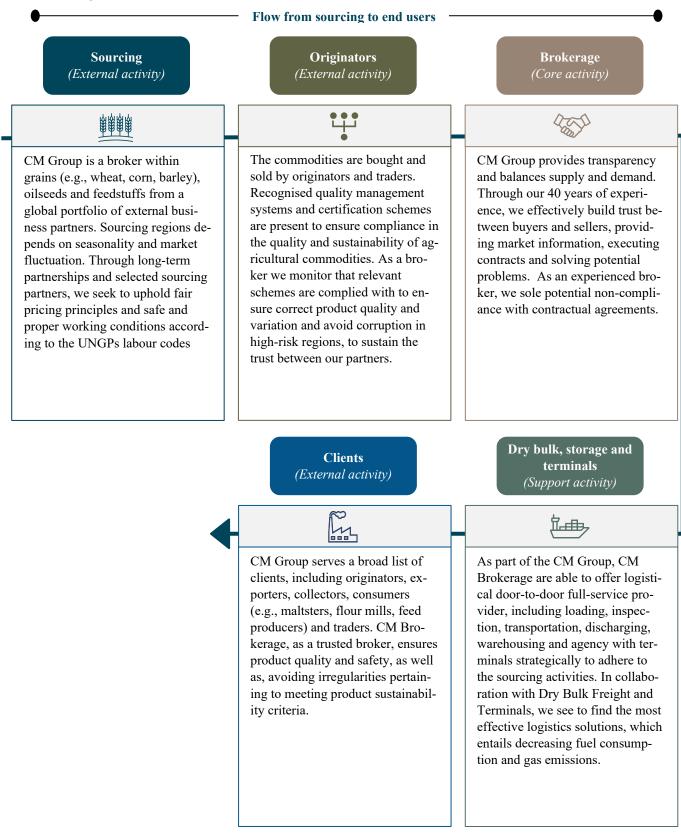
Considering the geo-political environment with significant impact on several business areas, there is great uncertainty attached to the forecast for 2023. Management expects overall growth in business volume and a satisfactory result before tax of ordinary operation of DKK 60-90 mill.

#### Statement of corporate social responsibility

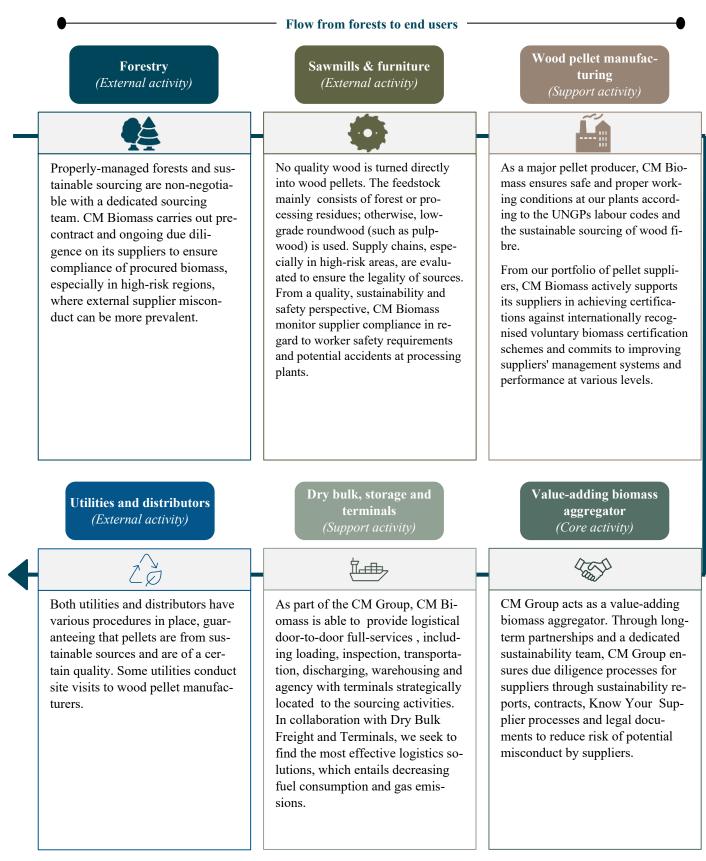
CM Group approaches CSR by dividing its activities and companies into the four main business areas, as each unit has its own business model. The 2022 Management's Review scope includes Brokerage, Biomass and Dry Bulk Freight Services, which directly and indirectly impact society and the environment throughout the value chain. Thus, Terminals are excluded from the 2022 Management's Review as this business unit is deemed to have insignificant CSR risks. The Dry Bulk Freight Services consists of multiple activities, including railway, shipping and chartering; however, the main focus will be chartering, as this is the core activity within Dry Bulk Freight Services.

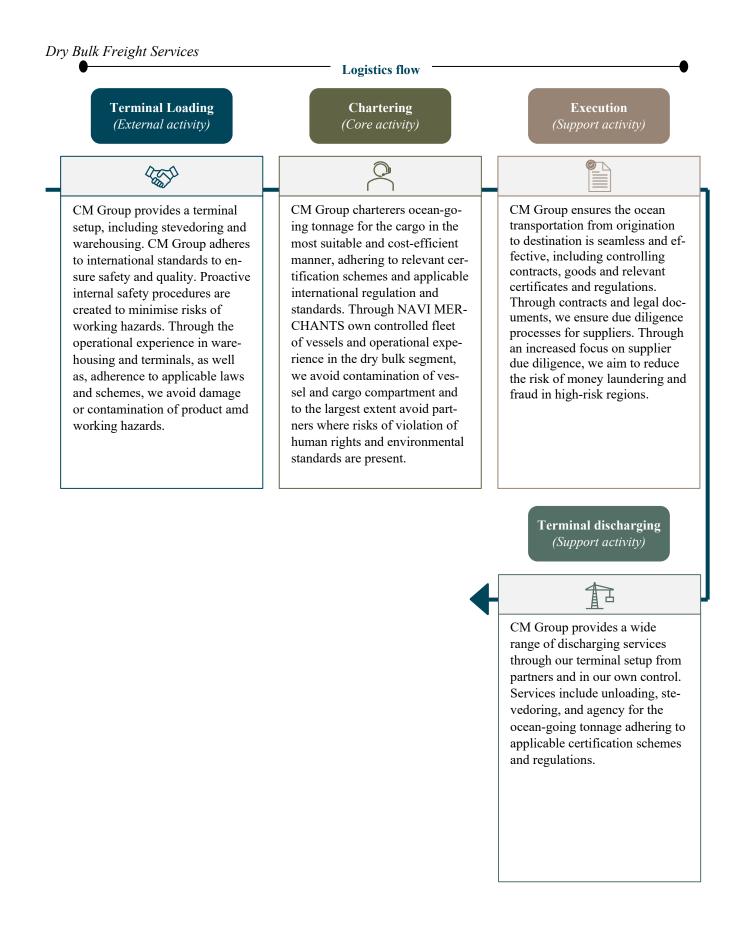
As a broker, trader and charterer, CM Group generally have limited direct CSR impact throughout the value chain. However, we recognise that doing business within these industries may entail externalities related to CSR, which can negatively impact other parts of the value chain over which we have no direct control. Thus, we always aim to follow applicable regulations and recognised standards on good business conduct to mitigate negative impact. The links in the value chain of the relevant business areas and the related CSR concerns of each value chain link are illustrated below.

CM Brokerage



CM Biomass





### **Management's Review**

#### Policies, activities and results

#### Sustainable Development Goals

CM Group has committed itself to work dedicated with the UN's Sustainable Development Goals (hereinafter "*SDGs*"), enabling dedicated work with sustainability, delivering environmental-, social- and commercial value. CM Group influences the 17 SDGs directly and indirectly; however, we have a significant ability to provide solutions to the challenges within SDG #7 Affordable and clean energy and SDG #12 Responsible consumption and production, as these are core areas in CM Group's business strategy. We are focusing on the following five targets related to the two SDGs.

- ✤ 7.2 Increase the share of renewable energy in the global energy mix.
- ✤ 7.3 Improve the global rate of energy efficiency.
- ✤ 12.2 Achieve the sustainable management and efficient use of natural resources.
- ✤ 12.5 Reduce waste generation through prevention, reduction, recycling, and reuse.
- 12.6 Encourage companies to adopt sustainable practices and to integrate sustainability information into their reporting cycle.

Sustainable energy and responsible production are central priority areas for CM Group and constitute a natural part of conducting good business. At CM Group, we contribute with solutions related to renewable energy, energy efficiency and commercial and sustainable production and consumption. In particular, in 2022 the core focus has been on installing a biomass boiler and optimizing the energy consumption in Aarhus Protein (a CM Group joint venture company). Similarly, work has been ongoing to improve energy efficiency at Masnedø Bulk Terminal (a CM Group joint venture company).

#### Environment & Climate

CM Group's policy on the environment is to incorporate sustainability, efficient use and logistics of raw materials and fuels in everyday business decisions, e.g., in relation to the choice of business partners, agreements with suppliers and identification of opportunities.

In line with the Corporate Responsibility Policy, CM Biomass' environmental commitments aimed at ensuring the use of sustainable raw materials and recognise the importance of biodiversity conservation, the preservation of High Conservation Value Forests, and the protection of distinctive and vulnerable forest ecosystems; assessing the sustainability of our partners' raw materials, and also favouring technologies and practices that have a minimum impact on the environment.

CM Group considers the cascade principle, and we urge our partners to utilise wood resources according to economically sound solutions. We promote internationally recognised forest management certifications and biomass schemes among wood pellet producers. The majority of our wood pellet suppliers are already certified, and the remaining adhere to the EU Timber Regulation (EUTR) and national trade requirements.

CM Group's policy is to continuously test and research alternative biomass fuels to explore the growing market for industrial by-products to be used as sources of energy. In 2022, CM Biomass continued to work with by-products from sunflower, peanuts, olives, cashew, to assist the transition to biomass in the energy and hard-to-abate sector.

Within Brokerage, information about the food safety of grain and whether it is GMO or not is brought to the buyers' attention, according to EU legislation, to support them in choosing an appropriate product and supplier.

CM Brokerage is GMP+ FSA certified, ensuring feed commodities are protected and handled appropriately under the GMP+ FSA requirements. Furthermore, the increasing use of sanction clauses provides reliability in meeting sustainability criteria and minimising risks. CM Brokerage had no incidents related to environmental CSR risks in 2022.

When moving dry bulk freight, CM Group adheres to international standards and regulations on maritime pollution by following the International Maritime Organization's ("*IMO*") conventions on marine pollution and the International Convention for the Prevention of Pollution from Ships ("*MARPOL*"). To prevent contamination, combustion and capsising of vessels, Dry Bulk Freight ensure that shiploads meet legal requirements, that the cargo is described correctly, and that the vessels' previous loads will not affect the following shiploads. We use internal and external specialists for inspection to meet the described focus areas. The dry bulk segment had no such incidents in 2022.

#### Human Rights

Good business conduct at CM Group has always been part of the DNA; however, the increasing expansion of the business has called upon a formalisation of a Code of Conduct to ensure common reference across the organisation. Hence, a Code of Conduct has been established, which put forward a set of values and guidelines based on business-economic, environmental, and social responsibilities, in which employees and representatives are expected to behave.

Dry Bulk Freight Services adheres to international regulations to ensure humane working conditions and maritime safety. CM Group follows IMO's conventions and protocols on marine safety, including other relevant international conventions and regulations; Safety of Life at Sea (*"SOLAS"*) and ITF Seafarers' regulations. In 2022 no violations were identified.

CM Group respects human, social and professional rights as listed in the UN's Guiding Principles on Business and Human Rights (UNGPs), and do not violate them. The right for privacy is a priority at CM Group and we seek to comply with all aspects of the EU General Data Protection Regulation (*"GDPR"*). As a result, in 2022 and the years before, no human rights violations were identified. In the upcoming year, CM Group will remain committed to complying with global regulations and augmenting our compliance protocols to safeguard human rights.

#### Corruption & bribery

CM Group operates under corporate values and principles of best business practices and in accordance with trade rules and procedures subscribed by the EU and UN. A null tolerance policy regarding corruption and bribery is communicated clearly to employees as they are instructed in their work.

CM Group has due diligence processes in place to ensure accountability from suppliers. During the due diligence process, CM Group collects necessary documents, e.g., chain of custody contracts, company procedures and legal documents on a potential supplier. The Company interviews responsible key personnel and performs applicable risk analyses and assessments.

Before signing any contracts or making business transactions, CM Group conducts risk assessments of new suppliers, clients, and business partners. For such assessments, CM Group uses relevant industry contacts, including P&I Club and Bimco.

Based on risk assessments, selected suppliers are audited internally or with assistance from external consultants or auditors. Anti-corruption procedures and evaluation of internal mitigation measures are a part of CM

Group's annual sustainability audits. We expect the highest integrity standards in all business interactions; thus, contractual provisions against corruption and bribery are stipulated for risky areas.

CM Group adheres to anti-corruption practices to eliminate corruption. We follow relevant certification schemes to conduct due diligence measures to mitigate the risks of corruption and money laundering – present in some parts of the industry. Moreover, we invest in long-term business relations to create a trusted network of carriers.

There were no reports of corruption in 2022. However, as CM Group's operations continue to expand, the need to avoid corruption and mitigate financial risks will increase. Consequently, CM Group, as the year before has added further resources for internal controlling and added compliance resources for the Dry Bulk Freight segment and terminals. Going forward, CM Group will continue to enhance and add additional measures according to industry standards, including due diligence and KYC (Know Your Counterparty) processes.

#### Social Impact & Employee Welfare

CM Group's policy is to provide good working conditions and fair terms to all employees. As most of CM Group's employees are white-collar, the risk of accidents is considered very low. To continuously improve employee satisfaction and safeguard personal development, CM Group maintains a flat organisational structure with open communication and a high level of trust between employees and leaders. This includes proactive identification of possible stress and measures to ensure a healthy work/life balance. Moreover, a new health check initiative was introduced to identify possible health risk. To further provide opportunities for our employees to develop their professional and personal competencies, the CM Coaching Community was introduced.

As a considerable actor in the market, CM Group actively helps and educates suppliers to ensure they achieve the required sustainability certificates, which are, among others, described in the sustainability appendix, being a crucial part of every supplier contract.

In the Code of Conduct, we wish to encourage an open dialogue on all issues related to CM Group's business methods, compliance with CM Group's policies or issues that are considered illegal. The CM Group Whistle blower scheme is set to ensure that all employees within the group have a forum to speak out about reprehensible practices. 2022 was the first year of operation and no incidents have been recorded so far.

CM Group continues to have a relatively low staff turnover in 2022 at 6,5%, compared to 6,1% in 2021<sup>1</sup>. This is a positive indicator of a good work environment considering the dynamic markets CM Group operates in. Several social initiatives have taken place throughout 2022 to sustain a good work environment and keep engagement levels high while complying with local safety requirements. CM Group has focused on nurturing and developing trust between employees and business partners to decrease the psychological distance and bureaucracy while increasing performance.

CM Group has for years supported students with cases for their theses, student employment and internships. In 2022, CM Group had an average of 7 student assistants compared to 8 in 2021.

<sup>1</sup> Employee turnover is calculated as  $\frac{number of \ leavers}{\left(\frac{beginning+ending \ number of \ employees}{2}\right)} * 100$  based on company data including CM

#### Data Ethics

Right to privacy is essential to retain integrity at CM Group. We put effort into ensuring that our data on employees and customers is secured and protected from misuse. Hence, the CM Group's Data Protection Policy and Data Privacy Policy also apply to employees in countries with no prevailing data protection rules or regulations like GDPR. Our policies include specific instructions on processing personal data in accordance with GDPR and provide information on data rights and ethics, such as how we process personal data, how it is stored, the right to information on stored data and its deletion.

Although the nature of our business does not involve the treatment of personal data through artificial intelligence, machine learning or other forms of algorithms, we continuously assess our digital development with respect to data ethics. CM Group does not buy or process GDPR-relevant data from third parties and does not personalise products or services. We conduct internal assessments annually on data processing and ensure continuous awareness of data ethics where relevant through workshops.

#### Statement on gender composition

The Board of Directors aim to follow the recommendations of the Danish Business Authority with respect to the underrepresented gender. The target of the Company is to have at least 40% women on the board of directors by 2025, up from the current 17%.

CM Holding A/S does not account for the proportion of the underrepresented gender in the Company's other management levels since the Company has employed fewer than 50 employees in the financial year.

CM Group respects equal treatment unconditionally, however, it should be noted that CM Group has a low employee turnover rate and that changes will not be made with the sole purpose of meeting equal gender composition targets.

Despite the general low population of female leaders within the industries we are working in, the owners actively look to strengthen the capabilities and competencies of the Board, hereunder increasing female representation.

#### Uncertainty relating to recognition and measurement

Recognition and measurement in the Annual Report have not been subject to any uncertainty.

#### Unusual events

The Russian invasion in Ukraine impacted the markets where CM Group does business. Large volatility in regional volume availability and pricing presented significant challenges and opportunities. However, overall the CM Group showed resilience, emphasizing a strong business model, which have allowed the business to grow despite the very challenging market conditions.

#### Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet data.

## Income Statement 1 January - 31 December

| DKK       7.918.371       75         5.782.467       37         1.315.905       -59         1.745.178       -4         1.639.755       47 | DKK DF<br>2.475.159<br>1.133.302 38.<br>6.991.030<br>7.361.303 -19.<br>9.256.128 19.  | 0<br>837.051 -11.83   | <b>0</b><br>99.546<br>0   |
|---|---|---|---|
| 7.918.371       75         5.782.467       37         1.315.905       -59         1.745.178       -4         1.639.755       47           | <b>2.475.159</b> 1.133.302       38.         6.991.030         7.361.303       -19. <b>9.256.128 19.</b>  | 0<br>973.255 32.20<br>0<br>837.051 -11.83<br>136.204 20.37  | <b>0</b><br>9.546<br>0<br>0.396   |
| 3.782.467       37         1.315.905       -59         1.745.178       -4         1.639.755       47                                      | 1.133.302       38.         6.991.030       -19.         7.361.303       -19. <b>9.256.128 19.</b>  | 973.255 32.20<br>0<br>837.051 -11.83<br>136.204 20.37   | 09.546<br>0<br>00.396   |
| 1.315.905 -59<br>1.745.178 -4<br>1.639.755 47   | 6.991.030<br>7.361.303 -19.<br><b>9.256.128 19.</b>   | 0 <u>837.051</u> -11.83 <b>136.204 20.37</b>  | 0   |
| 1.745.178     -4       1.639.755     47   | 7.361.303     -19.       9.256.128     19.  | 837.051         -11.83           136.204         20.37  | 0.396   |
| 1.639.755 47  | 9.256.128 19.   | 136.204 20.37   |   |
|   |   |   | 9.150   |
| 1.519.138 -8  | 3.740.158 -24.  | 951.450 -21.44  |   |
|   |   |   | 1.514   |
| 2.657.844 -1  | 1.311.611 -3.   | 701.726 -3.03   | 1.836   |
|   |   |   |   |
| 7.462.773 38  | 4.204.359 -9.   | 516.972 -4.09   | 4.200   |
| 0   | 0 91.   | 578.980 433.67  | 9.213   |
| 2 4 9 2 5 2 0 2   | 1 472 444 70  | 562 691 20 97   | 7 1 1 0   |
|   |   |   |   |
|   |   |   |   |
|   |   |   |   |
| 5.473.752 -   | 7.700.925   | 649.500 -14   | 3.928   |
| R 111 472 40  | 7 431 936 156   | 102 227 450 01  | 7 306   |
|   | 7.462.773       38         0       0         3.483.520       3         5.157.426       3         3.518.495       -         3.585.224       41         5.473.752       - | 7.462.773       384.204.359       -9.         0       0       91.         3.483.520       31.473.444       70.         3.157.426       2.285.918       6.         3.518.495       -2.830.960       -3.         3.585.224       415.132.761       155.         5.473.752       -7.700.925       -7.700.925 | 7.462.773       384.204.359       -9.516.972       -4.09         0       0       91.578.980       433.67         3.483.520       31.473.444       70.562.681       29.87         3.157.426       2.285.918       6.096.703       4.65         3.518.495       -2.830.960       -3.178.605       -4.05         3.585.224       415.132.761       155.542.787       460.06         5.473.752       -7.700.925       649.500       -14 |



### Assets

|  |      | Group       |             | Group Parent Co |             |  | ompany |
|--|------|-------------|-------------|-----------------|-------------|--|--------|
|  | Note | 2022        | 2021        | 2022            | 2021        |  |        |
|  |      | DKK         | DKK         | DKK             | DKK         |  |        |
| Software   |      | 3.736.666   | 3.678.765   | 3.736.644       | 3.631.904   |  |        |
| Goodwill   |      | 0           | 0           | 0               | 0           |  |        |
| Intangible assets  | 9    | 3.736.666   | 3.678.765   | 3.736.644       | 3.631.904   |  |        |
| Land and buildings<br>Other fixtures and fittings, tools and |      | 89.545.939  | 93.707.392  | 24.173.416      | 24.585.535  |  |        |
| equipment  |      | 35.108.433  | 35.588.781  | 11.896.137      | 7.236.184   |  |        |
| Leasehold improvements                                       |      | 3.094.534   | 2.730.881   | 505.515         | 803.089     |  |        |
| Property, plant and equipment                                | 7    | 127.748.906 | 132.027.054 | 36.575.068      | 32.624.808  |  |        |
| Investments in subsidiaries                                  | 10   | 0           | 0           | 151.213.023     | 84.464.664  |  |        |
| Investments in associates                                    | 11   | 358.041.851 | 247.102.364 | 316.065.371     | 241.246.057 |  |        |
| Receivables from group enterprises                           | 12   | 0           | 0           | 9.596.240       | 11.703.640  |  |        |
| Receivables from associates                                  | 12   | 121.491.248 | 111.658.761 | 121.491.248     | 111.658.761 |  |        |
| Other investments  | 12   | 0           | 542.146     | 0               | 542.146     |  |        |
| Deposits   | 12   | 1.734.863   | 1.046.965   | 1.051.375       | 638.040     |  |        |
| Other receivables  | 12   | 1.880.706   | 112.782.332 | 0               | 112.782.332 |  |        |
| Fixed asset investments                                      |      | 483.148.668 | 473.132.568 | 599.417.257     | 563.035.640 |  |        |
| Fixed assets   |      | 614.634.240 | 608.838.387 | 639.728.969     | 599.292.352 |  |        |
| Inventories  |      | 16.537.605  | 13.301.236  | 0               | 0           |  |        |



### Assets

|                                    |      | Grou        | р           | Parent Co   | ompany      |
|------------------------------------|------|-------------|-------------|-------------|-------------|
|                                    | Note | 2022        | 2021        | 2022        | 2021        |
|                                    |      | DKK         | DKK         | DKK         | DKK         |
| Trade receivables                  |      | 75.168.573  | 46.220.093  | 0           | 0           |
| Receivables from group enterprises |      | 0           | 0           | 6.890.793   | 32.380.283  |
| Receivables from associates        |      | 19.997.060  | 48.254.754  | 19.511.980  | 44.609.429  |
| Other receivables                  |      | 124.182.183 | 6.719.442   | 114.137.786 | 5.150.458   |
| Deferred tax asset                 | 16   | 3.692.465   | 0           | 0           | 0           |
| Corporation tax                    |      | 843.151     | 10.723      | 15.737.697  | 4.807.755   |
| Prepayments                        | 13   | 31.954.265  | 25.525.771  | 4.092.825   | 4.842.520   |
| Receivables                        |      | 255.837.697 | 126.730.783 | 160.371.081 | 91.790.445  |
| Cash at bank and in hand           |      | 96.833.721  | 72.778.185  | 51.996.435  | 51.579.572  |
| Currents assets                    |      | 369.209.023 | 212.810.204 | 212.367.516 | 143.370.017 |
| Assets                             |      | 983.843.263 | 821.648.591 | 852.096.485 | 742.662.369 |

### Liabilities and equity

|                                       |      | Group       |             | Group Parent C |             |  | ompany |
|---------------------------------------|------|-------------|-------------|----------------|-------------|--|--------|
|                                       | Note | 2022        | 2021        | 2022           | 2021        |  |        |
|                                       |      | DKK         | DKK         | DKK            | DKK         |  |        |
| Share capital                         | 14   | 1.250.000   | 1.250.000   | 1.250.000      | 1.250.000   |  |        |
| Reserve for net revaluation under the |      |             |             |                |             |  |        |
| equity method                         |      | 156.424.864 | 53.255.323  | 210.497.003    | 74.732.195  |  |        |
| Reserve for exchange rate             |      |             |             |                |             |  |        |
| adjustments                           |      | -1.552.315  | -689.441    | 0              | 0           |  |        |
| Retained earnings                     |      | 526.613.017 | 513.628.250 | 470.988.563    | 491.461.937 |  |        |
| Proposed dividend for the year        |      | 40.000.000  | 100.000.000 | 40.000.000     | 100.000.000 |  |        |
| Equity attributable to shareholders   |      |             |             |                |             |  |        |
| of the Parent Company                 |      | 722.735.566 | 667.444.132 | 722.735.566    | 667.444.132 |  |        |
| Minority interests                    |      | 24.756.403  | 22.837.661  | 0              | 0           |  |        |
| Equity                                |      | 747.491.969 | 690.281.793 | 722.735.566    | 667.444.132 |  |        |
| Provision for deferred tax            | 16   | 1.183.642   | 4.446.768   | 2.516.522      | 2.488.741   |  |        |
| Other provisions                      | 17   | 27.410.939  | 0           | 0              | 0           |  |        |
| Provisions                            |      | 28.594.581  | 4.446.768   | 2.516.522      | 2.488.741   |  |        |
| Mortgage loans                        |      | 4.803.754   | 4.944.748   | 4.803.754      | 4.944.748   |  |        |
| Credit institutions                   |      | 6.599.894   | 13.416.500  | 0              | 0           |  |        |
| Other payables                        |      | 7.793.608   | 9.466.701   | 0              | 0           |  |        |
| Long-term debt                        | 18   | 19.197.256  | 27.827.949  | 4.803.754      | 4.944.748   |  |        |

### Liabilities and equity

|                                    |      | Group       |             | Parent Co   | mpany       |
|------------------------------------|------|-------------|-------------|-------------|-------------|
|                                    | Note | 2022        | 2021        | 2022        | 2021        |
|                                    |      | DKK         | DKK         | DKK         | DKK         |
| Mortgage loans                     | 18   | 157.346     | 223.444     | 157.346     | 223.444     |
| Credit institutions                | 18   | 6.816.794   | 6.816.702   | 0           | 0           |
| Prepayments received from          |      |             |             |             |             |
| customers                          |      | 7.294.792   | 0           | 261.064     | 0           |
| Trade payables                     |      | 45.580.696  | 24.810.621  | 3.044.067   | 1.644.936   |
| Payables to group enterprises      |      | 52.348.600  | 364.148     | 78.112.119  | 30.987.647  |
| Payables to owners and Manageme    | nt   | 35.516.968  | 0           | 35.516.968  | 0           |
| Corporation tax                    |      | 4.107.082   | 3.029.666   | 0           | 0           |
| Deposits                           |      | 228.900     | 197.700     | 228.900     | 197.700     |
| Other payables                     | 18   | 36.508.279  | 63.649.800  | 4.720.179   | 34.731.021  |
| Short-term debt                    |      | 188.559.457 | 99.092.081  | 122.040.643 | 67.784.748  |
| Debt                               |      | 207.756.713 | 126.920.030 | 126.844.397 | 72.729.496  |
| Liabilities and equity             |      | 983.843.263 | 821.648.591 | 852.096.485 | 742.662.369 |
| Subsequent events                  | 24   |             |             |             |             |
| Distribution of profit             | 15   |             |             |             |             |
| Contingent assets, liabilities and |      |             |             |             |             |
| other financial obligations        | 21   |             |             |             |             |
| Related parties                    | 22   |             |             |             |             |
| Fee to auditors appointed at the   |      |             |             |             |             |
| general meeting                    | 23   |             |             |             |             |
| Accounting Policies                | 25   |             |             |             |             |

# **Statement of Changes in Equity**

Group

|  |               | Reserve for net |               |             |                  |              |            |              |
|--|---------------|-----------------|---------------|-------------|------------------|--------------|------------|--------------|
|  |               | revaluation     | Reserve for   |             | Proposed         | Equity excl. |            |              |
|  |               | under the       | exchange rate | Retained    | dividend for the | minority     | Minority   |              |
|  | Share capital | equity method   | adjustments   | earnings    | year             | interests    | interests  | Total        |
|  | DKK           | DKK             | DKK           | DKK         | DKK              | DKK          | DKK        | DKK          |
| Equity at 1 January                      | 1.250.000     | 53.255.323      | -689.441      | 513.628.250 | 100.000.000      | 667.444.132  | 22.837.661 | 690.281.793  |
| Ordinary dividend paid                   | 0             | 0               | 0             | 0           | -100.000.000     | -100.000.000 | 0          | -100.000.000 |
| Exchange adjustments relating to foreign |               |                 |               |             |                  |              |            |              |
| entities                                 | 0             | -877.046        | -862.874      | 0           | 0                | -1.739.920   | -443       | -1.740.363   |
| Dividend from group companies and        |               |                 |               |             |                  |              |            |              |
| associates                               | 0             | -276.000        | 0             | 276.000     | 0                | 0            | 0          | 0            |
| Fair value adjustment of hedging         |               |                 |               |             |                  |              |            |              |
| instruments                              | 0             | 839.067         | 0             | 0           | 0                | 839.067      | 0          | 839.067      |
| Net profit/loss for the year             | 0             | 103.483.520     | 0             | 12.708.767  | 40.000.000       | 156.192.287  | 1.919.185  | 158.111.472  |
| Equity at 31 December                    | 1.250.000     | 156.424.864     | -1.552.315    | 526.613.017 | 40.000.000       | 722.735.566  | 24.756.403 | 747.491.969  |

## **Statement of Changes in Equity**

#### Parent Company

|  | Share capital<br>DKK | Reserve for net<br>revaluation<br>under the<br>equity method<br>DKK | Reserve for<br>exchange rate<br>adjustments<br>DKK | Retained<br>earnings<br>DKK | Proposed<br>dividend for the<br>year<br>DKK | Equity excl.<br>minority<br>interests<br>DKK | Minority<br>interests<br>DKK | Total<br>DKK |
|--|----------------------|---|--|-----------------------------|---|--|------------------------------|--------------|
| Equity at 1 January                      | 1.250.000            | 74.732.195  | 0  | 491.461.937                 | 100.000.000                                 | 667.444.132                                  | 0                            | 667.444.132  |
| Ordinary dividend paid                   | 0                    | 0   | 0  | 0                           | -100.000.000                                | -100.000.000                                 | 0                            | -100.000.000 |
| Exchange adjustments relating to foreign |                      |   |  |                             |   |  |                              |              |
| entities                                 | 0                    | -1.739.920  | 0  | 0                           | 0   | -1.739.920                                   | 0                            | -1.739.920   |
| Dividend from group companies and        |                      |   |  |                             |   |  |                              |              |
| associates                               | 0                    | -25.476.000   | 0  | 25.476.000                  | 0   | 0  | 0                            | 0            |
| Other equity movements                   | 0                    | 839.067   | 0  | 0                           | 0   | 839.067                                      | 0                            | 839.067      |
| Net profit/loss for the year             | 0                    | 162.141.661   | 0  | -45.949.374                 | 40.000.000                                  | 156.192.287                                  | 0                            | 156.192.287  |
| Equity at 31 December                    | 1.250.000            | 210.497.003   | 0  | 470.988.563                 | 40.000.000                                  | 722.735.566                                  | 0                            | 722.735.566  |



## Cash Flow Statement 1 January - 31 December

|  |      | Grou        | qu           |
|--|------|-------------|--------------|
|  | Note | 2022        | 2021         |
|  |      | DKK         | DKK          |
| Net profit/loss for the year                                     |      | 158.111.472 | 488.732.703  |
| Adjustments  | 19   | -77.809.965 | -329.316.108 |
| Change in working capital  | 20   | -16.874.643 | -48.989.975  |
| Cash flows from operating activities before financial income and |      |             |              |
| expenses   |      | 63.426.864  | 110.426.620  |
| Financial income   |      | 6.157.427   | 2.285.920    |
| Financial expenses   |      | -3.518.494  | -7.571.043   |
| Cash flows from ordinary activities                              |      | 66.065.797  | 105.141.497  |
| Corporation tax paid   |      | -22.184.357 | -13.461.797  |
| Cash flows from operating activities                             |      | 43.881.440  | 91.679.700   |
| Purchase of intangible assets                                    |      | -2.560.780  | -1.176.126   |
| Purchase of property, plant and equipment                        |      | -7.178.189  | -18.538.969  |
| Fixed asset investments made etc                                 |      | -10.816.394 | -114.377.322 |
| Sale of intangible assets  |      | 437.050     | 0            |
| Sale of property, plant and equipment                            |      | 1.113.390   | 0            |
| Sale of fixed asset investments etc                              |      | 0           | 494.400.655  |
| Dividends received from associates                               |      | 276.000     | 276.000      |
| Cash flows from investing activities                             |      | -18.728.923 | 360.584.238  |

pwc

# Pengestrømsopgørelse 1. januar - 31. december

|   | Note | 2022         | 2021         |
|---|------|--------------|--------------|
|   |      | DKK          | DKK          |
| Change in mortgage loans                            |      | -207.092     | -220.258     |
| Change in loans from credit institutions            |      | -6.816.516   | -20.516.773  |
| Change in balances to group enterprises             |      | 51.984.452   | -62.542.968  |
| Changes in balances with affiliated parties         |      | 18.425.207   | -133.052.897 |
| Minority interests                                  |      | 0            | -108.309.005 |
| Dividend paid                                       |      | -100.000.000 | -100.000.000 |
| Change in balances to owners                        |      | 35.516.968   | 0            |
| Cash flows from financing activities                |      | -1.096.981   | -424.641.901 |
| Change in cash and cash equivalents                 |      | 24.055.536   | 27.622.037   |
| Cash and cash equivalents at 1 January              |      | 72.778.185   | 45.156.148   |
| Cash and cash equivalents at 31 December            |      | 96.833.721   | 72.778.185   |
| Cash and cash equivalents are specified as follows: |      |              |              |
| Cash at bank and in hand                            |      | 96.833.721   | 72.778.185   |
| Cash and cash equivalents at 31 December            |      | 96.833.721   | 72.778.185   |

|   |                                | Grou          | qı          | Parent Co  | mpany      |
|---|--------------------------------|---------------|-------------|------------|------------|
|   |                                | 2022          | 2021        | 2022       | 2021       |
| 1 | Revenue                        | DKK           | DKK         | DKK        | DKK        |
|   | Geographical segments          |               |             |            |            |
|   | Revenue, Denmark               | 667.611.187   | 292.253.399 | 0          | 0          |
|   | Revenue, outside Denmark       | 740.307.184   | 460.221.760 | 0          | 0          |
|   |                                | 1.407.918.371 | 752.475.159 | 0          | 0          |
|   | Business segments              |               |             |            |            |
|   | Logistics                      | 1.292.657.578 | 610.188.891 | 0          | 0          |
|   | Broker                         | 63.671.821    | 65.843.557  | 0          | 0          |
|   | Other                          | 51.588.972    | 76.442.711  | 0          | 0          |
|   |                                | 1.407.918.371 | 752.475.159 | 0          | 0          |
| 2 | Staff expenses                 |               |             |            |            |
|   | Wages and salaries             | 81.523.015    | 73.384.438  | 21.055.936 | 16.740.787 |
|   | Pensions                       | 3.172.187     | 1.781.254   | 1.178.927  | 655.773    |
|   | Other social security expenses | 3.309.905     | 3.658.776   | 226.043    | 160.448    |
|   | Other staff expenses           | 3.514.031     | 4.915.690   | 2.490.544  | 3.884.506  |
|   |                                | 91.519.138    | 83.740.158  | 24.951.450 | 21.441.514 |
|   | Including remuneration to the  |               |             |            |            |
|   | Executive Board                | 1.988.788     | 2.617.937   | 1.988.788  | 2.617.937  |
|   | Average number of employees    | 98            | 112         | 18         | 18         |



|   |                                | Group |             | Parent Company |      |
|---|--------------------------------|-------|-------------|----------------|------|
|   |                                | 2022  | 2021        | 2022           | 2021 |
| 3 | Special items                  | DKK   | DKK         | DKK            | DKK  |
|   | Gain on sale of investments in |       |             |                |      |
|   | subsidiaries                   | 0     | 348.211.137 | 0              | 0    |
|   |                                | 0     | 348.211.137 | 0              | 0    |

Gain on sale of investments in subsidiaries is recognized in other operating income.

#### **Financial income** 4

|                                   | 6.157.426 | 2.285.918 | 6.096.703 | 4.659.107 |
|-----------------------------------|-----------|-----------|-----------|-----------|
| Exchange adjustments              | 722.426   | 0         | 208.617   | 0         |
| Other financial income            | 992.261   | 135.811   | 697.042   | 138.285   |
| Interest received from associates | 4.442.739 | 2.150.107 | 4.000.305 | 2.073.465 |
| enterprises                       | 0         | 0         | 1.190.739 | 2.447.357 |
| Interest received from group      |           |           |           |           |

#### **Financial expenses** 5

|                                    | 3.518.495 | 2.830.960 | 3.178.605 | 4.059.914 |
|------------------------------------|-----------|-----------|-----------|-----------|
| Exchange adjustments, expenses     | 0         | 345.577   | 0         | 136.576   |
| Other financial expenses           | 2.741.959 | 1.112.179 | 1.782.372 | 1.603.112 |
| Interest paid to group enterprises | 776.536   | 1.373.204 | 1.396.233 | 2.320.226 |

#### Tax on profit/loss for the year 6

|  | 15.473.752 | 7.700.925 | -649.500 | 143.928  |
|--|------------|-----------|----------|----------|
| Adjustment of tax concerning previous<br>years | 60.416     | 83.007    | 60.416   | 83.007   |
| Deferred tax for the year                      | -5.987.285 | -330.629  | 27.781   | -331.324 |
| Current tax for the year                       | 21.400.621 | 7.948.547 | -737.697 | 392.245  |



### 7 Property, plant and equipment

Group

| Group                                 | Land and    | Other fixtures<br>and fittings,<br>tools and | Leasehold    |             |
|---------------------------------------|-------------|--|--------------|-------------|
|                                       | buildings   | equipment                                    | improvements | Total       |
|                                       | DKK         | DKK  | DKK          | DKK         |
|                                       |             |  |              |             |
| Cost at 1 January                     | 161.396.144 | 61.454.779                                   | 4.548.463    | 227.399.386 |
| Exchange adjustment                   | 154.687     | -119.611                                     | -204.769     | -169.693    |
| Additions for the year                | 640.915     | 5.393.296                                    | 1.143.978    | 7.178.189   |
| Disposals for the year                | 0           | -2.348.177                                   | 0            | -2.348.177  |
| Transfers for the year                | 842.793     | -842.793                                     | 0            | 0           |
| Cost at 31 December                   | 163.034.539 | 63.537.494                                   | 5.487.672    | 232.059.705 |
| Impairment losses and depreciation at |             |  |              |             |
| 1 January                             | 67.686.752  | 25.864.998                                   | 1.817.582    | 95.369.332  |
| Exchange adjustment                   | 719         | -187.625                                     | -80.610      | -267.516    |
| Depreciation for the year             | 5.801.129   | 3.420.526                                    | 656.166      | 9.877.821   |
| Reversal of impairment and            |             |  |              |             |
| depreciation of sold assets           | 0           | -668.838                                     | 0            | -668.838    |
| Impairment losses and depreciation at |             |  |              |             |
| 31 December                           | 73.488.600  | 28.429.061                                   | 2.393.138    | 104.310.799 |
|                                       |             |  |              |             |
| Carrying amount at 31 December        | 89.545.939  | 35.108.433                                   | 3.094.534    | 127.748.906 |
| Depreciated over                      | 20-50 years | 3-20 years                                   | 5-25 years   |             |



### 7 Property, plant and equipment (continued)

#### Parent Company

| Parent Company                        | Land and    | Other fixtures<br>and fittings,<br>tools and | Leasehold    |            |
|---------------------------------------|-------------|--|--------------|------------|
|                                       | buildings   | equipment                                    | improvements | Total      |
|                                       | DKK         | DKK  | DKK          | DKK        |
| Cost at 1 January                     | 28.032.277  | 9.097.121                                    | 1.992.737    | 39.122.135 |
| Additions for the year                | 0           | 6.649.351                                    | 97.036       | 6.746.387  |
| Disposals for the year                | 0           | -1.257.443                                   | 0            | -1.257.443 |
| Cost at 31 December                   | 28.032.277  | 14.489.029                                   | 2.089.773    | 44.611.079 |
| Impairment losses and depreciation at |             |  |              |            |
| 1 January                             | 3.446.742   | 1.860.937                                    | 1.189.648    | 6.497.327  |
| Depreciation for the year             | 412.119     | 731.955                                      | 394.610      | 1.538.684  |
| Impairment losses and depreciation at |             |  |              |            |
| 31 December                           | 3.858.861   | 2.592.892                                    | 1.584.258    | 8.036.011  |
| Carrying amount at 31 December        | 24.173.416  | 11.896.137                                   | 505.515      | 36.575.068 |
| Depreciated over                      | 20-50 years | 3-5 years                                    | 5 years      |            |

### 8 Profit/loss from

discontinuing activities

|   | 2022 | 2021           | 2022 | 2021 |
|---|------|----------------|------|------|
| Revenue   | 0    | 2.246.664.730  | 0    | 0    |
| Other operating income  | 0    | 5.506.211      | 0    | 0    |
| Expenses for raw materials and                                    |      |                |      |      |
| consumables   | 0    | -2.080.870.285 | 0    | 0    |
| Other external expenses   | 0    | -22.675.816    | 0    | 0    |
| Gross profit/loss   | 0    | 148.624.840    | 0    | 0    |
| Staff expenses<br>Depreciation, amortisation and                  | 0    | -36.545.846    | 0    | 0    |
| impairment of intangible assets and property, plant and equipment | 0    | -4.615.171     | 0    | 0    |
| Profit/loss before financial income                               |      |                |      |      |
| and expenses  | 0    | 107.463.823    | 0    | 0    |
| Income from investments in  |      |                |      |      |
| associates  | 0    | 1.541.855      | 0    | 0    |
| Financial income  | 0    | 0              | 0    | 0    |
| Financial expenses  | 0    | -4.740.081     | 0    | 0    |
| Profit/loss before tax  | 0    | 104.265.597    | 0    | 0    |
| Tax on profit/loss for the year                                   | 0    | -22.964.730    | 0    | 0    |
| Profit/loss from discontinuing                                    |      |                |      |      |
| activities  | 0    | 81.300.867     | 0    | 0    |

Profit/loss from discontinuing activities can be attributed to the Group's Biomass business, which has been sold during the year.

### 9 Intangible assets

Group

| Group  |            |            |            |
|--|------------|------------|------------|
|  | Software   | Goodwill   | Total      |
|  | DKK        | DKK        | DKK        |
| Cost at 1 January                                  | 9.374.816  | 10.278.772 | 19.653.588 |
| Additions for the year                             | 2.560.780  | 0          | 2.560.780  |
| Disposals for the year                             | -1.456.833 | 0          | -1.456.833 |
| Cost at 31 December                                | 10.478.763 | 10.278.772 | 20.757.535 |
| Impairment losses and amortisation at 1 January    | 5.696.051  | 10.278.772 | 15.974.823 |
| Amortisation for the year                          | 2.059.179  | 0          | 2.059.179  |
| Reversal of amortisation of disposals for the year | -1.013.133 | 0          | -1.013.133 |
| Impairment losses and amortisation at 31 December  | 6.742.097  | 10.278.772 | 17.020.869 |
| Carrying amount at 31 December                     | 3.736.666  | 0          | 3.736.666  |
| Amortised over                                     | 5 years    | 10 years   |            |
|  |            |            |            |

Software consist of a ERP system and other software for use in the Group.

#### **Parent Company**

|  | Software   |
|--|------------|
|  | DKK        |
| Cost at 1 January                                  | 8.089.878  |
| Additions for the year                             | 2.560.780  |
| Disposals for the year                             | -1.456.833 |
| Cost at 31 December                                | 9.193.825  |
| Impairment losses and amortisation at 1 January    | 4.457.974  |
| Amortisation for the year                          | 2.012.340  |
| Reversal of amortisation of disposals for the year | -1.013.133 |
| Impairment losses and amortisation at 31 December  | 5.457.181  |
| Carrying amount at 31 December                     | 3.736.644  |
| Amortised over                                     | 5 years    |



|    |   | Parent Co   | ompany       |
|----|---|-------------|--------------|
|    |   | 2022        | 2021         |
| 10 | Investments in subsidiaries   | DKK         | DKK          |
| 10 | investments in subsidiaries   |             |              |
|    | Cost at 1 January   | 60.957.031  | 75.879.608   |
|    | Additions for the year  | 1.487.300   | 5.000.000    |
|    | Disposals for the year  | 0           | -19.922.577  |
|    | Cost at 31 December   | 62.444.331  | 60.957.031   |
|    | Value adjustments at 1 January  | 23.073.198  | 186.642.852  |
|    | Disposals for the year  | 0           | -211.642.974 |
|    | Exchange adjustment   | -683.486    | 228.949      |
|    | Net profit/loss for the year  | 87.499.376  | 90.843.337   |
|    | Dividend to the Parent Company  | -25.200.000 | -18.109.108  |
|    | Depreciations on PPA adjustments  | -602.499    | -602.499     |
|    | Fair value adjustment of hedging instruments for the year                   | 0           | -18.814.597  |
|    | Amortisation of goodwill  | 0           | -26.988      |
|    | Change in intercompany profit   | 4.682.103   | -5.445.774   |
|    | Value adjustments at 31 December  | 88.768.692  | 23.073.198   |
|    | Equity investments with negative net asset value amortised over receivables | 0           | 434.435      |
|    | Carrying amount at 31 December  | 151.213.023 | 84.464.664   |
|    | Remaining positive difference included in the above carrying amount at 31   |             |              |
|    | December  | 3.991.550   | 4.594.049    |
|    |   |             |              |

### 10 Investments in subsidiaries (continued)

Investments in subsidiaries are specified as follows:

|                                   | Place of          | Votes and |
|-----------------------------------|-------------------|-----------|
| Name                              | registered office | ownership |
| Copenhagen Merchants A/S          | Copenhagen        | 100%      |
| Copenhagen Merchants Hamburg GmbH | Germany           | 100%      |
| CM Geneva SA                      | Switzerland       | 100%      |
| CM São Paulo LDTA                 | Brazil            | 100%      |
| CM Partner A/S                    | Copenhagen        | 100%      |
| CM Kaunas UAB                     | Lithuania         | 100%      |
| CM Partner SIA                    | Latvia            | 100%      |
| Copenhagen Merchants Madrid S.L   | Spain             | 100%      |
| Ystad Bulk Terminal AB            | Sweden            | 100%      |
| Navi Merchants A/S                | Copenhagen        | 100%      |
| Baltic Grain & Feed ApS           | Aarhus            | 100%      |
| Dan Store, LSEZ SIA               | Latvia            | 55%       |



|    |  | Grou        | ıp          | Parent Co   | ompany      |
|----|--|-------------|-------------|-------------|-------------|
|    |  | 2022        | 2021        | 2022        | 2021        |
|    |  | DKK         | DKK         | DKK         | DKK         |
| 11 | Investments in associates              |             |             |             |             |
|    | Cost at 1 January                      | 193.847.091 | 115.246.306 | 189.587.060 | 79.738.868  |
|    | Additions for the year                 | 7.769.896   | 114.108.173 | 4.750.000   | 109.848.192 |
|    | Disposals for the year                 | 0           | -35.507.438 | 0           | 0           |
|    | Cost at 31 December                    | 201.616.987 | 193.847.041 | 194.337.060 | 189.587.060 |
|    | Value adjustments at 1 January         | 53.255.323  | 29.455.096  | 51.658.997  | 27.339.047  |
|    | Disposals for the year                 | 0           | -2.116.049  | 0           | 0           |
|    | Exchange adjustment                    | -877.046    | 96.893      | -1.056.434  | 96.893      |
|    | Net profit/loss for the year           | 104.153.609 | 32.143.536  | 71.232.770  | 30.547.210  |
|    | Dividends received                     | -276.000    | -276.000    | -276.000    | -276.000    |
|    | Depreciations on PPA adjustments       | -670.089    | -670.092    | -670.089    | -670.092    |
|    | Fair value adjustment of hedging       |             |             |             |             |
|    | instruments for the year               | 839.067     | -5.378.061  | 839.067     | -5.378.061  |
|    | Value adjustments at 31 December       | 156.424.864 | 53.255.323  | 121.728.311 | 51.658.997  |
|    | Carrying amount at 31 December         | 358.041.851 | 247.102.364 | 316.065.371 | 241.246.057 |
|    | Remaining positive difference included |             |             |             |             |
|    | in the above carrying amount at 31     |             |             |             |             |
|    | December                               | 292.133     | 962.222     | 292.133     | 962.222     |

Investments in associates are specified as follows:

|                                   | Place of registered | Votes and |
|-----------------------------------|---------------------|-----------|
| Name                              | office              | ownership |
| Aalborg Kornterminal Holding ApS  | Aalborg             | 35%       |
| Gdansk Bulk Terminal Sp. Z o.o.   | Poland              | 51%       |
| Szczecin Bulk Terminal Sp. Z o.o. | Poland              | 51%       |
| Fredericia Bulk Terminal I/S      | Fredericia          | 50%       |
| Kalundborg Holding A/S            | Kalundborg          | 50%       |
| Kalundborg Bulk Terminal I/S      | Kalundborg          | 25%       |
| CM Biomass Holding A/S            | Middelfart          | 24%       |
| Aarhus Omni Bulk A/S              | Aarhus              | 50%       |
| Norse Maritime A/S                | Copenhagen          | 15%       |
| Lignum Maritime A/S               | Copenhagen          | 15%       |

The Groups shares in Norse Maritime A/S and Lignum Maritime A/S is classified as associates, as the Group has significant influence due to ownership agreements.

#### 12 Other fixed asset

#### investments

|                                  | Group       |             |           |               |  |
|----------------------------------|-------------|-------------|-----------|---------------|--|
|                                  | Receivables |             |           |               |  |
|                                  | from asso-  | Other       |           | Other receiv- |  |
|                                  | ciates      | investments | Deposits  | ables         |  |
|                                  | DKK         | DKK         | DKK       | DKK           |  |
| Cost at 1 January                | 111.658.761 | 2.728.848   | 1.046.965 | 112.782.332   |  |
| Additions for the year           | 20.650.974  | 473.344     | 687.898   | 1.885.256     |  |
| Disposals for the year           | -10.818.487 | 0           | 0         | -112.786.882  |  |
| Cost at 31 December              | 121.491.248 | 3.202.192   | 1.734.863 | 1.880.706     |  |
| Impairment losses at 1 January   | 0           | 2.186.702   | 0         | 0             |  |
| Impairment losses for the year   | 0           | 1.015.490   | 0         | 0             |  |
| Impairment losses at 31 December | 0           | 3.202.192   | 0         | 0             |  |

121.491.248

| Carrying | amount at 31 | December |
|----------|--------------|----------|
|----------|--------------|----------|

1.734.863 1.880.706

|                                  | Parent Company |             |             |           |                   |
|----------------------------------|----------------|-------------|-------------|-----------|-------------------|
|                                  | Receivables    | Receivables |             |           |                   |
|                                  | from group     | from asso-  | Other       |           |                   |
|                                  | enterprises    | ciates      | investments | Deposits  | Other receivables |
|                                  | DKK            | DKK         | DKK         | DKK       | DKK               |
| Cost at 1 January                | 11.703.640     | 111.658.761 | 2.728.848   | 638.041   | 112.782.332       |
| Additions for the year           | 0              | 20.650.974  | 473.344     | 413.334   | 4.550             |
| Disposals for the year           | -2.107.400     | -10.818.487 | 0           | 0         | -112.786.882      |
| Cost at 31 December              | 9.596.240      | 121.491.248 | 3.202.192   | 1.051.375 | 0                 |
| Impairment losses at 1 January   | 0              | 0           | 2.186.702   | 0         | 0                 |
| Impairment losses for the year   | 0              | 0           | 1.015.490   | 0         | 0                 |
| Impairment losses at 31 December | 0              | 0           | 3.202.192   | 0         | 0                 |
| Carrying amount at 31 December   | 9.596.240      | 121.491.248 | 0           | 1.051.375 | 0                 |

0



| Group |      | Parent | Company |
|-------|------|--------|---------|
| 2022  | 2021 | 2022   | 2021    |
| DKK   | DKK  | DKK    | DKK     |

#### **13** Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions.

### 14 Share capital

The share capital consists of 1,250 shares of a nominal value of DKK 1,000. No shares carry any special rights.

There have been no changes in the share capital during the last 5 years.

### **15** Distribution of profit

| Extraordinary dividend paid           | 0           | 100.000.000 | 0           | 100.000.000 |
|---------------------------------------|-------------|-------------|-------------|-------------|
| Proposed dividend for the year        | 40.000.000  | 100.000.000 | 40.000.000  | 100.000.000 |
| Reserve for net revaluation under the |             |             |             |             |
| equity method                         | 103.483.520 | 31.473.444  | 162.141.661 | 114.625.561 |
| Minority interests' share of net      |             |             |             |             |
| profit/loss of subsidiaries           | 1.919.185   | 28.815.307  | 0           | 0           |
| Retained earnings                     | 12.708.767  | 228.443.952 | -45.949.374 | 145.291.835 |
|                                       | 158.111.472 | 488.732.703 | 156.192.287 | 459.917.396 |

|   | Grou       | qu         | Parent Co  | mpany      |
|---|------------|------------|------------|------------|
|   | 2022       | 2021       | 2022       | 2021       |
| 16 Deferred tax asset   | DKK        | DKK        | DKK        | DKK        |
| Deferred tax asset at 1 January<br>Amounts recognised in the income | -4.446.768 | -4.965.923 | -2.488.741 | -2.820.065 |
| statement for the year<br>Effect from disposal of subsidiaries      | 5.987.285  | 330.629    | -27.781    | 331.324    |
| and exchange rate adjustments                                       | 968.306    | 188.526    | 0          | 0          |
| Deferred tax asset at 31 December                                   | 2.508.823  | -4.446.768 | -2.516.522 | -2.488.741 |

The recognised tax asset primarily comprises timing differences relating to property, plant and equipment and onerous contracts. In the years ahead, the Company or the group of jointly taxed enterprises expect to realise the recognised deferred tax asset; on that basis, the asset has been recognised at 31 December 2022.

### 17 Other provisions

Other provisions consist of onerous freight contracts that are ongoing at the balance sheet date. All contracts will be completed in 2023-2024.

| Onerous contracts | 27.410.939 | 0 | 0 | 0 |
|-------------------|------------|---|---|---|
|                   | 27.410.939 | 0 | 0 | 0 |

#### 18 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

#### Mortgage loans

| Within 1 year         | 157.346   | 223.444   | 157.346   | 223.444   |
|-----------------------|-----------|-----------|-----------|-----------|
| Long-term part        | 4.803.754 | 4.944.748 | 4.803.754 | 4.944.748 |
| Between 1 and 5 years | 670.148   | 886.163   | 670.148   | 886.163   |
| After 5 years         | 4.133.606 | 4.058.585 | 4.133.606 | 4.058.585 |



### **18 Long-term debt** (continued)

|                                 | Group      |            | Parent Company |            |
|---------------------------------|------------|------------|----------------|------------|
|                                 | 2022       | 2021       | 2022           | 2021       |
| Credit institutions             | DKK        | DKK        | DKK            | DKK        |
| Between 1 and 5 years           | 6.599.894  | 13.416.500 | 0              | 0          |
| Long-term part                  | 6.599.894  | 13.416.500 | 0              | 0          |
| Other short-term debt to credit |            |            |                |            |
| institutions                    | 6.816.794  | 6.816.702  | 0              | 0          |
|                                 | 13.416.688 | 20.233.202 | 0              | 0          |
| Other payables                  |            |            |                |            |
| Between 1 and 5 years           | 7.793.608  | 9.466.701  | 0              | 0          |
| Long-term part                  | 7.793.608  | 9.466.701  | 0              | 0          |
| Other short-term payables       | 36.508.279 | 63.649.800 | 4.720.179      | 34.731.021 |
|                                 | 44.301.887 | 73.116.501 | 4.720.179      | 34.731.021 |

|  | Group        |              |
|--|--------------|--------------|
|  | 2022         | 2021         |
| 19 Cash flow statement - adjustments                                   | DKK          | DKK          |
| Financial income   | -6.157.426   | -2.285.918   |
| Financial expenses   | 3.518.495    | 7.571.041    |
| Depreciation, amortisation and impairment losses, including losses and |              |              |
| gains on sales   | 12.657.844   | -332.289.918 |
| Income from investments in associates                                  | -103.483.520 | -33.015.299  |
| Tax on profit/loss for the year  | 15.473.752   | 30.665.655   |
| Other adjustments  | 180.890      | 38.331       |
|  | -77.809.965  | -329.316.108 |



|  | Group       |             |
|--|-------------|-------------|
|  | 2022        | 2021        |
| 20 Cash flow statement - change in working capital           | DKK         | DKK         |
| Change in inventories  | -3.236.369  | -9.717.834  |
| Change in receivables  | -40.052.831 | -51.055.591 |
| Change in other provisions                                   | 27.410.939  | -3.028.784  |
| Change in trade payables, etc                                | -996.382    | 43.026.441  |
| Change in fair value of hedging instruments booked on equity | 0           | -28.214.207 |
|  | -16.874.643 | -48.989.975 |

|   | Group |      | Parent Company |      |
|---|-------|------|----------------|------|
| —   | 2022  | 2021 | 2022           | 2021 |
| —   | DKK   | DKK  | DKK            | DKK  |
| 21 Contingent assets, liabilities and other financial obligations |       |      |                |      |

#### Charges and security

The following assets have been placed as security with mortgage credit institutes:

| Land and buildings with a carrying amount of                           | 13.915.022         | 14.259.388  | 0         | 14.259.388 |
|--|--------------------|-------------|-----------|------------|
| The following assets have been placed as                               | security with bank | ers:        |           |            |
| Land and buildings with a carrying amount of                           | 63.582.075         | 70.570.050  | 0         | 0          |
| Rental and lease obligations   |                    |             |           |            |
| Lease obligations under operating leases. Total future lease payments: |                    |             |           |            |
| Within 1 year  | 195.137.776        | 280.296.549 | 2.704.149 | 3.684.135  |
| Between 1 and 5 years  | 87.652.691         | 14.332.309  | 4.659.171 | 7.448.114  |
| After 5 years  | 1.456.885          | 1.702.646   | 0         | 0          |
|  | 284.247.352        | 296.331.504 | 7.363.320 | 11.132.249 |

The total future rental and lease payments primarily consist of rent and Time Charter agreements.

Furthermore, two associated companies (I/S) own warehouses built on leased land, which are on long-term leases. The lease contracts can be terminated by the associated companies within 6 months. The total lease obligation concerning warehouses on leased land amounts to DKK 1.390.000.



#### 21 Contingent assets, liabilities and other financial obligations (continued)

#### Other contingent liabilities

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable is disclosed in the Annual Report of Torben Herman Christensen Holding ApS, which is the management company of the joint taxation purposes. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

The Parent Company is jointly and severally liable without restriction for certain Bulk Terminals liabilities.

The Parent Company has issued a letter of support towards the subsidiary Dan Store, LSEZ SIA amounting TEUR 395.

The Parent Company is jointly and severally liable for 51% of the commitment with bank in the associated company, Gdansk Bulk Terminal Sp. z.o.o., Poland.

The Parent Company is jointly and severally liable for 51% of the commitment with bank in the associated company, Szczecin Bulk Terminal Sp. z.o.o., Poland.

The Parent Company has made a guarantee of a total of TDKK 2,500 to the associated company, Kalundborg Holding A/S.

#### 22 Related parties

Basis

#### **Controlling interest**

Torben Herman Christensen Holding ApS Torben Herman Christensen Parent Company Ultimate principal shareholder



### 22 Related parties (continued)

#### Transactions

The Company has chosen only to disclose transactions which have not been made on an arm's length basis in accordance with section 98(c)(7) of the Danish Financial Statements Act.

There have been no transactions with the Board of Directors, the Executive Board, senior officers, significant shareholders, group enterprises or other related parties, except for intercompany transactions and normal management remuneration.

#### **Consolidated Financial Statements**

The Group is included in the consolidated report for the parent company

| Name                                  | Place of registered office                   |  |  |
|---------------------------------------|--|--|--|
| Torben Herman Christensen Holding ApS | -<br>Taarbæk Strandvej 42C, 2930 Klampenborg |  |  |

|  | Group                 |            | Parent Company |            |
|--|-----------------------|------------|----------------|------------|
|  | 2022                  | 2021       | 2022           | 2021       |
| <b>23</b> Fee to auditors appointed at the | DKK<br>general meetin | DKK<br>g   | DKK            | DKK        |
| PricewaterhouseCoopers                     |                       |            |                |            |
| Audit fee                                  | 485.812               | 700.432    | 110.000        | 135.000    |
| Tax advisory services                      | 383.450               | 251.634    | 220.950        | 149.342    |
| Other services                             | 144.890               | 15.088.322 | 72.000         | 14.958.822 |
|  | 1.014.152             | 16.040.388 | 402.950        | 15.243.164 |

#### 24 Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.



### **25** Accounting Policies

The Annual Report of CM Holding A/S for 2022 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C .

The accounting policies applied remain unchanged from last year.

The Consolidated and Parent Company Financial Statements for 2022 are presented in DKK.

### **Recognition and measurement**

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

### **Basis of consolidation**

The Consolidated Financial Statements comprise the Parent Company, CM Holding A/S, and subsidiaries in which the Parent Company directly or indirectly holds more than 50% of the votes or in which the Parent Company, through share ownership or otherwise, exercises control. Enterprises in which the Group holds between 20% and 50% of the votes or where the Group, despite a smaller share of votes, on the basis of ownership agreements, exercises significant influence but not control are classified as associates.

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.



### 25 Accounting Policies (continued)

The Parent Company's investments in the consolidated subsidiaries are set off against the Parent Company's share of the net asset value of subsidiaries stated at the time of consolidation.

### **Minority interests**

Minority interests form part of the Group's total equity. Upon distribution of net profit, net profit is broken down on the share attributable to minority interests and the share attributable to the shareholders of the Parent Company. Minority interests are recognised on the basis of a remeasurement of acquired assets and liabilities to fair value at the time of acquisition of subsidiaries.

On subsequent changes to minority interests where the Group retains control of the subsidiary, the consideration is recognised directly in equity.

### Leases

All leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

### **Translation policies**

Danish kroner is used as the presentation currency. All other currencies are regarded as foreign currencies.

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.



### 25 Accounting Policies (continued)

### Hedge accounting

Changes in the fair values of financial instruments that are designated and qualify as fair value hedges of a recognised asset or a recognised liability are recognised in the income statement as are any changes in the fair value of the hedged asset or the hedged liability related to the hedged risk.

Changes in the fair values of derivative financial instruments that are designated and qualify as hedges of expected future transactions are recognised in retained earnings under equity as regards the effective portion of the hedge. The ineffective portion is recognised in the income statement. If the hedged transaction results in an asset or a liability, the amount deferred in equity is transferred from equity and recognised in the cost of the asset or the liability, respectively. If the hedged transaction results in an income or an expense, the amount deferred in equity is transferred from equity to the income statement in the period in which the hedged transaction is recognised. The amount is recognised in the same item as the hedged transaction.

Changes in the fair values of financial instruments that are designated and qualify as hedges of net investments in independent foreign subsidiaries or associates are recognised directly in equity as regards the effective portion of the hedge, whereas the ineffective portion is recognised in the income statement.

### Revenue

Information on business segments and geographical segments based on the Group's risks and returns and its internal financial reporting system. Business segments are regarded as the primary segments.

# **Income Statement**

### Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Group.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

### Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.



### 25 Accounting Policies (continued)

#### Other external expenses

Other external expenses comprise indirect production costs and expenses for premises, sales and distribution as well as office expenses, etc.

#### Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

### Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

### Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Group.

### Income from investments in subsidiaries and associates

The items "Income from investments in subsidiaries" and "Income from investments in associates" in the income statement include the proportionate share of the profit for the year.

#### Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

### Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with danish group enterprises. The tax effect of the joint taxation is allocated to Danish enterprises in proportion to their taxable incomes.



25 Accounting Policies (continued)

## **Balance Sheet**

### Intangible assets

Goodwill acquired is measured at cost less accumulated amortisation. Goodwill is amortised on a straight-line basis over its useful life, which is assessed at 10 years.

Software are measured at the lower of cost less accumulated amortisation and recoverable amount. Software are amortised on a straight-line basis over its useful life, which is assessed at 5 years.

### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Buildings20-50 yearsOther fixtures and fittings, tools and equipment3-20 yearsLeasehold improvements5-25 years

The fixed assets' residual values are determined at nil.

Depreciation period and residual value are reassessed annually.

#### Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.



### 25 Accounting Policies (continued)

### Investments in subsidiaries and associates

Investments in subsidiaries and associates are recognised and measured under the equity method.

The items "Investments in subsidiaries" and "Investments in associates" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with addition of the remaining value of any increases in value and goodwill calculated at the time of acquisition of the enterprises.

The total net revaluation of investments in subsidiaries and associates is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries and the associates.

Subsidiaries and associates with a negative net asset value are recognised at DKK o. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

### Other fixed asset investments

Other fixed asset investments consist of long-term receivables, deposits and unlisted shares.

#### Inventories

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale equals landed cost.

#### Receivables

Receivables are recognised in the balance sheet at amortised cost, which substantially corresponds to nominal value. Provisions for estimated bad debts are made.

### Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums and subscriptions etc.



### 25 Accounting Policies (continued)

### Equity

### Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

### Provisions

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Group has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

### Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

### Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

### **Financial debts**

Loans, such as mortgage loans and loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.



### 25 Accounting Policies (continued)

Mortgage loans are measured at amortised cost, which for cash loans corresponds to the remaining loan. Amortised cost of debenture loans corresponds to the remaining loan calculated as the underlying cash value of the loan at the date of raising the loan adjusted for depreciation of the price adjustment of the loan made over the term of the loan at the date of raising the loan.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

# **Cash Flow Statement**

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

### Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

### Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

### Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

### Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand".

The cash flow statement cannot be immediately derived from the published financial records.

**25** Accounting Policies (continued)

# **Financial Highlights**

### **Explanation of financial ratios**

| Gross margin     | Gross profit x 100<br>Revenue  |
|------------------|--|
| Profit margin    | Profit before financials x 100<br>Revenue                            |
| Return on assets | Profit before financials x 100<br>Total assets                       |
| Solvency ratio   | Equity at year end x 100<br>Total assets at year end                 |
| Return on equity | $\frac{\text{Net profit for the year x 100}}{\text{Average equity}}$ |

