Stark Group A/S

Gladsaxe Møllevej 5, DK-2860 Søborg

Annual Report for 1 August 2016 - 31 July 2017

CVR No 27 06 53 33

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 18/12 2017

Edward Walker Chairman

Contents

Management's Statement and Auditor's Report	
Management's Statement	1
Independent Auditor's Report	2
Company Information	
Company Information	4
Financial Statements	
Income Statement 1 August - 31 July	5
Balance Sheet 31 July	6
Notes to the Financial Statements	7

Page

Management's Statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Stark Group A/S for the financial year 1 August 2016 - 31 July 2017.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 July 2017 of the Company and of the results of the Company operations for 2016/17.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Gladsaxe, 18 December 2017

Executive Board

Søren Peschardt Olesen

Board of Directors

Edward Grosvenor Walker	
Chairman	

Lene Kjærbo Groth

Søren Peschardt Olesen

Independent Auditor's Report

To the Shareholder of Stark Group A/S

Opinion

We have audited the financial statements of Stark Group A/S for the financial year 01.08.2016 - 31.07.2017, which comprise the income statement, balance sheet and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.07.2017 and of the results of its operations for the financial year 01.08.2016 - 31.07.2017 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the

Independent Auditor's Report

audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Copenhagen, 18 December 2017 **Deloitte** Statsautoriseret Revisionspartnerselskab *CVR No 33 96 35 56*

Kim Takata Mücke State-Authorised Public Accountant

Company Information

The Company	Stark Group A/S Gladsaxe Møllevej 5 DK-2860 Søborg
	CVR No: 27 06 53 33 Financial period: 1 August - 31 July Incorporated: 17 March 2003 Financial year: 14th financial year Municipality of reg. office: Gladsaxe
Board of Directors	Edward Grosvenor Walker, Chairman Lene Kjærbo Groth Søren Peschardt Olesen
Executive Board	Søren Peschardt Olesen
Auditors	Deloitte Statsautoriseret Revisionspartnerselskab Weidekampsgade 6 DK-2300 København

Income Statement 1 August - 31 July

	Note	2016/17 токк	2015/16 токк
Other external expenses		-94	-94
Gross profit/loss		-94	-94
Income from investments in subsidiaries		675	0
Financial income		0	1
Financial expenses	2	-23.943	-25.595
Profit/loss before tax		-23.362	-25.688
Tax on profit/loss for the year	3	4.957	4.000
Net profit/loss for the year		-18.405	-21.688

Distribution of profit

Proposed distribution of profit

Retained earnings	-18.405	-21.688
	-18.405	-21.688

Balance Sheet 31 July

	Note	2016/17 токк	2015/16 токк
Assets			
Investments in subsidiaries	4	2.275.451	2.277.951
Fixed asset investments		2.275.451	2.277.951
Fixed assets		2.275.451	2.277.951
Receivables from group enterprises		0	13.228
Corporation tax		8.923	10.370
Receivables		8.923	23.598
Cash at bank and in hand		285	285
Currents assets		9.208	23.883
Assets		2.284.659	2.301.834

Liabilities and equity

Share capital		10.403	10.403
Retained earnings	-	897.924	916.329
Equity	5	908.327	926.732
Payables to group enterprises	-	1.376.332	1.375.102
Short-term debt	-	1.376.332	1.375.102
Debt	-	1.376.332	1.375.102
Liabilities and equity	-	2.284.659	2.301.834
Key activities	1		
Contingent assets, liabilities and other financial obligations	6		
Related parties	7		
Accounting Policies	8		

1 Key activities

The object of the Company is - directly or through portfolio investments in other companies - to carry on commercial and manufacturing business as well as investment activity.

2	Financial expenses	2016/17 токк	2015/16 ТDКК
	Interest paid to group enterprises	23.941	25.592
	Other financial expenses	2	3
		23.943	25.595
3	Tax on profit/loss for the year		
	Current tax for the year	-4.010	-3.969
	Deferred tax for the year	0	-31
	Adjustment of tax concerning previous years	-947	0
		-4.957	-4.000
4	Investments in subsidiaries		
	Cost at 1 August	2.277.951	2.277.951
	Disposals for the year	-2.500	0
	Carrying amount at 31 July	2.275.451	2.277.951

4 Investments in subsidiaries (continued)

Investments in subsidiaries are specified as follows:

Nama	Place of registered office	Votes and	Fauity	Net profit/loss
Name		ownership	Equity	for the year
DT Finland Oy	Finland	100%	436.025	-40.701
Starkki Property Oy	Finland	100%	108.752	1.804
DT Holding (Sweden) AB	Sweden	100%	157.049	-1
Beijer Byggmaterial AB	Sweden	100%	1.226.016	40.918
Beijer Byggmaterial i Uppsala AB	Sweden	100%	2.412	0
KB Huggiärnet 6	Sweden	100%	9.764	995
KB Näringen 8:4	Sweden	100%	9.504	686
Neumann Bygg AS	Norway	100%	122.475	7.204
Sandvold AS	Norway	100%	6.149	984
STARK Danmark A/S	Denmark	100%	3.373.175	-28.405
Electro Energy A/S	Denmark	100%	110.012	6.481
Hobro Ny Trælast A/S	Denmark	100%	10.975	269
Stark Kalaallit Nunaat A/S	Greenland	100%	112.743	11.507
Stark Føroyar PF	Faroe Islands	100%	-1.173	-1.672

5 Equity

	Retained		
	Share capital	earnings	Total
	TDKK	TDKK	TDKK
Equity at 1 August	10.403	916.329	926.732
Net profit/loss for the year	0	-18.405	-18.405
Equity at 31 July	10.403	897.924	908.327

6 Contingent assets, liabilities and other financial obligations

Contingent liabilities

The Company is included in a joint bank package with the other group enterprises. The enterprises involved, including Stark Group A/S, are jointly and severally liable for any bank debt under the bank package. At 31 July 2017, no debt exist under the bank package.

6 Contingent assets, liabilities and other financial obligations (continued)

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable is disclosed in the Annual Report of Stark Group Holdings A/S, which is the management company of the joint taxation purposes. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

The Company has no other contingent assets or liabilities.

7 Related parties

Basis

Place of registered office

St. Hellier, Jersey

Controlling interest

Stark Group Holdings A/S

Stark Group Holdings A/S is the parent company.

Consolidated Financial Statements

The Company is included in the group Annual Report of the Parent Company of the largest and smallest group:

Name

Ferguson plc.

The Group Annual Report of Ferguson plc. may be obtained at the following address:

Grafenauweg 10, CH-6301, Zug, Switzerland

8 Accounting Policies

The Annual Report of Stark Group A/S for 2016/17 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to enterprises of reporting class B as well as selected rules applying to reporting class C.

The accounting policies applied remain unchanged from last year.

The Financial Statements for 2016/17 are presented in TDKK.

Consolidated financial statements

With reference to section 112 of the Danish Financial Statements Act and to the consolidated financial statements of Ferguson plc., the Company has not prepared consolidated financial statements.

Recognition and measurement

The Financial Statements have been prepared under the historical cost method.

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

Income Statement

Other external expenses

Other external expenses comprise the Company's administration, etc.

8 Accounting Policies (continued)

Income from investments in subsidiaries

Dividends from subsidiaries are recognised as income in the income statement when adopted at the General Meeting of the subsidiary. However, dividends relating to earnings in the subsidiary before it was acquired by the Parent Company are set off against the cost of the subsidiary.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with Danish group companies. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

Balance Sheet

Investments in subsidiaries

Investments in subsidiaries are measured at cost. Where cost exceeds the recoverable amount, writedown is made to this lower value.

Receivables

Receivables are recognised in the balance sheet at amortised cost, which substantially corresponds to nominal value.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the de-

8 Accounting Policies (continued)

ferred tax relates to items recognised in equity.

Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

Financial debts

Loans are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Other debts are measured at amortised cost, substantially corresponding to nominal value.