



ANNUAL REPORT 2021

Adform A/S
Silkegade 3B
DK - 1113 Copenhagen K
CVR no. 26 43 48 15

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Management's Review

Company Details

Name

Adform A/S

Address

Silkegade 3B, 1113 Copenhagen K, Denmark

CVR no.

26 43 48 15

Established

17 January 2002

Registered office

Copenhagen

Financial year

1 January – 31 December

Board of Directors

Torben Brandt Munch (Chairman), Lars Dybkjær (Vice Chairman), Barbara Daliri Freyduni, John Helmsøe-Zinck, Maria Hjorth, Gustav Mellentin

Executive Board

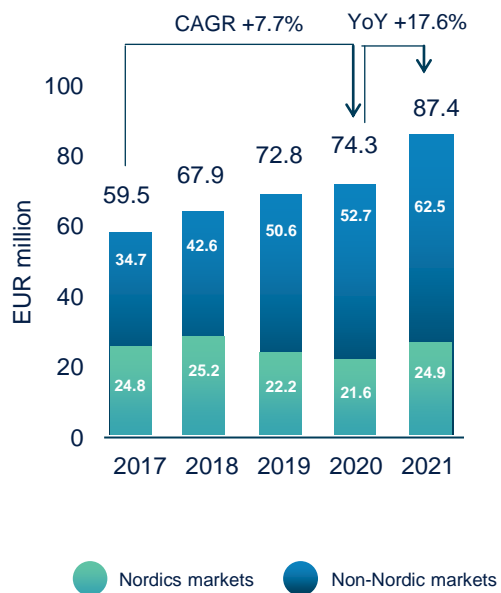
Troels Philip Jensen
Christian Duus

Auditors

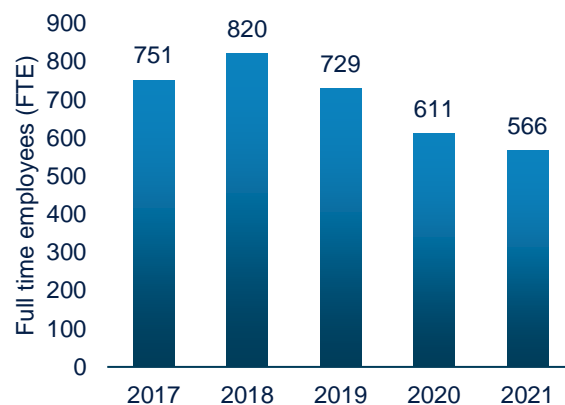
EY Godkendt Revisionspartnerselskab
Dirch Passers Allé 36, 2000 Frederiksberg, Denmark

Financial Highlights

Revenues grew 18% in 2021, 8% YoY between 2017 and 2020

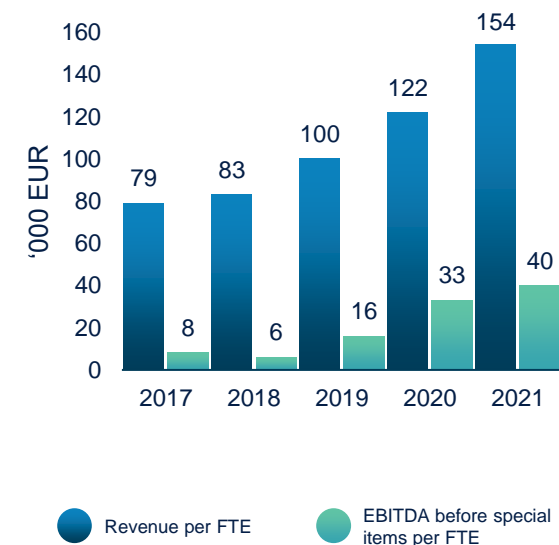


Adform operated with on average 45 fewer employees (FTE) in 2021



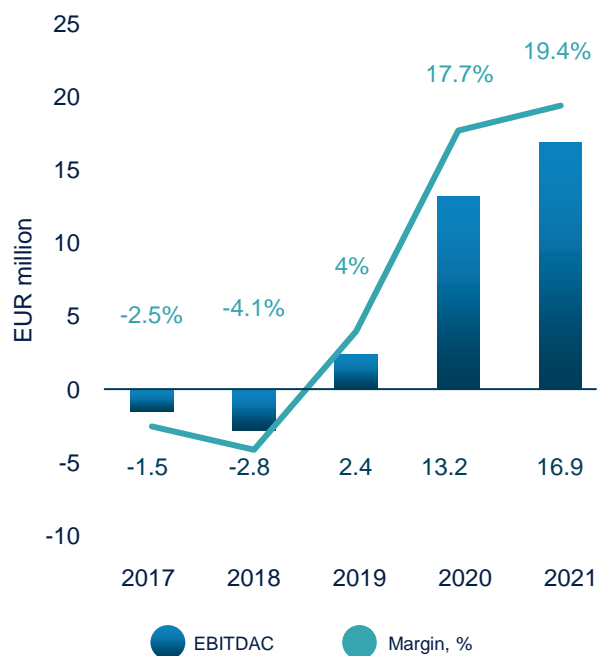
Revenues per FTE increased 26% in 2021

EBITDA before special items per FTE increased 21% in 2021

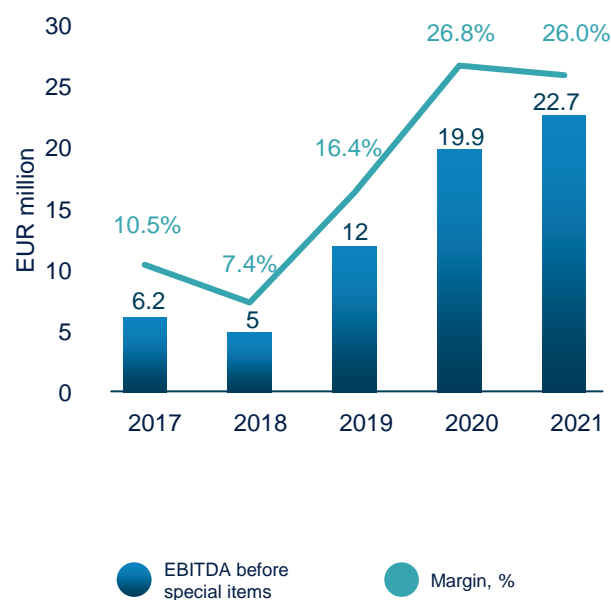


Financial Highlights - continued

EBITDAC increased 28% in 2021 resulting in a margin of 19%

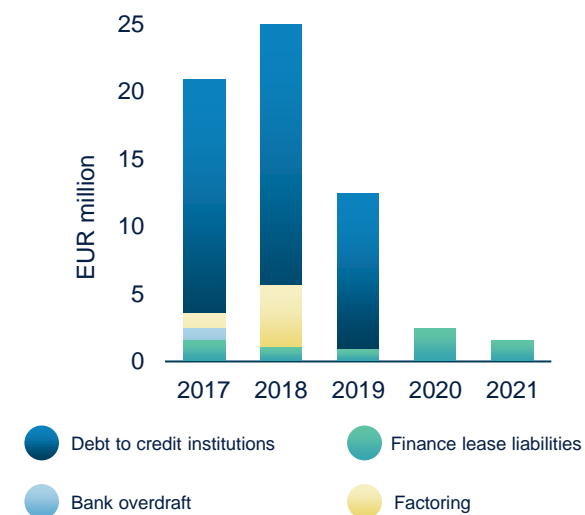


EBITDA before special items increased 14% in 2021 resulting in a margin of 26%



All long-term debt was fully repaid during 2020*

*Overview excludes office lease liabilities per IFRS 16



2021 Group Performance

- Adform recorded EUR 87.4 million in revenues for 2021 and 18% in organic growth compared to 2020, although the Corona pandemic continued to have a negative impact on advertising spending within certain industry verticals well into 2021.
- Adform recorded double-digit growth in all quarters through 2021 with 11% YoY growth in Q1, 29% YoY growth in Q2, 18% YoY growth in Q3 and 14% YoY growth in Q4. While a portion of the growth, especially in Q2 and Q3, may be attributed to a rebound and normalization in overall marketing spend compared to 2020, the consistent level of revenue growth through the year reflects strong and sustained growth in business volumes coming from both loyal existing customers and new customers.
- Successful efforts to consolidate and expand the company's market position in Nordics meant a return to 15% growth in the Nordic markets. International markets grew even faster delivering growth of 19% YoY, driven in particular by US, Central and Eastern Europe, and APAC. Consequently, 72% of the Group revenues originated outside Nordics in 2021.
- The company continues to benefit from (1) operating with a healthy diversification across geographies and industry verticals, (2) deriving value from a connected buy-side and sell-side business, and (3) strong underlying market fundamentals in support of digital advertising. Furthermore, it is Management's assessment, based on available market data and comparisons obtained from trading partners, that Adform continues to strengthen its market position across Europe as a whole.
- During 2021 Adform continued to build out and strengthen its product proposition FLOW through several major technology and product releases; all aimed at delivering on the commitment to provide seamlessly integrated and holistic solutions for programmatic advertising. Key highlights entail (a) launch of a first-party ID and data solution to replace the need for third-party cookies in programmatic advertising, and (2) implementing accelerated inventory discovery through a Cross-Media Marketplace solution. As a further testament to the strengths and benefits of FLOW's new user experience and integrated interface launched in 2020, Adform was awarded the prestigious Red Dot award for Interface and User Experience in 2021.
- Adform delivered a material improvement in profitability in 2021 compared to 2020. EBIT improved by EUR 7 million in 2021 to a result of EUR 10.9 million, compared to EUR 3.9 million in 2020. EBITDAC, Management's primary measure of financial performance for the business, increased from EUR 13.2 million in 2020 to 16.9 million in 2021, an improvement of EUR 3.7 million and increasing the EBITDAC margin from 17.7% to 19.4%. (EBITDAC refers to Earnings Before Interest, Taxes, Depreciation, Amortization, Special Items and Capitalization, and as such attempts to measure the earnings from operations on a cash basis, when all incurred operating expenses are subtracted from revenue income. For sake of clarity, Adform's use of EBITDAC as a profitability measure predates the outbreak of the Corona pandemic and includes no adjustments to normalize earnings for the impact of Corona. For terms and definitions of financial ratios and alternative performance measures not defined by IFRS, refer to accounting policies note 29.)
- The recorded improvement in EBITDAC margin is a result of growing revenues with 17.6% YoY while at the same time containing operational costs to an increase of 15.4%, very close to financial plan for the year. Adform employed on average 566 FTEs through 2021, compared to 611 FTEs in 2020. The ability to serve high double revenue growth with lower average staffing levels, highlights and is a testament to the scalability of Adform as a software company.
- The Group realized a net profit for the year of EUR 11.5 million, which was a material improvement of EUR 9.6 million compared to the EUR 1.9 million in net profit realized in 2020. With net losses of EUR -7.7 million recorded in 2019 and EUR -13.0 million in 2018, this result adds to a strong trajectory of improving the Group's net result each year since 2018. In addition to the improvement in operational results for the business, the improved net result for 2021 compared to 2020 was a result of lower interest expenses and lower depreciation and amortization cost, lower impairment charges together with a change in recognition of the company's deferred tax asset.
- As result of the strong earnings generation through 2021, total equity for the Group increased by EUR 9.7 million from EUR 22.8 million in 2020 to EUR 32.5 million in 2021. This result includes an offset of EUR 1.8 million on equity from transactions with owners.
- The Group's net cash position improved through 2021, mainly as result of well managed DPO and DSO working capital positions together with increasingly positive earnings generation. The cash position thus improved from a net positive EUR 19.7 million, 31 December 2020, to net positive EUR 33.7 million, 31 December 2021. Adform does not hold any long-term debt obligations to service and the operational credit facility was not utilized at the reporting date 31 December 2021.

2021 Group Performance

- Carrying amount of capitalized R&D projects on the balance sheet as of 31 December 2021 totaled EUR 11.3 million. Amortization of intangible assets for the year amounted to EUR 6.3 million and significantly superseded the amount of capitalized R&D costs for the year, equal to EUR 2.6 million. The gradual reduction in capitalized R&D costs is in Management's view a positive development considering the maturity of the industry and the company. Furthermore, an impairment of EUR 0.3 million was incurred and recorded in 2021. The impairment was a result of pre-existing platform functionality and code being replaced with FLOW along with the decision to impair certain prior development efforts towards Inventory Marketplace.

Follow up on 2021 financial guidance

Management planned with achieving high single-digit to low double-digit revenue growth for the year, combined with lower EBITDAC margin and EBIT margin levels than in 2020 as a consequence of planned product and commercial investments during 2021.

The realized financial results for 2021 significantly surpassed the initial expectations for the year, both in terms of revenues and profitability. Annual revenues increased from EUR 74.3M to EUR 87.4M, resulting in 17.6% YoY growth. While a portion of the growth may be attributed to recovery in marketing spend in 2021 compared to 2020 levels, the consistent level of revenue growth through the year reflects a stronger underlying business momentum and demand for Adform's product suite than expected.

EBITDA increased from EUR 16.8 million in 2020 to EUR 22.4 million in 2021, a 33.6% increase in absolute EBITDA levels. This represents a 1.7%-pts lift in EBITDAC margin from 17.7% in 2020 to 19.4% in 2021.

While part of the improvement in profitability was due to lower-than-normal spending on travel, representation, marketing events and related items because of various degrees of Corona lock downs in Europe and globally, the majority comes from scalability of the business model and product platform, and consequently are more permanent and structural in nature.

The strong performance of the business translated into EBIT increasing from EUR 3.9 million in 2020 to EUR 10.9 million in 2021, with a marked lift in EBIT margin from 5.2% 2020 to 12.5% in 2021, significantly surpassing expectations for the year.

Outlook for 2022

Adform has a declared goal of "growing profitably", which means Adform seeks to balance achievement of revenue growth with delivering meaningful profitability.

Management expects and plans with achieving 10 to 15% revenue growth for 2022, while maintaining and delivering EBITDAC margin and EBIT margin around the levels realized for 2021. The financial plan for 2022 entails a select set of commercial investments during 2022 in order to capture further revenue growth in years to come.

The above reflects Management's outlook and expectations for 2022 at the time of approval of the annual report. The overall increase in geopolitical uncertainty in Europe together with continued albeit lower risk of Corona virus mutations reemerging and impacting marketing budgets or supply chain bottlenecks at scale, means Management expectations should be viewed as somewhat more uncertain than normal, and may therefore change over the course of the year.

Financial Overview 2017-2021

Summary financials and key metrics are provided for the past five years for comparison:

Note that the Group for the first time for the financial year 2019 applied the accounting standard IFRS 16 'Leases'. The implementation has resulted in almost all leases being recognized in the balance sheet, as the distinction between operating and finance leases is removed. Therefore, assets and liabilities have increased accordingly.

EUR'000	2017	2018	2019	2020	2021
Key figures					
Gross billings ¹	255,495	319,779	335,017	331,727	371,002
Revenue	59,493	67,881	72,780	74,328	87,440
EBITDAC ^{1,2}	-1,478	-2,817	2,428	13,173	16,928
EBITDA ¹	6,038	279	8,805	16,793	22,438
EBITDA before special items ^{1,2}	6,223	5,030	11,966	19,901	22,725
Operating profit/loss (EBIT)	-1,337	-9,203	-4,712	3,883	10,916
Net financials	-3,021	-4,043	-3,226	-2,456	-1,401
Profit/loss for the year	-2,582	-13,010	-7,718	1,870	11,513
Total assets					
Total assets	106,690	117,304	135,527	127,837	140,314
Capitalised development projects for the year	7,701	7,847	6,054	3,492	2,616
Investments in tangible assets for the year	4,287	1,570	569	405	2,902
NIBD before IFRS16 ¹	-15,384	-11,477	6,429	16,470	31,423
NIBD after IFRS16 ¹	-15,384	-11,477	-4,423	7,242	23,265
Equity	8,027	-1,329	21,085	22,774	32,494
Cash flow					
Cash flow from operating activities	12,111	15,884	4,966	19,488	26,093
Cash flow from investing activities	-9,673	-9,836	-7,013	-3,945	-5,668
Cash flow from financing activities	1,492	-37	4,897	-19,165	-6,398
Net cash flow	3,930	6,011	2,850	-3,622	14,027
Financial ratios					
Gross billings ¹ growth, %	38.8%	25.2%	4.8%	-1.0%	11.8%
Revenue growth, %	18.9%	14.1%	7.2%	2.1%	17.6%
Gross margin, %	92.0%	88.9%	91.8%	93.6%	92.9%
EBITDA ¹ margin, %	10.1%	0.4%	12.1%	22.6%	25.7%
EBITDAC ¹ margin, %	-2.5%	-4.1%	4.0%	17.7%	19.4%
EBIT margin, %	-2.2%	-13.6%	-6.5%	5.2%	12.5%
Equity ratio, %	7.5%	-1.1%	14.8%	17.8%	23.2%
NIBD after IFRS 16 ¹ /EBITDA ¹	-2.5	-41.5	-0.5	0.4	1.0
Earnings per share, basic, EUR	-0.05	-0.26	-0.11	0.03	0.17
Earnings per share, diluted, EUR	-0.05	-0.24	-0.10	0.03	0.15
Employees					
Average number of employees	773	843	768	647	602
Average number of full-time equivalent employees	751	820	729	611	566

¹ For terms and definitions of financial ratios and alternative performance measures not defined by IFRS, refer to accounting policies note 29.

² Special items include non-qualifying funding costs related to capital increase and IPO, restructuring costs, impairment charges of capitalized development costs and share based payment expenses (SBP). In 2021, special items amounted to EUR 287 thousand (SBP, restructuring costs and R&D impairment). In 2020, special items amounted to EUR 3,108 thousand (non-qualifying funding costs related to capital increase, SBP restructuring costs and R&D impairment). In 2019, special items amounted to EUR 3,161 (non-qualifying funding costs related to capital increase, SBP and restructuring costs), in 2018, special items amounted to EUR 4,751 thousand (IPO and SBP), in 2017 EUR 185 thousand (SBP).

Business Overview

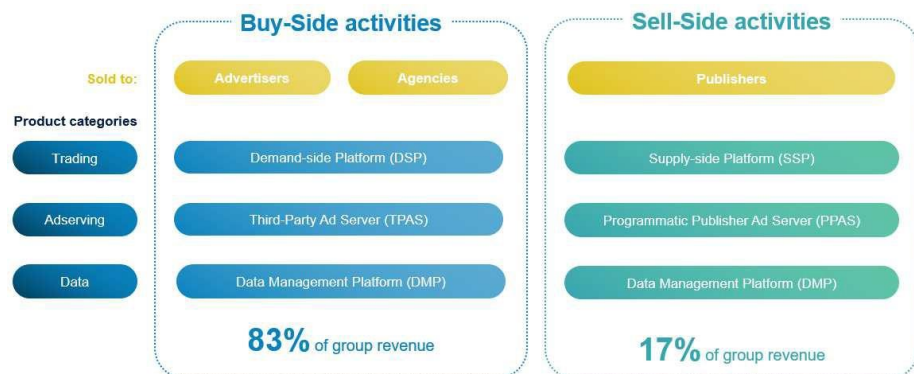
Adform operates in the Adtech sector where Adform's main business is to provide the software systems that buyers and sellers of digital advertising use to transact ad inventory and automate their advertising processes.

Adform's vision for the future of advertising technology centers on an integrated technology play that simplifies the barriers to success for advertisers, agencies, and publishers when realizing their overall marketing goals across media channels, whether branding or performance based. As such, Adform facilitates digital advertising across all major digital advertising channels including display, video and connected TV, mobile, in-app, audio, native, digital out of home, and gaming alongside other emergent channels.

Products

Adform offers a number of self-serve software solutions to both buy-side customers (i.e. customers buying ad inventory, such as advertisers and agencies) and sell-side customers (i.e. customers selling ad inventory, such as publishers). Each product plays a particular role in the digital advertising process.

Figure 1: Overview of Adform's products categories



Adform's buy-side products allow agencies and advertisers to engage in bidding for advertising space, and to serve the right ads to users across a wide range of technologies including desktop and mobile, video and CTV, audio devices, gaming, and digital out of home screens where Adform's platform helps to ensure that targeting of the ad happens towards relevant user audiences based on available audience data and the user's profile. Similarly, Adform's sell-side products allow publishers to sell ad inventory via real-time auctioning and to display the buyers' ads alongside their content. The programmatic trading of ad space and subsequent serving of ads performed through Adform's systems is highly automated and happens within fractions of a second.

Adform's products are modular and interoperable with other industry solutions and compete with point solutions on a standalone basis. However, clients enjoy a host of benefits by using the full product suite and extent of Adform's platform capabilities including but not limited to real-time activation, seamless and efficient user experience, zero data discrepancy, and full fee transparency and reconciliation.

Adform continues to benefit from attractive industry fundamentals and continued digitalization of marketing channels and spend. Advertising on digital devices is increasingly traded 'programmatically' where advertising technology (adtech) solutions are used to buy and sell targeted advertising in real time. Already generating a significant part of its revenue from programmatic trading, Adform is well positioned to capture expanded revenue pools as the programmatic market is expected to grow and traditional media channels such as television, radio/audio and out-of-home become digitized and adopt adtech solutions along with standard trading protocols and practices.

Sales presence

Adform has a sizeable sales and operations footprint counting 27 offices in 24 countries globally.

With a physical presence in 16 countries in Europe, Adform is well positioned with strong market positions across many European markets including Germany, the Nordics, Spain, Italy as well as across Central and Eastern Europe. Further, during 2021 Adform more than doubled its revenues in the UK.

Adform has been present in the US market since 2014 and continued to grow during 2021 by 23% on a currency adjusted basis.

Furthermore, Adform has fast-growing sales operations in Turkey, Singapore, Australia, South Africa, and the United Arab Emirates (Dubai).

Adform has a comprehensive suite of services tailored to supporting a wide range of client needs and types which range from large national clients to global media agencies and multi-national brands. These include automated self-help solutions like Adform Help and Adform Academy, as well as an extensive network of local and global teams capable of operational and strategic sales, service, and support. This includes managed service capabilities upon request, and more bespoke service solutions for large multi-national or multi-continent organizations.

The technically sophisticated nature of adtech, combined with the nuanced needs of individual markets, means Adform focuses on service differentiation through on-the-ground experts with local market and language knowledge. These experts are paired with centralized global teams working in close contact with product development and engineering. As a result, Adform's sales, service, and support work together as part of a deeply integrated team able to onboard, inform, and service clients at each stage of their interest, onboarding, and usage of the platform.

Operations

Adform is a technology and customer-focused company with a majority of its employees engaged in software development and customer centric roles. Through 2021 Adform employed on average 566 full time equivalents (FTEs), which is 45 less than in 2020.

While Adform is headquartered in Copenhagen, the majority of employees are located in the Group's offices in Central and Eastern Europe. Adform's largest presence is in Lithuania where a software development site was set up in 2006 and where Adform is established as a well-reputed employer and brand name. Adform's Lithuanian operations have since matured and expanded to include business support functions, such as customer services, sales operations, finance, and HR. Since 2014, Adform has expanded by establishing a software development hub including data science expertise in Poland and a smaller outsourced development site in Malaysia.

With 8 data centers and supporting infrastructure located around the world, Adform is able to serve customers globally. As a testament, Adform's transacted and served ads in more than 190 countries during 2021. Adform's infrastructure and ongoing investments also serves a pivotal role in delivering on requirements towards regional data and privacy regulation, including GDPR compliance.

At the beginning of December 2021, Adform experienced an IT security incident that had momentary effect on some of Adform's administrative support systems and somewhat longer impact on the IT development environment. The incident was quickly stopped and day-to-day operations re-established. Further, to the best of Management's knowledge, the incident did not lead to any loss of data or other impact on customers, trading partners or employees that would constitute a legal and/or financial liability for Adform. Steps have been taken to further strengthen Adform's security parameter based on the learnings obtained from the incident and with help of leading IT and Cyber security advisors.

Group Legal Structure

Figure 1 provides an overview of the Group's legal structure. All subsidiaries are 100% direct owned by Adform A/S

Figure 1: Group legal structure

ADFORM A/S	
ADFORM Lithuania UAB	2006
ADFORM London Ltd.	2009
ADFORM Norway AS	2011
ADFORM Sweden AB	2011
ADFORM Germany GMBH	2012
ADFORM Italy S.r.l.	2012
ADFORM Software Spain S.L.	2012
ADFORM Software Finland	2013
ADFORM Inc.	2014
ADFORM B.V.	2015
ADFORM Sp.zo.o	2015
ADFORM s.r.o	2016
ADFORM Technologies Pte. Ltd.	2016
ADFORM (Australia) Pty Ltd.	2018
ADFORM (Pty) Ltd. (South Africa)	2018
ADFORM Software (Shanghai) Co. Ltd.	2018
ADFORM Technologies JSC	2018
ADFORM India LLP	2019

Year referenced in the above figure 1 denotes year of incorporation. Note that in 2021 Adform BY LLC completed solvent liquidation of operations in Belarus.

Adform's Product Proposition – 2021 Highlights

Adform's value proposition centers on 'Enterprise technology built for Modern Marketing' and Adform FLOW as the lead product offering. With a focus on servicing the needs of advertisers, agencies, and data partners, Adform launched a series of significant platform enhancements during 2020 assembled under the product umbrella proposition "Adform FLOW". During 2021 Adform continued to build out the Adform FLOW product proposition through several major technology and product releases (described in more detail below), as well as strengthening the technical integration and commercial ties to Adform's supply-side offering.

At the core of this proposition, Adform offers an integrated advertising platform designed to address the complexity and fragmentation of the adtech market. As such, Adform's product platform aims to provide marketers with seamless management of the whole digital campaign's life cycle across all digital channels. Some of the benefits of this approach were confirmed at the end of 2020 through a detailed transparency and pricing review, carried out by PricewaterhouseCoopers [<https://site.adform.com/knowledge-center/pwc-2020/>]. Furthermore, the platform's new user experience and integrated interface developed as part of FLOW were recognized in September 2021 with the prestigious Red Dot award for Interface and User Experience.

The introduction of Adform FLOW in 2020 and subsequent refinement in 2021 has included a heavy investment and expansion of Adform's capabilities through the migration of systems, introduction of new technologies, and implementation of a new platform architecture that centralized many shared components. These activities further integrated the company's existing demand-side services including DSP, DMP, and Ad Server with the goal of addressing the complexities posed by the deprecation of the third-party cookie, and the continuing proliferation of advertising end destinations such as e.g. CTV, Podcasts, and Gaming. In 2021 Adform introduced two significant releases. These included (1) a new Cross-Media Marketplace for accelerated inventory discovery and management and (2) ID Fusion, a significant update to the company's first-party, cookieless, and cross-device capabilities.

Adform's product proposition has been expanded from three fundamental principles in 2020 to include a fourth in 2021. As such our promise to customers build on (1) operational simplicity, (2) seamless workflows, (3) cross-media support, and (4) full identity management capabilities.

Adform among global leaders with a first-party ID solution

In 2019 popular web browsers Safari and Firefox discontinued use of third-party cookies. This left many advertisers wondering how they would address users with relevant advertising in the future. Given 40%+ of traffic came from these browsers in some of Adform's core markets, including the Nordics and Germany, Adform was early to recognize that finding and supporting an alternate form of user ID management was a high priority. This change in the industry was further accelerated by Google's announcement and plans to discontinue use of third-party cookies in their Chrome browser.

Building on Adform's early work addressing GDPR and related data privacy concerns, the company has spent the past several years working intensively on providing a first-party ID and data solution to replace the need for the third-party cookie. The launch of Adform's ID Fusion solution in 2021, that enables first-party ID support, builds on the company's successful first-party proof of concepts and early campaigns in 2020. This makes Adform among the first in the market with an end-to-end programmatic solution across trading, targeting, and attribution based entirely on first-party IDs. Furthermore, Adform's ID Fusion distinguishes itself by being a flexible and open agnostic ID solution, which can incorporate and work with a wide range of IDs. As a testament of the successful roll-out, Adform saw upwards of 70% of top 1,000 publishers across key markets in Europe and North America passing first-party IDs as of December 2021.

Accelerated Inventory Discovery with Cross-Media Marketplace

The continued evolution and proliferation of digital advertising outlets, number of publishers and the variety of inventory they provide, has created an opportunity for Adform to re-examine user experience for identifying and buying media, and fill a growing customer need and pain-point. To service this market opportunity, and further deliver on feedback requesting a new inventory discovery user experience, Adform introduced the Cross-Media Marketplace in 2021. This marks a significant platform upgrade, as this marketplace delivers a new hierarchy and user experience for the navigation and purchasing of inventory across a large range of publishers, inventory, and format types. These improvements have also made identifying and trading on video, CTV (including OTT, ATV, VOD) and other high-demand formats more convenient and is in turn accelerating client usage.

Memberships, Accreditations and Certifications

Adform has a long-standing tradition of leading the industry and striving to deliver towards the highest standards. For the fourth year in a row Adform was named a "Leader" in the 2021 Gartner Magic Quadrant for Ad Tech. As reason for Adform's placement, Gartner's 2021 Magic Quadrant highlighted and pointed to (1) a Comprehensive Suite including an "uncommonly consistent UX", (2) Audited Performance including "cost savings compared with competitors", and (3) Privacy-driven identity solutions recognized as a "well-crafted pathway toward cookie independence."

Adform's commitment extends to the industry's most important and trusted accreditations and certification programs including annual MRC accreditation since 2017 and holding an ISO/IEC 27001 certificate for Information Security Management. Adform is EDAA Trust Seal Certified, IAB Measurement Standards Certified, and IAB UK Gold 2.0 Standard Certified.

Adform also holds TAG Certified Against Fraud (CAF), Certified Against Malware (CAM), and Brand Safety Certified (BSC) certifications in addition to membership in the Digital Advertising Alliance (DAA) and Network Advertising Initiative (NAI) and is annually audited by independent CPA firms.

Group - Financial Review

Income statement

Revenues for the Group amounted to EUR 87.4 million in 2021, corresponding to a revenue growth of 17.6% compared to EUR 74.3 million in 2020.

The increase in Group revenues was driven by an increase in sales both in International and Nordics markets. In 2021 revenue from International markets grew 18.7% compared to 2020, while revenue from Nordic markets increased 15.2% compared to 2020. Nordic revenues accounted for 28.5% of total revenue in 2021 compared to 29.1% in 2020, while International revenues accounted for 71.5% of total revenue in 2021 compared to 70.9% in 2020. Revenues from Sell Side activities grew 10.4% in 2021 and accounted for 16.3% of total Group revenues, whereas revenues from Buy Side activities increased by 19.2% in 2021 and accounted for 83.7% of Group revenues. The increase in Buy Side revenue was driven by programmatic trading and ad serving activities. The increase in Sell Side revenues was driven by an increase in level of impression opportunities offered by publishers for programmatic trading.

EBITDAC, which is managements primary operational measure of earnings for the business, increased from EUR 13.2 million in 2020 to 16.9 million in 2021, lifting the EBITDAC margin from 17.7% to 19.4%.

EBITDAC refers to Earnings Before Interest, Taxes, Depreciation, Amortization, Capitalization and Special Items, and as such measures the earnings from operations on a cash basis, when all the incurred operating expenses are subtracted from revenue income. For sake of clarity, Adform's use of EBITDAC as a profitability measure predates the outbreak of the Corona pandemic and includes no adjustments to normalize earnings for the impact of Corona.

The marked lift in EBITDAC was mainly a result of strong top line growth combined with a lower and controlled level of cost increase. While part of the improvement in profitability was due to lower-than-normal spending on travel, representation, marketing events and related items because of various degrees of Corona lock downs in Europe and globally, the majority comes from scalability of the business model and product platform, and consequently more permanent and structural in nature.

EBITDA in 2021 amounted to EUR 22.4 million corresponding to an EBITDA margin of 25.7%, compared to an EBITDA of EUR 16.8 million (and EBITDA margin of 22.6%) in 2020.

Below table explains how EBITDA and EBITDAC reconciles to the Operating Profit/Loss (EBIT) according to the consolidated financial statements:

EUR'000	2021	2020
Operating profit (EBIT)	10,916	3,883
Amortisation and depreciation (excl. impairment)	11,522	12,910
EBITDA	22,438	16,793
Special items		
Non-qualifying funding income/costs regarding capital increase and IPO related income/costs (recognised in Administrations income/costs)	-4	119
Share based payments (recognised in Operating expenses)	-21	180
Restructuring costs (recognised in Operating expenses)	13	787
R&D impairment	299	2,022
EBITDA before special items	22,725	19,901
Office lease expenses recognized under right-of-use of leased assets	-3,182	-3,236
Capitalised development projects for the year	-2,616	-3,492
EBITDAC	16,928	13,173

EBIT in 2021 was a profit of EUR 10.9 million compared to a profit of EUR 3.9 million in 2020. The resulting EBIT margin was positive 12.5% in 2021 compared to 5.2% in 2020. The development in EBIT was mainly result of top line growth combined with a lower and controlled level of cost increase.

Net financial expenses in 2021 amounted to EUR 1.4 million, compared to EUR 2.5 million in 2020. Net financial expenses improved mainly due to redemption of long-term debt in 2020. However, Adform incurred higher net foreign exchange losses in 2021, which amounted to EUR 0.6 million in 2021 compared to EUR 0.1 million in 2020.

Tax for the year in 2021 was an income tax of EUR 2 million.

Net profit for the year in 2021 was EUR 11.5 million compared to profit of EUR 1.9 million in 2020.

Balance sheet

The balance sheet as of 31 December 2021 totaled EUR 140.3 million compared to EUR 127.8 million in 2020. The increase was primarily due to a combination of (1) increase in cash account, (2) increase in equity.

Total equity as of 31 December 2021 was EUR 32.5 million, compared to EUR 22.8 million as of 31 December 2020. The change in Equity reflects the combined effect of the profit for the year and the Share Based Payments programme, repurchase of warrants and capital increase

Net interest-bearing debt (NIBD) was a surplus of EUR 23.3 million as of 31 December 2021, compared to EUR 7.2 million as of the 31 December 2020. NIBD was mainly impacted by the full redemption of the total long-term debt in 2020 and along with the positive cash generation from operating cash flow activities in 2020 and 2021.

EUR'000	2021	2020
Cash	33,680	19,731
Interest-bearing loans and borrowings, non-current	-6,684	-8,825
Interest-bearing loans and borrowings, current	-3,731	-3,664
NIBD (Net Interest-Bearing Debt)	23,265	7,242

Cash flow

Cash flow from operating activities in 2021 was a total of EUR 26.1 million, driven by a positive impact from adjustment of Amortization and Depreciation (EUR 11.8 million). The net change in working capital was EUR 4.8 million. Cash flow from investing activities in 2021 was a negative of EUR 5.7 million compared to a negative EUR 4.0 million in 2020. Investment in intangible assets in 2021 was EUR 0.8 million lower than in 2020.

Cash flow from financing activities in 2021 was a total negative of EUR 6.3 million compared to EUR 19.2 million in 2020.

Resulting Net Cash Flow in 2021 was combined positive EUR 14.2 million.

Events after the balance sheet date

The exact outcome and impact of the pro-longed Corona outbreak on the Group's activity and financial performance is still uncertain as of the date of the approval of the annual report. The uncertainty stems in particular from the challenge in predicting duration of impact on advertisers marketing activities along with the pacing towards a normalized state.

Due to the devastating and ongoing war situation in Ukraine, Adform has taken the decision to cease all trading activities with Russian and Belarusian entities for the foreseeable future. This decision has been made after careful consideration, and as a matter of principle following the recent acts of aggression carried out against Ukraine. The suspension of direct and indirect business involving Russia will have no material impact on Adform results.

There are no single events with a material effect on the financial position of the Company after the close of the balance sheet date. There are no other materials events after the reporting period to be disclosed.

Parent Company - Financial Review

The Parent Company administers a significant part of the Group's sales activities. Total revenues of the Parent Company in 2021 amounted to EUR 77.5 million, compared to EUR 65.9 million in 2020 and corresponding to a revenue growth of 17.6%.

The increase in revenues was primarily driven by an increase in sales in International markets. In 2021 revenue from International markets grew 18.9% compared to 2020, whereas revenue from Nordic markets increased 14.7% compared to 2020. Nordic revenue accounted for 31.8% of total revenue in 2021 compared to 32.6% in 2020, while International revenue accounted for 68.2% of total revenue in 2021 compared to 67.4% in 2020.

Revenues from Sell Side activities grew 7.3% in 2021 and accounted for 17.2% of total revenues, whereas revenues from Buy Side activities increased by 19.9% in 2021 and accounted for 82.8% of total revenues. The increase in Buy Side revenue was driven by programmatic trading and ad serving activities. The increase in Sell Side revenues was driven by an increase in level of impression opportunities offered by publishers for programmatic trading.

EBIT in 2021 was a profit of EUR 7.3 million compared to a profit of EUR 0.3 million in 2020.

Net profit for the year in 2021 was EUR 11.2 million compared to a loss of EUR 1.4 million in 2020.

As of 31 December 2021, the Parent Company employed 28 individuals, primarily engaged with management, sales and local service activities. Other main activities such as operation of infrastructure and product platform, product development, billing, finance and human resources are handled by subsidiaries of the Parent Company.

Risk management

Adform's business entails a number of commercial and financial risks, which could potentially have a negative effect on the company's future activities and results. To manage risk, principal factors categorized as potential risks are monitored, analyzed, and managed.

The Group's procedures and internal controls are planned and executed to ensure a sufficient level of comfort that the financial reporting is reliable and in compliance with internal policies, as well as gives a true and fair view of the Group's financial performance, the financial position and material risks. The procedures and controls are furthermore planned with a view to support the quality and efficiency of the Group's business processes and the safeguarding of the Group's assets.

Management's continuously monitors and evaluates operational, commercial, financial and regulatory risks across the business, including an assessment of the likelihood that an adverse effect will occur, and whether the financial impact of such adverse effect would be material. The design and degree of control activities are based upon such risk assessments.

The aim of the Group's control activities is to ensure that the objective, policies, manuals and procedures of the Executive Board are fulfilled, as well as to prevent, detect and correct any errors, deviations and omissions in a timely manner. As part of this the Executive Board has established coherent and transparent reporting systems that are easily accessible to the relevant levels in the Group. In addition, Adform has adopted a Whistleblower Protection Policy whereby individuals are encouraged to report concerns regarding any questionable actions, activities or other matters.

Main commercial risks:

Adform is dependent on the strength of its ongoing relationship with agencies and continued campaign activation using Adform's product platform. Adform does not have any exclusive relationships with agencies and they typically do not agree to any minimum spend or similar business volume guarantees towards Adform.

Adform is dependent on third-party providers and on obtaining access to third-party services at reasonable costs.

Adform faces potential liability and harm to its business based on human errors leading to overspend or unintended spend on its platform

Adform's failure to meet content and ad inventory standards, customers' misuse of data or Adform's failure to prevent fraud and malware could harm its business. Hence, Adform may face legal claims or reputational damage due to actions of its customers.

Main financial risks:

Main financial risks including payment risk, credit risk, liquidity risk and currency risk are described in note 23 to the consolidated financial statement.

Adform is subject to complex Danish and foreign direct or indirect tax laws as well as compliance and documentation requirements, and tax liabilities may therefore prove to be greater than anticipated.

Main regulatory risks:

The regulatory landscape within the adtech industry is continuously evolving. The General Data Protection Regulation (GDPR) was introduced on 25 May 2018 in the EU, and in addition, further regulation is being introduced in other countries (e.g. the CCPA in California, USA). In general, the GDPR and various other privacy related matters significantly raise compliance obligations imposed on e.g. adtech companies, based, inter alia, on the principles of accountability, governance, transparency, all resulting in comprehensive compliance requirements. It creates new rights for individuals and strengthens some of the rights that already existed under the earlier EU legislation. It also includes a significantly strengthened enforcement regime that includes mandatory audit rights and fines of up to EUR 20 million or 4% of the total worldwide annual turnover of the preceding financial year of a company group (whichever is higher).

GDPR and other rules and regulations are aimed at safeguarding the interests of the consumers and will continue to have significant impact for adtech and other participants in the online advertising industry in respect of reaching the audiences. Adform continues to spend significant time to adjust its policies and practices to comply with the ever changing regulatory landscape under these new regulations, e.g. new data architectures have been developed to ensure privacy by design and exhibit the necessary control and legal framework to set up personal data controller/ processor and joint controller relationships, establish consent protocols for certain types of activities and give the necessary control (e.g. right to information and access, right to be forgotten and data portability) to the consumers and ensuring that the industry has the technical setups to comply with the regulation, e.g. implementation of the IAB's transparency and consent framework version 2.0. Such developments will continue to unfold, and Adform will monitor these developments closely and analyse the effects and the need for changes following such decisions, new regulation as they are adopted and evolution of the technical specifications as they are released. In addition, as Adform is an adtech provider may risk losing access to valuable data on which they have previously relied to enhance the value of their offerings. The added costs, regulatory requirements and complexities caused by GDPR, ePrivacy, CCPA and other regulations, including the various new decision by courts and additional guidance by supervisory authorities, will continue to be rendered and released to Adform and the industry.

In 2020, the Danish Data Protection Agency decided, on its own initiative, to do an audit of Adform and its processing activities related to Adform's products. Adform has delivered all requested material to the Danish Data Protection Agency before, during and after the audit. At the time of this Annual Report, the Adform is still waiting for the conclusion of the audit.

Main operational risks:

Given the online nature of Adform's business – being an online software platform - Adform's result of operations or business may be materially adverse affected by cyber-attacks, malicious actions or unintentional errors

Given the nature of Adform's business model (software online), Adform's result of operations or business may be adverse affected by technological errors and service disruptions

Adform's execution capability and overall success heavily depends on its continued ability to hire, motivate and retain highly skilled employees.

Corporate Governance

The Company operates with a two-tiered governance structure consisting of the Board of Directors and the Executive Board. The two management bodies are separate and have no overlapping members.

The Board of Directors is responsible for the overall strategic direction of the Company, supervising the activities, management and organisation, as well as ensuring that financial and managerial control of the Company is conducted adequately.

The Board of Directors serves as a highly qualified sparring partner to the Executive Management in relation to strategic initiatives and monitors the Group's financial condition, risk management and business activities on an ongoing basis.

The Executive Board has established a formal group reporting process to the Board of Directors, which covers monthly financial reporting comparing to budget and includes explanation of underlying business drivers and material deviances to budget and expectations. In addition to the reporting of earnings, the reporting covers balance sheet and cash flow statements, and supplementary information as needed from time to time. Reporting to the Board of Directors includes update of expectations and financial outlook for the year, when underlying business momentum indicates material shifts in the financial trajectory of the Group.

The Board of Directors consists of six members:

- Torben Brandt Munch, Chairman
- Lars Dybkjær, Vice Chairman
- Barbara Daliri Freyduni
- John Helmsøe-Zinck
- Maria Hjorth
- Gustav Mellentin

The Board of Directors is elected at the Annual General Meeting; and all of its members are up for election each year.

The Board of Directors has established a formal Audit Committee under the supervision of the Company's Board of Directors. The Audit Committee tasks are to supervise the Group's audit, financial reporting, risk management and insurance matters, and further supervises the external auditor's independence of the Company. The Audit Committee consists of two members from the Board of Directors, and one member who is appointed by the shareholders.

The Audit Committee consists of three members:

- Maria Hjorth (appointed by the Board of Directors)
- John Helmsøe-Zinck (appointed by the Board of Directors)
- Lars Lunde (appointed by the shareholders)

No other formal committees have been established.

Executive Board

The Executive Board consists of two members:

Troels Philip Jensen (born 1967, Danish nationality) joined Adform in April 2020 and serves as Chief Executive Officer. Troels brings more than 25 years of experience in advanced software and FinTech. Before joining Adform, Troels served as COO at Itiviti AB and as Managing Director Western Europe at SimCorp. Troels is elected to the Board of Directors for the Danish company, Ole Lynggaard A/S. Troels holds a M.Sc. in Economics International Business from the Copenhagen Business School and Leuven Universiteit.

Christian Duus (born 1974, Danish nationality) joined Adform in May 2015 and serves as Adform's Chief Financial Officer. Prior to acting as Adform's Chief Financial Officer, Christian Duus held the position of Senior Vice President of Corporate Development and Commercial Operations for Adform. Christian Duus brings more than 20 years of experience working with corporate strategy, business development and digitalization, having worked for management consulting firm Bain & Company, GN Store Nord and North Media. Christian holds a M.Sc. in Business Administration, Finance and Accounting from Copenhagen Business School.

Report on Corporate Social Responsibility, cf. section 99a of the Danish Financial Statement Act

Corporate Social Responsibility is part of the business strategy at Adform A/S. The Group has a desire to act responsibly in relation to customers, employees, business partners and the outside world.

Adform A/S has chosen to publish its statement of corporate social responsibility on the Group's website, see <https://site.adform.com/company/corporate-governance>.

Report on equal gender representation in leadership positions, cf. section 99b of the Danish Financial Statement Act

Adform is committed to adhering to ethical, transparent, and forward-looking best practices while providing an inclusive workplace.

Adform A/S has chosen to publish its statement on the gender composition of management on the Group's website, see <https://site.adform.com/company/corporate-governance>.

Data Ethics, cf section 99d of the Danish Financial Statement Act

Adform has seven (7) guiding principles, where Adform's principle #2 is "Behave with Decency". This principle entails that Adform want all employees to be respectful, fair and act with integrity towards clients, suppliers, and colleagues. This principle is taken into account, when looking at how Adform operate, both in regard to Adform's core business as an advertising technology platform, and when engaging with the company's employees, job applicants and vendors.

Being a provider of an advertising technology platform, Adform help advertisers and agency clients to use their adverting budget to increase their sales efforts or brand awareness activities, and Adform' publisher clients to monetize their public-facing digital properties (website, mobile, apps). As a part of this effort, Adform's customers use either their own 1st party cookies or Adform's 3rd party cookies (or a combination thereof) and in this process Adform's advertising platform helps facilitate delivery of the relevant message, to the right audience, at the relevant moment. Adform does not knowingly collect data nor does it allow its customers to collect data via its advertising technology platform that is traditionally considered directly identifiable personal data, such as an end-user's name, email address, addresses, phone number, social security number, or credit card number, and Adform contractually obliges its customers to not transfer such directly identifiable personal data onto our advertising technology platform. However, Adform does collect and store (truncated) IP addresses, (truncated) geo-location data and unique identifiers placed electronically on a person's device and other information which is somewhat integrated first party data (e.g. shopping history, geography and device information) within its data management platform (DMP). The data is collected from all European countries or globally when end-users enable it to themselves, e.g. via cookies, software development kits and similar technology. Towards the end-users, Adform can act both as a processor for its customers, be a joint controller and/or be a controller, depending on which services are enabled by the customers in Adform's advertising platform. Adform treats all cookie data and data related to other identifiers as personal data.

In regards to Adform's employees and job applicants, Adform process personal data. This personal data includes regular personal data, such as, names, addresses and phone numbers, whereas special categories of personal data, may also be included e.g., relating to health information, bank details, information about next of kin, children etc., to ensure Adform can provide appropriate benefits to employees.

In order to secure compliance and transparency towards end users, Adform have a dedicated function within its legal department, who focus on supervising and ensuring that all newly developed platform features are reviewed from a compliance perspective, and to ensure that Adform's dedicated "Privacy Center" on www.adform.com continues to remain up-to-date and compliant.

Security of data is an important part to ensure that Adform from a technical and organizational perspective does data processing in a compliant and ethical manner. Adform's daily operations are based on a detailed security policy and organizational procedures, all of which comply with the international security standard ISO/ IEC 27001, which annually are independently audited by an external company.

Adform use artificial intelligence ("AI") and machine learning as a part of its advertising technology platform. Machine learning (as a subset of AI) is an algorithm or sets of algorithms that processes and analyses aggregated personal or non-personal data in order to recognize certain patterns, predict certain behaviours in order to maximize a particular function feature or result. Adform's machine learning algorithms shall be seen as a type of supervised learning where Adform (as the supervisor) controls and limits the data sets that are made available to the machine learning algorithm for the purpose of prediction of certain behaviors or the likelihood of certain behaviors. Adform does not use machine learning for the purpose of unsupervised learning where the result would be something entirely new and where the machine learning algorithm will have access to an unlimited amount of data sets leaving it at the discretion of the machine learning algorithm to learn and deliver results on its own.

Adform process all data with respect, taking into account the sensitivity of the data and considering all relevant privacy rights to make sure Adform earn the trust of our customers, employees, shareholders and any other stakeholders. Adform run internal audit controls to secure compliance with both information security and data protection requirements, and in 2022 Adform will re- introduce a new privacy and security training which will again be mandatory for all existing and new employees to ensure that they are trained in both principles of privacy and security. In addition to these measures, Adform have all data securely stored at eight (8) different data centers to ensure that data availability is always upheld in the unlikely event of technical failures.

Whether Adform process personal data or other types of data, Adform apply the standards for data ethics to the way Adform work, making sure that Adform's processing activities and security measures match the requirements for the data Adform are handling, all in alignment with legal obligations and in the spirit of Adform's guiding principle of acting with decency.

In 2022 Adform, will introduce a more comprehensive Data Ethics Policy, which will be made available on www.adform.com.

Management Statement

Management Statement

The Executive Board and Board of Directors have reviewed and approved the annual report of Adform A/S for the financial year 1 January to 31 December 2021.

The annual report has been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and additional requirements of the Danish Financial Statements Act applying to reporting class C, large enterprises.

In our opinion, the consolidated financial statements and the parent company financial statements provides a true and fair view of the Group's and the Company's financial position as of 31 December 2021, and of the results of the Group's and parent company's operations and cash flows for the financial year 1 January – 31 December 2021.

Further, in our opinion, the Management's Review includes a true and fair review of the development in the Group's operations and financial matters, as well as the financial results and financial position of the Group and the parent company.

We recommend the annual report to be approved at the annual general meeting.

Copenhagen, 27th of April 2022

Executive Board:



Troels Jensen
CEO



Christian Duus
CFO

Board of Directors:



Torben Brandt Munch
Chairman



Lars Dybkjær
Vice Chairman



Barbara Daliri Freyduni



John Helmsøe-Zinck



Gustav Mellentin



Maria Hjorth

Independent Auditor's Report

Independent Auditor's Report

To the shareholders of Adform A/S

Opinion

We have audited the consolidated financial statements and the parent company financial statements of Adform A/S for the financial year 1 January – 31 December 2021, which comprise income statement, statement of comprehensive income, balance sheet, statement of changes in equity, cash flow statement and notes, including accounting policies, for the Group and the Parent Company. The consolidated financial statements and the parent company financial statements are prepared in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2021 and of the results of the Group's and the Parent Company's operations and cash flows for the financial year 1 January – 31 December 2021 in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent company financial statements" (hereinafter collectively referred to as "the financial statements") section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on our procedures, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Independent Auditor's Report - Continued

Management's responsibilities for the financial statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the EU and additional requirements of the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

Independent Auditor's Report - Continued

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Copenhagen, 27 April 2022
EY Godkendt Revisionspartnerselskab
CVR no. 30 70 02 28



Kennet Hartmann

State Authorised Public Accountant

mne40036



Thomas Steen Andersen

State Authorised Public Accountant

mne47810



Consolidated Financial Statements 1 January – 31 December

Consolidated Financial Statements 1 January – 31 December

Consolidated income statement

Note	EUR'000	2021	2020
1	Revenue	87,440	74,328
	Cost of sales	-6,226	-4,792
	Gross profit/loss	81,214	69,536
2,3,4,6	Research and development costs	-25,986	-25,678
2,3,6	Sales and marketing expenses	-29,313	-28,531
2,3,6	Administrative expenses	-15,057	-11,444
7	Other operating income	58	0
	Operating profit/loss (EBIT)	10,916	3,883
8	Financial income	2,829	4,961
9	Financial expenses	-4,230	-7,417
	Profit/loss before tax	9,515	1,427
10	Tax for the year	1,998	443
	Profit/loss for the year	11,513	1,870
	<i>Attributable to:</i>		
	Shareholders of Adform A/S	11,513	1,870
19	Earnings per share, basic (EUR)	0.17	0.03
19	Earnings per share, diluted (EUR)	0.15	0.03

Consolidated statement of comprehensive income

Note	EUR'000	2021	2020
	Profit/loss for the year	11,513	1,870
	Other comprehensive income		
	<i>Items that may be reclassified to the income statement in subsequent periods:</i>		
	Exchange differences in translation	-32	698
	Other comprehensive income for the year, net of tax	-32	698
	Total comprehensive income for the year	11,481	2,568
	<i>Attributable to:</i>		
	Shareholders of Adform A/S	11,481	2,568

Consolidated Financial Statements 1 January – 31 December

Consolidated balance sheet

Note	EUR'000	2021	2020
	ASSETS		
	Non-current assets		
12	Intangible assets	11,681	15,468
13	Tangible assets	3,102	949
14	Right of use of assets	9,013	11,513
15	Deferred tax assets	5,726	2,287
16	Other non-current assets	630	617
	Total non-current assets	30,152	30,834
	Current assets		
17,18	Trade receivables	73,149	74,431
18	Other receivables	957	740
	Income tax receivables	512	500
	Prepayments	1,864	1,601
18	Cash	33,680	19,731
	Total current assets	110,162	97,003
	TOTAL ASSETS	140,314	127,837

Note	EUR'000	2021	2020
	EQUITY AND LIABILITIES		
	Equity		
19	Share capital	94	93
	Foreign currency translation reserve	-62	-30
	Retained earnings	32,462	22,711
	Total equity	32,494	22,774
	Non-current liabilities		
14, 20,25	Interest-bearing loans and borrowings	6,684	8,825
15	Deferred tax liabilities	259	0
	Total non-current liabilities	6,943	8,825
	Current liabilities		
14,20,25	Interest-bearing loans and borrowings	3,731	3,664
21	Trade payables	85,107	82,477
	Income tax payables	918	323
22	Other liabilities	11,122	9,774
	Total current liabilities	100,878	96,238
	Total liabilities	107,821	105,063
	TOTAL EQUITY AND LIABILITIES	140,314	127,837

Consolidated Financial Statements 1 January – 31 December

Consolidated statement of changes in equity

2021				
EUR'000	Share capital	Foreign currency translation reserve	Retained earnings	Total equity
Equity 1 January 2021	93	-30	22,711	22,774
Profit for the year	0	0	11,513	11,513
Other comprehensive income				
Foreign currency translation	0	-32	0	-32
Total other comprehensive income	0	-32	0	-32
Total comprehensive income for the year	0	-32	11,513	11,481
Transactions with owners				
Capital increase	1	0	1,024	1,025
Share-based payments	0	0	-21	-21
Settlement of warrants	0	0	-2,765	-2,765
Total transactions with owners	1	0	-1,762	-1,761
Equity 31 December 2021	94	-62	32,462	32,494

2020				
EUR'000	Share capital	Foreign currency translation reserve	Retained earnings	Total equity
Equity 1 January 2020	93	-118	20,051	20,026
Profit for the year	0	0	1,870	1,870
Other comprehensive income				
Foreign currency translation	0	698	0	698
Adjustment to currency translation	0	-610	610	0
Total other comprehensive income	0	88	610	698
Total comprehensive income for the year	0	88	2,480	2,568
Transactions with owners				
Share-based payments	0	0	180	180
Total transactions with owners	0	0	180	180
Equity 31 December 2020	93	-30	22,711	22,774

Consolidated Financial Statements 1 January – 31 December

Consolidated cash flow statement

Note	EUR'000	2021	2020
	Profit/loss before tax	9,515	1,427
6	<i>Adjustment for:</i>		
	Amortisation, depreciation and impairment	11,821	14,932
8,9	Financial items, net (financial income and expenses)	1,401	2,456
	Other non-cash items	-21	180
	Cash flow from operating activities before changes in working capital	22,716	18,995
	Changes in working capital	4,780	1,326
	Cash flow from operations	27,496	20,321
	Financial costs, net	-808	-313
	Income taxes paid/received	-595	-520
	Cash flow from operating activities	26,093	19,488
	Investments in intangible assets	-2,753	-3,542
13	Investments in tangible assets	-2,902	-405
16	Change in other non-current assets	-13	2
	Cash flow from investing activities	-5,668	-3,945
25	Payment of lease commitments	-4,065	-4,155
9	Payment of lease interest	-593	-680
25	Repayment of debt to credit institutions	0	-12,881
25	Payment of interest related to debt to credit institutions	0	-1,449
3	Cash settlement of warrants	-2,765	0
	Proceeds from capital increase	1,025	0
	Cash flow from financing activities	-6,398	-19,165
	Net cash flow	14,027	-3,622
	Currency adjustments	-78	74
	Cash, 1 January	19,731	23,279
	Cash¹ 31 December	33,680	19,731

The above cannot be derived directly from the income statement and the balance sheet.
Other non-cash items mainly relate to recognised costs from share-based payments.

1 Cash comprises cash at bank and in hand

Consolidated Financial Statements 1 January – 31 December

Notes to the consolidated financial statements

1	Revenue
2	Staff costs
3	Share-based payments
4	Research and development costs
5	Fees to independent auditors
6	Amortisation and depreciation
7	Other operating income
8	Financial income
9	Financial expenses
10	Tax for the year
11	Government grants
12	Intangible assets
13	Tangible assets
14	Leases
15	Deferred tax
16	Other non-current assets
17	Trade receivables
18	Financial instruments by category
19	Share capital
20	Interest-bearing loans and borrowings
21	Trade payables
22	Other liabilities
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1 Revenue

Adform's software platform consists of a number of individual products that each play a role in the digital advertising process.

The Executive Board monitors and operates the Group as one segment in respect of earnings, covering business activities with customers on both the buy side (advertisers and agencies) and the sell side (publishers).

Revenue allocation by region:

Revenue activities are monitored based on the location of respective customers. The revenue is attributed to the geographical market segment Nordic if it is generated by the offices in Denmark, Sweden, Norway and Finland. The revenue generated outside Nordic is reported as International.

EUR'000	2021	2020
Nordic	24,918	21,637
International	62,522	52,691
	87,440	74,328

Revenues per customer category:

EUR'000	2021	2020
Revenue from Buy Side (comprises the fees paid by agencies and advertisers)	73,183	61,417
Revenue from Sell Side (comprises the fees paid by publishers)	14,257	12,911
	87,440	74,328

Revenues per product category:

EUR'000	2021	2020
Trading platforms	55,966	46,909
Ad serving	20,629	17,529
Data	8,800	8,503
Other Services	2,045	1,387
	87,440	74,328

Non-current operating assets (intangible and tangible assets) by country:

EUR'000	2021	2020
Denmark	16,218	19,071
Lithuania	3,183	4,454
Other countries	4,395	4,405
Total non-current operating assets	23,796	27,930
Deferred tax assets and Other non-current assets	6,356	2,904
Total non-current assets	30,152	30,834

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1 Revenue – continued

In 2021 and in 2020, no customer accounted for more than 10% of total revenue.

Adform has established normal bonus schedules with large customers, where bonuses are released on either a quarterly or an annual basis. Bonus schedules are generally based on total spend through the platform.

Adform does not incur material direct costs in obtaining contracts with customers.

Gross billings

Adform has several revenue streams that are based on different pricing models, including activity-based revenue, percent of media spend, revenue share, subscription-based and other fee models. Adform's gross billings include the value of clients' purchase of media through Adform's platform, plus platform and other fees. The value of media purchased, which is not attributable to Adform, is recognized as media costs and netted out from gross billings (non-IFRS) to revenue. Adform's revenue as a percentage of gross billings can fluctuate due to product mix, the types of services and features selected by clients through the Adform platform and certain volume discounts. Adform reviews gross billings for internal management purposes to assess underlying business momentum, market shares and trading scale as well as to adequately plan for working capital needs and monitor collection risk. Management believes that gross billings represent a good guide to the overall activity of the Group.

The following table provides a reconciliation of revenue as reported under IFRS to gross billings (non-IFRS):

EUR'000	2021	2020
Gross billings (non-IFRS)	371,002	331,727
Media costs (non-IFRS)	-283,562	-257,399
Reported revenue according to IFRS	87,440	74,328

Set out below is the disaggregation of the Group's revenue from contracts with customers.

Timing of revenue recognition from customers:

EUR'000	2021	2020
Services transferred at a point of time	87,440	74,328
Services transferred over time	0	0
	87,440	74,328

Adform has concluded that it transfers control over its services (i.e. advertisers and agencies buying of ad inventory, publishers selling ad inventory, and serving of the ad actual impression), at a point in time, because this is when the customer (publishers and advertisers) benefits from the automated ad trading and ad serving performed by the Group's software platform.

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2 Staff costs

EUR'000	2021	2020
Wages and salaries	41,908	37,622
Pensions (defined contribution plan)	320	269
Other expenses for social security	3,656	3,406
Share-based compensation expenses (refer to note 3)	-21	180
Other employee expenses	79	62
	45,952	41,539
Development costs capitalised as intangible assets	-2,616	-3,492
	43,326	38,047
Average number of employees	602	647

Note staff costs are included in research and development costs, sales and marketing expenses as well as administrative expenses.

EUR'000	2021	2020
<i>Remuneration to the Executive Board*</i>		
Wages and salaries	1,052	606
Pension	27	21
Share-based compensation expenses	-44	6
	1,035	633
<i>Compensation to the Board of Directors</i>		
Compensation	151	128
Share-based compensation expenses	7	11
	158	139

* Recording of remuneration to the Executive Board consists of the paid remuneration to registered members of the Executive Board in the individual financial year. The remuneration for the financial year 2020 includes the full calendar year for Christian Duus whilst for Gustav Mellentin is included until 31 March 2020 and for Troels Philip Jensen from 1 April 2020. The remuneration for the financial year 2021 includes the full calendar year for Christian Duus and for Troels Philip Jensen.

Remuneration to the Board of Directors consist of the paid board fee to Torben Brandt Munch (chairman) and Barbara Daliri Freyduni (board member). The remuneration for the financial year 2020 includes board fee to Torben Brandt Munch. The remuneration for the financial year 2021 includes board fee to Torben Brandt Munch and Barbara Daliri Freyduni who joined the board at 1 September 2021.

The compensation to the Executive Board consists of base salary and customary benefits (free phone, computer and internet subscription) and the Executive Board participates in the short-term cash-based incentive programme to Executive Board and selected employees (STIP). Furthermore, the Executive Board participates in the long-term incentive programmes to Executive Board and selected employees (Warrant Programme).

The Company can terminate the employment of each member of the Executive Board for any reason upon at least 6 months advance notice. The CEO can terminate his employment with the Company for any reason upon at least 6 month's advance notice and the CFO can terminate his employment with the Company for any reason upon at least 3 month's advance notice.

3 Share-based payments

Adform A/S has established incentive programmes under which certain employees and board members of the Parent Company and its subsidiaries have been granted warrants or options to purchase shares. Warrants and share options can be exercised by the employees by cash purchase of shares only.

The valuation of the shares granted in 2021 is based on the following assumptions:

	2021	2020	2019
Share price (EUR)	1.68 – 2.13	1.67	1.67
Volatility	39%	49% - 51%	30%
Risk-free interest rate	-0.42% - -0.64%	-0.63% - -0.21%	0.0%
Expected dividends	0%	0%	0%
Expected remaining life (years)	6.0	7.0	4.0 - 9.0

Current share option schemes

Scheme	Options granted	Granted	Exercise period	Exercise price (weighted average)	No. of employees	Market value at date of grant
2015	104,544	August	10 years after date of grant	4.3	1	34,401
2016	1,325,000	September	10 years after date of grant	3.3	2	534,958
2017	131,500	March and November	10 years after date of grant	3.1	2	55,663
2018	3,267,152	January, April, June, September	31-12-2025	0.2	105	6,843,341
2019	1,484,988	October, November	31-12-2027	0.7	59	626,892
2020	596,000	April, August	31-12-2027	1.7	29	226,937
2021	2,387,381	January, April, August, September	N/A.	1.0	83	432,762

Scheme	Board of Directors	Executive Board	Senior staff	Total	Average price per option
2015	-	-	104,544	104,544	4.3
2016	-	-	1,325,000	1,325,000	3.3
2017	-	-	131,500	131,500	3.1
2018	-	85,403	3,181,749	3,267,152	0.2
2019	200,000	74,728	1,210,260	1,484,988	0.7
2020	-	-	596,000	596,000	1.7
2021	14,948	1,842,086	530,357	2,387,391	1.0
Granted at 31 December 2021	214,948	2,002,217	7,079,410	9,296,575	

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3 Share-based payments – continued

Outstanding share options

	Board of Directors	Executive Board	Senior staff	Total	Average price per option
Outstanding at 1 January 2020	200,000	160,131	4,655,512	5,015,643	
Granted	-	-	616,000	616,000	0.4
Options waived/expired	-	-	-93,864	-93,864	0.7
Outstanding at 31 December 2020	200,000	160,131	5,177,648	5,537,779	
Outstanding at 1 January 2021	200,000	160,131	5,177,648	5,537,779	
Granted	14,948	1,842,086	530,357	2,387,391	1.0
Exercised	-	-	-961,368	-961,368	0.2
Options waived/expired	-	-160,131	-620,150	-780,281	0.7
Outstanding at 31 December 2021	214,948	1,842,086	4,126,487	6,183,521	

The table below shows the number of warrants and options granted and vested as of 31 December 2021 and the subscription price per share.

Incentive programme (shares)	Number	Vested as at 31 December 2021*	Subscription price per share of DKK 0.01
Warrants (Global programme)	1,140,064	1,138,564	DKK 0.01-DKK10.91
Warrants 2019, appendix 3	1,467,464	1,224,948	DKK 12.46
Warrants 2019, appendix 4	642,584	642,084	DKK 0.01
Warrants 2021, appendix 6	14,948	4,982	DKK 24.92
LTIP Options	250,000	250,000	EUR 3.00
LTIP Options	250,000	250,000	EUR 1.00
CSOP Options	161,551	159,051	DKK 0.80
CSOP Options	250,000	250,000	DKK 5.60
MIP Program	2,033,031	448,390	DKK 0.68-0.96

* Vested as at 31 December 2021 due to fulfilment of service requirement by the employee. No exit has occurred.

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3 Share-based payments – continued

Warrants (Global programme)

In August 2018 and in September 2018 a warrant programme (on equal terms) was initiated under which a number of employees in the parent company and its subsidiaries were granted warrants. The warrant programme replaced a previous restricted stock unit program established in April 2018.

According to the warrant programme, participants can subscribe for new shares in the Company at a subscription price of DKK 0.01 - 10.91.

In 2019, a total number of 2,787,239 warrants was granted. In 2020 and 2021, no new warrants were granted under this program.

Under the terms of the warrant programme, it is a condition for exercising the warrants, that a) an exit as defined in appendix 2 to the Company's articles of association occurs no later than 31 December 2025 and b) provided that the individual participant's employment with parent or one of its subsidiaries has not ceased on each relevant vesting date.

Common good and bad leaver provisions are included in the terms and conditions of the warrant programs.

Based on the characteristics of the warrant programme, the likelihood of an exit has been assessed by Management and incorporated as part of valuation of fair value at grant date. The warrant value was calculated with a share price of approximately DKK 16.4.

For the twelve-month period ended 31 December 2021, an income due to warrants waived/expired of EUR 436 thousand (2020: expense of EUR 21 thousand) has been recognised in the income statement and in equity.

Repurchase of warrants granted under appendix 2

Former employees which were granted warrants under appendix 2 have in accordance with the agreement kept some or all of the vested warrants. In 2021, Adform repurchased warrants from the former employees due to strategical reasons. The repurchase price for each warrant is agreed with the individual participants at DKK 12.46 or DKK 24.92. The total amount paid by Adform to the former employees amounts to EUR 2,765 thousand. Management treated the repurchase as an equity transaction as required by IFRS. Management concluded that the repurchase was a one-time event and do not plan to carry out any future settlement of active warrant programs in cash, hence it is management's assessment that the repurchase do not form precedents for settlement of warrant agreements in cash and therefore the current active warrant programs will continue to be treated as equity- settled program.

Warrants 2019, appendix 3

In October 2019, a new warrant programme was initiated under which a number of employees and board members in the parent company and its subsidiaries were granted warrants. According to the warrant programme, participants can subscribe for new shares in the Company at a subscription price of DKK 12.46.

In total, 1,667,867 warrants have been granted during the period from 2019 to 2021 (hereof 339,412 in 2021). From the beginning of the program 210,403 warrants were waived, hence the total net warrants granted amounts to 1,467,464.

Under the terms of the warrant programme, it is a condition for exercising the warrants, that a) an exit as defined in appendix 3 to the Company's articles of association occurs no later than 31 December 2027 and b) provided that the individual participant's employment or engagement with parent or one of its subsidiaries has not ceased on each relevant vesting date.

Common good and bad leaver provisions are included in the terms and conditions of the warrant programs.

Based on the characteristics of the warrant programme, the likelihood of an exit has been assessed by Management and incorporated as part of valuation of fair value at grant date.. The warrant value was calculated with a share price of DKK 12.46 – 14.36.

For the twelve-month period ended 31 December 2021, an expense of EUR 107 thousand has been recognised as cost in the income statement and in equity (2020: expense of EUR 165 thousand).

Warrants 2019, appendix 4

In November 2019, a new warrant programme was initiated under which a number of employees in the parent Company and its subsidiaries were granted warrants. According to the warrant programme, participants can subscribe for new shares in the Company at a subscription price of DKK 0.01.

In 2019, a total number of 762,533 warrants was granted. In 2020 and 2021, no new warrants were granted under this program.

In connection with the grant in November 2019, the previous warrant programme from 2018 (Global programme) was not cancelled or modified.

If a participant has been granted warrants governed by the warrant programme from 2018 (Global programme and U.S. employees) and warrants governed by the new appendix 4 warrant programme, then it follows that the participant shall not be entitled to exercise both warrants that are granted pursuant to both programmes. If a participant exercise warrants governed by one of these programmes, then participant will be considered to have waived all vested warrants governed by the other programme and these warrants will lapse.

As such, the new warrant programme from November 2019 (appendix 4) is considered a second award to the previous warrant programme from 2018 (Global programme and U.S. employees). Management has evaluated that the new warrant programme from November 2019 (appendix 4) cannot be designated as a replacement award, because the original award (previous warrant programme from 2018) is still in place and therefore Management has evaluated that Adform in regards to awards under appendix 2 and appendix 4 has two awards running 'in parallel'.

Management has assessed the fair value of the new warrant programme from November 2019 (appendix 4) and reassessed the fair value of the original award at the grant date of the new warrant programme. Based on the fair value assessment, the incremental fair value is expensed over the vesting period of the new warrant programme from November 2019 (appendix 4).

Under the terms of the appendix 4 warrant programme, it is a condition for exercising the warrants, that (a) an exit occurs no later than 31 December 2027 and (b) provided that the individual participant's employment with parent or one of its subsidiaries has not ceased on each relevant vesting date.

Common good and bad leaver provisions are included in the terms and conditions of the warrant programs.

Based on the characteristics of the warrant programme, the likelihood of an exit has been assessed by Management and incorporated as part of valuation of fair value at grant date. The warrant value was calculated with a share price of DKK 12.46.

For the twelve-month period ended 31 December 2021, EUR 3 thousand has been recognised as income in the income statement and in equity (2020: expense of EUR 6 thousand).

Warrants 2021, appendix 6

In September 2021, a new warrant programme was initiated under which a number of employees and board members in the parent company and its subsidiaries were granted warrants. According to the warrant programme, participants can subscribe for new shares in the Company at a subscription price of DKK 24.92.

In total, 14,948 warrants have been granted.

Under the terms of the warrant programme, it is a condition for exercising the warrants, that a) an exit as defined in appendix 3 to the Company's articles of association occurs no later than 31 December 2027 and b) provided that the individual participant's employment or engagement with parent or one of its subsidiaries has not ceased on each relevant vesting date.

Common good and bad leaver provisions are included in the terms and conditions of the warrant programs.

Based on the characteristics of the warrant programme, the likelihood of an exit has been assessed by Management and incorporated as part of valuation of fair value at grant date. The warrant value was calculated with a share price of DKK 15.86.

For the twelve-month period ended 31 December 2021, an expense of EUR 2 thousand has been recognised as cost in the income statement and in equity.

LTIP Options and CSOP options

The long-term stock option programme (LTIP Options) was granted in 2016. All LTIP options have been fully recognised prior to 2020.

The main principles for the UK CSOP programme are overall in line with the terms and conditions of the options as described above. At 31 December 2021 EUR 240 thousand expense in respect to the UK CSOP programme has been recognised in the financial statements (2020: no expense).

Based on the characteristics of the options programme, the likelihood of an exit has been assessed by Management and incorporated as part of valuation of fair value at grant date. The warrant value was calculated with a share price of DKK 12.46.

Management Incentive Program (MIP-Program)

In January 2021 and August 2021, a Management Incentive Program (the "MIP-Program") was agreed with Management and a few select employees in which the participants in the MIP-Program have acquired B-shares and warrants in the Company. As of 31 December 2021, the MIP-Program participants have aggregated subscribed for 474,277 class B-shares of DKK 0.01 nominal value each and the Company has issued in the aggregate 2,033,031 warrants of DKK 0.01 nominal value each. The warrants issued pursuant to the MIP-Program are divided equally into 3 classes pending on subscription price and all warrants will subscribe class B-shares. The purchase price per warrant in Series I is a DKK amount corresponding to 7,71% of the share price, the purchase price per warrant in Series II is a DKK amount corresponding to 6,33% of the share price and the purchase price per warrant in Series III is a DKK amount corresponding to 5,47% of the share price. The warrants can only be exercised in case of a sale or an IPO, as defined in the MIP-Program and related agreements.

The valuation of the MIP warrant program is based on simulations of the possibility of a sale or IPO occurs and the likelihood that the minimum IRR within each series are achieved. In the consolidated financial statement, the MIP warrant program is treated as a equity settled program, hence the cost related to the vested warrants are booked directly against equity. The period over which the cost are recognised is based on management expectation of when an exit occurs. Upon issuance of the MIP warrant programme in the beginning of 2021, Management assessed the most likely Exit date to be 31 December 2024.

For the twelve-month period ended 31 December 2021, an expense of EUR 70 thousand has been recognised as cost in the income statement and in equity

4 Research and development costs

Adform's research and development activities focuses on the development of the Adform product platform. Research and development costs that are not eligible for capitalisation have been expensed in the period and they are recognised in research and development costs.

EUR'000	2021	2020
This year incurred research and development costs	19,973	17,457
Amortisation of intangible assets	6,382	6,974
Impairment of intangible assets	299	2,022
Depreciation of tangible assets and right-of-use assets	1,948	2,717
Development costs recognised in intangible assets	-2,616	-3,492
Development costs recognised in research and development costs	25,986	25,678

5 Fees to independent auditors

EUR'000	2021	2020
Fee for statutory audit	118	94
Other assurance services	0	0
Total audit related services	118	94
Tax and VAT advisory services	11	72
Other services	32	26
Total non-audit services	43	98
Total fees to independent auditors	161	192

For 2021, expenses related to other non-audit services were mainly affected by tax consultations and accounting assistance related to leases and SBP programme. For 2020, expenses related to audit services and other non-audit services were mainly affected by consultations regarding R&D activities and SBP programme.

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6 Amortisation, depreciation and impairment

EUR'000	2021	2020
Amortisation of intangible assets	6,544	7,195
Impairment of intangible assets	299	2,022
Depreciation of tangible assets	758	1,522
Depreciation of right-of-use assets	4,220	4,193
	11,821	14,932

Amortisation and impairment of intangible assets has been recognised in the income statement as follows:

EUR'000	2021	2020
Research and development costs	6,681	9,003
Sales and marketing expenses	125	163
Administrative expenses	37	51
	6,843	9,217

7 Other operating income

Other operating income consists of recognised subleasing income amounting to EUR 58 thousand relating to the sublease of office space in the Adform Group's office lease in Kaunas, Lithuania. The subleasing agreement was terminated during 2021 after which the Adform Group no longer holds any sublease agreements.

8 Financial income

EUR'000	2021	2020
Interest income on financial assets measured at amortised cost	17	14
Foreign exchange gains and adjustments	2,812	4,947
	2,829	4,961

9 Financial expense

EUR'000	2021	2020
Interest expenses on financial liabilities measured at amortised cost, credit institution	0	1,449
Foreign exchange losses and adjustments	3,374	5,089
Interest expenses from leases (right-of-use assets)	593	680
Other interest expenses	263	199
	4,230	7,417

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10 Tax for the year

EUR'000	2021		2020		Tax reconciliation	2021		2020	
	EUR '000	%	EUR '000	%		EUR '000	%		
Current income tax charge for the year	-1,187		-342		Profit before tax	9,515		1,427	
Recognition of un-recognised tax asset from previous years	3,902		787		Tax using the Danish corporation tax rate	-2,093	22 %	-314	22 %
Change in deferred tax	-528		-2		Deviation in foreign subsidiaries' tax rates compared to the Danish rate	79	-1 %	33	-2 %
Adjustment to tax for prior years	-189		0		Adjustment for tax prior year	-189	2 %	0	0 %
Total tax for the year (positive amount = income, negative amount = expense)	1,998		443		Recognition of un-recognised tax asset from previous years	3,902	-41 %	787	-55 %
Deferred tax on other comprehensive income	0		0		Non-taxable income	358	-4 %	0	0 %
					Non-deductible expenses	-59	1 %	-63	5 %
					Effective tax / tax rate for the year	1,998	-21 %	443	-30 %

Non-taxable income primarily relates additional tax deduction from research and development activities.

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11 Government grants

Tax credit scheme in Denmark

For 2018, Adform have recognised a tax asset related to negative taxable income from development costs due to the Danish tax credit scheme of total EUR 694 thousand as of 31 December 2021. Adform currently awaits the Danish tax authority's approval.

Other tax credit and funding arrangements in respect of software development

Adform's subsidiary in Lithuania participates in certain tax credit and funding arrangements in respect of software development projects initiated by the European Union. Pursuant to these arrangements, Adform receives monetary benefits, subject to Adform's compliance with certain terms and conditions under the arrangements.

The subsidiary, Adform Lithuania UAB, has in the period 2016 – 2020 received EUR 1,906 thousand in funding. For 2021, EUR no funding has been recognised.

Note that despite Adform having completed external validations or have an inspection performed without any claims raised, Adform may fail to comply with one or more of the terms and conditions under the arrangements, which could cause Adform to become obliged to repay the tax credit or funds and benefits received. No provision has been recognised in this respect.

COVID-19 compensations and relief

In 2020 Adform applied for COVID-19 subsidy provided by the government in The Netherlands and received subsidy prepayment for EUR 44.5 thousand. During 2021, after providing final company results for 2020 Adform was obliged to repay a part of the payment amounting to EUR 6.1 thousand.

In addition, Adform A/S have utilised the option to temporality postpone the payment of payroll taxes of total EUR 154 thousand, which will be paid in 2022.

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12 Intangible assets

EUR'000	Completed development projects	Licenses	Total
Cost as at 1 January 2021	41,529	3,475	45,004
Foreign currency translation adjustments	0	-5	-5
Additions	2,616	439	3,055
Cost as at 31 December 2021	44,145	3,909	48,054
Amortisation and impairment as at 1 January 2021	26,247	3,289	29,536
Foreign currency translation adjustments	0	-6	-6
Impairment	299	0	299
Amortisation	6,274	270	6,544
Amortisation and impairment as at 31 December 2021	32,820	3,553	36,373
Carrying amount 31 December 2021	11,325	356	11,681

EUR'000	Completed development projects	Licenses	Total
Cost as at 1 January 2020	38,008	3,425	41,433
Foreign currency translation adjustments	29	0	29
Additions	3,492	50	3,542
Cost as at 31 December 2020	41,529	3,475	45,004
Amortisation and impairment as at 1 January 2020	17,427	2,874	20,301
Foreign currency translation adjustments	17	1	18
Impairment	2,022	0	2,022
Amortisation	6,781	414	7,195
Amortisation and impairment as at 31 December 2020	26,247	3,289	29,536
Carrying amount 31 December 2020	15,282	186	15,468

Completed development projects include costs related to the continued development of the Adform Platform, which is used by the customers. Development projects are amortised over 5-7 years.

During 2021, an impairment of EUR 0.3 million was incurred and recorded while in 2020, an impairment was equal to EUR 2.0 million. The impairment was a result of pre-existing platform functionality and code being replaced with FLOW along with the decision to impair certain prior development efforts in extended billing functionality.

The continued development of Adform's product platform is expected to result in a considerable competitive advantage and, hence, a significant increase in the level of activity and results of operations.

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13 Tangible assets

Tangible assets consist of IT equipment, leasehold improvements and other fixtures and fittings.

EUR'000	2021	2020
Cost as at 1 January	13,918	13,336
Foreign currency translation adjustments	-69	177
Additions	2,902	405
Disposals	-488	0
Cost as at 31 December	16,263	13,918
Depreciation and impairment losses as at 1 January	12,969	11,837
Foreign currency translation adjustments	-78	-390
Disposals	-488	0
Depreciation	758	1,522
Depreciation and impairment as at 31 December	13,161	12,969
Carrying amount 31 December	3,102	949

14 Leases

The main recognised right-of-use of asset is property, for which Adform leases 34 office premises and data centres. Right-of use assets specifies as highlighted in the following:

EUR'000	2021	2020
Carrying amount as of 1 January	11,513	13,863
Foreign currency translation adjustments	155	-353
Remeasurement	-1,036	54
Additions for the year	2,601	2,142
Depreciations for the year	-4,220	-4,193
Carrying amount total right-of-use assets	9,013	11,513

The carrying amount of the total right-of-use assets can be specified in the following lease classes:

EUR'000	2021	2020
Property	7,774	8,848
IT and other fixtures and equipment	1,239	2,665
Carrying amount total right-of-use assets	9,013	11,513

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14 Leases – Continued

Analysis of lease liabilities, showing the remaining contractual maturities, is provided in the following table:

EUR'000	2021	2020
Less than one year	4,148	4,181
Between one and five years	6,334	9,329
More than five years	947	141
Total contractual cash flows	11,429	13,651
Carrying amount	10,415	12,489
Maturity of carrying amount		
Non-current	6,684	8,825
Current	3,731	3,664
Total lease liabilities	10,415	12,489

Lease liabilities are recognised in Interest-bearing loans and borrowings.

The profit or loss impact of leases recognised for the year are specified below:

EUR'000	2021	2020
Depreciations for the year	4,220	4,193
Interest expenses on lease liabilities	593	680
Expenses related to short-term leases	0	0
Expenses related to low-value-leases	0	0
Total effect in the income statement	4,813	4,873

Total cash outflow relating to leases was EUR 4,658 thousand for the period.

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15 Deferred tax

EUR'000	2021	2020
Deferred tax as at 1 January	2,287	1,489
Foreign currency translation adjustments	6	7
Change in other deferred tax	-57	4
Recognition of un-recognised tax assets from previous years	3,902	787
Utilisation of deferred tax assets	-473	0
Adjustment to tax for prior years	-198	0
Deferred tax 31 December	5,467	2,287
<i>Recognised in the balance sheet as follows:</i>		
Deferred tax assets	5,726	2,287
Deferred tax liabilities	-259	0
Deferred tax, net	5,467	2,287
<i>Specification of deferred tax:</i>		
Temporary differences on assets and liabilities	-1,622	-2,117
Tax loss carry-forward	6,395	6,817
Recognised deferred tax asset related to tax credit	694	1,489
Non-recognised deferred tax asset	0	-3,902
Deferred tax, net	5,467	2,287

As of 31 December 2021, the Management has assessed the extent to which tax profits under applicable tax legislation can be realised in the foreseeable future. On this basis, a deferred tax asset related to tax loss carry-forward of EUR 6,395 thousand has been recognised. The capitalisation has been made based on expected positive earnings over the next three years.

In addition, a deferred tax asset of total EUR 694 thousand relates to negative taxable income from development costs for 2018 where Adform expects to be able to make cash conversion due to the Danish tax credit scheme.

At 31 December 2021, latent tax liabilities on undistributed dividends amounts to EUR 0 thousand (31 December 2020: EUR 10 thousand) relating to withholding tax on dividend which will be payable if retained earnings are distributed as dividend from the entity in Belarus.

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16 Other non-current assets

Other non-current assets consist of deposits.

EUR'000	2021	2020
Cost as at 1 January	617	619
Foreign currency translation adjustments	14	-11
Additions	142	78
Disposals	-143	-69
Cost as at 31 December	630	617
Value adjustments	0	0
Carrying amount 31 December	630	617

Receivables related to trading orders represent receivables from agencies and advertisers, where Adform has processed transactions (equal in value to gross billings) on behalf of media agencies and advertisers.

The Group is exposed to credit risk associated with (a) trade receivables and (b) receivables related to trading orders. No significant losses were incurred in respect of individual trade receivables in 2020 and 2021. Credit risk and ageing analysis is further described in note 23.

17 Trade receivables

The Company's trade receivables splits into (a) trade receivables and (b) receivables related to trading orders:

EUR'000	2021	2020
Trade receivables	17,240	16,677
Receivables related to trading orders	55,909	57,754
Carrying amount 31 December	73,149	74,431

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18 Financial instruments by category

EUR'000	2021	2020
<i>Financial assets measured at amortised cost</i>		
Trade receivables	17,240	16,677
Receivables related to trading orders	55,909	57,754
Other receivables, non-current and current	957	740
Cash	33,680	19,731
	107,786	94,902
<i>Financial liabilities measured at amortised cost</i>		
Interest-bearing loans and borrowings, non-current	6,684	8,825
Interest-bearing loans and borrowings, current	3,731	3,664
Trade payables	5,603	1,968
Payables related to trading orders	79,504	80,509
Other liabilities ¹	1,906	1,370
	97,428	96,336

The fair value of the assets and liabilities listed above is not materially different from the carrying amount. Management has assessed that cash, trade receivables, trade payables and other current liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

¹ Excludes non-financial instruments such as public debt and staff payables of EUR 9,216 thousand (2020: EUR 8,404 thousand).

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19 Share capital

On December 2021, the share capital comprised 69,697,569 shares (2020: 69,223,292) with a nominal value of DKK 0.01 each. All shares are fully paid. The shares have been divided into classes:

- Class A: 69,223,292
- Class B: 474,277

One A-share holds one vote. B-shares have no voting rights.

EUR'000	2021	2020	2019
Share capital 1 January	93	93	69
Capital increase	1	0	24
Share capital 31 December	94	93	93

In order to strengthen the equity, secure the capital base and liquidity and to support the continued development of Adform, the existing shareholders and Adform A/S have on 4 April 2019 signed an Investment Agreement with GRO Capital, pursuant to which GRO Capital made an equity injection of DKK 225 million in Adform A/S. The equity injection was paid by GRO Capital as a cash contribution on 30th April 2019.

On 18th January 2021 and 9th August 2021 a capital increase was carried out for a total of EUR 794 thousand and 474,277 B- shares with a nominal amount of DKK 0.01 each was issued. The B-shares has been acquired by Executive Board and senior staff.

Earnings per share

EUR'000	2021	2020
Profit attributable to equity holders	11,513	1,870
Weighted average number of ordinary shares	69,697,569	69,223,292
Dilutive effect of share-based payments	5,567,058	5,026,344
	75,264,627	74,249,636
Weighted average number of ordinary shares adjusted for the effect of dilution		
Basic earnings per share, EUR	0.17	0.03
Diluted earnings per share, EUR	0.15	0.03

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20 Interest-bearing loans and borrowings

EUR'000	2021	2020
Non-current borrowings		
Debt to credit institutions	0	0
Finance lease liabilities	6,684	8,825
	6,684	8,825
Current borrowings		
Finance lease liabilities	3,731	3,664
	3,731	3,664
Maturity of current and non-current borrowings		
Less than one year	3,731	3,664
Between one and five years	5,834	8,685
More than five years	850	140
	10,415	12,489

In 2020, Adform has fully repaid its debt pursuant to the secured and convertible loan of nominal EUR 20,000 thousand following which no further debt is owed pursuant hereto.

In conjunction with the final repayment in 2020, Adform increased the limits on its multicurrency cash pool credit with its main bank provider from DKK 60,000 thousand to DKK 75,000 thousand. To the multicurrency cash pool credit facility, an adjacent floating charge security of DKK 75,000 thousand and a negative pledge is attached as security. The facility is negotiated on an annual basis and is due for renegotiation in September 2022. As of 31 December 2021, the facility is undrawn.

21 Trade payables

The Group's trade payables split into (a) trade payables and (b) payables related to trading orders:

EUR'000	2021	2020
Trade payables	5,603	1,968
Payables related to trading orders	79,504	80,509
	85,107	82,477

Trade payables are non-interest-bearing and are normally settled on a 30-60-day term.

Payables related to trading orders represent payable amounts (media costs) to publishers, where Adform has processed transactions on behalf of agencies and advertiser. Payables related to trading orders represents the total costs invoiced by the

Consolidated Financial Statements 1 January – 31 December

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21 Trade payables – continued

publisher to Adform in connection with the order processing of transactions delivered by the Group on behalf of third party where the Group, as part of its activities, performs the order processing and holds the credit risk.

22 Other liabilities

EUR'000	2021	2020
Staff payables	7,306	6,145
Duties to public authorities	1,910	2,259
Other accrued expenses	1,906	1,370
	11,122	9,774

23 Credit risk, liquidity risk and currency risk

Adform's principal financial liabilities comprise trade payables and other liabilities. The main purpose of these financial liabilities is to finance the Group's operations. Hence, the Group has considerable amounts of trade and other receivables and cash that derive directly from its operations.

Adform is exposed to market risk, credit risk and liquidity risk. The Group is not materially exposed to interest rate risk as the Group has no loans or borrowings.

It is Adform's policy not to trade in derivatives for speculative purposes.

Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risks from its operating activities (primarily Trade receivables and Receivables related to trading orders), including deposits with banks and other financial instruments.

Credit risk relating to Trade receivables and Receivables related to trading orders

A limited number of Adform's contracts with media agencies provide that if the advertiser does not pay the agency, the agency is not liable to Adform, and Adform must seek payment solely from the advertiser, a type of arrangement called sequential liability. Despite Adform's process of taking out insurances on as many clients as possible, contracting with these agencies, which in some cases have or may develop higher-risk credit profiles, may subject Adform to greater credit risk than if Adform was to contract directly with advertisers. This credit risk may vary depending on the nature of a media agency's aggregated advertiser base. Adform may also be involved in disputes with agencies and their advertisers over the operation of Adform's platform, the terms of its agreements or its billings for purchases made by them through its platform.

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23 Credit risk, liquidity risk and currency risk – continued

If Adform is unable to collect or make adjustments to bills to clients, Adform could incur credit losses, which could have a material adverse effect on its results of operations for the periods in which the credit loss occur. In the future, credit loss may exceed the allowance for expected credit losses and its credit loss exposure may increase over time. An increase in the allowance for expected credit losses could have a materially negative effect on the Group's business, financial condition and operating results. Even if Adform is not paid by its clients on time or at all, Adform may still be obligated to pay for the advertising Adform has purchased for the advertising campaign.

As at 31 December, the ageing analysis of Trade receivables and Receivables related to trading orders is as follows:

EUR'000	Past due, but not impaired								
	Total carrying amount	Allowance for expected credit loss	Neither past due nor impaired	< 30 days	31-60 days	61-90 days	91-180 days	181-360 days	>360 days
2021	73,149	-1,876	49,414	19,128	2,874	1,188	1,146	691	584
2020	74,431	-1,763	49,786	20,243	3,030	989	678	615	853

Generally, Adform takes out credit insurances to cover a part of its outstanding receivables, however it does not have 100% insurance coverage on all its customers, and consequently Adform is subject to credit risks on its customers. The insurance is waived on a customer balance if the customer has outstanding receivables past due over 90 days. As of 31 December 2021, the outstanding receivables covered by insurance amounted to 46%.

No significant losses were incurred in respect of individual trade receivables in 2020 and 2021 to date.

Analysis of movements in allowance for expected credit losses regarding Trade receivables and Receivables related to trading

EUR'000	2021	2020
Allowance for expected credit losses as at 1 January	-1,763	-1,840
Additions	-1,876	-1,545
Utilised	358	344
Unused amounts reversed	1,405	1,278
Allowance for expected credit losses as at 31 December	-1,876	-1,763

Adform uses a provision matrix to calculate the expected credit losses for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

In addition, Adform continuously conduct individual assessments to evaluate the need for allowances for expected credit losses. If this leads to an assessment that Adform will not be able to collect outstanding payment, an allowance for the expected credit loss is recognised immediately.

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23 Credit risk, liquidity risk and currency risk – continued

The provision matrix is initially based on Adform's historical observed default rates. Adform will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions are expected to deteriorate over the next year which can lead to an increased number of defaults in the advertising sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The provision for expected credit losses as at 31 December 2021 amounts to EUR 1,876 thousand. The assessment of the correlation between historical observed default rates, forecast economic conditions and expected credit losses is a significant estimate. The amount of expected credit losses is sensitive to changes in circumstances and of forecast economic conditions. Adform's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. Management believes that the write-downs made for expected credit losses are adequate. However, the actual credit losses based on the outstanding balance may deviate from this and is dependent on Adform's ability to collect payments.

Credit risk from balances with banks and financial institutions

Credit risk from balances with banks and financial institutions is managed by Management on a regular basis. Based on external credit ratings, no material risk has been identified in respect to the Group's cash balances.

Liquidity risk

A substantial part of Adform's buy side business is from media agencies. Adform is generally contractually required to pay advertising inventory and data suppliers within a negotiated period of time, regardless of whether its clients pay Adform on time, or at all. Additionally, while Adform attempts to negotiate long payment periods with its suppliers and shorter periods from its clients, Adform is not always successful. As a result, Adform fairly often face a timing issue with its accounts payables vis-a-vis accounts receivables, requiring Adform to remit payments from its own funds, and accept the risk of bad debt, provided such risk is not covered by Adform's insurance scheme.

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23 Credit risk, liquidity risk and currency risk – continued

The table below summarises the maturity profile of the Group's financial liabilities based on contractual undiscounted payments

EUR'000	Contractual maturity incl. interest (cash flow)				
	Carrying amount	Total	Within one year	1 to 5 years	> 5 years
31 December 2021					
Interest-bearing loans and borrowings, non-current	6,684	7,281	0	6,334	947
Interest-bearing loans and borrowings, current	3,731	4,148	4,148	0	0
Trade payables	5,603	5,603	5,603	0	0
Payables related to trading orders	79,504	79,504	79,504	0	0
Other liabilities ¹	1,906	1,906	1,906	0	0
	97,428	98,442	91,161	6,334	947
31 December 2020					
Interest-bearing loans and borrowings, non-current	8,825	9,470	0	9,329	141
Interest-bearing loans and borrowings, current	3,664	4,181	4,181	0	0
Trade payables	1,968	1,968	1,968	0	0
Payables related to trading orders	80,509	80,509	80,509	0	0
Other liabilities ¹	1,370	1,370	1,370	0	0
	96,336	97,498	88,028	9,329	141

¹ Excluding non-financial instruments such as public debt and staff payables of EUR 9,216 thousand (2020: EUR 8,404 thousand).

Currency risk

The majority of the transactions through Adform's platform are denominated in EUR. Adform transacts in other currencies, including Danish Kroner, Norwegian Kroner, Swedish Krona, U.S. Dollars, British Pounds and in other countries local currencies in which the Group operates. Additionally, some transactions involve a mismatch between the currency in which Adform pays and the currency in which Adform invoices its clients. Adform expects the number of transactions in foreign currencies to continue to grow in the future. In addition, a large amount of Adform's expenses are in Danish Kroner and EUR, whilst some income stem from other currencies as mentioned above. Consequently, Adform is subject to risks associated with currency exchange rate fluctuations.

Adform does not hedge its exposure to foreign currency fluctuations. A hedging strategy might not be possible to execute as hedging instruments may not be available for all currencies, or may not always offset losses resulting from currency exchange rate fluctuations. Moreover, the use of hedging instruments can itself result in losses if the Group is unable to structure effective hedges with such instruments. As a result of that, Adform seeks to mitigate currency risk by renegotiating invoicing currencies of clients and suppliers to ensure the currency inflows and outflows are balanced.(natural hedging).

Operating costs are also exposed to foreign currency exchange rates, albeit to a lower degree. Currency risks on items of the statement of financial position are monitored weekly.

The following table shows how a +10% change in the Group companies' functional currencies would affect the Group's pre-tax equity. The Group's exposure to foreign currencies changes for all other currencies is not assessed material.

The impact would have been opposite if the exchange rates had been decreasing with the identical percentages.

Sensitivity analysis, impact on equity as at 31 December:

EUR'000	2021	2020
NOK	267	154
SEK	293	424
GBP	311	310
USD	1,186	-288

A sensitivity analysis of the transaction exposure shows the impact on pre-tax profit or loss of a +10% exchange rate change in Group receivables and liabilities and cash denominated in foreign currencies.

The Group's exposure to foreign currencies changes for all other currencies is not material.

The impact would have been opposite if the exchange rates had been decreasing with the identical percentages.

Sensitivity analysis, impact on pre-tax profit as at 31 December:

EUR'000	2021	2020
NOK	268	159
SEK	292	434
GBP	305	313
USD	1,216	-248

24 Capital management

The primary objective of the Group's capital management is to maximise shareholder value.

The Group manages its capital structure and makes adjustments in light of changes in economic conditions. Cash and financial assets are monitored on a regular basis by Management and the Board of Directors in assessing current and long-term capital needs. To maintain or adjust the capital structure, the Group may adjust transactions to shareholders. There has not been paid any dividends to shareholders in previous years. Adform relies primarily on cash flow from operating activities to finance its operations.

In 2020, Adform repaid its debt to its credit institutions, hence the Group do not have any borrowings as of 31 December 2021. The current debt consists of lease liabilities, which as per 31 December 2021 amounts to EUR 10.4 million.

Adform have a committed multicurrency cash pool facility of EUR 10.0 million available with its main bank provider, which is undrawn as per 31 December 2021. There are standard terms and conditions governing the committed multicurrency cash pool facility as well as an adjacent floating charge security of DKK 75,000,000 and a negative pledge as security for the multicurrency cash pool. The facility is negotiated on an annual basis and is due for renegotiation in September 2022.

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25 Changes in liabilities arising from financing activities

EUR'000	1 January 2021	Cash flows	New leases	Other	31 December 2021
Non-current interest-bearing loans and borrowings (excluding items listed below)	0	0	0	0	0
Finance lease, non-current	8,825	0	2,321	-4,462	6,684
Finance lease, current	3,664	-4,065	280	3,852	3,731
Total liabilities from financing activities	12,489	-4,065	2,601	-610	10,415

Other relates to rolled-up and accrued interest and reclassifications between current and non-current.

EUR'000	1 January 2020	Cash flows	New leases	Other	31 December 2020
Non-current interest-bearing loans and borrowings (excluding items listed below)	12,881	-14,330	0	1,449	0
Finance lease, non-current	10,963	0	1,521	-3,659	8,825
Finance lease, current	4,754	-4,835	621	3,124	3,664
Total liabilities from financing activities	28,598	-19,165	2,142	914	12,489

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26 Commitments, contingencies, commitments and pledges etc.

Contingent liabilities

Litigation and claims

Adform is, due to its ordinary activity, part of various disputes. Management has assessed that these are not expected to have a material effect on the Group's financial position or future earnings.

As described in the management review (under the main regulatory risks section), the Danish Data Protection Agency in 2020 decided, on its own initiative, to do an audit of Adform and its processing activities related to Adform's products. Adform has delivered all requested material to the Danish Data Protection Agency before, during and after the audit. At the time of this Annual Report, Adform is still waiting for the conclusion of the audit. Due to the nature of an audit, and the discretion which is held by the Danish Data Protection Agency pursuant to the GDPR, the outcome of the audit is uncertain. With the knowledge and insights available, the Board of Directors and the Executive Management consider it as low risk that the Danish Data Protection Agency will render a conclusion of its audit that will have a material negative impact on Adform.

Pledges and securities

As security for all obligations with Danske Bank, Adform A/S has granted a floating charge in the amount of DKK 75 million over certain of its assets, which is registered in favour of Danske Bank in the Danish Personal Register. The floating charge was increased with DKK 15 million during 2020, from DKK 60 million to DKK 75 million. Further, a negative pledge has been registered in the Danish Personal Register over certain of Adform A/S's assets. As of 31 December 2021, the facility to which the pledge is given is undrawn.

Guarantees

Pursuant to a guarantee agreement entered into by the parent company and its subsidiary, Adform Italy S.R.L., the parent company has unconditionally and irrevocably guaranteed to a supplier as primary obligor the due and punctual performance by Adform Italy S.R.L. of all its obligations arising in its ordinary course of business with this specific supplier. The guarantee was entered because it secured extended payment terms to the customer from 30 days to 45 days. The parent company has provided guarantees and a payment warranty. As at 31 December 2021, the balance towards the customer (supplier) amounted to EUR 3.99 million (2020: EUR 4.7 million).

Adform has provided guarantee of payments related to office rent of EUR 123.0 thousand.

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27 Related parties

Shareholders

Adform A/S has registered the following shareholders who hold 5% or more of the share capital:

- GCM Holding ApS, Copenhagen K, Denmark, 37.86%
- GRO Holding VIII ApS, Copenhagen K, Denmark, 27.06%
- VIA Equity Fund A K/S, Hellerup, Denmark, 22.52%

As a result of the shareholder agreement, share of voting rights do not necessarily in all instances correspond to share of ownership.

Other related parties

Other related parties of Adform with significant influence include the Board of Directors, Executive Board and their close family members. Related parties also include companies in which the aforementioned persons have control or significant interests..

Transactions with related parties

During 2020, Adform A/S has made a full redemption of the debt towards to the former shareholder Danica Pension for EUR 12.881 thousand.

Transactions with Management

In 2021, the Executive Board have acquired 439,171 B-shares with a nominal amount of DKK 0.01 each at a price of DKK 12.46 per share. In addition, members of the Board of Directors and the Executive Board have received compensation and benefits as a result of their membership of the Board of Directors, employment with Adform or shareholdings in Adform. Please refer to note 2 and 3.

28 Events after reporting period

The exact outcome and impact of the pro-longed Corona outbreak on the Group's activity and financial performance is still uncertain as of the date of the approval of the annual report. The uncertainty stems in particular from the challenge in predicting duration of impact on advertisers marketing activities along with the pacing towards a normalized state.

Due to the devastating and ongoing war situation in Ukraine, Adform has taken the decision to cease all trading activities with Russian and Belarusian entities for the foreseeable future. This decision has been made after careful consideration, and as a matter of principle following the recent acts of aggression carried out against Ukraine. The suspension of direct and indirect business involving Russia will have no material impact on Adform results.

There are no single events with a material effect on the financial position of the Company after the close of the balance sheet date. There are no other materials events after the reporting period to be disclosed.

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29 Accounting policies

Corporate information

Adform A/S is a public limited company with its registered office in Denmark. The consolidated financial statements of Adform A/S for the year ended 31 December 2021 were authorised for issue in accordance with a resolution of the Board of Directors as of 27 April 2022, with the aim to have shareholders approval on the annual general meeting scheduled for 27 April 2022.

Basis of preparation

The consolidated financial statements of Adform A/S (the Company or the parent company) and its subsidiaries have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and additional Danish requirements applying to entities of reporting class C (large).

The consolidated financial statements are prepared based on the standards and interpretations that are effective as of 31 December 2021.

The consolidated financial statements have been prepared on a historical cost basis.

The accounting policies have been applied consistently in the financial year and for the comparative figures.

The consolidated financial statements are presented in EUR. All values are rounded to the nearest thousand (EUR'000), except when otherwise indicated.

Alternative performance measures

Adform presents financial measures in the annual report that are not defined according to IFRS. Adform believes these non- GAAP measures provide valuable information to Adform's management when evaluating performance. Since other companies may calculate these differently from Adform, they may not be comparable to the measures used by other companies. These financial measures should therefore not be considered to be a replacement for measures defined under IFRS.

For definitions of the performance measures used by Adform, refer to the section of financial definitions.

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29 Accounting policies – continued

Consolidated financial statements

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at 31 December 2021. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if, and only if, the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee
- The ability to use its power over the investee to affect its returns

Generally, there is a presumption that a majority of voting rights results in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement(s) with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Group's voting rights and potential voting rights

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it derecognises the related assets, liabilities, non-controlling interest and other components of equity, while any resultant gain or loss is recognised in profit or loss. Any investment retained is recognised at fair value.

Current versus non-current classification

The Group presents assets and liabilities in the statement of financial position based on current/non-current classification. An asset is current when it is:

- Expected to be realised or intended to be sold or consumed in the normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

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29 Accounting policies – continued

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in the normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Group classifies all other liabilities as non-current. Deferred tax assets and liabilities are classified as non-current assets and liabilities.

Foreign currency translation

Items included in the financial statements of each of Adform entities are measured using the currency of the primary economic environment in which the entity operates ('functional currency'). Adform is a Danish group, however the consolidated financial statements are presented in EUR ('presentation currency') representing the predominant currency within the Group.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign currency translation adjustments resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

Group companies

The items of the income statements and balance sheets of foreign subsidiaries with a functional currency other than EUR are translated into the presentation currency as follows:

- i. assets and liabilities are translated at the closing rate at the date of the balance sheet;
- ii. income and expenses are translated at the rate of the transaction date or at an approximate average rate; and
- iii. all resulting foreign currency translation adjustments are recognised as a separate component of equity.

Foreign currency translation adjustments of a loan or payable to subsidiaries which are neither planned nor likely to be settled in the foreseeable future and which are therefore considered to form part of the net investment in the subsidiary are recognised directly in other comprehensive income.

When a foreign operation is disposed or a significant capital reduction in a foreign operation is effected, the Group's share of accumulated foreign exchange adjustments are recycled from other comprehensive income and recognised in the income statement as part of the gain or loss on the sale.

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29 Accounting policies – continued

Income statement

Revenue recognition

Adform is in the business of providing software systems that buyers and sellers of digital display advertising use to automate their advertising processes.

Adform's software platform consists of a number of individual products that each plays a role in the digital advertising process. These products are organised into two suites:

- 1) FLOW for buy-side customers (i.e. customers buying ad inventory, such as advertisers and agencies), and
- 2) Publisher Suite for sell-side customers (i.e. customers selling ad inventory, such as publishers).

The products in FLOW allow buy-side customers to engage in bidding for advertising space and to serve the right ads to a user's browser based on available data. Similarly, Publisher Suite allows sell-side customers to sell ad inventory via real-time auctioning and to display the buyers' ads in the right placements on the page.

In general, revenue from contracts with customers is recognised when control is transferred to the customer at an amount that reflects the consideration to which Adform expects to be entitled in exchange for those services.

Trading platforms

Under the contracts, the Adform provides the software system, i.e.,

- enables the advertisers access to planning and buying of ad inventory from a broad range of sources and channels that can be transacted via a number of buying and bidding options, or
- enables the publishers to sell their ad inventory in an automated way and offers flexibility around inventory and creative management as well as functionality for audience segmentation, sales channel management, yield optimisation and analytics).

The performance obligation is satisfied at the point in time when the actual buying and selling of ad inventory is completed, as this is when the customer (publishers and advertisers) benefits from the automated trading performed by the Group's software platform and the ad is shown.

Payment is generally due within 30-90 days from month end.

The Group has concluded that it for accounting purposes acts as an agent in relation to the transaction services (trading platforms), which is processed between an advertiser, media agency or publisher (e.g. the customers). Therefore, Adform's net revenue from transaction services consist of the commission income (the net amount from gross billings and media costs), which is recognised in the income statement, when the services have been delivered. All discounts and rebates granted are recognised in revenue. Revenue (gross billings and media costs) is based on the activity through the platform and thus no material uncertainty exist in respect of measuring of revenue.

Consolidated Financial Statements 1 January – 31 December

Notes

29 Accounting policies – continued

The following factors indicate that Adform does not control the goods and services before they are being transferred to customers. Therefore, Adform determined that it is an agent in these contracts.

- Adform is not primarily responsible for fulfilling the promise to provide the specified ad.
- Adform does not have ad inventory risk before or after the specified ad inventory has been bought or sold through the Adform Platform and does not hold any ad inventory on its balance sheet.
- Adform has no discretion in establishing the price for the specified ad inventory. The Group's consideration in these contracts are typically charged as a percentage of the total media spend served through the platform.

Due to the activity, the Group is however subject to potential chargeback risk and other types of credit risk from transactions processed between an advertiser, media agency or publisher (e.g. the customers).

The Adform's invoicing of media costs to media agencies and advertisers is recognised as 'Receivables related to trading orders'. The receivable represents the total selling price ('gross billings') for transaction services delivered by the Group on behalf of third party where the Group, as part of its activities, performs the order processing and has the credit risk. The publisher's invoicing of media costs to Adform is recognised as 'Payables related to trading orders' in the primary financial statements until settled by Adform. Adform is responsible for the netting of these items.

Ad serving

Adform's Ad Serving enables customers to centrally host and deliver ads to digital screens and track and monitor their performance, allowing effective control of ads across multiple campaigns and publishers. Furthermore, the ad server has large amounts of features, options and automations that allow Adform's customers to run large global campaigns effectively.

The ad serving products are typically charged on a CPM basis (cost per mille (1,000) ad impressions served), except for few select geographies where third-party ad server services is charged as a percentage of ad spend similar to Trading platforms.

The Group has concluded that it for accounting purposes acts as the principal in relation to Ad Serving as Adform is responsible for making the platform available and deliver the services within to be used by the customers. In addition, no transactions is processed and therefore no direct media costs is involved in these services.

Therefore, Adform's revenue from Ad Serving consist of the total amount invoiced to customers, which is recognised in the income statement, when the services have been delivered.

The performance obligation is satisfied at a point in time in connection with hosting and delivering ads to digital screens as this is when the customer (publishers and advertisers) benefits from the Group's automate digital display software systems.

Data

Under the contracts, the software system allows customers to capture, organise and activate their data assets as well as to merge and enhance them with third-party data sets.

Consolidated Financial Statements 1 January – 31 December

Notes

29 Accounting policies – continued

In general, Adform charges customers on a revenue share model (branded data marketplace) or for pure data management on a subscription-based model (enterprise DMP), i.e. as a monthly fee based on the need for data storage, data updates etc.

Branded data marketplace

When third-party data is purchased by the customer through the Adform platform, the Group has concluded that it for accounting purposes acts as an agent, mainly as Adform is not primarily responsible for fulfilling the promise to provide the specified third party data, Adform does not independently buy and hold any third party data and Adform does not have the full discretion in establishing the price for the specified third party data. The consideration in these contracts are typically a revenue share model, which is based on the customers total data spend.

Due to the activity, the Group is however subject to potential chargeback risk and other types of credit risk as described previously.

Enterprise DMP

For enterprise DMP, the Group has concluded that it for accounting purposes acts as the principal in relation to the Data services. The services mainly relates to the customer's use of Adform's platform services for data storage, data updates etc.

Other services

Other services mainly comprise of creative production or consultancy services. These service accounts for a small part of total revenue.

The Group has concluded that it for accounting purposes acts as the principal in relation to these services because no direct media costs is involved in these services and Adform carries the risk for these services.

Cost of sales

Cost of sales mainly includes expenses for hosting of own and external data centres which are used when processing transactions, between an advertiser, media agency or publisher.

Research and development costs

Research and development expenses include costs associated with the development of new products, enhancements of existing products for which technological feasibility has not been achieved and quality assurance activities. This includes compensation and benefits, share-based compensation costs, consulting costs, depreciation and amortisation costs, the cost of software development equipment, and allocated overhead.

Sales and marketing expenses

Sales and marketing expenses include costs associated with sales, marketing and product marketing personnel and consist of compensation and benefits, commissions and bonuses, share-based compensation costs, depreciation and amortisation, promotional and advertising expenses, travel and entertainment expenses related to these personnel.

Consolidated Financial Statements 1 January – 31 December

Notes

29 Accounting policies – continued

Administrative expenses

Administrative expenses include costs for executive, finance, human resources, information technology, legal and administrative support functions. This includes compensation and benefits, share-based compensation, professional services, depreciation and amortisation costs.

Other operating income

Other operating income comprise items of a secondary nature relative to the Group's core activities, including sublease income.

Financial income and expenses

Financial income and expenses comprise interest income and expense, interest charges in respect of leases, realised and unrealised gains and losses on payables and transactions denominated in foreign currencies, amortisation of financial assets and liabilities as well as surcharges and refunds under the on-account tax scheme, etc.

Corporation tax and deferred tax

The tax for the year consists of current tax and changes in deferred tax for the year. The tax for the year is recognised in the income statement, other comprehensive income or equity. Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss
- in respect of taxable temporary differences associated with investments in subsidiaries when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carry-forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry-forward of unused tax credits and unused tax losses can be utilised, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Consolidated Financial Statements 1 January – 31 December

Notes

29 Accounting policies – continued

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same tax authority.

The Group offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Statement of comprehensive income

Other comprehensive income consists of income and costs not recognised in the income statement, including exchange rate adjustment arising from the translation from functional currency to presentation currency.

In the event of the disposal of an entity, the accumulated exchange rate adjustment relating to the relevant entity is reclassified to the income statement.

Balance sheet

Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses.

Internally generated intangible assets, excluding capitalised development costs, are not capitalised and the related expenditure is reflected in profit or loss in the period in which the expenditure is incurred.

Adform's useful lives of intangible assets are all finite.

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortisation

Consolidated Financial Statements 1 January – 31 December

Notes

29 Accounting policies – continued

period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the statement of profit or loss in the expense category that is consistent with the function of the intangible assets.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit or loss when the asset is derecognised.

Research and development costs

Research costs are expensed as incurred. Development expenditures on an individual project are recognised as an intangible asset when the Group can demonstrate:

- The technical feasibility of completing the intangible asset so that the asset will be available for use or sale
- Its intention to complete and its ability and intention to use or sell the asset
- How the asset will generate future economic benefits
- The availability of resources to complete the asset
- The ability to measure reliably the expenditure during development

Following initial recognition of the development expenditure as an asset, the asset is carried at cost less any accumulated amortisation and accumulated impairment losses. Amortisation of the asset begins when development is complete and the asset is available for use. It is amortised over the period of expected future benefit. Amortisation is recorded in Research and development cost. During the period of development, the asset is tested for impairment annually. The amortisation period is 5-7 years.

Licences

Licences with a definite useful life are measured at cost less accumulated amortisation and impairment losses. Amortisation is provided on a straight-line basis over the estimated useful lives of the assets. The amortisation period is 3-5 years.

Tangible assets

IT equipment, leasehold improvements and other fixtures and fittings are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use.

Where individual components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items, which are depreciated separately.

Depreciation is provided on a straight-line basis over the expected useful lives of the assets. The expected useful lives are 3-5 years.

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Notes

29 Accounting policies – continued

The basis of depreciation is based on the residual value of the asset at the end of its useful life and is reduced by impairment losses, if any. The depreciation period and the residual value are determined at the time of acquisition and are reassessed every year. Where the residual value exceeds the carrying amount of the asset, no further depreciation charges are recognised.

In case of changes in the depreciation period or the residual value, the effect on the amortisation charges is recognised prospectively as a change in accounting estimates.

Depreciation is recognised in the income statement in the financial caption item “Amortisation and depreciation”.

Gains and losses on the disposal of items of property, plant and equipment are calculated as the difference between the selling price less costs to sell and the carrying amount at the date of disposal. Gains or losses are recognised in the income statement as other operating income or other operating expenses, respectively.

Leases

Right-of-use assets are recognised at the commencement date of the lease when the asset is available for use. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date, less any lease incentives received. Right-of-use assets are depreciated over the shorter of the asset’s useful life and the lease term on a straight-line basis. At each reporting date it is assessed whether there is any indication that a right-of-use asset may be impaired. If any such indication exists an impairment tests is conducted.

Lease liabilities is recognised at the commencement date of the lease, measured at the present value of lease payments to be made over the lease term. Lease payments include fixed payments less any lease incentives receivable. Some leases are exposed to potential future increases in variable lease payments based on an index or rate, which are not included in the lease liability until they take effect. Payments relating to services are not included in lease liabilities.

In calculating the present value of lease payments, an incremental borrowing rate at the lease commencement date is used. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term or a change in the lease payments.

The short-term lease recognition exemption is applied to any short-term leases. Payments related to short-term leases and leases of low-value assets continue to be recognised on a straight-line basis as an expense in the income statement. Short-term leases are leases with a lease term of 12 months or less.

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Notes

29 Accounting policies – continued

Other non-current assets

Other non-current assets comprise deposits, which are measured at cost.

Trade receivables

Trade receivables are recognised at the trade date, initially measured at fair value.

Adform holds trade receivables with the objective of collecting the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method.

Adform applies the simplified approach to measure the expected credit loss and a lifetime expected loss allowance for all trade receivables.

Adform has established a provision matrix which is based on the historical credit loss experience, geographical location of the debtor, adjusted for forward-looking factors specific to the debtors and the economic environment.

Trade receivables related to trading orders

Receivables related to trading orders represent receivables from agencies and advertisers where Adform has processed transactions (gross billings) on behalf of media agencies and advertisers. The receivable represents the total selling price for processing of transactions on behalf of third party where the Group, as part of its activities, performs the order processing and has the credit risk.

Prepayments

Prepayments recognised under “Current assets” comprise expenses incurred concerning subsequent financial years.

Shareholders’ equity

Foreign currency translation reserve

The exchange adjustment reserve in the consolidated financial statements comprises exchange differences arising on the translation of the financial statements of foreign enterprises from their functional currencies into EUR. On realisation, accumulated value adjustments are taken from equity to financial items in the income statement.

Liabilities

Provisions are recognised when Adform has a legal or constructive obligation as a result of past events and it is more probable than not that there will be an outflow of resources embodying economic benefits to settle the obligation. The amount recognised as a provision is Management’s best estimate of the present value of the amount at which the liability is expected to be settled.

Consolidated Financial Statements 1 January – 31 December

Notes

29 Accounting policies – continued

Financial liabilities

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value (typically the amount of the proceeds received) and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. The Group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts. The Group has not designated any financial liability as at fair value through profit or loss.

After initial recognition, trade and other payables, loans and borrowings including bank overdrafts are subsequently measured at amortised cost. A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

Payables related to trading orders

Payables related to trading orders represent payable amount (media costs) to publishers where Adform has processed transactions on behalf of media agencies and advertiser. Payables related to trading orders represents the total costs invoiced by the publisher to Adform in connection with the order processing of transactions delivered by the Group on behalf of third party where the Group, as part of its activities, performs the order processing and has the credit risk. As Adform is responsible for the netting of these items (Receivables related to trading orders and Payables related to trading orders), the individual working capital components increases to a level that does not directly relate to Adform's recognised net revenue.

Fair value measurement

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants ("exit price"). The fair value is a market-based and not an entity specific measurement. Adform uses the assumptions that the market participants would use for the pricing of the asset or liability based on the current market conditions, including risk assumptions. Adform's purpose of holding the asset or settling the liability is thus not taken into account when the fair value is determined. The fair value measurement is based on the principal market. If a principal market does not exist, the measurement is based on the most advantageous market, i.e. the market that maximises the price of the asset or minimise the liability less transaction and transport costs.

Consolidated Financial Statements 1 January – 31 December

Notes

29 Accounting policies – continued

All assets and liabilities measured at fair value, or in respect of which the fair value is disclosed, are classified based on the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities

Level 2: Valuation techniques for which the lowest level of input significant to the fair value measurement is directly or indirectly observable

Level 3: Valuation techniques for which the lowest level of input that is significant to the fair value measurement is unobservable.

Share-based payments

Adform operates an equity-settled, share-based compensation plan. The value of services received in exchange for options granted is measured to the fair value at the grant date of the options granted using an appropriate valuation method. The fair value is recognised as costs in the income statement with a corresponding entry in equity, over the period in which the service conditions are fulfilled (the vesting period). At the initial recognition of the share options the number of options expected to vest are estimated. Subsequently, the amount is adjusted for changes in the estimate of the number of options ultimately vested.

Government Grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed.

Adform has not received grants related to capitalised assets.

Statement of cash flow

The cash flow statement shows the Group's cash flows from operating, investing and financing activities for the year, the year's changes in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

The cash flow effect of acquisitions and disposals of entities is shown separately in cash flows from investing activities. Cash flows from corporate acquisitions are recognised in the cash flow statement from the date of acquisition. Cash flows from disposals of entities are recognised up until the date of disposal.

Cash flows from operating activities

Cash flows from operating activities are calculated as the Group's share of the profit/loss adjusted for non-cash operating items, changes in working capital and income taxes paid.

Cash flows from investing activities

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of entities, activities and intangible assets, property, plant and equipment and financial assets.

Consolidated Financial Statements 1 January – 31 December

Notes

29 Accounting policies – continued

Cash flows from financing activities

Cash flows from financing activities comprise changes in the size or composition of the Group's share capital and related costs as well as the raising of loans, repayment of interest-bearing debt, and payment of dividend to shareholders.

Cash flows from assets held under finance leases are recognised as payment of interest and payment of debt.

Cash and cash equivalents

Cash and cash equivalents comprise cash in bank and in hand.

Segments

The Executive Board monitors and operates the Group as one segment in respect of earnings, covering business activities with customers on both the buy side (advertisers and agencies) and the sell side (publishers).

Adform markets two product suites: Adform FLOW for the buy-side customers and Publisher Suite for the sell-side customers. The products within each suite are fully competitive as stand-alone solutions.

Adform's products are delivered as a web service with online login and access to the product platform. Products are delivered with limited customisation to each customer however with individual configuration.

In order to support customer adoption of Adform's products, the Group offers a number of paid value-added services. This includes consulting on matters, such as data strategy and roll-out strategy. In addition, Adform offers a number of paid operational services including campaign management, creative solutions, team training and on-boarding. These services are typically used early in the customer lifecycle in order to facilitate platform self-serve adoption.

Product segmentation

Buy Side revenue represents the fees paid by agencies and advertisers. Sell Side revenue comprises the fees collected from publishers.

Consolidated Financial Statements 1 January – 31 December

Notes

29 Accounting policies – continued

Financial definitions

Key figures and financial ratios stated in the consolidated financial statements have been calculated in accordance with the Danish Finance Society's guidelines.

Total revenue growth, %:	$\frac{\text{Revenue (last year)} - \text{Revenue (this year)}}{\text{Revenue (last year)}}$
Gross margin, %:	Gross margin / revenue
EBITDAC margin, %:	EBITDAC / revenue
EBITDA margin, %:	EBITDA / revenue
EBIT margin, %:	EBIT / revenue
Equity ratio, %:	Equity / total assets
NIBD/EBITDA:	NIBD / EBITDA
EPS basic:	Net profit / average numbers of shares outstanding
EPS diluted:	Net profit / average numbers of shares outstanding, including the dilutive effect of share options

Adform presents the following alternative performance measures not defined according to IFRS (non-GAAP measures) in the annual report:

Gross Billings:	Gross billings include the value of clients' purchase of media through Adform's platform plus platform and other fees. The value of media purchased, not attributable to Adform, is recognised as media costs and netted out from gross billing to revenue.
EBITDAC:	Operating profit/loss (EBIT) before depreciation, amortisation, capitalization, deduction of office lease payments and special items
EBITDA:	Operating profit/loss (EBIT) before depreciation and amortisation
EBITDA before special items:	EBITDA excluding special items such as IPO related costs, shared-based payments, restructuring costs and impairment
NIBD:	Cash less interest-bearing loans and borrowings (current and non-current)

Consolidated Financial Statements 1 January – 31 December

Notes

30 Significant accounting estimates and judgements

In connection with the preparation of the consolidated financial statements, Management has made accounting estimates and judgements affecting the assets and liabilities reported at the balance sheet date as well as the income and expenses reported for the financial period.

Management continuously reassess these estimates and judgements based on a number of factors in the given circumstances. The following accounting estimates are considered significant for the financial reporting.

Revenue and related balance sheet accounts

Adform has several revenue streams that are based on different pricing models, including volume-based revenue, percent of budget, revenue sharing and other fees. Adform has concluded that it for accounting purposes acts as an agent in relation to the transaction services, which is processed between an advertiser, media agency or publisher (i.e. the customers). Therefore, Adform's revenue from transaction services consist of the commission income, which is recognised in the income statement, when the services have been delivered.

Due to the activity, the Group is, however, subject to potential chargeback risk and other types of credit risk from transactions processed between an advertiser, media agency or publisher (i.e. the customers).

In the event that Adform is not able to collect a receivable related to the processed transactions, or if the third party refuses or is unable, due to closure, bankruptcy or any other reason, to reimburse Adform, Adform may in some situations bear the loss.

The invoicing to the media agencies is recognised as 'Receivables related to trading orders' in the primary financial statements until settled by payment. The receivable represents the total selling price for transaction services delivered by the Group on behalf of third party where the Group, as part of its activities, performs the order processing and has the credit risk. The invoicing from the Publisher is recognised as 'Payables related to trading orders' in the primary financial statements until settled by Adform. As Adform is responsible for the netting of these items, the individual working capital components come to a level that does not directly relate to Adform's recognised revenue. When seen as net working capital then the payables element has balanced the receivables.

Although Adform has put in place policies to manage this credit risk, it may experience losses in the future. Any increase in chargebacks not paid by Adforms' customers default on any other obligations to Adform could have a material adverse effect on the Group's business, financial condition and results of operation. Credit risk and ageing analysis is further described in note 23.

Development projects

For development projects, Management estimates on an ongoing basis whether this is likely to generate future economic benefits for the Group in order to qualify for recognition. The development projects are evaluated on technical as well as commercial criteria. The useful life of development projects is determined based on periodic assessments of actual useful life and the intended use for those assets. Such assessments are completed or updated when new events occur that have the potential to impact the determination of the useful life of the asset, i.e. when events or circumstances occur that indicate the carrying amount of the asset may not be recoverable and should therefore be tested for impairment. The development projects are disclosed in note 12.

Consolidated Financial Statements 1 January – 31 December

Notes

30 Significant accounting estimates and judgements - continued

Share-based compensation

The calculated fair value and subsequent compensation expenses for Adform's share-based compensation are subject to significant assumptions and estimates. The variables and the pricing model are described in note 3.

Deferred tax asset

Deferred tax assets are recognised to the extent that it is considered likely that tax profits will be realised in the foreseeable future (three to five years) in which tax losses etc. can be offset. The amount that can be recognised as deferred tax assets shall be determined on the basis of an estimate of the likely timing and amount of future taxable profits and taking into account applicable tax legislation. Forecasts of future profits in companies where deficits can be used are updated annually. At the end of the financial year, Management shall assess the extent to which the tax profits under applicable tax legislation could be realised in the foreseeable future and the tax rates in force at the time of application. On this basis, the recognition of deferred tax assets is reassessed.

Non-capitalised tax asset in Adform relate to tax losses that can be carried forward. These can be capitalised when the group shows the necessary positive results. The deferred tax is calculated at the tax rates applicable in the respective countries from which the deferred tax originates. The deferred tax is disclosed in note 15.

Contingent liabilities

The IT security incident constituted a reportable event pursuant to the GDPR, and Adform has complied with all such notifications requirements to the Danish Data Protection Authority or/and the impacted data subjects being the current and previous employees of the Adform group. In this regard, Adform notes that the Danish Data Protection Authority has closed the case without any fines or warnings issued, and also that no data subjects have raised any claims towards Adform. Hence, also in this regard, to the best of Management's knowledge, the incident will not lead to any situations that would in the future will constitute a legal and/or financial liability for Adform. It is judgement of management that contingency occurrence is remote. As a result of that, no contingent liability have to be disclosed in the annual report.


31 New standards, interpretations and amendments adopted by the Group

Adform Group has adopted relevant new or amended standards and interpretations as adopted by the EU and which are effective for the financial year 1 January – 31 December 2021. Adform Group has assessed that the new or amended standards and interpretations have not had any material impact on Adform Group's Annual Report in 2021.

At the date of authorisation of these financial statements, the Group has assessed the new and revised IFRS Standards that have been issued but are not yet effective. Based on the current business setup, none of the new standards or interpretations are expected to have a material impact on Adform Group's Annual Report.

32 Application of materiality

The consolidated financial statements are a result of processing large numbers of transactions and aggregating those transactions into classes according to their nature or function. When aggregated, the transactions are presented in classes of similar items in the consolidated financial statements. If a line item is not individually material, it is aggregated with other items of a similar nature in the consolidated financial statements or in the notes. The disclosure requirements are substantial in IFRS and the Group provides these specific required disclosures unless the information is considered immaterial to the economic decision-making of the readers of the financial statements or not applicable.



Parent company financial statements 1 January – 31 December

Parent company financial statements 1 January – 31 December

Income statement

Note	EUR'000	2021	2020
1	Revenue	77,494	65,944
	Cost of sales	-6,399	-5,082
	Gross profit/loss	71,095	60,862
2,3,4,6	Research and development costs	-24,032	-27,257
2,3,6	Sales and marketing expenses	-23,532	-20,207
2,3,6	Administrative expenses	-16,264	-13,148
	Operating profit/loss (EBIT)	7,267	250
	Income from subsidiaries	2,006	2,350
7	Financial income	2,762	4,826
8	Financial expenses	-3,627	-6,727
	Profit/loss before tax	8,408	700
9	Tax for the year	2,796	720
	Profit/loss for the year	11,204	1,420

Statement of comprehensive income

Note	EUR'000	2021	2020
	Profit/loss for the year	11,204	1,420
	Other comprehensive income		
	<i>Items that may be reclassified to the income statement in subsequent periods:</i>		
	Exchange differences in translation	2	-31
	Other comprehensive income/loss for the year, net of tax	2	-31
	Total comprehensive income for the year	11,206	1,389

Parent company financial statements 1 January – 31 December

Balance sheet

Note	EUR'000	2021	2020
ASSETS			
Non-current assets			
11	Intangible assets	12,633	16,680
12	Tangible assets	2,507	526
13	Right of use of assets	2,031	3,127
14	Investment in subsidiaries	128	129
15	Deferred tax assets	5,702	2,267
16	Other non-current assets	101	76
Total current assets		23,102	22,805
Current assets			
17,18	Trade receivables	64,032	67,197
	Receivables from subsidiaries	11,193	8,263
18	Other receivables	581	459
	Prepayments	1,646	1,199
18	Cash	24,267	15,276
Total current assets		101,719	92,394
TOTAL ASSETS		124,821	115,199

Note	EUR'000	2021	2020
EQUITY AND LIABILITIES			
Equity			
19	Share capital	94	93
	Foreign currency translation reserve	32	30
	Reserve for development cost	9,549	12,133
	Retained earnings	21,266	9,240
Total equity		30,941	21,496
Non-current liabilities			
20,25	Interest-bearing loans and borrowings	1,326	2,261
15	Deferred tax liabilities	0	0
		1,326	2,261
Current liabilities			
20,25	Interest-bearing loans and borrowings	1,676	1,492
21,25	Trade payables	74,354	73,082
	Income tax payable	638	67
	Payables to subsidiaries	12,039	13,405
22,25	Other liabilities	3,847	3,396
		92,554	91,442
Total liabilities		93,880	93,703
TOTAL EQUITY AND LIABILITIES		124,821	115,199

Parent company financial statements 1 January – 31 December

Statement of changes in equity

2021					
EUR'000	Share capital	Foreign currency translation reserve	Reserve for development cost	Retained earnings	Total equity
Equity 1 January 2021	93	30	12,133	9,240	21,496
Profit for the year	0	0	-2,584	13,788	11,204
Other comprehensive income					
Foreign currency translation	0	2	0	0	2
Total other comprehensive income	0	2	0	0	2
Total comprehensive income for the year	0	2	-2,584	13,788	11,206
Transactions with owners					
Share-based payments	0	0	0	-21	-21
Capital increase	1	0	0	1,024	1,025
Settlement of warrants	0	0	0	-2,765	-2,765
Total transactions with owners	1	0	0	-1,762	-1,761
Equity 31 December 2021	94	32	9,549	21,266	30,941

2020					
EUR'000	Share capital	Foreign currency translation reserve	Reserve for development cost	Retained earnings	Total equity
Equity 1 January 2020	93	61	15,445	4,328	19,927
Profit for the year	0	0	-3,312	4,732	1,420
Other comprehensive income					
Foreign currency translation	0	-31	0	0	-31
Total other comprehensive income	0	-31	0	0	-31
Total comprehensive income for the year	0	-31	-3,312	4,732	1,389
Transactions with owners					
Share-based payments	0	0	0	180	180
Total transactions with owners	0	0	0	180	180
Equity 31 December 2020	93	30	12,133	9,240	21,496

Parent company financial statements 1 January – 31 December

Cash flow statement

Note	EUR'000	2021	2020
	Profit/loss before tax	8,408	700
6	<i>Adjustment for:</i>		
	Amortisation, depreciation and impairment	9,662	12,497
	Dividends from subsidiaries	-2,006	-2,350
7,8	Financial items, net (financial income and expenses)	865	1,901
	Other non-cash items	-21	180
	Cash flow from operating activities before changes in working capital	16,908	12,928
	Changes in working capital	20	2,473
	Cash flow from operations	16,928	15,401
	Financial costs, net	-672	-144
9	Income taxes received	-68	0
	Cash flow from operating activities	16,188	15,173
11	Investments in intangible assets	-2,963	-3,821
12	Investments in tangible assets	-2,437	-259
14	Investments in subsidiaries	-4	0
16	Change in other non-current assets	-25	-45
	Dividends from subsidiaries	2,006	2,350
	Cash flow from investing activities	-3,423	-1,775
25	Payment of lease commitments	-1,854	-1,870
8	Payment of lease interest	-194	-222
25	Repayment of debt to credit institutions	0	-12,881
25	Payment of interest related to debt to credit institutions	0	-1,449
3	Cash settlement of warrants	-2,765	0
	Proceeds from capital increase	1,025	0
	Cash flow from financing activities	-3,788	-16,422
	Net cash flow	8,977	-3,024
	Currency adjustments	14	93
	Cash, 1 January	15,276	18,393
	Cash¹ 31 December	24,267	15,276

The above cannot be derived directly from the income statement and the balance sheet.

Other non-cash items mainly relate to recognised costs from share-based payments.

¹ Cash comprises cash at bank and in hand

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Notes to the consolidated financial statements

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Notes to the consolidated financial statements

1 Revenue

Adform's software platform consists of a number of individual products that each plays a role in the digital advertising process.

The Executive Board monitors and operates the Group as one segment in respect of earnings, covering business activities with customers on both the buy side (advertisers and agencies) and the sell side (publishers).

Revenue allocation by region:

Revenue activities are monitored based on the location of respective customers. The revenue is attributed to the geographical market segment Nordic if it is generated by the offices in Denmark, Sweden, Norway and Finland. The revenue generated outside Nordic is reported as International.

EUR'000	2021	2020
Nordic	24,674	21,503
International	52,820	44,441
Total revenue	77,494	65,944

Revenues per customer category:

EUR'000	2021	2020
Revenue from Buy Side (comprises the fees paid by agencies and advertisers)	64,177	53,536
Revenue from Sell Side (comprises the fees paid by publishers)	13,317	12,408
	77,494	65,944

Revenues per product category:

EUR'000	2021	2020
Trading platforms	50,380	42,113
Ad serving	17,587	15,077
Data	7,752	7,523
Other Services	1,775	1,231
	77,494	65,944

In 2021 and in 2020, no customers accounted for more than 10% of total revenue.

Adform has established normal bonus schedules with large customers, where bonuses are released on either a quarterly or an annual basis. Bonus schedules are generally based on total spend through the platform.

Adform does not incur material direct costs in obtaining contracts with customers.

Gross billings

Adform has several revenue streams that are based on different pricing models, including activity-based revenue, percent of media spend, revenue share, subscription-based and other fees models. Adform's gross billings includes the value of clients' purchase of media through Adform's platform plus platform and other fees. The value of media purchased, which is not attributable to Adform, is recognised as media costs and netted out from gross billings (non-IFRS) to revenue. Adform's revenue as a percentage of gross billings can fluctuate due to product mix, the types of services and features selected by clients through the Adform platform and

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Notes

1 Revenue – continued

certain volume discounts. Adform reviews gross billings for internal management purposes to assess underlying business momentum, market shares and trading scale as well as to adequately plan for working capital needs and monitor collection risk. Management believes that gross billings represents a good guide to the overall activity of the company.

The following table provides a reconciliation of revenue as reported under IFRS to gross billings (non-IFRS):

EUR'000	2021	2020
Gross billings (non-IFRS)	347,091	309,946
Media costs (non-IFRS)	-269,597	-244,002
Reported revenue according to IFRS	77,494	65,944

Set out below is the disaggregation of the Group's revenue from contracts with customers.

Timing of revenue recognition from customers:

EUR'000	2021	2020
Services transferred at a point of time	77,494	65,944
Services transferred over time	0	0
	77,494	65,944

Adform has concluded that it transfers control over its services (i.e. advertisers and agencies buying of ad inventory, publishers selling ad inventory, and serving of the ad actual impression), at a point in time, because this is when the customer (publishers and advertisers) benefits from the automated ad trading and ad serving performed by the Group's software platform.

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2 Staff cost

EUR'000

	2021	2020
Wages and salaries	6,801	6,226
Other expenses for social security	254	188
Share-based payments (refer to note 3)	-21	180
Other employee expenses	40	29
	7,074	6,623
Development costs capitalised as intangible assets	0	0
	7,074	6,623
<i>Average number of employees</i>	28	27
<i>Remuneration to the Executive Board</i>	1,052	606
Pension	27	21
Share-based compensation expenses	-44	6
	1,035	633
<i>Compensation to the Board of Directors</i>		
Compensation	151	128
Share-based compensation expenses	7	11
	158	139

Further information about staff cost is disclosed in note 2 in the consolidated financial statements.

3 Share-based payments

The share option programmes are issued by the parent company. Information is disclosed in note 3 in the consolidated financial statements.

4 Research and development costs

Adform's research and development activities focuses on the development of the Adform product platform. Research and development costs that are not eligible for capitalisation have been expensed in the period and they are recognised in research and development costs.

EUR'000	2021	2020
This years incurred research and development costs	19,389	19,492
Amortisation of intangible assets	6,807	7,523
Impairment of intangible assets	323	2,185
Depreciation of tangible assets and right-of-use assets	339	1,828
Development costs recognised in intangible assets	-2,826	-3,771
Development costs recognised in research and development costs	24,032	27,257

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5 Fees to independent auditors

EUR'000	2021	2020
Fee for statutory audit	59	38
Other assurance services	0	0
Total audit related services	59	38
Tax and VAT advisory services	11	72
Other services	32	26
Total non-audit services	43	98
Total fees to independent auditors	102	136

For 2021, expenses related to other non-audit services were mainly affected by tax consultations and accounting assistance related to leases and SBP programme. For 2020, expenses related to audit services and other non-audit services were mainly affected by consultations regarding R&D activities and SBP programme.

6 Amortisation, depreciation and impairment

EUR'000	2021	2020
Amortisation of intangible assets	6,995	7,621
Impairment of intangible assets	323	2,185
Depreciation of tangible assets	456	848
Depreciation of right-of-use of assets	1,888	1,843
	9,662	12,497

Amortisation and impairment of intangible assets has been recognised in the income statement as follows:

EUR'000	2021	2020
Research and development costs	7,130	9,708
Sales and marketing expenses	130	43
Administrative expenses	58	55
	7,318	9,806

Further information about the impairment is disclosed in note 6 in the consolidated financial statements.

7 Financial income

EUR'000	2021	2020
Interest income on financial assets measured at amortised cost	15	14
Foreign exchange gains and adjustments	2,747	4,812
	2,762	4,826

Parent company financial statements 1 January – 31 December

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8 Financial expense

EUR'000	2021	2020
	0	1,449
Interest expenses on financial liabilities measured at amortised cost, credit institution		
Interest expenses on financial liabilities measured at amortised cost, other	0	0
Foreign exchange losses and adjustments	3,290	4,971
Interest expenses from leases (right-of-use assets)	194	222
Other interest expenses	143	85
	3,627	6,727

9 Tax for the year.

EUR'000	2021	2020
Current income tax charge for the year	-638	-442
Recognition of un-recognised tax asset from previous years	3,902	787
Change in deferred tax	-468	375
Adjustment to tax for prior years	0	0
Total tax for the year (positive amount = income, negative amount =expense)	2,796	720
Deferred tax on other comprehensive income	0	0

Tax reconciliation	2021		2020	
	EUR '000	%	EUR '000	%
Profit/loss before tax	8,408		700	
Tax using the Danish corporation tax rate	-1,850	22 %	-154	22 %
Adjustment for tax prior year	0	0 %	0	0 %
Recognition of un-recognised tax assets from				
previous years	3,902	-46 %	787	-76 %
Non-taxable dividend income	441	-5 %	517	-74 %
Non-capitalised income	357	-4 %	0	%
Non-deductible expenses	-54	1 %	-430	-26 %
Effective tax / tax rate for the year	2,796	-33 %	720	-102 %

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10 Government grants

Tax credit scheme in Denmark

For 2018, the parent company have recognised a tax assets related to negative taxable income from development costs due to the Danish tax credit scheme, and therefore a deferred tax assets of EUR 694 thousand is recognised as of 31 December 2021. The parent company currently awaits the Danish tax authority's approval.

COVID-19 compensations and relief

As a result of the COVID-19 pandemic Adform A/S have utilised the option to temporality postpone the payment of payroll taxes of total EUR 154 thousand, which will be paid in 2022

11 Intangible assets

EUR'000	Completed development projects	Licenses	Total
Cost as at 1 January 2021	44,946	2,964	47,910
Foreign currency translation adjustments	16	1	17
Additions	2,826	439	3,265
Cost as at 31 December 2021	47,788	3,404	51,192
Amortisation as at 1 January 2021	28,401	2,829	31,230
Foreign currency translation adjustments	12	-1	11
Impairment	323	0	323
Amortisation	6,775	220	6,995
Amortisation as at 31 December 2021	35,511	3,048	38,559
Carrying amount 31 December 2021	12,277	356	12,633

EUR'000	Completed development projects	Licenses	Total
Cost as at 1 January 2020	40,999	2,903	43,902
Foreign currency translation adjustments	176	11	187
Additions	3,771	50	3,821
Cost as at 31 December 2020	44,946	2,964	47,910
Amortisation as at 1 January 2020	18,797	2,520	21,317
Foreign currency translation adjustments	96	11	107
Impairment	2,185	0	2,185
Amortisation	7,323	298	7,621
Amortisation as at 31 December 2020	28,401	2,829	31,230
Carrying amount 31 December 2020	16,545	135	16,680

Further information about intangible assets is disclosed in note 13 in the consolidated financial statements.

Parent company financial statements 1 January – 31 December

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12 Tangible assets

Tangible assets consists of IT equipment, leasehold improvements and other fixtures and fittings.

EUR'000	2021	2020
Cost as at 1 January	9,399	9,099
Foreign currency translation adjustments	4	41
Additions	2,437	259
Cost as at 31 December	11,840	9,399
Depreciation and impairment losses as at 1 January	8,873	7,993
Foreign currency translation adjustments	4	32
Depreciation	456	848
Depreciation and impairment as at 31 December	9,333	8,873
Carrying amount 31 December	2,507	526

13 Leases

The main recognized right-of-use of asset is property for which the parent company lease office premises and data centres.

Right-of use assets specifies as highlighted in the following:

EUR'000	2021	2020
Carrying amount as of 1 January	3,127	3,933
Foreign currency translation adjustments	1	16
Remeasurement	508	-319
Additions for the year	283	1,340
Depreciations for the year	-1,888	-1,843
Carrying amount total right-of-use assets	2,031	3,127

The carrying amount of the total right-of-use assets can be specified in the following lease classes:

EUR'000	2021	2020
Property	863	621
IT and other fixtures and equipment	1,168	2,506
Carrying amount total right-of-use assets	2,031	3,127

Parent company financial statements 1 January – 31 December

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13 Leases – continued

Analysis of lease liabilities, showing the remaining contractual maturities, is provided in the following table:

EUR'000	2021	2020
Less than one year	1,777	1,650
Between one and five years	1,382	2,399
More than five years	0	0
Total contractual cash flows	3,159	4,049
Carrying amount	3,002	3,753
Maturity of carrying amount		
Non-current	1,326	2,261
Current	1,676	1,492
Total lease liabilities	3,002	3,753

Lease liabilities are recognised in Interest-bearing loans and borrowings.

The profit or loss impact of leases recognised for the year are specified below:

EUR'000	2021	2020
Depreciations for the year	1,888	1,843
Interest expenses on lease liabilities	194	222
Expenses related to short-term leases	0	0
Expenses related to low-value-leases	0	0
Total effect in the income statement	2,082	2,065

Total cash outflow relating to leases was EUR 2,048 thousand for the period.

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14 Investments in subsidiaries

EUR'000	2021	2020
Cost as at 1 January	129	131
Foreign currency translation adjustments	-1	-2
Additions	4	0
Disposals	-4	0
Cost as at 31 December	128	129
Value adjustments as at 1 January	0	0
Value adjustments as at 31 December	0	0
Carrying amount 31 December	128	129

Name	Ownership	Registered office
Adform Lithuania UAB	100 %	Lithuania
Adform London Ltd.	100 %	UK
Adform Sweden AB	100 %	Sweden
Adform Norway AS	100 %	Norway
Adform Italy S.r.l	100 %	Italy
Adform Germany GmbH	100 %	Germany
Adform Software Spain S.L	100 %	Spain
Adform Finland Oy	100 %	inland
Adform B.V.	100 %	Netherland
Adform Inc.	100 %	USA
Adform Sp.zo.o.	100 %	Poland
Adform s.r.o	100 %	Czech republic
Adform BY LLC	-----*	Belarus
Adform Technologies Pte Ltd. (Singapore)	100 %	Singapore
Adfrom (Australia) Pty Ltd.	100 %	Sydney
Adform (Pty) Ltd. (South Africa)	100 %	Johannesburg
Adform Technologies JSC (Turkey)	100 %	Istanbul
Adform Software (Shanghai) Co., Ltd.	100 %	Shanghai
Adform India LLP	100 %	Mumbai

* In 2020, The parent company owned 90% directly and 10% in-directly through Adform Lithuania UAB. Adform BY LLC was in 2020 undergoing a liquidation process. In 2021, the Company was finally liquidated through a solvent liquidation.

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15 Deferred tax

EUR'000	2021	2020
Deferred tax as at 1 January	2,267	1,473
Foreign currency translation adjustments	6	7
Utilisation of deferred tax assets	-473	0
Recognition of un-recognised tax assets from previous years	3,902	787
Deferred tax 31 December	5,702	2,267
<i>Recognised in the balance sheet as follows:</i>		
Deferred tax assets	5,702	2,267
Deferred tax liabilities	0	0
Deferred tax, net	5,702	2,267
<i>Specification of deferred tax:</i>		
Temporary differences on assets and liabilities, net	-1,387	-2,121
Tax loss carry-forwards	6,395	6,817
Recognised deferred tax asset related to tax credit	694	1,473
Non-recognised deferred tax asset	0	-3,902
Deferred tax, net	5,702	2,267

In 2021, a deferred tax asset of total EUR 5,702 thousand mainly relates to tax losses carried forward of EUR 6,395 thousand and negative taxable income from development costs for 2018 where the parent company expects to be able to make cash conversion due to the Danish tax credit scheme of total EUR 694 thousand offset by temporary differences on assets and liabilities EUR -1,387 thousand.

Information about the utilisation of the deferred tax asset recognised in 2021 is disclosed in note 15 in the consolidated financial statement

16 Other non-current assets

Other non-current assets consist of deposits.

EUR'000	2021	2020
Cost as at 1 January	76	31
Foreign currency translation adjustments	2	-2
Additions	23	63
Disposals	0	-16
Cost as at 31 December	101	76
Value adjustments	0	0
Carrying amount 31 December	101	76

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17 Trade receivables

EUR'000	2021	2020
Trade receivables	14,296	14,297
Receivables related to trading orders	49,736	52,900
	64,032	67,197

Further information about Trade receivables and Receivables related to trading orders is disclosed in note 17 in the consolidated financial statements. Credit risk and ageing analysis is further described in note 23.

18 Financial instruments by category

EUR'000	2021	2020
<i>Financial assets measured at amortised cost</i>		
Trade receivables	14,296	14,297
Receivables related to trading orders	49,736	52,900
Receivables from subsidiaries	11,193	8,263
Other receivables, non-current and current	581	459
Cash	24,267	15,276
	100,073	91,195
<i>Financial liabilities measured at amortised cost</i>		
Interest-bearing loans and borrowings, non-current	1,326	2,261
Interest-bearing loans and borrowings, current	1,676	1,492
Trade payables	4,420	5,227
Payables related to trading orders	69,934	67,855
Payables to subsidiaries	12,039	13,405
Other liabilities ¹	1,733	1,249
	91,128	91,489

¹ Excludes non-financial instruments such as public debt and staff payables of EUR 2,114 thousand (2020: EUR 2,147 thousand).

Further information about Financial instruments by category is disclosed in note 18 in the consolidated financial statements.

Parent company financial statements 1 January – 31 December

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19 Share capital

Please refer to note 19 in the consolidated financial statements.

20 Interest-bearing loans and borrowings

EUR'000	2021	2020
Non-current borrowings		
Debt to credit institutions	0	0
Finance lease liabilities	1,326	2,261
	1,326	2,261
Current borrowings		
Finance lease liabilities	1,676	1,492
	1,676	1,492
Maturity of current and non-current borrowings		
Less than one year	1,676	1,492
Between one and five years	1,326	2,261
More than five years	0	0
	3,002	3,753

Further information about Interest-bearing loans and borrowings is disclosed in note 20 in the consolidated financial statements.

21 Trade payables

The Company's trade payables split to trade payables and payables related to trading orders:

EUR'000	2021	2020
Trade payables	4,420	5,227
Payables related to trading orders	69,934	67,855
	74,354	73,082

Further information about Trade payables and Payables related to trading orders is disclosed in note 21 in the consolidated financial statements.

Parent company financial statements 1 January – 31 December

Notes

22 Other liabilities

EUR'000	2021	2020
Staff payables	1,804	1,538
Duties to public authorities	310	609
Other accrued expenses	1,733	1,249
	3,847	3,396

Further information about Other liabilities is disclosed in note 22 in the consolidated financial statements.

23 Credit risk, liquidity risk and currency risk

Adform A/S' financial risks and the management of these are in all material aspects identical to the disclosures made in note 23, Credit risk, liquidity risk and currency risk, to the consolidated financial statements, unless otherwise stated below.

Credit risk

The Company's credit risk also includes the risk related to receivables from subsidiaries.

As at 31 December, the ageing analysis of Trade receivables and Receivables related to trading orders is as follows:

EUR'000	Past due, but not impaired								
	Total carrying amount	Allowance for expected credit loss	Neither past due nor impaired	<30 days	31-60 days	61-90 days	91-180 days	181-360 days	>360 days
2021	64,032	-1,680	43,271	16,727	2,479	982	1,055	660	538
2020	67,197	-1,340	44,393	18,601	2,717	957	631	554	683

Generally, Adform A/S takes out credit insurances to cover a part of its outstanding receivables, however it does not have 100% insurance coverage on all its customers, and consequently Adform A/S is subject to credit risks on its customers. The insurance is waived on a customer balance if the customer has outstanding receivables past due over 90 days. As of 31 December 2021, the outstanding receivables covered by insurance amounted to 49%.

No significant losses were incurred in respect of individual trade receivables in 2020 and 2021 to date.

Parent company financial statements 1 January – 31 December

Notes

23 Credit risk, liquidity risk and currency risk – continued

Analysis of movements in allowance for expected credit losses regarding Trade receivables and Receivables related to trading orders:

EUR'000	2021	2020
Allowance for expected credit losses as at 1 January	-1,340	-1,607
Additions	-1,680	-1,340
Utilised	223	173
Unused amounts reversed	1,117	1,434
Allowance for expected credit losses 31 December	-1,680	-1,340

Further information is disclosed in note 23 in the consolidated financial statements.

Parent company financial statements 1 January – 31 December

Notes

23 Credit risk, liquidity risk and currency risk - continued

Liquidity risk

The table below summarises the maturity profile of the Company's financial liabilities based on contractual undiscounted payments.

EUR'000	Carrying amount	Contractual maturity incl. interest (cash flow)			
		Total	Within one year	1 to 5 years	> 5 years
31 December 2021					
Interest-bearing loans and borrowings, non-current	1,326	1,382	0	1,382	0
Interest-bearing loans and borrowings, current	1,676	1,777	1,777	0	0
Trade payables	4,420	4,420	4,420	0	0
Payables related to trading orders	69,934	69,934	69,934	0	0
Payables to subsidiaries	12,039	12,039	12,039	0	0
Other liabilities ¹	1,733	1,733	1,733	0	0
	91,128	91,285	89,903	1,382	0

¹ Excluding non-financial instruments such as public debt and staff payables of EUR 2,114 thousand (2020: EUR 2,147 thousand).

EUR'000	Carrying amount	Contractual maturity incl. interest (cash flow)			
		Total	Within one year	1 to 5 years	> 5 years
31 December 2020					
Interest-bearing loans and borrowings, non-current	2,261	2,399	0	2,399	0
Interest-bearing loans and borrowings, current	1,492	1,650	1,650	0	0
Trade payables	5,227	5,227	5,227	0	0
Payables related to trading orders	67,855	67,855	67,855	0	0
Payables to subsidiaries	13,405	13,405	13,405	0	0
Other liabilities ¹	1,249	1,249	1,249	0	0
	91,489	91,785	89,386	2,399	0

24 Capital management

Please refer to note 24 in the consolidated financial statements.

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25 Changes in liabilities arising from financing activities

EUR'000	1 January 2021	Cash flows	New leases	Other	31 December 2021
Non-current interest-bearing loans and borrowings (excluding items listed below)	0	0	0	0	0
Finance lease, non-current	2,261	0	204	-1,139	1,326
Finance lease, current	1,492	-1,854	79	1,959	1,676
Total liabilities from financing activities	3,753	-1,854	283	820	3,002

EUR'000	1 January 2020	Cash flows	New leases	Other	31 December 2020
Non-current interest-bearing loans and borrowings (excluding items listed below)	12,881	-14,330	0	1,449	0
Finance lease, non-current	2,677	0	949	-1,365	2,261
Finance lease, current	1,875	-2,092	391	1,318	1,492
Total liabilities from financing activities	17,433	-16,422	1,340	1,402	3,753

Other relates to rolled-up and accrued interest, reclassification of maturity of liabilities and foreign currency translation adjustments.

26 Commitments, contingencies, commitments and pledges etc.

Guarantees

A joint and several guarantees have been provided as security for the account with Danske Bank relating to Adform Norway AS, Adform Sweden AB and Adform Germany GmbH. For further description, please refer to note 26 in the consolidated financial statements.

Adform has provided guarantee of payments related to office rent of EUR 80.5 thousands.

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27 Related parties

Shareholders

Adform A/S has registered the following shareholders who hold 5% or more of the share capital:

- GCM Holding ApS, Copenhagen K, Denmark, 37.86%
- GRO Holding VIII ApS, Copenhagen K, Denmark, 27.06%
- VIA Equity Fund A K/S, Hellerup, Denmark, 22.52%

As a result of the shareholder agreement, share of voting rights do not necessarily in all instances correspond to share of ownership.

Other related parties

Other related parties of Adform with significant influence include the Board of Directors, Executive Board and their close family members. Related parties also include companies in which the aforementioned persons have control or significant interests.

Transactions with related parties and Management

Please refer to note 27 in the consolidated financial statements.

In addition to the description in note 27 to the consolidated financial statements of related parties and transactions with these, related parties of Adform A/S comprise its subsidiaries, reference is made to group structure in note 14. In 2021, Adform A/S had the following transactions with other related parties, which were all made on market terms:

- Internal revenue of EUR 4,600 thousand (2020: EUR 3,453 thousand)
- Costs from subsidiaries for sales, back office, development, management and distribution services of EUR 71,986 thousand (2020: EUR 63,630 thousand)
- Dividends received from subsidiaries of EUR 2,006 thousand (2020: EUR 2,350 thousand)
- Receivables from subsidiaries of EUR 11,193 thousand (2020: EUR 8,263 thousand)
- Payables to subsidiaries of EUR 12,039 thousand (2020: EUR 13,405 thousand)

28 Events after reporting period

Please refer to note 28 in the consolidated financial statements.

Parent company financial statements 1 January – 31 December

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29 Accounting policies

The parent company financial statements of Adform A/S have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and additional Danish requirements applying to entities of reporting class C (large).

The parent company financial statements are prepared based on the standards and interpretations that are effective as of 31 December 2021.

The parent company financial statements have been prepared on a historical cost basis.

The parent company financial statements are presented in EUR. All values are rounded to the nearest thousand (EUR'000), except when otherwise indicated.

The parent company has the same accounting policies for recognition and measurement as Group. The parent company's accounting policies deviate from the Group's accounting policies as described below. For detailed description of the group's accounting policies please refer to the consolidated financial statements, note 29.

Supplementary accounting policies for the Parent Company

Income statement

Income from investment in subsidiaries

Dividend from investments in subsidiaries is recognised in the income statement in the year of declaration. Distributions of dividend where the dividend exceeds the profit for the year or where the carrying amount of the Company's investments in the subsidiary exceeds the carrying amount of the subsidiary's net asset value will be evidence of impairment, meaning that an impairment test must be conducted.

Balance sheet

Investment in subsidiaries

Investments in subsidiaries are measured at cost. Cost includes the consideration measured at fair value plus direct purchase costs. In case of evidence of impairment, an impairment test must be conducted. Investments are written down to the lower of the carrying amount and the recoverable amount.

Impairment of assets

The carrying amount of investments in subsidiaries and associates are tested annually for impairment.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. Assets are written down to the lower of the carrying amount and the recoverable amount.

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29 Accounting policies - continued

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the net present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists.

Equity

Reserve for development costs

The reserve for development costs comprises recognised development costs. The reserve cannot be used to distribute dividend or cover losses. The reserve will be reduced or dissolved if the recognised development costs are no longer part of the Company's operations by a transfer directly to the distributable reserves under equity.

30 Significant accounting estimates and judgements

In connection with the preparation of the parent company financial statements, Management has made accounting estimates and judgements that affect the assets and liabilities reported at the balance sheet date as well as the income and expenses reported for the financial period. Management continuously reassesses these estimates and judgements based on a number of other factors in the given circumstances.

Management assesses that, in respect of the financial reporting for the parent company, no accounting estimates or judgements are made when applying the parent company's accounting policies, which are significant to the financial reporting apart from those disclosed in note 30 to the consolidated financial statements.

31 New standards, interpretations and amendments adopted by the company

The description in note 31 for the group regarding new standards issued but not yet effective, fully cover the parent company as well.

32 Application of materiality

Reference is made to note 32 in the consolidated financial statement for description of applying materiality to the financial statements.