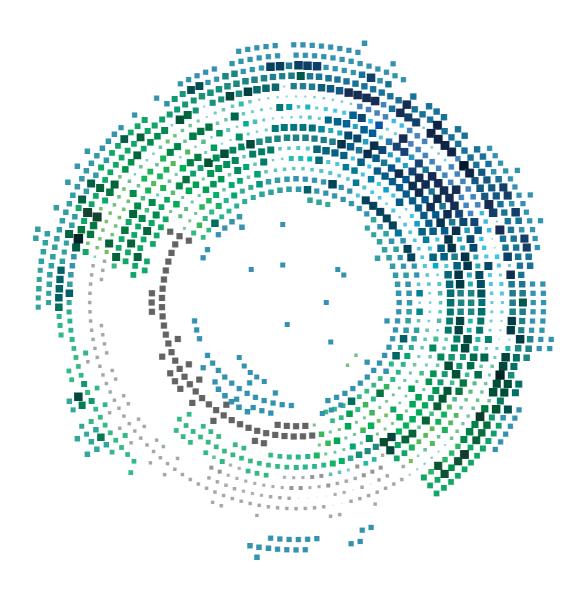
Deloitte.



Experis A/S

Oldenburg Alle 3, 1. 2630 Taastrup CVR No. 26183162

Annual report 2021

The Annual General Meeting adopted the annual report on 17.06.2022

DocuSigned by:
Niels Bang
84EB0A7D38BC46A

Niels Vahman Bang

Chairman of the General Meeting

Experis A/S | Contents

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Experis A/S | Entity details 2

Entity details

Entity

Experis A/S Oldenburg Alle 3, 1. 2630 Taastrup

Business Registration No.: 26183162 Registered office: Høje Taastrup

Financial year: 01.01.2021 - 31.12.2021

Board of Directors

Donald Olvis Mondano, Chairman Niels Vahman Bang Søren Boserup Federico La Manna Heidi Brock Rubæk

Executive Board

Heidi Brock Rubæk, Managing Director

Auditors

Deloitte Statsautoriseret Revisionspartnerselskab Weidekampsgade 6 2300 Copenhagen S

Statement by Management

The Board of Directors and the Executive Board have today considered and approved the annual report of Experis A/S for the financial year 01.01.2021 - 31.12.2021.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2021 and of the results of its operations for the financial year 01.01.2021 - 31.12.2021.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Copenhagen, 17.06.2022

Executive Board

DocuSigned by: Heidi Brock Ruboek

Heidi Brock Rubæk **Managing Director**

Board of Directors

ocuSigned by: 0D9D1BFAD1F34D1...

Donald Olvis Mondano

Chairman

-DocuSigned by:

Søren Boserup

8083DDD65D2544. Søren Boserup

DocuSigned by:

1578B4D12BFF4C8... Heidi Brock Rubæk

Heidi Brock Ruback

·DocuSigned by: Niels Bang

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Niels Vahman Bang

Federico La Manna

Independent auditor's report

To the shareholder of Experis A/S

Opinion

We have audited the financial statements of Experis A/S for the financial year 01.01.2021 - 31.12.2021, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2021 and of the results of its operations for the financial year 01.01.2021 - 31.12.2021 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence
 that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
 material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Copenhagen, 17.06.2022

Deloitte

Statsautoriseret Revisionspartnerselskab CVR No. 33963556

— Docusigned by: Łim Takata Mülke _EB0B88201973471...

Kim Takata Mücke

State Authorised Public Accountant Identification No (MNE) mne10944

Management commentary

Financial highlights

	2021	2020	2019	2018	2017
	EUR'000	EUR'000	EUR'000	EUR'000	EUR'000
Key figures					
Revenue	73,610	70,691	12,289	15,508	14,350
Gross profit/loss	3,757	2,684	1,529	925	2,266
Operating profit/loss	(22)	(665)	(70)	(1,403)	72
Net financials	(3,497)	(2,119)	(11,704)	(1)	(8)
Profit/loss for the year	378,397	(2,762)	36,982	(1.404)	64
Total assets	2,254,933	2,073,630	1,976,961	4,617	5,400
Investments in property, plant and equipment	3	12	0	0	8
Equity	1,286,862	1,515,027	1,972,241	(454)	953
Average number of employees	20	14	7	8	19
Ratios					
Gross margin (%)	5.10	3.80	12.44	5.96	15.79
EBIT margin (%)	(0.03)	(0.94)	(0.57)	(9.05)	0.50

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the CFA Society Denmark.

Gross margin (%):

Gross profit/loss * 100

Revenue

EBIT margin (%):

Operating profit/loss * 100

Revenue

Primary activities

Experis A/S is a temporary employee agency who provides temporary workers, consultants and manages the temporary workers in other entities by contract.

Our vision is to be known as the best provider of solutions within our field. This vision will be supported by our strategy to deliver better services and offer competitive prices and improved provision of consultants and permanent staff.

In addition, the Company acts as holding company for a number of the European countries as well as Canada within the Manpower Group

Development in activities and finances

In 2021, Experis A/S acquired three entities from the Manpower Group as part of the overall purpose of Experis A/S being the shareholder of various subsidiaries in the Group. Other than acquisitions, the revenue and expenses have increased at a moderate level throughout the year.

Profit/loss for the year in relation to expected developments

Based on the expectations from last year, we have increased revenue by more than 1 % and have therefore reached our expectations on revenue growth.

We did not reach our expected operating profit of EUR150k as we realised an operating loss of EUR -22k. This is however still deemed satisfying, considering that some contracts have been renegotiated with effect in 2021.

Uncertainty relating to recognition and measurement

Management believes that the income statement for the year gives a fair presentation of the Company's financial performance and that no uncertainty exists which has impacted the basis for the financial development and performance.

Outlook

Expectations for 2022 is a decrease in revenue as a result of change in contracts, but due to improved margins an increase in both gross profit and operating results is expected.

Environmental performance

At Experis A/S we are part of making the world greener, as we are trying to create a better environment for now and for the future generations.

Statutory report on corporate social responsibility

Corporate responsibility is an important priority for the Company. We believe businesses have a responsibility to be a positive contributor to societal change. Our commitment to social responsibility extends to human capital, diversity and inclusion, human rights and fair employment, worker health and safety and climate change.

Statutory report on the underrepresented gender

In Experis A/S the executive management consist of 100% females.

Statutory report on data ethics policy

We follow the same policies as the ManpowerGroup and we thrive on keeping data safe.

We refer to the description of the data ethics in the annual report and proxy statement of ManpowerGroup Inc. at https://investor.manpowergroup.com/annual-meetings.

Experis A/S | Management commentary

9

Events after the balance sheet date

No events have occurred after the balance sheet date to this date which would influence the evaluation of this annual report.

Income statement for 2021

		2021	2020
	Notes	EUR'000	EUR '000
Revenue	2	73,610	70,691
Production costs		(69,853)	(68,007)
Gross profit/loss		3,757	2,684
Administrative expenses	3	(3,779)	(3,349)
Operating profit/loss		(22)	(665)
Income from investments in group enterprises		381,916	0
Other financial income	5	1,092	2,024
Other financial expenses	6	(4,589)	(4,143)
Profit/loss before tax		378,397	(2,784)
Tax on profit/loss for the year		0	22
Profit/loss for the year	7	378,397	(2,762)

Balance sheet at 31.12.2021

Assets

		2021	2020
	Notes	EUR'000	EUR'000
Other fixtures and fittings, tools and equipment		10	11
Property, plant and equipment	8	10	11
Investments in group enterprises		2,234,469	2,043,245
Financial assets	9	2,234,469	2,043,245
Fixed assets		2,234,479	2,043,256
Trade receivables		2,875	20,783
Receivables from group enterprises		52	1,088
Other receivables		16,789	8,251
Prepayments	10	738	252
Receivables		20,454	30,374
Current assets		20,454	30,374
Assets		2,254,933	2,073,630

Equity and liabilities

		2021	2020
	Notes	EUR'000	EUR'000
Contributed capital		51,100	63,682
Share premium		1,400,363	1,949,094
Retained earnings		(209,101)	(542,998)
Proposed dividend		44,500	45,249
Equity		1,286,862	1,515,027
Bank loans		422.004	206 250
		433,094	296,359
Trade payables		1,530	27,115
Payables to group enterprises		531,203	231,176
Other payables		2,244	3,953
Current liabilities		968,071	558,603
Liabilities		968,071	558,603
		•	
Equity and liabilities		2,254,933	2,073,630
Events after the balance sheet date	1		
Staff costs	4		
Contingent assets	11		
Contingent liabilities	12		
Non-arm's length related party transactions	13		
Group relations	14		

Statement of changes in equity for 2021

	Contributed	Share	Retained	Proposed	
	capital	premium	earnings	dividend	Total
	EUR'000	EUR'000	EUR'000	EUR'000	EUR'000
Equity beginning of year	63,682	1,949,094	(542,998)	45,249	1,515,027
Decrease of capital	(12,582)	(548,731)	0	0	(561,313)
Ordinary dividend paid	0	0	0	(45,249)	(45,249)
Profit/loss for the year	0	0	333,897	44,500	378,397
Equity end of year	51,100	1,400,363	(209,101)	44,500	1,286,862

Experis A/S | Notes

Notes

1 Events after the balance sheet date

No events have occurred after the balance sheet date to this date which would influence the evaluation of this annual report.

2 Revenue

Experis A/S operates in Denmark and with reference to Article 96 of the Danish Financial Statement Act, Experis A/S does not disclose segment information.

3 Fees to the auditor appointed by the Annual General Meeting

With reference to the Danish Financial Statements Act Article 96 (3), Experis A/S will not disclose the fee to the auditor, as this is included in the consolidated financial statements of the parent entity of Experis A/S, Manpower Group Inc.

4 Staff costs

	2021	2020
	EUR'000	EUR'000
Wages and salaries	1,876	1,722
Pension costs	168	128
Other social security costs	91	74
	2,135	1,924
Average number of full-time employees	20	14

Staff costs include wages and salaries to management and permanent staff only, which are presented as part of administrative expenses. Costs to temporary workers are presented as productions costs.

Remuneration to the executive management

With reference to Article 98 b (3) of the Danish Financial Statements Act, Experis A/S will note disclose remuneration to the executive management.

5 Other financial income

	2021	2020
	EUR'000	EUR'000
Financial income from group enterprises	868	875
Other interest income	31	76
Exchange rate adjustments	193	1,073
	1,092	2,024

Experis A/S | Notes

6 Other financial expenses

	2021	2020
	EUR'000	EUR'000
Financial expenses from group enterprises	1,780	1,755
Other interest expenses	2,541	2,121
Exchange rate adjustments	268	267
	4,589	4,143

7 Proposed distribution of profit and loss

	2021	2020
	EUR'000	EUR'000
Ordinary dividend for the financial year	44,500	45,249
Retained earnings	333,897	(48,011)
	378,397	(2,762)

Other fixtures

8 Property, plant and equipment

	and fittings, tools and equipment EUR'000
Cost beginning of year	12
Additions	3
Cost end of year	15
Depreciation and impairment losses beginning of year	(1)
Depreciation for the year	(4)
Depreciation and impairment losses end of year	(5)
Carrying amount end of year	10

9 Financial assets

Investments in
group
enterprises
EUR'000
2,081,245
191,224
2,272,469
(38,000)
(38,000)
2,234,469

Experis A/S | Notes 16

		Equity			
Investments in		Corporate	interest	Equity	Profit/loss
subsidiaries	Registered in	form	%	EUR'000	EUR'000
Manpower France Holding SAS	France	SAS	100.00	379,681	(13,177)
Manpower Italia S.R.L.	Italy	S.R.L	99.00	187,516	24,428
ManpowerGroup Netherlands B.V.	Netherlands	B.V.	100.00	40,447	(21,928)
ManpowerGroup AS	Norway	AS	100.00	35,006	99
ManpowerGroup AB	Sweden	AB	100.00	41,196	(550)
ManpowerGroup Deutschland Verwaltungs GmbH	Germany	GmbH	100.00	7,332	(149,303)
S.A. Manpower (Belgium) N.V.	Belgium	S.A.	100.00	20,288	(3,571)
ManpowerGroup Solutions Belgium SA/NV	Belgium	S.A.	100.00	1,875	224
Manpower Services Canada Ltd.	Canada	Ltd.	100.00	28,540	3,566
Manpower Group Oy	Finland	Oy	100.00	14,720	732

10 Prepayments

The prepayments relates to various prepaid expenses, such as insurance and other cost.

11 Contingent assets

Experis A/S has a non-recognised deferred tax asset relating to tax loss carryforwards of EUR 35.4m.

12 Contingent liabilities

Experis A/S has a termination notice period relating to leasehold agreements representing a minimum commitment of EUR 24k.

13 Non-arm's length related party transactions

With reference to the Danish Financial Statement act §98 C, the entity have had a transaction with its subsidiary in France of 292m EUR, which has not accrued interest throughout the period.

14 Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group: ManpowerGroup Inc., Milwaukee, Wisconsin, USA.

The consolidated financial statements of ManpowerGroup Inc. can be obtained from https://investor.manpowergroup.com/financial-information/annual-report.

Accounting policies

Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

Changes in accounting policies

The entity has changed accounting policies relating to its reporting class, as the entity from 2021 are applying the policies for reporting class C (Large). In 2020 the entity applied policies for reporting class C (Medium). The change has had no impact on recognition and measurement. From 2021 the financial statements include a few more disclosures.

Consolidated financial statements

Referring to section 112(2) of the Danish Financial Statements Act, no consolidated financial statements have been prepared.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Income statement

Revenue

Revenue from the sale of services is recognised in the income statement concurrently with delivery of services to the Company's clients. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed

Production costs

Production costs comprise costs to consultants, third party hired temporary workers and temporary workers employed to achieve revenue for the financial year.

Administrative expenses

Administrative costs comprise expenses incurred for management and administration of the Company, including

expenses for the selling and administrative staff and corporate costs.

Income from investments in group enterprises

Income from investments in group enterprises comprise dividends received from group enterprises in the financial year.

Other financial income

Other financial income comprises interest income, including interest from group enterprises, and exchange gains.

Other financial expenses

Other financial expenses comprise interest expenses, including interest paid to group enterprises, and exchange losses.

Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

Balance sheet

Property, plant and equipment

Other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made over 5 years on basis of the estimated useful lives of the assets.

Gains and losses from the sale of property, plant and equipment are calculated as the difference between selling price less selling costs and carrying amount at the time of sale. Gains or losses are recognised in the income statement as adjustment to depreciation and impairment losses, or under other operating income if selling price exceeds original cost.

Investments in group enterprises

Investments in group enterprises are measured at cost. Investments are written down to the lower of recoverable amount and carrying amount.

Receivables

Receivables are measured at amortised cost, usually equaling nominal value less write-downs for bad and doubtful debts.

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Dividend

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for

the financial year is disclosed as a separate item in equity.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

Cash flow statement

In accordance with article 86 (4) of the Danish Financial Statements Act, no cash flow statement is included in the annual report, and in stead reference is made to the cash flow statement included in the Annual Report of ManpowerGroup Inc.