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# ***JAI Group Holding ApS***

Valby Torvegade 17, 1., DK-2500 Valby

## **Annual Report for 1 April 2016 - 31 March 2017**

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CVR No 26 15 35 81

The Annual Report was  
presented and adopted at  
the Annual General  
Meeting of the Company on  
15/08 2017

Ole Finn Nielsen  
Chairman



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## **Management's Statement**

The Executive Board and Board of Directors have today considered and adopted the Annual Report of JAI Group Holding ApS for the financial year 1 April 2016 - 31 March 2017.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 31 March 2017 of the Company and the Group and of the results of the Company and Group operations and of consolidated cash flows for 2016/17.

We recommend that the Annual Report be adopted at the Annual General Meeting.

København, 16 June 2017

### **Executive Board**

Jørgen Kjeld Andersen

### **Board of Directors**

Lizzie Andersen

Ole Finn Nielsen

Jørgen Kjeld Andersen

# Independent Auditor's Report

To the Shareholders of JAI Group Holding ApS

## Opinion

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 31 March 2017 and of the results of the Group's and the Parent Company's operations and of consolidated cash flows for the financial year 1 April 2016 - 31 March 2017 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of JAI Group Holding ApS for the financial year 1 April 2016 - 31 March 2017, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("the Financial Statements").

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

# Independent Auditor's Report

## Management's responsibilities for the Financial Statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

## Independent Auditor's Report

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hellerup, 16 June 2017

**PricewaterhouseCoopers**

Statsautoriseret Revisionspartnerselskab

*CVR No 33 77 12 31*

Ulrik Ræbild  
State Authorised Public Accountant

Flemming Eghoff  
State Authorised Public Accountant

## Company Information

### The Company

JAI Group Holding ApS  
Valby Torvegade 17, 1.  
DK-2500 Valby  
E-mail: mail@jai.com  
Website: www.jai.com

CVR No: 26 15 35 81  
Financial period: 1 April - 31 March  
Municipality of reg. office: København

### Board of Directors

Lizzie Andersen  
Ole Finn Nielsen  
Jørgen Kjeld Andersen

### Executive Board

Jørgen Kjeld Andersen

### Auditors

PricewaterhouseCoopers  
Statsautoriseret Revisionspartnerselskab  
Strandvejen 44  
DK-2900 Hellerup

# Financial Highlights

Seen over a five-year period, the development of the Group is described by the following financial highlights:

	<b>Group</b>				
	2016/17 TDKK	2015/16 TDKK	2014/15 TDKK	2013/14 TDKK	2012/13 TDKK
<b>Key figures</b>					
<b>Profit/loss</b>					
Revenue	299,573	261,971	229,179	220,350	259,281
Gross profit/loss	118,745	104,331	89,647	90,711	112,127
Operating profit/loss	25,017	5,765	-2,492	-6,685	1,137
Profit/loss before financial income and expenses	25,023	5,765	-2,480	-6,673	1,150
Net financials	-806	-2,702	7,671	2,313	-3,473
Net profit/loss for the year	14,153	2,083	3,591	-10,121	2,430
<b>Balance sheet</b>					
Balance sheet total	347,161	313,709	336,583	294,171	336,992
Equity	263,083	242,998	243,894	227,834	258,187
<b>Cash flows</b>					
Cash flows from:					
- operating activities	36,751	17,887	7,468	33,123	17,036
- investing activities	-15,819	-16,674	-24,932	-22,214	-31,162
including investment in property, plant and equipment	-5,580	-4,448	-29,093	-6,398	-6,989
- financing activities	-6,050	-10,271	6,360	-9,300	-8,041
Change in cash and cash equivalents for the year	14,882	-9,058	-11,104	1,609	-22,167
Number of employees	123	140	138	133	146
<b>Ratios</b>					
Gross margin	39.6%	39.8%	39.1%	41.2%	43.2%
Profit margin	8.4%	2.2%	-1.1%	-3.0%	0.4%
Return on assets	7.2%	1.8%	-0.7%	-2.3%	0.3%
Solvency ratio	75.8%	77.5%	72.5%	77.4%	76.6%
Return on equity	5.6%	0.9%	1.5%	-4.2%	0.9%

The ratios have been prepared in accordance with the recommendations and guidelines issued by the Danish Society of Financial Analysts. For definitions, see under accounting policies.



## Management's Review

Consolidated and Parent Company Financial Statements of JAI Group Holding ApS for 2016/17 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The Consolidated and Parent Company Financial Statements have been prepared under the same accounting policies as last year.

### Key activities

The principal activities of the Group are development, production and sale of high-technology cameras for the industrial market as well as for traffic solutions.

### Development in the year

For the financial year 2016/2017, the group achieved a turnover of DKK 299,5 million compared to DKK 261,9 million in 2015/2016.

Operating profit amounts to DKK 25,0 million compared to DKK 5,7 million in 2016/2017, and the profit of the year amounts to DKK 14,1 million compared to DKK 2,1 million in 2015/16.

Adjusted for the loss of the year in JAI Oy (Finland), the net profit would have been 21,9 million DKK compared to 6,6 million DKK in 2015/16.

The development in turnover and profit is driven by the growth in new products and focus on key segments. Turnover and profit has lived up to managements expectations.

The equity of the group increased from DKK 243,0 million in 2015/2016 to DKK 263,1 million in 2016/2017, which is an increase of DKK 20,1 million.

The net changes in cash and cash equivalents of 2016/2017 were positive by DKK 14,9 million, compared to decrease of DKK 9,1 million in 2015/2016. The change is mainly due to profit for the year.

At the end of the financial year 2016/2017, the JAI group is still a sound company with a solvency of 75,8 % and cash at bank and in hand of DKK 106,2 million.

# Management's Review

## Subsidiaries/Branches

All subsidiaries/Branches in the JAI group are 100% owned by JAI A/S, which is 67,43% owned by JAI Group Holding ApS.

### *JAI Germany (Branch)*

JAI Germany delivers service and repair services for the EMEA region and forms a branch of JAI A/S.

### *JAI in Japan*

Among other things, the subsidiaries in Japan handle development and production of cameras for the JAI Group. Furthermore, they handle delivery of products to Asia and the Pacific region. For 2016/2017, JAI Ltd. achieved a post-tax profit of DKK 12,2 million compared to a profit of DKK 8,7 million in 2015/2016.

### *JAI in US*

Among other things, the subsidiary in the US handles production of camera and delivery of products to the North American markets. For 2016/2017, JAI Inc. achieved a post-tax profit of DKK 7,0 million compared to a post-tax profit of DKK 0,4 million in 2015/2016.

### *JAI in Finland*

The subsidiary in Finland handles development, production of cameras and delivery of products to the Global Market. For 2016/2017, JAI Oy achieved a post-tax loss of DKK 7,1 million compared to a post-tax loss of DKK 3,5 million in 2015/2016.

## Expectations for the future

In the fiscal year 2016/17 several new high - and low end products for both Camera and Traffic Solution have been released to the market. The releases of new products will continue in the fiscal year 2017/18. We are therefore expecting an increase in revenue compared to 2016/17. The net result is expected to be above 2016/17.

Cash flow from operating activities for 2017/2018 is expected to be positive.

# Management's Review

## Risks

### *General risks*

The Group most significant operating risk relates to the ability to be strongly positioned in the market and to remain a market leader in terms of the technological developments within the Group's business areas.

### *Financial risks*

As part of its operations, investments, and financial affairs the Group is exposed to changes in foreign exchange rates and interest rate levels. It is Group policy not to engage in active speculation in financial risks. The Group financial management is thus directed solely at managing existing financial risks.

### *Currency risks*

The Group is affected by changes in foreign exchange rates, as the profit/loss of foreign subsidiaries is translated into DKK based on average exchange rates at the balance sheet date.

The Group currency risks are primarily hedged by matching income/expenses and short term asset/liabilities in the same currency and by the use of financial instruments.

The Group have no hedging of long term Group asset and liabilities. The net foreign exchange gain of year 2016/17 amount to DKK 0,5 million are primarily due to unrealised gain from group entities.

## **Intellectual capital and research and development activities**

### *Intellectual capital*

JAI's intellectual capital comprises customer relations, employees, technologies, and processes.

Skilled and committed employees are a prerequisite for the Group results. The working environment is informal and with a large degree of freedom and responsibility delegated to each employee. Employee skills are maintained and developed currently.

The JAI Group has considerable know-how within advanced camera technology and traffic systems, which is maintained and developed on an ongoing basis.

Product development takes place in Japan, USA, Finland and Denmark. It is strategically important to JAI to undertake development activities on these three continents.

Production takes place in Japan, USA and Finland. The JAI Group has considerable experience in the production of advanced cameras where quality requirements are high.

# Management's Review

## *Research and development activities*

In 2016/17 the Group incurred research and development costs of 27,6 DKK million against DKK 27,3 million in 2015/16. Of this amount development costs of DKK 13,1 million were capitalised in 2016/17.

Capitalised research and development projects in progress amounted to DKK 12,7 million at 31 March 2017.

## *Quality systems*

Quality has a high priority at JAI Group, and the Company strives for the best possible quality in all respects.

All companies in the JAI Group are ISO 9001:2008 / ISO 14001:2008 certified. JAI's quality management systems are subject to constant development and improvement.

## **Subsequent events**

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

## Income Statement 1 April - 31 March

	Note	Group		Parent Company	
		2016/17 TDKK	2015/16 TDKK	2016/17 TDKK	2015/16 TDKK
<b>Revenue</b>		<b>299,573</b>	<b>261,971</b>	<b>0</b>	<b>0</b>
Other operating income		6	0	0	0
Expenses for raw materials and consumables		-139,657	-119,841	0	0
Capitalized research costs		13,103	11,203	0	0
Other external expenses		-54,280	-49,002	0	0
<b>Gross profit/loss</b>		<b>118,745</b>	<b>104,331</b>	<b>0</b>	<b>0</b>
Staff expenses	1	-68,086	-73,118	0	0
Depreciation, amortisation and impairment of intangible assets and property, plant and equipment	2	-25,636	-25,448	0	0
<b>Profit/loss before financial income and expenses</b>		<b>25,023</b>	<b>5,765</b>	<b>0</b>	<b>0</b>
Income from investments in subsidiaries		0	0	10,000	1,423
Financial income	3	6,027	1,404	13	0
Financial expenses	4	-6,833	-4,106	-59	-33
<b>Profit/loss before tax</b>		<b>24,217</b>	<b>3,063</b>	<b>9,954</b>	<b>1,390</b>
Tax on profit/loss for the year	5	-10,064	-980	13	5
<b>Net profit/loss for the year</b>		<b>14,153</b>	<b>2,083</b>	<b>9,967</b>	<b>1,395</b>

# Balance Sheet 31 March

## Assets

	Note	Group		Parent Company	
		2017 TDKK	2016 TDKK	2017 TDKK	2016 TDKK
Completed development projects		31,457	39,029	0	0
Other intangible assets		2,635	3,372	0	0
Goodwill		3,590	4,539	0	0
Development projects in progress		12,724	9,076	0	0
<b>Intangible assets</b>	<b>6</b>	<b>50,406</b>	<b>56,016</b>	<b>0</b>	<b>0</b>
Land and buildings		10,099	9,290	0	0
Other fixtures and fittings, tools and equipment		28,740	30,968	0	0
Leasehold improvements		4,064	3,207	0	0
Property, plant and equipment in progress		1,118	648	0	0
<b>Property, plant and equipment</b>	<b>7</b>	<b>44,021</b>	<b>44,113</b>	<b>0</b>	<b>0</b>
Investments in subsidiaries	8	0	0	164,434	146,731
Other receivables	9	125	152	0	0
<b>Fixed asset investments</b>		<b>125</b>	<b>152</b>	<b>164,434</b>	<b>146,731</b>
<b>Fixed assets</b>		<b>94,552</b>	<b>100,281</b>	<b>164,434</b>	<b>146,731</b>
<b>Inventories</b>	<b>10</b>	<b>52,734</b>	<b>51,608</b>	<b>0</b>	<b>0</b>
Trade receivables		74,001	51,954	0	0
Receivables from group enterprises		0	0	0	1,154
Other receivables		2,495	2,714	0	0
Deferred tax asset	14	12,702	15,994	0	5
Corporation tax		497	1,608	497	1,608
Corporation tax receivable from group enterprises		0	0	18	0
Prepayments	11	3,962	3,912	0	0
<b>Receivables</b>		<b>93,657</b>	<b>76,182</b>	<b>515</b>	<b>2,767</b>
<b>Cash at bank and in hand</b>		<b>106,218</b>	<b>85,638</b>	<b>29,325</b>	<b>22,549</b>
<b>Currents assets</b>		<b>252,609</b>	<b>213,428</b>	<b>29,840</b>	<b>25,316</b>
<b>Assets</b>		<b>347,161</b>	<b>313,709</b>	<b>194,274</b>	<b>172,047</b>

# Balance Sheet 31 March

## Liabilities and equity

	Note	Group		Parent Company	
		2017 TDKK	2016 TDKK	2017 TDKK	2016 TDKK
Share capital		630	630	630	630
Reserve for net revaluation under the equity method		0	0	79,440	61,737
Reserve for development costs		8,674	0	0	0
Retained earnings		184,936	171,383	114,170	109,646
<b>Equity attributable to shareholders of the Parent Company</b>		<b>194,240</b>	<b>172,013</b>	<b>194,240</b>	<b>172,013</b>
Minority interests		68,843	70,985	0	0
<b>Equity</b>	12	<b>263,083</b>	<b>242,998</b>	<b>194,240</b>	<b>172,013</b>
Provision for deferred tax	14	8,813	5,995	0	0
Other provisions	15	4,637	4,224	0	0
<b>Provisions</b>		<b>13,450</b>	<b>10,219</b>	<b>0</b>	<b>0</b>
Credit institutions		16,390	19,335	0	0
Lease obligations		216	696	0	0
<b>Long-term debt</b>	16	<b>16,606</b>	<b>20,031</b>	<b>0</b>	<b>0</b>
Credit institutions	16	8,654	8,290	0	0
Lease obligations	16	582	628	0	0
Prepayments received from customers		84	283	0	0
Trade payables		25,480	9,744	0	0
Corporation tax		1,188	2,593	0	0
Other payables		18,034	18,923	34	34
<b>Short-term debt</b>		<b>54,022</b>	<b>40,461</b>	<b>34</b>	<b>34</b>
<b>Debt</b>		<b>70,628</b>	<b>60,492</b>	<b>34</b>	<b>34</b>
<b>Liabilities and equity</b>		<b>347,161</b>	<b>313,709</b>	<b>194,274</b>	<b>172,047</b>
Distribution of profit	13				
Contingent assets, liabilities and other financial obligations	19				
Accounting Policies	20				

## Statement of Changes in Equity

### Group

	Share capital	Reserve for net revaluation under the equity method	Reserve for development costs	Retained earnings	Equity excl. minority interests	Minority interests	Total
	TDKK	TDKK	TDKK	TDKK	TDKK	TDKK	TDKK
Equity at 1 April	630	0	0	171,383	172,013	70,985	242,998
Exchange adjustments	0	0	0	6,026	6,026	2,523	8,549
Ordinary dividend paid	0	0	0	0	0	-2,213	-2,213
Ordinary dividend on treasury shares	0	0	0	0	0	96	96
Extraordinary dividend paid	0	0	0	-500	-500	0	-500
Other equity movements	0	0	0	6,734	6,734	-6,734	0
Development costs for the year	0	0	8,674	-8,674	0	0	0
Net profit/loss for the year	0	0	0	9,967	9,967	4,186	14,153
<b>Equity at 31 March</b>	<b>630</b>	<b>0</b>	<b>8,674</b>	<b>184,936</b>	<b>194,240</b>	<b>68,843</b>	<b>263,083</b>

### Parent Company

Equity at 1 April	630	61,737	0	109,646	172,013	0	172,013
Extraordinary dividend paid	0	0	0	-500	-500	0	-500
Exchange adjustments relating to foreign entities	0	6,026	0	0	6,026	0	6,026
Dividend from group enterprises	0	-5,057	0	5,057	0	0	0
Other equity movements	0	6,734	0	0	6,734	0	6,734
Net profit/loss for the year	0	10,000	0	-33	9,967	0	9,967
<b>Equity at 31 March</b>	<b>630</b>	<b>79,440</b>	<b>0</b>	<b>114,170</b>	<b>194,240</b>	<b>0</b>	<b>194,240</b>



## Cash Flow Statement 1 April - 31 March

	Note	Group	
		2016/17 TDKK	2015/16 TDKK
Net profit/loss for the year		14,153	2,087
Adjustments	17	36,113	26,644
Change in working capital	18	-8,461	-4,962
<b>Cash flows from operating activities before financial income and expenses</b>		<b>41,805</b>	<b>23,769</b>
Financial income		6,027	1,404
Financial expenses		-6,833	-4,106
<b>Cash flows from ordinary activities</b>		<b>40,999</b>	<b>21,067</b>
Corporation tax paid		-4,248	-3,180
<b>Cash flows from operating activities</b>		<b>36,751</b>	<b>17,887</b>
Purchase of intangible assets		-13,337	-12,298
Purchase of property, plant and equipment		-5,580	-4,448
Sale of intangible assets and property, plant and equipment		2,946	31
Fixed asset investments made etc		152	41
<b>Cash flows from investing activities</b>		<b>-15,819</b>	<b>-16,674</b>
Repayment of loans from credit institutions		-2,581	-7,006
Reduction of lease obligations		-526	-822
Dividend paid		-2,943	-2,443
<b>Cash flows from financing activities</b>		<b>-6,050</b>	<b>-10,271</b>
<b>Change in cash and cash equivalents</b>		<b>14,882</b>	<b>-9,058</b>
Cash and cash equivalents at 1 April		85,638	91,137
Exchange adjustments		5,698	3,559
<b>Cash and cash equivalents at 31 March</b>		<b>106,218</b>	<b>85,638</b>
Cash and cash equivalents are specified as follows:			
Cash at bank and in hand		106,218	85,638
<b>Cash and cash equivalents at 31 March</b>		<b>106,218</b>	<b>85,638</b>

## Notes to the Financial Statements

	Group		Parent Company	
	2016/17 TDKK	2015/16 TDKK	2016/17 TDKK	2015/16 TDKK
<b>1 Staff expenses</b>				
Wages and salaries	55,822	65,634	0	0
Pensions	646	0	0	0
Other social security expenses	7,146	5,290	0	0
Other staff expenses	4,472	2,194	0	0
	<b>68,086</b>	<b>73,118</b>	<b>0</b>	<b>0</b>
<b>Average number of employees</b>	<b>123</b>	<b>140</b>	<b>0</b>	<b>0</b>
<b>2 Depreciation, amortisation and impairment of intangible assets and property, plant and equipment</b>				
Amortisation of intangible assets	19,248	19,883	0	0
Depreciation of property, plant and equipment	6,388	5,565	0	0
	<b>25,636</b>	<b>25,448</b>	<b>0</b>	<b>0</b>

## Notes to the Financial Statements

	Group		Parent Company	
	2016/17 TDKK	2015/16 TDKK	2016/17 TDKK	2015/16 TDKK
<b>3 Financial income</b>				
Other financial income	57	24	13	0
Exchange gains	5,970	1,380	0	0
	<b>6,027</b>	<b>1,404</b>	<b>13</b>	<b>0</b>
<b>4 Financial expenses</b>				
Other financial expenses	1,307	1,332	0	13
Exchange loss	5,526	2,774	59	20
	<b>6,833</b>	<b>4,106</b>	<b>59</b>	<b>33</b>
<b>5 Tax on profit/loss for the year</b>				
Current tax for the year	3,212	3,647	-18	0
Deferred tax for the year	6,860	-2,667	5	-5
Adjustment of tax concerning previous years	-8	0	0	0
	<b>10,064</b>	<b>980</b>	<b>-13</b>	<b>-5</b>

# Notes to the Financial Statements

## 6 Intangible assets

### Group

	Completed development projects	Other intangible assets	Goodwill	Development projects in progress	Total
	TDKK	TDKK	TDKK	TDKK	TDKK
Cost at 1 April	156,773	12,057	15,853	9,076	193,759
Exchange adjustment	9,959	350	0	415	10,724
Additions for the year	0	234	0	13,103	13,337
Disposals for the year	-465	-955	0	-2,458	-3,878
Transfers for the year	7,412	0	0	-7,412	0
Cost at 31 March	173,679	11,686	15,853	12,724	213,942
Impairment losses and amortisation at 1					
April	117,744	8,687	11,315	0	137,746
Exchange adjustment	7,691	271	0	0	7,962
Amortisation for the year	17,252	1,048	948	0	19,248
Reversal of amortisation of disposals for the year	-465	-955	0	0	-1,420
Impairment losses and amortisation at 31 March	142,222	9,051	12,263	0	163,536
<b>Carrying amount at 31 March</b>	<b>31,457</b>	<b>2,635</b>	<b>3,590</b>	<b>12,724</b>	<b>50,406</b>

As a Technology company our development projects relates to development of new camera technologies, maintenance and improvement of existing products and some customization.

Our development projects is developed according to plan and launch to support our growth.

The development of new technologies is a key activity to keep up with the technology development and will continue to support the company strategy. Projects is monitored and progressing according to plans.

# Notes to the Financial Statements

## 7 Property, plant and equipment

### Group

	Land and buildings	Other fixtures and fittings, tools and equipment	Leasehold improvements	Property, plant and equipment in progress	Total
	TDKK	TDKK	TDKK	TDKK	TDKK
Cost at 1 April	19,146	79,320	7,427	648	106,541
Exchange adjustment	1,238	2,698	435	45	4,416
Additions for the year	787	3,040	1,328	425	5,580
Disposals for the year	0	-9,393	-1,645	0	-11,038
Cost at 31 March	21,171	75,665	7,545	1,118	105,499
Impairment losses and depreciation at 1 April	9,855	48,353	4,220	0	62,428
Exchange adjustment	673	2,331	210	0	3,214
Depreciation for the year	544	5,214	628	0	6,386
Reversal of impairment and depreciation of sold assets	0	-8,973	-1,577	0	-10,550
Impairment losses and depreciation at 31 March	11,072	46,925	3,481	0	61,478
<b>Carrying amount at 31 March</b>	<b>10,099</b>	<b>28,740</b>	<b>4,064</b>	<b>1,118</b>	<b>44,021</b>
Including assets under finance leases amounting to	0	995	0	0	995

## Notes to the Financial Statements

	Parent Company	
	2017	2016
	TDKK	TDKK
<b>8 Investments in subsidiaries</b>		
Cost at 1 April	84,994	84,994
Cost at 31 March	84,994	84,994
Value adjustments at 1 April	61,737	65,730
Exchange adjustment	6,026	-579
Net profit/loss for the year	10,000	1,423
Dividend to the Parent Company	-5,287	-5,057
Paid dividend	230	220
Other adjustments	6,734	0
Value adjustments at 31 March	79,440	61,737
<b>Carrying amount at 31 March</b>	<b>164,434</b>	<b>146,731</b>

The direct ownership of JAI A/S is 67,43%, while the indirect ownership of JAI A/S is 70,49%. This is due to the fact that JAI A/S owns treasury shares.

Investments in subsidiaries are specified as follows:

Name	Place of registered office	Share capital	Votes and ownership	Equity	Net profit/loss for the year
JAI A/S	Valby, Denmark	TDKK 9,343	67.43%	233,273	14,186

# Notes to the Financial Statements

## 9 Other fixed asset investments

	<u>Group</u>
	Other receiv- ables
	TDKK
Cost at 1 April	152
Additions for the year	125
Disposals for the year	-152
Cost at 31 March	<u>125</u>
<b>Carrying amount at 31 March</b>	<b><u>125</u></b>

	<u>Group</u>		<u>Parent Company</u>	
	2017	2016	2017	2016
	TDKK	TDKK	TDKK	TDKK
<b>10 Inventories</b>				
Raw materials and consumables	45,481	44,975	0	0
Work in progress	3,306	5,146	0	0
Finished goods and goods for resale	17,583	13,219	0	0
Prepayments for goods	-13,636	-11,732	0	0
	<u>52,734</u>	<u>51,608</u>	<u>0</u>	<u>0</u>

## 11 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions and interest as well.

# Notes to the Financial Statements

## 12 Equity

The share capital is broken down as follow:

	<u>Number</u>	<u>Nominal value</u> TDKK
A-shares	2,000	200
B-shares	4,300	430
		<u><b>630</b></u>

There have been no changes in the share capital during the last 5 years.

## 13 Distribution of profit

	<u>Group</u>		<u>Parent Company</u>	
	<u>2016/17</u> TDKK	<u>2015/16</u> TDKK	<u>2016/17</u> TDKK	<u>2015/16</u> TDKK
Extraordinary dividend paid	500	0	500	0
Reserve for net revaluation under the equity method	0	0	10,000	1,423
Minority interests' share of net profit/loss of subsidiaries	4,186	688	0	0
Retained earnings	9,467	1,395	-533	-28
	<u><b>14,153</b></u>	<u><b>2,083</b></u>	<u><b>9,967</b></u>	<u><b>1,395</b></u>



## Notes to the Financial Statements

	Group		Parent Company	
	2017 TDKK	2016 TDKK	2017 TDKK	2016 TDKK
<b>14 Provision for deferred tax</b>				
Provision for deferred tax at 1 April	5,995	9,156	0	0
Amounts recognised in the income statement for the year	2,561	-3,007	0	0
Exchange rate adjustments	257	-154	0	0
<b>Provision for deferred tax at 31 March</b>	<b>8,813</b>	<b>5,995</b>	<b>0</b>	<b>0</b>

### Deferred tax asset

The presentation of the Annual Report involves a calculation of the carrying amount of certain assets and liabilities which is subject to various assessments, estimates and assumptions about future events. These are often based on factors that in certain circumstances are considered reasonable and correct by Company Management at the time of reporting. In the nature of the case, however, these factors are often associated with some degree of uncertainty and predictability.

A deferred tax asset of a total value of DKK 12,702k has been recognised in the Financial Statements. The tax asset has been recognised to the extent that it is considered probable that the tax asset may be realised within the foreseeable future. The amount has been determined on the basis of the budget prepared for 2017/18 and estimates for 2018/19 and 2019/20, so that the amount is based on an estimate of the probable future taxable profit for those periods.

### 15 Other provisions

The Company provides warranties of 3 years on its products and is therefore obliged to repair or replace goods which are not satisfactory. Based on previous experience in respect of the level of repairs and returns, other provisions of kDKK 2,088 (2015: kDKK 2,337) have been recognised for expected warranty claims.

The Company provides a one time payment to employees in Japan, who have been employed more than 3 years, when they leave the Company. This is regarded as retirement benefit obligation.

Warranty obligations	2,088	2,337	0	0
Retirement Benefit Obligation	2,549	1,887	0	0
	<b>4,637</b>	<b>4,224</b>	<b>0</b>	<b>0</b>

The provisions are expected to mature as follows:

Within 1 year	4,637	4,224	0	0
	<b>4,637</b>	<b>4,224</b>	<b>0</b>	<b>0</b>

# Notes to the Financial Statements

## 16 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

	Group		Parent Company	
	2017 TDKK	2016 TDKK	2017 TDKK	2016 TDKK
<b>Credit institutions</b>				
After 5 years	9,857	9,744	0	0
Between 1 and 5 years	6,533	9,591	0	0
Long-term part	16,390	19,335	0	0
Within 1 year	8,654	8,290	0	0
	<b>25,044</b>	<b>27,625</b>	<b>0</b>	<b>0</b>
<b>Lease obligations</b>				
Between 1 and 5 years	216	696	0	0
Long-term part	216	696	0	0
Within 1 year	582	628	0	0
	<b>798</b>	<b>1,324</b>	<b>0</b>	<b>0</b>

## 17 Cash flow statement - adjustments

Depreciation, amortisation and impairment losses, including losses and

	Group	
	2016/17 TDKK	2015/16 TDKK
gains on sales	25,636	25,447
tax on profit/loss for the year	10,064	980
Other provisions, 1 April	-4,224	-4,007
Other provisions, 31 March	4,637	4,224
	<b>36,113</b>	<b>26,644</b>

## Notes to the Financial Statements

	<b>Group</b>	
	2016/17	2015/16
	TDKK	TDKK
<b>18 Cash flow statement - change in working capital</b>		
Change in inventories	-1,127	-4,403
Change in receivables	-22,047	5,310
Change in prepaid expenses	-50	-675
Change in trade payables, prepayments from customers and other payables	14,763	-5,194
	<b>-8,461</b>	<b>-4,962</b>

	<b>Group</b>		<b>Parent Company</b>	
	2017	2016	2017	2016
	TDKK	TDKK	TDKK	TDKK
<b>19 Contingent assets, liabilities and other financial obligations</b>				
<b>Rental and lease obligations</b>				
Lease obligations under operating leases. Total future lease payments:				
Rental obligations	9,274	4,883	0	0
Lease obligations	1,001	612	0	0
	<b>10,275</b>	<b>5,495</b>	<b>0</b>	<b>0</b>

### Other contingent liabilities

There have been issued guaranties of DKK 0.6 million through Tryg insurance company and DKK 0.2 million through Danske Bank.

The danish group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable by the Group. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on un-earned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

# Notes to the Financial Statements

## 20 Accounting Policies

The Annual Report of JAI Group Holding ApS for 2016/17 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Consolidated and Parent Company Financial Statements for 2016/17 are presented in TDKK.

### Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

### Basis of consolidation

The Consolidated Financial Statements comprise the Parent Company, JAI Group Holding ApS, and subsidiaries in which the Parent Company directly or indirectly holds more than 50% of the votes or in which the Parent Company, through share ownership or otherwise, exercises control. Enterprises in which the Group holds between 20% and 50% of the votes and exercises significant influence but not control are classified as associates.

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

The Parent Company's investments in the consolidated subsidiaries are set off against the Parent Company's share of the net asset value of subsidiaries stated at the time of consolidation.

# Notes to the Financial Statements

## 20 Accounting Policies (continued)

### **Business combinations**

#### ***Acquisitions***

On acquisition of subsidiaries, the difference between cost and net asset value of the enterprise acquired is determined at the date of acquisition after the individual assets and liabilities having been adjusted to fair value (the purchase method). Cost comprises the fair value of the consideration paid as well as expenses for consultants etc directly related to the acquisition. Any remaining positive differences are recognised in intangible assets in the balance sheet as goodwill, which is amortised in the income statement on a straightline basis over its estimated useful life. Any remaining negative differences are recognised as income in the income statement at the date of acquisition.

Positive and negative differences from enterprises acquired may, due to changes to the recognition and measurement of net assets, be adjusted until the end of the financial year following the year of acquisition. These adjustments are also reflected in the value of goodwill or negative goodwill, including in amortisation already made. Moreover, any change in contingent consideration is adjusted in the value of goodwill or negative goodwill.

Amortisation of goodwill is recognised in “Amortisation, depreciation and impairment losses”.

#### **Minority interests**

Minority interests form part of the Group’s total equity. Upon distribution of net profit, net profit is broken down on the share attributable to minority interests and the share attributable to the shareholders of the Parent Company. Minority interests are recognised on the basis of a remeasurement of acquired assets and liabilities to fair value at the time of acquisition of subsidiaries.

On subsequent changes to minority interests where the Group retains control of the subsidiary, the consideration is recognised directly in equity.

#### **Leases**

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Group.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

# Notes to the Financial Statements

## 20 Accounting Policies (continued)

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

### Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

On recognition of foreign subsidiaries and associates which are separate entities, the income statements are translated at the average exchange rates for the month, and the balance sheet items are translated at the exchange rates at the balance sheet date. Foreign exchange differences arising on translation of the opening equity of foreign subsidiaries at the exchange rates to the balance sheet date and on translation of the income statements from average exchange rates to the exchange rates at the balance sheet date are recognized directly in equity.

Foreign exchange adjustments of balances with independent foreign subsidiaries which are considered part of the investment in the subsidiary are recognized directly in equity. Foreign exchange gains and losses on loans and derivative financial instruments designated as hedges of foreign subsidiaries are also recognized directly in equity.

## Income Statement

### Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Group.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

# Notes to the Financial Statements

## 20 Accounting Policies (continued)

### Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

### Other external expenses

Other external expenses comprise indirect production costs and expenses for premises, sales and distribution as well as office expenses, etc.

### Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses other than production wages.

### Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

### Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Group, including gains and losses on the sale of intangible assets and property, plant and equipment.

### Income from investments in subsidiaries

The item "Income from investments in subsidiaries" in the income statement includes the proportionate share of the profit for the year.

### Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

### Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with wholly owned Danish subsidiaries. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

# Notes to the Financial Statements

## 20 Accounting Policies (continued)

### Balance Sheet

#### Intangible assets

##### *Development projects, patents and licences*

Costs of development projects comprise salaries, amortisation and other expenses directly or indirectly attributable to the Company's development activities.

Development projects that are clearly defined and identifiable and in respect of which technical feasibility, sufficient resources and a potential future market or development opportunity in the Group can be demonstrated, and where it is the intention to manufacture, market or use the project, are recognised as intangible assets. This applies if sufficient certainty exists that the value in use of future earnings can cover cost of sales, distribution and administrative expenses involved as well as the development costs.

Development projects that do not meet the criteria for recognition in the balance sheet are recognised as expenses in the income statement as incurred.

As of the date of completion, capitalised development costs are amortised on a straight-line basis over the period of the expected economic benefit from the development work. The amortisation period is usually 5 years and is not to exceed 20 years.

Software is measured at cost less accumulated amortisation and less any accumulated impairment losses or at a lower value in use.

Software is amortised over the remaining patent period or a shorter useful life. The amortisation period is years. Software licences are amortised over the period of the agreement, which is 3-5 years.

##### *Goodwill*

Goodwill is amortized over the estimated economic lifetime of 10 years. The lifetime is determined on basis of the company's character, market position, stability of the industry and dependence of key employees. Goodwill is amortized on a straight-line basis, over the lifetime of 10 years.



# Notes to the Financial Statements

## 20 Accounting Policies (continued)

### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Interest expenses on loans raised directly for financing the construction of property, plant and equipment are recognised in cost over the period of construction. All indirectly attributable borrowing expenses are recognised in the income statement.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Buildings	20-50 years
Fixtures and equipment	3-20 years
Leasehold improvements	3-10 years
Property, plant and equipment	3-20 years

Depreciation period and residual value are reassessed annually.

Assets costing less than DKK 12,900 are expensed in the year of acquisition.

### Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

### Investments in subsidiaries

Investments in subsidiaries are recognised and measured under the equity method.

The item "Investments in subsidiaries" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with deduction or addition of unrealised intercompany profits or losses and with addition of the remaining value of any increases in value and goodwill calculated at the time of acquisition of the enterprises.

# Notes to the Financial Statements

## 20 Accounting Policies (continued)

The total net revaluation of investments in subsidiaries is transferred upon distribution of profit to “Reserve for net revaluation under the equity method“ under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries.

Subsidiaries with a negative net asset value are recognised at DKK 0. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

### **Other fixed asset investments**

Other fixed asset investments consist of deposits.

### **Inventories**

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour with addition of indirect production costs. Indirect production costs comprise the cost of indirect materials and labour as well as maintenance and depreciation of the machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management.

### **Receivables**

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

### **Prepayments**

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

### **Equity**

#### ***Dividend***

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

# Notes to the Financial Statements

## 20 Accounting Policies (continued)

### Provisions

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Group has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

Other provisions include warranty obligations in respect of repair work within the warranty period of 3. Provisions are measured and recognised based on experience with guarantee work.

### Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

### Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

# Notes to the Financial Statements

## 20 Accounting Policies (continued)

### Financial debts

Mortgage loans are measured at amortised cost, which for cash loans corresponds to the remaining loan. Amortised cost of debenture loans corresponds to the remaining loan calculated as the underlying cash value of the loan at the date of raising the loan adjusted for depreciation of the price adjustment of the loan made over the term of the loan at the date of raising the loan.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

### Cash Flow Statement

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

#### Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

#### Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

#### Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

#### Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand".

The cash flow statement cannot be immediately derived from the published financial records.

# Notes to the Financial Statements

## 20 Accounting Policies (continued)

### Financial Highlights

#### Explanation of financial ratios

Gross margin	$\frac{\text{Gross profit} \times 100}{\text{Revenue}}$
Profit margin	$\frac{\text{Profit before financials} \times 100}{\text{Revenue}}$
Return on assets	$\frac{\text{Profit before financials} \times 100}{\text{Total assets}}$
Solvency ratio	$\frac{\text{Equity at year end} \times 100}{\text{Total assets at year end}}$
Return on equity	$\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$