

Kosan Crisplant a/s

Alsvej 21

DK-8940 Randers SV

CVR no 25 69 08 69

Annual Report for 2021

The Annual Report has been presented
and adopted at the Annual General
Meeting of the Company on 28 June
2022



Chairman Anders C. Anderson

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Management's Statement on the Annual Report

The Executive and Supervisory Boards have today considered and adopted the Annual Report of Kosan Crisplant a/s for the financial year 1 January 2021 – 31 December 2021.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.


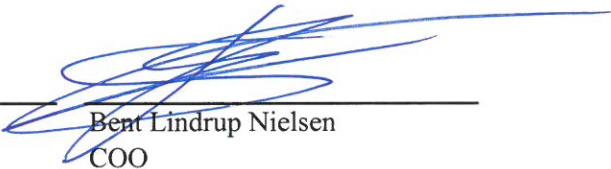
In our opinion, the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 31 December 2021 of the Company and the Group and of the results of the Company and Group operations and consolidated cash flows for 2021.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.


We recommend that the Annual Report be adopted at the Annual General Meeting.

Randers SV, 28 June 2022

Executive Board


Mads Bach Christensen
CEO
Bent Lindrup Nielsen
COO

Supervisory Board


Anders C. Anderson Chairman
Søren Mikkelsen
Sulaiman Abdulrahman
Alkharraz

Independent Auditors' report

To the Shareholder of Kosan Crisplant a/s

Opinion

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2021, and of the results of the Group's and the Parent Company's operations as well as the consolidated cash flows for the financial year 1 January - 31 December 2021 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of Kosan Crisplant a/s for the financial year 1 January - 31 December 2021, which comprise a summary of significant accounting policies, income statement, balance sheet, statement of changes in equity and notes, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("financial statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement in Management's Review.

Independent Auditors' report

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Consolidated Financial Statements and Parent Company Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.

Independent Auditors' report

- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

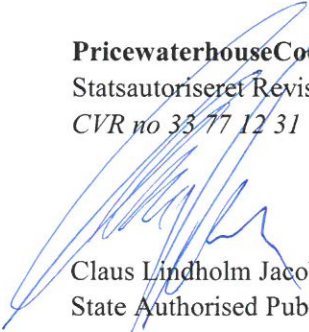
We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Aarhus C, 28 June 2022

PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

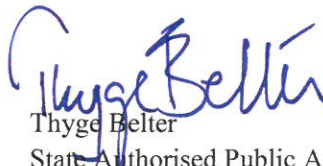
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Claus Lindholm Jacobsen

State Authorised Public Accountant

mne23328



Thyge Belter

State Authorised Public Accountant

mne30222

Company information

The Company

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Website: www.kosancrisplant.com

CVR no 25 69 08 69

Financial period: 1 January - 31 December

Financial year: 22

Municipality of reg. office: Randers

Supervisory Board

Anders C. Anderson (chairman)
Søren Mikkelsen
Sulaiman Abdulrahman Alkharraz

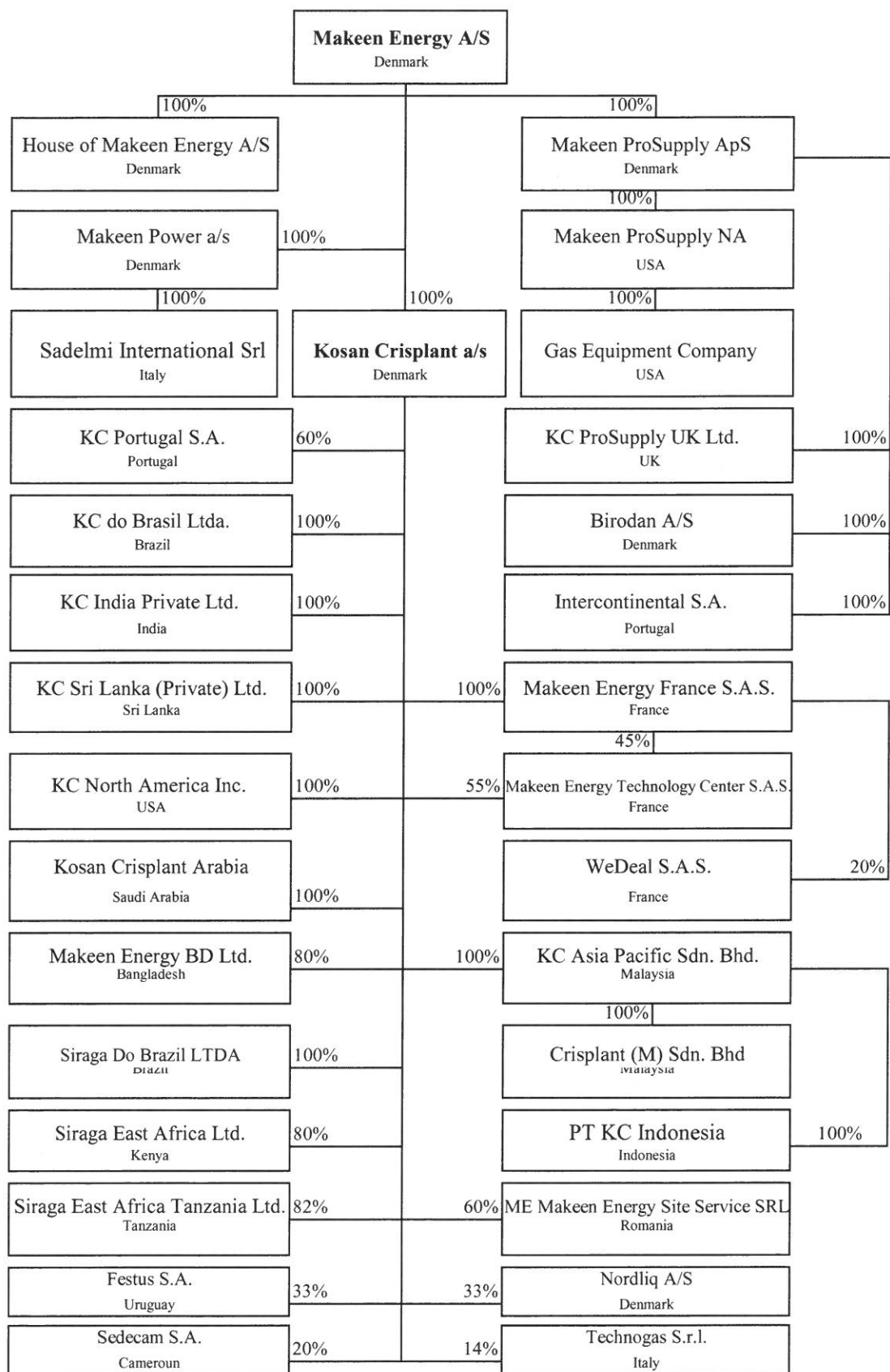
Executive Board

Mads Bach Christensen
Bent Lindrup Nielsen

Auditors

PricewaterhouseCoopers
Nobelparken
Jens Chr. Skous Vej 1
DK-8000 Aarhus C

Group Overview



Financial Highlights

	Group				
	2021	2020	2019	2018	2017
	DKK mio.	DKK mio.	DKK mio.	DKK mio.	DKK mio.
Key figures					
Profit/loss					
Revenue	871,8	894,6	871,1	963,3	1.011,1
Gross profit/loss	179,7	210,6	242,1	230,7	235,4
EBITDA	63,4	72,9	82,9	73,4	87,7
EBITA	47,3	61,5	69,0	57,9	67,0
Profit/loss before financial income and expenses	46,7	58,2	65,1	53,9	63,0
Net financials	10,5	-11,3	-2,7	-4,9	-10,2
Net profit/loss for the year after minority interests	12,3	28,4	43,0	26,9	34,0
Balance sheet					
Balance sheet total	744,5	667,1	606,3	562,7	607,8
Investment in property, plant and equipment	31,3	20,0	23,3	11,8	19,8
Equity allocated to shareholders of the parent company	293,0	248,7	237,0	194,4	173,1
Average number of employees					
in Denmark	81	105	107	108	98
Average number of employees outside Denmark	1.161	1.169	943	864	839
Ratios					
Gross margin	20,6%	23,5%	27,8%	24,0%	23,3%
EBITDA margin	7,3%	8,1%	9,5%	7,6%	8,7%
EBITA margin	5,4%	6,9%	7,9%	6,0%	6,6%
Profit margin	5,4%	6,5%	7,5%	5,6%	6,2%
Return on assets	6,3%	8,7%	10,7%	9,6%	10,4%
Solvency ratio	39,4%	37,3%	39,1%	34,5%	28,5%
Return on equity	4,5%	11,7%	19,9%	14,6%	22,3%

The ratios have been prepared in accordance with the definitions stated in the section accounting policies.

Management's Review

Main activities

Kosan Crisplant a/s is the world's leading global supplier of systems, products and services for filling and maintenance of LPG cylinders. Moreover, other requirements within the LPG- and Cryogenetic business and technical gasses are covered where there is a related business or strategic gain.

Development during the Year

The result for the year is a profit of DKK 38.8 million versus 30.0 million in 2020. The result is positively affected by higher financial income compared to 2020. The result is lower than expected at the beginning of the year due to less sales of standard systems for LPG filling.

The financial year of 2021 has been affected by the Covid19 situation - especially in the LPG market where new sales has been negatively effected. This has been partly compensated by increasing service business. The current order pipeline indicates that LPG order intake will recover during 2022.

The sale of the Group's other products continued to develop positively throughout 2021 showing an even better potential for the years to come. The result is achieved based on development of strategic business segments, cost price reductions, improvement of product mix, introduction of new products and a generally improved productivity.

During the financial year the Group has continued its investments in new business segments, in particular in facility management, product development and infrastructure. A number of the subsidiaries established during recent years have contributed significantly to the turnover and the result for the year. This infrastructure, combined with new products and concepts, ensures the Group a strong position to continuously benefit from the improvement of the market situation, which is expected to continue in the coming year.

Special Risks

Macro-economic and Political Conditions

The Group sells products and services world-wide. The geographical distribution ensures a considerable diversification of risks, but also implies that the Group's sales often are influenced positively or negatively by macro-economical or political conditions on specific markets.

Credit and Liquidity Risks

The Group's activities on a large number of markets involve a certain exposure to deferred payments and non-payments from customers. Such risks are met by strict management of payment conditions and use of normal payment instruments.

Management's Review

Foreign Exchange Risks

As the major part of the Group's revenue is generated abroad, results and equity are affected by the development in exchange rates in respect of a number of currencies. However, the risk is limited by a material part of revenue being settled in Euro. It is Group policy to hedge against commercial foreign exchange exposure through forward exchange contracts. The Company does not enter into foreign exchange positions for speculative purposes.

Statutory statement on CSR according to section 99a of the Danish Financial Act

The Group runs its business in an economically and socially responsible way to the benefit of all its stakeholders, i.e. shareholders, employees, customers, suppliers and other stakeholders. The business model is a combination of unique equipment, own manufactured parts and extensive services as well as third party components using the core competences of all employees for the benefit of our customers.

Through its parent company Makeen Energy A/S, the Group has joined the UN Global Compact. The 2021 report, describes the Groups policies for environmental impact, labour- and human rights and anti corruption as well as actions taken during the last year and goals for the coming year. Please refer to the statutory statement on CSR for additional information about the Group's social responsibility.

The statutory statement on CSR according to section 99a of the Danish Financial Act is available at: https://cms.makeenenergy.com/media/a5skvgmx/global-compact-2022_responsible-energy-solutions-on-a-sustainability-journey.pdf

Statutory report on the underrepresented gender

The Company's highest level of management, the Board of Directors, is currently consisting solely of males. Members of the Board of Directors elected on the General Meeting are elected according to qualifications. The target of the Board of Directors is that females shall be represented by minimum 20% of the members elected by on the General Meeting. It is the Company's policy that new members are elected based on qualifications and not gender or similar. The target shall be achieved in 2024.

The composition of genders in the Board of Directors is unchanged in 2021 as the number of changes has not provided the basis for an improvement.

During the year the Group has restructured its management structure: In 2020, the the Company's other management levels, females were represented by 13%. In 2021, a part of the management team from the Company has been transferred to the parent Company Makeen Energy A/S, and thus, in the Company's other management levels there are no females.

It is the policy to increase the number of females in these management levels, however it is the Company's policy that recruitments shall be based on qualifications and not gender or similar. The industry is male-dominated, but the Company try to inspire women to apply for positions through various campaigns.

Management's Review

Statutory report on data ethics

The Group has no formal policy on data ethics as the Group historically has considered data ethics to be sufficiently covered by the existing GDPR policy. However, in 2022 we have re-considered how to work with data ethics in the Group and have decided to develop and implement a formal policy on data ethics through its parent company Makeen Energy A/S.

In the policy, the Group will set high standards for how and when to collect, store and use personal and non-personal data and is committed to openness and transparency about our use of data.

In 2021, the Group has defined its internal stakeholders and started up the process to develop the data ethics policy. The policy will include a description of:

- which kind of data the Group collect, store and use
- how and when to collect data
- which data are shared with external parties
- how to train our employees in data ethics

With the data ethics policy fully in place during 2022 the Group will begin implementation of the policy and tools to monitor the use of data and data ethics compliance.

Subsidiaries and Local Offices

A material element in the Group strategy and growth plans is to establish and develop, or acquire local sales and service enterprises. In 2021 the Group has focused on optimizing internal processes and prepare the organisation for further growth in 2022.

The Group's existing subsidiaries continue to develop positively: the sale and service subsidiaries are developing very positively, particularly in after-sales, service and facility management.

Expectations for the Year Ahead

The Group's primary line of business is within LPG and LNG, which are important energy resources in most countries of the world. In some markets the Group has received special permit to continue operation in spite of countrywide lock-down resulting in increased activity level. In other markets the Group has recorded a decrease in activities. Management expect existing liquidity and credit lines continues to be sufficient.

Russia's invasion of Ukraine is not expected to impact turnover nor operating profit for the financial year 2022, where the Company expects to improve the operating profit.

Management's Review

Development

This financial year, the Group has incurred expenses for development totalling DKK 8.6 million. DKK 1.8 million out of this amount have been charged as production costs as the Group assesses that these costs do not meet the criteria for recognition in the balance sheet. The remaining amount of DKK 6.8 million have been capitalised as development projects.

Development projects mainly consists of components, systems and software within the area of LPG filling plants. The new developments is expected to lead to a competitive advantage and thus directly influence the activity and future financial performance of the Group.

Intellectual Capital Resources

The Group gives priority to continuing training of employees in the Parent Company and the subsidiaries abroad. Training in sales management, project management, project training and general leadership has been carried through during the year. Similar training will continue in the coming year.

Ownership

The Company's share capital of DKK 15,000k by 31 December 2021 is wholly owned by Makeen Energy A/S, Alsvej 21, DK-8940 Randers SV, Denmark.

Accounting Policies

Basis of Preparation

The Annual Report of Kosan Crisplant a/s for 2021 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C and current Danish Accounting Standards.

The financial statements are presented in TDKK.

The accounting policies are unchanged compared to previous years.

Recognition and measurement

The financial statements have been prepared under the historical cost method.

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised costs are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Certain financial assets and liabilities are measured at amortised cost, which involves the recognition of a constant effective interest rate over the maturity period. Amortised cost is calculated as original cost less any repayments and with addition/deduction of the cumulative amortisation of any difference between cost and the nominal amount. In this way, capital losses and gains are allocated over the maturity period.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

Danish kroner is used as the measurement currency. All other currencies are regarded as foreign currencies.

Accounting Policies

Basis of consolidation

The Consolidated Financial Statements comprise the Parent Company, Kosan Crisplant a/s, and enterprises in which the Parent Company directly or indirectly holds more than 50% of the votes or in which the Parent Company, through share ownership or otherwise, exercises control.

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

The Parent Company's investments in the consolidated subsidiaries are set off against the Parent Company's share of the net asset value of subsidiaries stated at the time of consolidation.

On acquisition of subsidiaries, the difference between cost of acquisition and net asset value of the enterprise acquired is determined at the date of acquisition after the individual assets and liabilities having been adjusted to fair value (the purchase method). In this connection any restructuring provisions decided concerning the acquired enterprise are deducted. Any remaining positive differences are recognised in "Investments in subsidiaries" and are amortised on a straight-line basis over the estimated useful life, but not exceeding 20 years.

Due to change in recognition and measurement of net assets, differences from acquired enterprises may be adjusted until the end of the financial year following the year of acquisition. These adjustments are at the same time reflected in the value of goodwill, including amortisation already made.

Amortisation of goodwill is recognised in the line goodwill amortisation.

Minority interests

On statement of Group results and Group equity, the shares of results and equity of subsidiaries attributable to minority interests are recognised as separate items in the income statement and the balance sheet. Minority interests are recognised on the basis of a re-measurement of acquired assets and liabilities to fair value at the time of acquisition of subsidiaries. At subsequent changes in minority interests the changed share of results is recognised from the time of the change.

Leases

All of the Group's leases are classified as either operating or finance leases. Payments concerning operating leases are recognised in the income statement on a straight-line basis over the leasing period. The payments concerning finance leases are divided between financial expenses and repayments on the leasing debt to obtain a constant interest rate for the remaining leasing debt.

Accounting Policies

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Gains and losses arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the transaction date rates are recognised in financial income and expenses in the income statement; however, see the section on hedge accounting.

Income statements of foreign subsidiaries are translated at transaction date rates or approximated average exchange rates. Balance sheet items are translated at the exchange rates at the balance sheet date. Exchange adjustments arising on the translation of the opening equity and exchange adjustments arising from the translation of the income statements at the exchange rates at the balance sheet date are recognised directly in equity.

Derivative financial instruments

Derivative financial instruments are initially recognised in the balance sheet at cost and are subsequently remeasured at their fair values. Positive and negative fair values of derivative financial instruments are classified as “Other receivables” and “Other payables”, respectively.

Changes in the fair values of derivative financial instruments are recognised in the income statement unless the derivative financial instrument is designated and qualify as hedge accounting, see below.

Hedge accounting

Changes in the fair values of financial instruments that are designated and qualify as fair value hedges of a recognised asset or a recognised liability are recognised in the income statement as are any changes in the fair value of the hedged asset or the hedged liability related to the hedged risk.

Changes in the fair values of derivative financial instruments that are designated and qualify as hedges of expected future transactions are recognised in retained earnings under equity as regards the effective portion of the hedge. The ineffective portion is recognised in the income statement. If the hedged transaction results in an asset or a liability, the amount deferred in equity is transferred from equity and recognised in the cost of the asset or the liability, respectively. If the hedged transaction results in an income or an expense, the amount deferred in equity is transferred from equity to the income statement in the period in which the hedged transaction is recognised. The amount is recognised in the same item as the hedged transaction.

Changes in the fair values of financial instruments that are designated and qualify as hedges of net investments in independent foreign subsidiaries or associates are recognised directly in equity as regards the effective portion of the hedge, whereas the ineffective portion is recognised in the income statement.

Accounting Policies

Income Statement

Revenue

Revenue from the sale of goods for resale and finished goods is recognised in the income statement when the sale is considered effected based on the following criteria:

- delivery has been made before year end;
- a binding sales agreement has been made;
- the sales price has been determined; and payment has been received or may with reasonable certainty be expected to be received.

Contract work in progress is recognised at the rate of completion of the projects, which means that revenue equals the selling price of the work completed for the year (percentage-of-completion method). This method is applied when total revenues and expenses in respect of the project and the stage of completion at the balance sheet date can be measured reliably, and it is probable that the economic benefits, including payments, will flow to the Company. Contract work in progress includes agreements of delivery of projects with a high level of individual customization.

Cost of sales

Cost of sales comprises costs incurred to achieve revenue for the year. Cost comprises purchases for projects, raw materials, consumables, direct labour costs and indirect production costs such as maintenance and depreciation, etc, as well as operation, administration and management of factories.

Cost of sales also includes development costs that do not qualify for capitalisation.

Distribution expenses

Distribution expenses comprise costs in the form of salaries to sales and distribution staff, advertising, marketing and exhibition expenses as well as operation of motor vehicles, depreciation, etc.

Administrative expenses

Administrative expenses comprise expenses for Management, administrative staff, office expenses, depreciation, etc.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the core activities of the enterprises, including gains and losses on the sale of intangible assets and property, plant and equipment.

Income from investments in subsidiaries

The item "Income from investments in subsidiaries" in the income statement includes the proportionate share of the profit for the year after tax.

Accounting Policies

Income from investments in associates

The item "Income from investments in associates" in the income statement includes the proportionate share of the profit for the year after tax.

Financial income and expenses

Financial income and expenses comprise interest, realised and unrealised exchange adjustments, price adjustment of securities as well as extra payments and repayment under the on-account taxation scheme.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company assesses for Danish tax purposes jointly with the Danish consolidated company. Foreign subsidiaries are not part of the joint taxation.

The effect of the joint taxation is divided among the involved companies according to the taxable profit or loss of each company. The companies that are part of the joint taxation are entered into the tax prepayment scheme.

Balance Sheet

Intangible assets

Goodwill

Goodwill is amortised on a straight-line basis over the estimated useful life determined on the basis of Management's experience with the individual business areas. The maximum amortisation period is 20 years, the longest period applying to enterprises acquired for strategic purposes with a strong market position and a long earnings profile.

Development projects

Costs of development projects comprise salaries, amortisation and other expenses directly or indirectly attributable to the Company's development activities.

Development projects that are clearly defined and identifiable and in respect of which technical feasibility, sufficient resources and a potential future market or development opportunity in the enterprise can be demonstrated, and where it is the intention to manufacture, market or use the project, are recognised as intangible assets. This applies if sufficient certainty exists that the value in use of future earnings can cover cost of sales, distribution and administrative expenses involved as well as the development costs.

Accounting Policies

Development projects that do not meet the criteria for recognition in the balance sheet are recognised as expenses in the income statement as incurred.

Capitalised development costs are measured at cost less accumulated amortisation and impairment losses or at a lower recoverable amount. An amount equal to the recognised development projects are reserved in "Reserve according to development costs" under equity. The reserve comprises development costs recognised on 1 January 2016 or later. The reserve is reduced by amortisation and impairment losses on development projects.

As of the date of completion, capitalised development costs are amortised on a straight-line basis over the period of the expected economic benefit from the development work, but not exceeding 5 years.

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use. In the case of assets of own construction, cost comprises direct and indirect expenses for labour, materials, components and sub-suppliers.

Interest expenses on loans raised directly for financing the construction of property, plant and equipment are recognised in cost over the period of construction. All indirectly attributable borrowing expenses are recognised in the income statement.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Land and buildings	20 years
Plant and machinery	2-10 years
Other fixtures and fittings, tools and equipment	2-10 years
Leasehold improvements	5-12 years

Assets costing less than DKK 20,000 are expensed in the year of acquisition.

Impairment of fixed assets

The carrying amounts of property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation. If so, an impairment test is carried out to determine whether the recoverable amount is lower than the carrying amount, and the asset is written down to its lower recoverable amount.

Accounting Policies

The recoverable amount of the asset is calculated as the higher of net selling price and value in use. Where a recoverable amount cannot be determined for the individual asset, the assets are assessed in the smallest group of assets for which a reliable recoverable amount can be determined based on a total assessment.

Assets for which a separate value in use cannot be determined as the asset does not on an individual basis generate future cash flows are reviewed for impairment together with the Group of assets to which they are attributable.

Investments in subsidiaries and associates

Investments in subsidiaries and associates are recognised and measured under the equity method.

The items "Investments in subsidiaries" and "Investments in associates" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with deduction or addition of unrealised intercompany profits or losses and with addition of any remaining value of positive differences (goodwill).

The total net revaluation of investments in subsidiaries is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in subsidiaries.

Deposits

Deposits comprise prepaid deposits concerning rental agreements.

Inventories

Inventories are measured at the lower of cost under the weighted average method and net realisable value. The net realisable value of inventories is calculated at the amount expected to be generated by sale in the process of normal operations with deduction of selling expenses and costs of completion. The net realisable value is determined with consideration for the marketability, obsolescence and development in expected sales sum.

The cost of goods for resale, raw materials and consumables equals landed cost.

The cost of finished goods, semi-finished goods and work in progress comprises the cost of raw materials, consumables and direct labour with addition of indirect production costs. Indirect production costs comprise the cost of indirect materials and labour as well as maintenance and depreciation of the machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts. Provisions for bad debts are determined on the basis of an individual assessment of each receivable, and in respect of trade receivables, a general provision is also made based on the Company's experience from previous years.

Accounting Policies

Contract work in progress

Contract work in progress is measured at the selling price of the work performed calculated on the basis of the stage of completion. The stage of completion is measured by the proportion that the contract expenses incurred to date bear to the estimated total contract expenses. Contract work in progress includes agreements of delivery of projects with a high level of individual customization. Where it is probable that total contract expenses will exceed total revenues from a contract, the expected loss is recognised as an expense in the income statement.

Where the selling price cannot be measured reliably, the selling price is measured at the lower of expenses incurred and net realisable value.

Prepayments and payments received on account are set off against the selling price. The individual contracts are classified as receivables when the net selling price is positive and as liabilities when the net selling price is negative.

Expenses relating to sales work and the winning of contracts are recognised in the income statement as incurred.

Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

Equity

Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

Provisions

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Company has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

Provisions are made for warranty obligations in respect of repair work within the warranty period of 1 year. Provisions are measured and recognised based on experience with guarantee work.

Deferred tax assets and liabilities

Deferred tax is recognised in respect of all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised in respect of temporary differences concerning goodwill not deductible for tax purposes and other items - apart from business acquisitions - where temporary differences have arisen at the time of acquisition without affecting the profit for the year or the taxable income.

Accounting Policies

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. In cases where the computation of the tax base may be made according to alternative tax rules, deferred tax is measured on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets, including the tax base of tax loss carry-forwards, are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities.

Deferred tax assets and liabilities are offset within the same legal tax jurisdiction.

Current tax receivables and liabilities

Current tax receivables and liabilities are recognised in the balance sheet at the amount calculated on the basis of the expected taxable income for the year adjusted for tax on taxable incomes for prior years. Tax receivables and liabilities are offset if there is a legally enforceable right of set-off and an intention to settle on a net basis or simultaneously.

Financial debts

Fixed-interest loans, such as loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

Deferred income

Deferred income comprises amount received for goods or services which have not yet been delivered.

Cash Flow Statement

The cash flow statement shows the Group's cash flow for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

No cash flow statement has been prepared for the Parent Company as the Parent Company cash flows are included in the Consolidated Cash Flow Statement.

Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

Accounting Policies

Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand" and "Credit institutions".

The cash flow statement cannot be immediately derived from the published financial records.

Explanation of financial ratios

Gross margin	$\frac{\text{Gross profit} \times 100}{\text{Revenue}}$
EBITDA margin	$\frac{\text{EBITDA} \times 100}{\text{Revenue}}$
EBITA margin	$\frac{\text{EBITA} \times 100}{\text{Revenue}}$
Profit margin	$\frac{\text{Profit before financials} \times 100}{\text{Revenue}}$
Return on assets	$\frac{\text{Profit before financials} \times 100}{\text{Total assets}}$
Solvency ratio	$\frac{\text{Equity at year end} \times 100}{\text{Total assets}}$
Return on equity	$\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$

Income Statement 1 January 2021 - 31 December 2021

	Note	Group		Parent Company	
		2021	2020	2021	2020
		DKK '000	DKK '000	DKK '000	DKK '000
Revenue	1	871.834	894.601	386.581	317.702
Cost of sales	3	-692.156	-683.972	-323.009	-250.097
Gross profit/loss		179.678	210.629	63.572	67.605
Distribution expenses	3	-79.064	-92.653	-34.604	-36.656
Administrative expenses	2, 3	-51.206	-61.150	-26.116	-33.396
Operating profit/loss		49.408	56.826	2.852	-2.447
Other operating income		0	4.683	0	1.439
Other operating expenses		-2.063	0	-789	0
EBITA		47.345	61.509	2.063	-1.008
Goodwill amortisation	9	-627	-3.358	0	0
Profit/loss before financial income and expenses		46.718	58.151	2.063	-1.008
Income from investments in subsidiaries after tax	4	0	0	28.291	30.000
Income from investments in associates after tax		630	775	51	23
Financial income	5	17.180	4.712	13.517	6.390
Financial expenses	6	-7.319	-16.771	-3.563	-7.252
Profit/loss before tax		57.209	46.867	40.359	28.153
Tax on profit/loss for the year	7	-18.385	-16.898	-3.044	259
Net profit/loss for the year		38.824	29.969	37.315	28.412
Distribution of profit	8				

Balance Sheet 31 December 2021

Assets	Note	Group		Parent Company	
		2021	2020	2021	2020
		DKK '000	DKK '000	DKK '000	DKK '000
Goodwill		0	9.785	0	0
Completed development projects		9.380	10.097	9.010	9.727
Development projects in progress		9.806	6.595	9.806	6.595
Intangible assets	9	19.186	26.477	18.816	16.322
Land and buildings		26.907	13.526	0	0
Plant and machinery		25.678	23.527	11	21
Other fixtures and fittings, tools and equipment		9.936	15.591	3.924	7.550
Leasehold improvements		5.378	5.283	4.445	4.865
Property, plant and equipment	10	67.899	57.927	8.380	12.436
Investments in subsidiaries		0	0	192.974	203.605
Investments in associates		4.444	3.729	1.834	1.698
Deposits		1.242	3.912	88	2.583
Loans to group enterprises		115.424	66.634	133.805	80.542
Fixed asset investments	11	121.110	74.275	328.701	288.428
Fixed assets		208.195	158.679	355.897	317.186
Inventories	12	106.700	103.832	25.535	23.585
Trade receivables		169.705	148.874	29.374	23.985
Contract work in progress	13	67.991	86.439	16.011	14.866
Receivables from group enterprises		44.712	16.078	87.692	87.050
Other receivables		16.997	17.848	7.853	7.295
Corporation tax		2.514	0	698	944
Deferred tax asset (continued)	14	3.080	2.767	0	0
Prepayments	15	16.764	16.553	1.644	3.208
Receivables		321.763	288.559	143.272	137.348
Cash at bank and in hand		107.816	116.013	4.278	1.072
Current assets		536.279	508.404	173.085	162.005
Assets		744.474	667.083	528.982	479.191

Balance Sheet 31 December 2021

Liabilities and equity

	Note	Group		Parent Company	
		2021	2020	2021	2020
		DKK '000	DKK '000	DKK '000	DKK '000
Share capital		15.000	15.000	15.000	15.000
Reserve for currency conversion		-3.262	-10.257	0	0
Reserve for development costs		0	0	14.677	12.732
Reserve for net revaluation under the equity method		0	0	115.384	106.971
Proposed dividend for the year		25.000	0	25.000	0
Retained earnings		256.227	243.912	122.904	113.952
Equity allocated to shareholders of the parent company		292.965	248.655	292.965	248.655
Minority interests		4.908	4.360	0	0
Total equity	16	297.873	253.015	292.965	248.655
Deficit, subsidiaries		0	0	8.096	49.381
Warranty obligations	17	4.350	4.485	3.137	2.590
Provision for deferred tax	14	13.034	12.859	8.681	9.102
Other provisions	18	14.116	19.173	1.398	201
Provisions		31.500	36.517	21.312	61.274
Credit institutions	19	16.111	11.386	0	0
Other payables	19	1.466	1.487	0	0
Long-term debt		17.577	12.873	0	0
Current portion of long-term debt	19	5.042	4.247	22.310	22.318
Credit institutions		47.142	65.923	20.787	30.361
Prepayments received from customers	13	101.239	75.687	61.059	43.437
Trade payables		104.615	108.202	43.795	36.127
Payables to group enterprises		40.018	4.176	39.766	12.775
Deferred income		5.206	2.530	0	0
Corporation tax		5.470	4.834	2.867	0
Other payables		88.792	99.079	24.121	24.244
Short-term debt		397.524	364.678	214.705	169.262
Debt		415.101	377.551	214.705	169.262
Liabilities and equity		744.474	667.083	528.982	479.191

Balance Sheet 31 December 2021

	<u>Note</u>
Fee to auditors appointed at the general meeting	2
Contingent assets, liabilities and other financial obligations	20
Related parties and Group Annual Report	21
Subsequent events	22

Statement of changes in equity

Group	Share capital	Reserve for currency conversion	Proposed dividend for the year	Retained earnings	Parent company share of equity	Minority interests	Total
	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000
Equity at 1 January 2021	15.000	-10.257	0	243.912	248.655	4.360	253.015
Exchange adjustments	0	6.995	0	0	6.995	-8	6.987
Dividend paid	0	0	0	0	0	-953	-953
Net profit/loss for the year	0	0	25.000	12.315	37.315	1.509	38.824
Equity at 31 December 2021	15.000	-3.262	25.000	256.227	292.965	4.908	297.873

Parent Company	Share capital	Reserve for development costs	Reserve for net revaluation under the equity method	Proposed dividend for the year	Retained earnings	Total
	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000
Equity at 1 January 2021	15.000	12.732	106.971	0	113.952	248.655
Exchange adjustments	0	0	6.744	0	168	6.912
Adjustments in subsidiaries	0	0	-26.673	0	26.756	83
Net profit/loss for the year	0	1.945	28.342	25.000	-17.972	37.315
Equity at 31 December 2021	15.000	14.677	115.384	25.000	122.904	292.965

Cash Flow Statement 1 January 2021 - 31 December 2021

	Note	Group	
		2021	2020
		DKK '000	DKK '000
Net profit/loss for the year		38.824	29.969
Adjustments	23	26.736	29.626
Change in working capital	24	-31.839	14.904
Cash flows from operating activities before financial income and expenses		33.721	74.499
Financial income		17.180	4.712
Financial expenses		-7.319	-16.771
Cash flows from ordinary activities		43.582	62.440
Corporation tax paid		-20.401	-30.133
Cash flows from operating activities		23.181	32.307
Purchase of intangible assets		-6.835	-8.085
Purchase of property, plant and equipment		-31.330	-20.026
Fixed asset investments made		-316	-8.909
Sale of intangible assets		9.165	0
Sale of property, plant and equipment		8.318	2.713
Sale of fixed asset investments		2.902	120
Cash flows from investing activities		-18.096	-34.187
Raising of long-term debt		10.623	10.382
Repayment of long-term debt		-5.124	-3.251
Cash flows from financing activities		5.499	7.131
Change in cash and cash equivalents		10.584	5.251
Cash and cash equivalents at 1 January 2021		50.090	44.839
Cash and cash equivalents at 31 December 2021		60.674	50.090
Cash and cash equivalents are specified as follows:			
Cash at bank and in hand		107.816	116.013
Credit institutions		-47.142	-65.923
Cash and cash equivalents at 31 December 2021		60.674	50.090

Notes to the Annual Report

	Group		Parent Company	
	2021	2020	2021	2020
	DKK '000	DKK '000	DKK '000	DKK '000
1 Revenue				
Geographical segments				
Europe	199.194	260.655	184.339	112.655
Outside Europe	672.640	633.946	202.242	205.047
	871.834	894.601	386.581	317.702
Activity segments				
Project sales	381.422	394.137	272.855	225.297
Aftersales	490.412	500.464	113.726	92.405
	871.834	894.601	386.581	317.702
2 Fee to auditors appointed at the general meeting				
PricewaterhouseCoopers				
Audit fee	1.168	1.103	417	450
Tax assistance	118	155	96	106
Non-audit services	56	109	11	44
Other audit companies				
Audit fee and non-audit services	1.085	1.327	0	83
	2.427	2.694	524	683
3 Staff				
Wages and salaries	217.852	217.466	46.499	59.487
Pensions	10.117	11.874	3.396	4.471
Other social security expenses	29.431	29.860	657	733
	257.400	259.200	50.552	64.691
Remuneration to the Executive and Supervisory Boards amounts to:				
Executive Board	4.526	4.919	4.526	4.919
Supervisory Board	30	75	30	75
	4.556	4.994	4.556	4.994
The booked salaries for the Executive boards for 2021 contains DKK 86k concerning bonus from previous years.				
Average number of employees	1.242	1.274	81	109

Notes to the Annual Report

		Parent Company	
		2021	2020
		DKK '000	DKK '000
4	Income from investments in subsidiaries after tax		
	Share of earnings of subsidiaries after tax	28.291	32.713
	Amortisation of goodwill	0	-2.713
		28.291	30.000
		Group	
		2021	2020
		DKK '000	DKK '000
5	Financial income		
	Interest received from group enterprises	6.179	3.587
	Exchange adjustments	10.458	443
	Other financial income	543	682
		17.180	4.712
		Parent Company	
		2021	2020
		DKK '000	DKK '000
	Interest expenses to group enterprises	0	0
	Bank charges	4.091	4.715
	Exchange adjustments	1.720	10.946
	Other financial expenses	1.508	1.110
		7.319	16.771
6	Financial expenses		
	Interest expenses to group enterprises	0	0
	Bank charges	4.091	4.715
	Exchange adjustments	1.720	10.946
	Other financial expenses	1.508	1.110
		7.319	16.771
7	Tax on profit/loss for the year		
	Current tax for the year	18.523	15.264
	Deferred tax for the year	-138	1.705
	Total tax for the year	18.385	16.969
which breaks down as follows:			
	Tax on profit/loss for the year	18.385	16.898
	Tax on changes in equity	0	71
		18.385	16.969

Notes to the Annual Report

	Group		Parent Company	
	2021	2020	2021	2020
	DKK '000	DKK '000	DKK '000	DKK '000
8 Distribution of profit				
Proposed distribution of profit				
Net revaluation according to the equity method	0	0	28.342	49.604
Net capitalized development costs	0	0	1.945	5.218
Minority interests' share of net profit/loss of subsidiaries	1.509	1.557	0	0
Proposed dividend for the year	25.000	0	25.000	0
Retained earnings	12.315	28.412	-17.972	-26.410
	38.824	29.969	37.315	28.412

9 Intangible assets

Group	Goodwill	Develop- ment projects	Develop- ment projects in progress
	DKK '000	DKK '000	DKK '000
Cost at 1 January 2021	72.944	40.652	6.595
Additions for the year	0	1.094	5.741
Transferred	0	2.530	-2.530
Disposals for the year	-27.841	0	0
Cost at 31 December 2021	45.103	44.276	9.806
Amortisation at 1 January 2021	63.159	30.555	0
Exchange adjustments	-8	0	0
Amortisation for the year	628	4.341	0
Reversal of impairment and amortisation of disposed assets	-18.676	0	0
Amortisation at 31 December 2021	45.103	34.896	0
Carrying amount at 31 December 2021	0	9.380	9.806
Amortised over	5-10 years	3-5 years	
Amortisation and impairment of intangible assets are recognised in the following items:			
Cost of sales			4.341
Amortisation, goodwill			628
			4.969

Notes to the Annual Report

9 Intangible assets (continued)

Parent Company	Goodwill	Develop- ment projects	Develop- ment projects in progress
	DKK '000	DKK '000	DKK '000
Cost at 1 January 2021	6.606	40.102	6.595
Additions for the year	0	1.094	5.741
Transferred	0	2.530	-2.530
Disposals for the year	0	0	0
Cost at 31 December 2021	<u>6.606</u>	<u>43.726</u>	<u>9.806</u>
Amortisation at 1 January 2021	6.606	30.375	0
Amortisation for the year	0	4.341	0
Amortisation at 31 December 2021	<u>6.606</u>	<u>34.716</u>	<u>0</u>
Carrying amount at 31 December 2021	<u>0</u>	<u>9.010</u>	<u>9.806</u>
Amortised over	5-10 years	3-5 years	
Amortisation and impairment of intangible assets are recognised in the following items:			
Cost of sales			<u>4.341</u>
			<u>4.341</u>

Goodwill

Investment in subsidiaries are considered to be of strategic importance for the Group. In consideration of the Groups plans for development and increasing the activities in the acquired subsidiaries the useful life of goodwill is set up to 10 years.

Development projects

Completed development projects comprise development and testing of components and systems within the area of gas filling plants. Completed development projects are amortized over 3-5 years.

The management has not identified any indication of impairment in relation to the carrying amount.

Development project in progress

Development projects mainly consists of development of new components, systems and software within the area of LPG filling plants. The costs mainly consists of external costs.

The new components and systems leads to competitive advantage and thus directly influence the activity and future financial performance of the Group.

Notes to the Annual Report

10 Property, plant and equipment

Group	Land and buildings	Plant and machinery	fixtures and fittings, tools and equipment	Leasehold improve- ments
	DKK '000	DKK '000	DKK '000	DKK '000
Cost at 1 January 2021	16.630	36.905	61.522	6.951
Exchange adjustments	1.291	2.657	276	43
Additions for the year	14.592	4.259	7.241	971
Transferred	4	435	-439	0
Disposals for the year	-2.106	-2.568	-11.665	-400
Cost at 31 December 2021	30.411	41.688	56.935	7.565
Impairment losses and depreciation at 1 January 2021	3.104	13.378	45.931	1.668
Exchange adjustments	82	843	205	5
Depreciation for the year	2.066	4.098	5.043	698
Reversal of impairment and depreciation of sold assets	-1.748	-2.309	-4.180	-184
Impairment losses and depreciation at 31 December 2021	3.504	16.010	46.999	2.187
Carrying amount at 31 December 2021	26.907	25.678	9.936	5.378
Depreciated over	20 years	2-10 years	2-10 years	5-12 years

Depreciation and impairment of property, plant and equipment are recognised in the following

	2021
	DKK '000
Cost of sales	8.270
Distribution expenses	2.170
Administrative expenses	1.465
	11.905

Notes to the Annual Report

10 Property, plant and equipment (continued)

Parent Company	Plant and machinery	Other fixtures and fittings, tools and equipment	Leasehold improve- ments
	DKK '000	DKK '000	DKK '000
Cost at 1 January 2021	2.002	34.545	6.049
Exchange adjustments	0	16	2
Additions for the year	0	4.851	215
Disposals for the year	0	-6.948	-25
Cost at 31 December 2021	2.002	32.464	6.241
Impairment losses and depreciation at 1 January 2021	1.981	26.995	1.184
Exchange adjustments	0	3	0
Depreciation for the year	10	1.881	637
Reversal of impairment and depreciation of sold assets	0	-339	-25
Impairment losses and depreciation at 31 December 2021	1.991	28.540	1.796
Carrying amount at 31 December 2021	11	3.924	4.445
Depreciated over	2-10 years	2-10 years	5-12 years

Depreciation and impairment of property, plant and equipment are recognised in the following

	2021
	DKK '000
Cost of sales	901
Distribution expenses	934
Administrative expenses	693
	2.528

Notes to the Annual Report

11 Fixed assets investments

Fixed assets investments		Investment s in associates	Deposits	Loans to group enterprises
Group		DKK '000	DKK '000	DKK '000
Cost at 1 January 2021		9.249	3.912	66.634
Exchange adjustments		-2	6	6.061
Additions for the year		0	226	51.378
Disposals for the year		0	-2.902	-8.649
Cost at 31 December 2021		9.247	1.242	115.424
Value adjustment at 1 January 2021		-5.520	0	0
Exchange adjustments		86	0	0
Net profit/loss for the year		631	0	0
Value adjustments at 31 December 2021		-4.803	0	0
Carrying amount at 31 December 2021		4.444	1.242	115.424
	s in subsidiarie s	Investment s in associates	Deposits	Loans to group enterprises
Parent Company	DKK '000	DKK '000	DKK '000	DKK '000
Cost at 1 January 2021	90.363	7.969	2.583	80.542
Exchange adjustments	0	-1	0	6.072
Additions for the year	28.284	0	37	55.840
Disposals for the year	-47.191	0	-2.532	-8.649
Cost at 31 December 2021	71.456	7.968	88	133.805
Value adjustment at 1 January 2021	113.242	-6.271	0	0
Exchange adjustments	6.658	86	0	0
Net profit/loss for the year	28.291	51	0	0
Dividend to the Parent Company	-1.429	0	0	0
Other equity adjustments	82	0	0	0
Other adjustments	15.959	0	0	0
Adjustment of investments with negative net asset value	-41.285	0	0	0
Value adjustment at 31 December 2021	121.518	-6.134	0	0
Carrying amount at 31 December 2021	192.974	1.834	88	133.805

Notes to the Annual Report

11 Fixed assets investments (continued)

Of this amount, goodwill amounts to 0

Subsidiaries and associated companies are recognised and measured as separate entities.

Investments in subsidiaries and associates are specified as follows:

Name	Place of registered office	Share capital	Votes and ownership
Subsidiaries:			
Kosan Crisplant Arabia	Saudi Arabia	kSAR 100	100%
Kosan Crisplant Asia Pacific Sdn. Bhd.	Malaysia	kMYR 350	100%
- Crisplant (M) Sdn. Bhd	Malaysia	kMYR 750	100%
- Kosan Crisplant Indonesia, PT	Indonesien	mIDR 1.995	100%
Kosan Crisplant do Brasil Ltda.	Brazil	kBRL 516	100%
Kosan Crisplant India Private Ltd.	India	kINR 5.500	100%
Kosan Crisplant Lanka (Private) Ltd.	Sri Lanka	kLKR 15.000	100%
Kosan Crisplant North America Inc.	USA	kUSD 1	100%
Kosan Crisplant Portugal S.A.	Portugal	kEUR 100	60%
Makeen Energy France S.A.S.	France	kEUR 425	99,98%
- Alpillles Tech. Services S.A.(dormant)	France	TEUR 200	75%
Makeen Energy Technology Center S.A.S.	France	kEUR 7.294	100%
Siraga Do Brazil LTDA	Brazil	kBRL 2.365	100%
Siraga East Africa Ltd.	Kenya	kKES 100	80%
Siraga East Africa Tanzania Ltd.	Tanzania	kTZS 100.000	82%
Makeen Energy BD Ltd.	Bangladesh	kBDT 19.400	80%
ME Makeen Energy Site Services SRL	Romania	RON 200	60%
Associates:			
Tecnogas S.r.L.	Italy	kEUR 347,5	14,79%
Festus S.A	Uruguay	USD 589,6	33,33%
Sedecam S.A.	Cameroun	mXAF 2.522	20%
Nordliq A/S	Denmark	kDKK 700	33,33%
Weddeal S.A.S.	France	kEUR 822	20,12%
Branches:			
Kosan Crisplant a/s, India Branch	India		100%

12 Inventories

Raw materials and consumables	98.458	72.024	24.127	21.952
Work in progress	8.242	31.808	1.408	1.633
	106.700	103.832	25.535	23.585

Notes to the Annual Report

	Group		Parent Company	
	2021	2020	2021	2020
	DKK '000	DKK '000	DKK '000	DKK '000
13 Contract work in progress				
Selling price of production	620.108	822.808	265.489	229.247
Payments received on account	-653.356	-812.056	-310.537	-257.818
Contract work in progress, net	-33.248	10.752	-45.048	-28.571
Recognised in the balance sheet as follows:				
Contract work in progress recognised in assets	67.991	86.439	16.011	14.866
Prepayments received recognised in debt	-101.239	-75.687	-61.059	-43.437
	-33.248	10.752	-45.048	-28.571
14 Provision for deferred tax				
Fixed assets	5.515	4.288	986	424
Current assets	12.750	14.243	12.928	14.501
Debt	-4.868	-661	-4.870	-812
Tax loss carry-forward	-363	-5.011	-363	-5.011
	13.034	12.859	8.681	9.102
Provision for deferred tax at 1. January	12.859	12.272	9.102	9.360
Amounts recognised in the income statement for the year	175	587	-421	-258
Provision for deferred tax at 31. December	13.034	12.859	8.681	9.102

Notes to the Annual Report

	Group		Parent Company	
	2021	2020	2021	2020
	DKK '000	DKK '000	DKK '000	DKK '000
14 Deferred tax asset (continued)				
Fixed assets	90	223	0	0
Current assets	1.528	968	0	0
Debt	0	112	0	0
Tax loss carry-forward	1.462	1.464	0	0
	3.080	2.767	0	0
Deferred tax asset at 1. January	2.767	3.885	0	714
Amounts recognised in the income statement for the year	313	-1.047	0	-643
Amounts recognised in equity for the year	0	-71	0	-71
Deferred tax asset at 31. December	3.080	2.767	0	0

Based on the budgets for the next three years, management has considered it likely that prior years tax losses and unused tax credits can be utilized within 3-5 years.

	Group		Parent Company	
	2021	2020	2021	2020
	DKK '000	DKK '000	DKK '000	DKK '000
15 Prepayments				
Prepayments	16.764	16.553	1.644	3.208
	16.764	16.553	1.644	3.208

16 Share Capital

The share capital consists of 15.000.000 shares of a nominal amount of DKK 1. No shares carry any special rights.

Share capital for the past five years is specified as follows:

	2021	2020	2019	2018	2017
	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000
Share capital	15.000	15.000	15.000	15.000	15.000

Notes to the Annual Report

	Group		Parent Company	
	2021	2020	2021	2020
	DKK '000	DKK '000	DKK '000	DKK '000
17 Warranty obligations				
Within 1 year	4.350	4.485	3.137	2.590
	4.350	4.485	3.137	2.590

18 Other provisions

Other provisions are related to retirement obligations and provision for loss-making sales projects.

19 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

	Group		Parent Company	
	2021	2020	2021	2020
	DKK '000	DKK '000	DKK '000	DKK '000
Credit institutions				
After 5 years	8.103	0	0	0
Between 1 and 5 years	8.008	11.386	0	0
Long-term part	16.111	11.386	0	0
Within 1 year	4.294	3.535	0	0
	20.405	14.921	0	0

Loans from group enterprises

Within 1 year	0	0	22.310	22.318
	0	0	22.310	22.318

Other payables

After 5 years	0	230	0	0
Between 1 and 5 years	1.466	1.257	0	0
Long-term part	1.466	1.487	0	0
Within 1 year	748	712	0	0
	2.214	2.199	0	0

Notes to the Annual Report

20 Contingent assets, liabilities and other financial obligations

The future minimum lease payments under operating leases are as follows:

No later than 1 year	6.036	10.737	609	5.612
Later than 1 year and no later than 5 years	5.955	30.412	305	20.061
Later than 5 years	3.857	48.943	0	44.246
	15.848	90.092	914	69.919

Group

The Group's banks have at 31 December 2021 issued bank guarantees totalling DKK 160,881k towards the Group's customers and banks.

The Group is a party in a pending claim for damages related to product liability, and also a party in a mutual claim for contract breach. The outcome of these claims are expected not to constitute financial obligations on part of the Group beyond what is allocated in the Annual Report.

The Group has issued a guarantee for Makeen Energy France S.A.S.'s engagement with BNP Paribas and for CPI S.A.'s engagement with Banco BPI for a total of EUR 4,200k. The company has issued a guarantee for Kosan Crisplant Lanka (Private) Ltd.'s engagement with Sampath Bank for total EUR 1,850k.

The Group has issued a surety guarantee for Makeen Energy A/S, Makeen Power A/S, House of Makeen Energy A/S and Makeen Prosupply ApS' engagement with banks for a total of DKK

The Group has issued a guarantee with security in plant and machinery with carrying amount of total USD 481k.

The Group has issued a guarantee with security in inventory and trade receivables with carrying amount of total INR 321,321k.

Parent Company

The Company's banks have at 31 December 2021 issued bank guarantees totalling DKK 90,910k towards the Group's customers and banks.

The Company has issued a guarantee for Makeen Energy France S.A.S.'s engagement with BNP Paribas and for CPI S.A.'s engagement with Banco BPI for a total of EUR 4,200k. The company has issued a guarantee for Kosan Crisplant Lanka (Private) Ltd.'s engagement with Sampath Bank for total EUR 1,850k.

The Company has issued a surety guarantee for Makeen Energy A/S, Makeen Power A/S, House of Makeen Energy A/S and Makeen Prosupply ApS' engagement with banks for a total of DKK 312,373k.

Notes to the Annual Report

20 Contingent assets, liabilities and other financial obligations *(continued)*

The Company is a party in a pending claim for damages related to product liability. The outcome of the claim is expected not to constitute financial obligations on part of the Company beyond what is allocated in the Annual Report.

The Danish companies in the Group are subject to mandatory Danish national joint taxation. The jointly taxed companies share the liability for the Danish income tax etc.

The Company has committed over a 2-year period to purchase equipment of total 15 mEUR from Makeen Energy Technology Center S.A.S.

The Company has issued a limited parent guarantee to Kosan Crisplant Asia Pacific Sdn. Bhd. which expire at the next annual general meeting.

21 Related parties and Group Annual Report

Transactions

The Company has chosen only to disclose transactions which have not been made on arm's length basis in accordance with section 98(c)(7) of the Danish Financial Statements Act.

In 2021, the Company has sold the shares of Birodan A/S, KC ProSupply UK Ltd. and Consórcio Português Intercontinental S.A. to the sistercompany Makeen proSupply ApS at equity value.

In 2021 the Company had no transactions with related parties, which are not on arm's length basis.

Group Annual Report

The Company is included in the Group Annual Report for the parent company Makeen Energy A/S and Ultimate parent company Al Ayuni Investment & Contracting Company.

The Group Annual Report can be obtained from the following address:

Makeen Energy A/S
Alsvej 21
8940 Randers SV
Denmark

Al Ayuni Investment & Contracting Company
That Alsawari, Al Wurud
12251 Riyadh
Saudi Arabia

22 Subsequent events

No events materially affecting the assessment of the financial position of the Company at 31 December 2021 have occurred after the balance sheet date.

Notes to the Annual Report

	Group	
	2021	2020
	DKK '000	DKK '000
23 Cash flow statement - adjustments		
Financial income	-17.180	-4.712
Financial expenses	7.319	16.771
Income from investments in associates before tax	-630	-775
Depreciation of property, plant and machinery	13.040	9.837
Amortisation of intangible assets	4.969	4.709
Tax on profit/loss for the year	18.385	16.898
Equity adjustments	5.477	-10.373
Change in minority interests' share of equity	548	-303
Change in other provisions	-5.192	-2.426
	26.736	29.626
24 Cash Flow Statement - change in working capital		
Change in inventories	-2.868	18.682
Change in receivables	-20.831	31.584
Change in contract work in progress	18.448	5.763
Change in other receivables	851	5.193
Change in prepayments (assets)	-211	-10.671
Change in prepayments from customers	25.552	6.832
Change in trade payables etc.	-3.587	-13.222
Change in receivables from group enterprises, net	-41.582	-59.318
Change in other debt	-10.287	30.986
Change in deferred income	2.676	-925
	-31.839	14.904