

# Annual Report

01.10.2018 - 30.09.2019

# AART

AART architects A/S  
Mariane Thomsens Gade 1C, 9.  
8000 Aarhus C  
CVR. no. 25686705

The Annual General Meeting  
adopted the annual report on 14.01.2020

Chairman of the General Meeting  
Rune Haack Quist Hove



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## Entity details

### Entity

AART ARCHITECTS A/S  
Mariane Thomsens Gade 1 C, 9.  
8000 Aarhus C

Central Business Registration No (CVR): 25686705  
Registered in: Aarhus  
Financial year: 01.10.2018 - 30.09.2019

### Board of Directors

Lars Dige Knudsen  
Torben Skovbjerg Larsen  
Anders Strange  
Morten Nødgaard Albæk  
Laura Vilsbæk Olesen  
Anders Tyrrestrup

### Executive Board

Torben Skovbjerg Larsen

### Auditors

Deloitte Statsautoriseret Revisionspartnerselskab  
City Tower, Værkmestergade 2  
8000 Aarhus C

## Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of AART ARCHITECTS A/S for the financial year 01.10.2018 - 30.09.2019.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 30.09.2019 and of the results of its operations and cash flows for the financial year 01.10.2018 - 30.09.2019.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Aarhus, 14.01.2020

### Executive Board

Torben Skovbjerg Larsen

### Board of Directors

Lars Dige Knudsen

Torben Skovbjerg Larsen

Anders Strange

Morten Nødgaard Albæk

Laura Vilsbæk Olesen

Anders Tyrrestrup

# Independent auditor's report

## To the shareholders of AART ARCHITECTS A/S

### Opinion

We have audited the consolidated financial statements and the parent financial statements of AART ARCHITECTS A/S for the financial year 01.10.2018 - 30.09.2019, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for the Group as well as the Parent, and the consolidated cash flow statement. The consolidated financial statements and the parent financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 30.09.2019, and of the results of their operations and the consolidated cash flows for the financial year 01.10.2018 - 30.09.2019 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements section of this auditor's report. We are independent of the Group in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the consolidated financial statements and the parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent financial statements, Management is responsible for assessing the Group's and the Parent's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements unless Management either intends to liquidate the Group or the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements

## Independent auditor's report

can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and these parent financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and the parent financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and the parent financial statements, including the disclosures in the notes, and whether the consolidated financial statements and the parent financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Independent auditor's report

### Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the consolidated financial statements and the parent financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the consolidated financial statements and the parent financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the consolidated financial statements and the parent financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Aarhus, 14.01.2020

### Deloitte

Statsautoriseret Revisionspartnerselskab  
Central Business Registration No (CVR) 33963556

Klaus Tvede-Jensen  
State Authorised Public Accountant  
Identification No (MNE) mne23304

Lars Andersen  
State Authorised Public Accountant  
Identification No (MNE) mne34506

## Management commentary

	<b>2018/19</b> <b>DKK'000</b>	<b>2017/18</b> <b>DKK'000</b>	<b>2016/17</b> <b>DKK'000</b>	<b>2015/16</b> <b>DKK'000</b>	<b>2014/15</b> <b>DKK'000</b>
<b>Financial highlights</b>					
<b>Key figures</b>					
Revenue	148.310	147.179	105.544	83.911	64.164
Gross profit/loss	92.614	88.206	59.786	42.547	39.386
Operating profit/loss	5.196	10.449	7.563	2.945	4.143
Net financials	(1.095)	(302)	(460)	325	(128)
Profit/loss before tax	4.101	10.147	7.103	3.270	4.015
Profit/loss for the year	2.841	7.296	5.427	3.160	2.792
Total assets	85.122	84.266	62.476	50.392	42.478
Equity	20.217	20.074	14.767	11.450	10.416
<b>Ratios</b>					
Gross margin (%)	62,4	59,9	56,6	50,7	61,4
Net margin (%)	1,9	5,0	5,1	3,8	4,4
Return on equity (%)	14,1	41,9	41,4	28,9	26,9
Equity ratio (%)	23,8	23,8	23,6	22,7	24,5

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the Danish Society of Financial Analysts.

<b>Ratios</b>	<b>Calculation formula</b>	<b>Calculation formula reflects</b>
Gross margin (%)	$\frac{\text{Gross profit/loss} \times 100}{\text{Revenue}}$	The entity's operating gearing.
Net margin (%)	$\frac{\text{Profit/loss for the year} \times 100}{\text{Revenue}}$	The entity's operating profitability.
Return on equity (%)	$\frac{\text{Profit/loss for the year} \times 100}{\text{Average equity}}$	The entity's return on capital invested in the entity by the owners.
Equity ratio (%)	$\frac{\text{Equity} \times 100}{\text{Total assets}}$	The financial strength of the entity.



## Management commentary

### Primary activities

In the last year we have launched our new strategy, 'A World of Opportunities', where we set out to achieve new and even more ambitious goals over the next four years. It is founded on the 'Better Roads' strategy, that was launched in 2014 and had the vision of positioning AART as a well-established architecture firm with Scandinavia as our main market.

In 'A World of Opportunities' we focus on our mission of 'Redefining Architecture', with the aim of redefining what architecture is and, more importantly, what it does – the effect of architecture. We do this by challenging the traditional notion of architecture, changing the focus from architecture as an art form to a catalyzing power. By doing this, we strive to open people's eyes to the importance of architecture in developing organizations and societies.

Our vision is to position ourselves as thought leaders in Scandinavia in creating opportunities through architecture, and documenting the effects that opportunities create for our clients and for society in a broader perspective. By becoming the first architectural firm in Scandinavia to establish a documentation team, we have taken the first step towards fulfilling our vision. Having offices in Aarhus, Copenhagen and Oslo, with more than one million square metres under development, and a full range of architectural disciplines from initial idea to realized construction, we have a solid foundation to realize our vision.

As part of our strategy, we have expanded our activities to include transformation, space planning and master planning. We are also taking selected and clearly defined business areas outside our base in Scandinavia and into the rest of the world.

### Development in activities and finances

During our 2018-19 financial year we realized a growth in turnover of mDKK 1,2 and an increase in gross profit of mDKK 4,4, while profit before tax is mDKK 4,1 in the year compared to mDKK 10,1 last year. The reduced result is explained by a couple of factors: It is due to several carefully considered investments in new business areas throughout Scandinavia, and the development of our offices and documentation consultancy. The investments have already proved favourable as we have won several national and international building projects during the last year. These include the south port district in Aarhus (DK), the children and youth hospice in Rønne (DK), the Aarhus district in Copenhagen (DK), Primo Bryn in Oslo (NO), and the Bache-quarter in Holmestrand (NO). In addition, we received an honorable mention at Årets Byggeri and nomination for EY Entrepreneur of the Year in recognition of our strategic aims and financial results. Secondly, we have seen a flattening of the market in Denmark. The growth in especially private building projects has decreased and caused lower activity in this segment and thus a lower result in Denmark. The market activity in general continues to be strong but at a lower level of growth.

## Management commentary

### Intellectual capital resources

With our strategy, we center around our 'license to exist'. With our strategy formulated, activated and implemented across our offices, we have raised our intellectual capital resources, so that we stand strong in creating opportunities for our clients and societies and, equally important, documenting the impact of those opportunities. In other words, we have worked purposefully to translate our strategy into intellectual capital resources, with the aim of solidifying our Scandinavian foothold and taking our work further into the world.

### Research and development activities

In the last year, we strengthened our research and development activities. As the first architecture firm in Scandinavia, we have established a documentation team, where we collaborate with external partners such as Aarhus University and Aalborg University to collect the latest knowledge about how architecture makes a difference in practice. This is done to validate our documenting approach to architecture. As part of this, we have received a business PhD under the Ministry of Innovation. We presented our documenting work at Scandinavia's largest hospital conference, Sykehusbygg konferansen 2019, in Trondheim. Furthermore, we have developed and disseminated a number of impact cases, where we document how architecture makes a difference to our clients and to society, from the social, economic, and environmental perspectives – often with thought-provoking results. For instance, we have shown how organizations are spending considerable resources on operating 'dead space' rather than cultivating a more productive and sustainable working environment.

### Particular risks

We continually survey the state of the market – and it is changing, as we start seeing an initial flattening of the market in Denmark. However, our Scandinavian foothold with its strategically spread offices, and our lines of businesses in Denmark, Norway and Sweden ensures that we continue our strong development.

### Outlook

We will execute our strategy through an ambitious growth process, with the aim of achieving stronger growth than the market average. We will concentrate on executing the strategy, with the aim of positioning ourselves as market leader in documenting the impact of architecture from the social, economic, and environmental perspectives as well as being perceived as the most desirable architectural workplace in Scandinavia. Our strategic execution is supported by a positive pipeline forecast of building projects across segments and countries for the coming financial year, and adding to this the changing state of the market, with fewer comparable competitors as many architecture companies have been taken over by large engineering companies. Together with our strategy, this indeed presents us with 'a world of opportunities'.

### Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

## Consolidated income statement for 2018/19

	<u>Notes</u>	<u>2018/19 DKK'000</u>	<u>2017/18 DKK'000</u>
Revenue		148.310	147.179
Other operating income		0	60
Other external expenses		(55.696)	(59.033)
<b>Gross profit/loss</b>		<b>92.614</b>	<b>88.206</b>
Staff costs	1	(84.049)	(75.452)
Depreciation, amortisation and impairment losses	2	(3.369)	(2.305)
<b>Operating profit/loss</b>		<b>5.196</b>	<b>10.449</b>
Other financial income		56	255
Other financial expenses		(1.151)	(557)
<b>Profit/loss before tax</b>		<b>4.101</b>	<b>10.147</b>
Tax on profit/loss for the year	3	(1.260)	(2.851)
<b>Profit/loss for the year</b>	4	<b>2.841</b>	<b>7.296</b>

## Consolidated balance sheet at 30.09.2019

	<u>Notes</u>	<u>2018/19 DKK'000</u>	<u>2017/18 DKK'000</u>
Goodwill		5.561	6.435
<b>Intangible assets</b>	5	<u>5.561</u>	<u>6.435</u>
Other fixtures and fittings, tools and equipment		3.403	3.184
Leasehold improvements		558	1.246
<b>Property, plant and equipment</b>	6	<u>3.961</u>	<u>4.430</u>
Other investments		1.265	1.687
Deposits		1.036	1.069
<b>Fixed asset investments</b>	7	<u>2.301</u>	<u>2.756</u>
<b>Fixed assets</b>		<u>11.823</u>	<u>13.621</u>
Trade receivables		52.257	41.880
Contract work in progress	8	15.354	18.386
Other receivables		772	1.626
Prepayments	9	1.813	2.996
<b>Receivables</b>		<u>70.196</u>	<u>64.888</u>
<b>Cash</b>		<u>3.103</u>	<u>5.757</u>
<b>Current assets</b>		<u>73.299</u>	<u>70.645</u>
<b>Assets</b>		<u>85.122</u>	<u>84.266</u>

## Consolidated balance sheet at 30.09.2019

	<u>Notes</u>	<u>2018/19 DKK'000</u>	<u>2017/18 DKK'000</u>
Contributed capital		500	500
Retained earnings		18.217	19.257
Proposed dividend		1.500	317
<b>Equity</b>		<b>20.217</b>	<b>20.074</b>
Deferred tax	10	6.516	8.934
<b>Provisions</b>		<b>6.516</b>	<b>8.934</b>
Bank loans		4.875	5.375
Finance lease liabilities		57	134
Other payables		383	0
<b>Non-current liabilities other than provisions</b>	11	<b>5.315</b>	<b>5.509</b>
Current portion of long-term liabilities other than provisions	11	2.377	4.146
Bank loans		7.883	9.591
Contract work in progress	8	0	253
Trade payables		11.435	12.335
Income tax payable		4.222	1.530
Other payables		27.157	21.384
Deferred income		0	510
<b>Current liabilities other than provisions</b>		<b>53.074</b>	<b>49.749</b>
<b>Liabilities other than provisions</b>		<b>58.389</b>	<b>55.258</b>
<b>Equity and liabilities</b>		<b>85.122</b>	<b>84.266</b>
Unrecognised rental and lease commitments	13		
Assets charged and collateral	14		
Transactions with related parties	15		
Subsidiaries	16		



## Consolidated statement of changes in equity for 2018/19

	<b>Contributed capital DKK'000</b>	<b>Retained earnings DKK'000</b>	<b>Proposed dividend DKK'000</b>	<b>Total DKK'000</b>
Equity beginning of year	500	19.257	317	20.074
Ordinary dividend paid	0	0	(317)	(317)
Extraordinary dividend paid	0	(2.084)	0	(2.084)
Exchange rate adjustments	0	(297)	0	(297)
Profit/loss for the year	0	1.341	1.500	2.841
<b>Equity end of year</b>	<b>500</b>	<b>18.217</b>	<b>1.500</b>	<b>20.217</b>

## Consolidated cash flow statement for 2018/19

	<u>Notes</u>	<u>2018/19 DKK'000</u>	<u>2017/18 DKK'000</u>
Operating profit/loss		5.196	10.187
Amortisation, depreciation and impairment losses		3.366	2.305
Working capital changes	12	(1.506)	(8.883)
<b>Cash flow from ordinary operating activities</b>		<b>7.056</b>	<b>3.609</b>
Financial income received		56	0
Financial expenses paid		(726)	(388)
Income taxes refunded/(paid)		(986)	(2.557)
<b>Cash flows from operating activities</b>		<b>5.400</b>	<b>664</b>
Acquisition etc of intangible assets		(747)	0
Sale of intangible assets		0	(7.425)
Acquisition etc of property, plant and equipment		(1.726)	(2.262)
Sale of property, plant and equipment		490	0
<b>Cash flows from investing activities</b>		<b>(1.983)</b>	<b>(9.687)</b>
Loans raised		383	9.000
Repayments of loans etc		(2.346)	(1.400)
Incurrence of lease obligations		0	83
Dividend paid		(2.400)	(1.817)
Deposita		0	(203)
<b>Cash flows from financing activities</b>		<b>(4.363)</b>	<b>5.663</b>
<b>Increase/decrease in cash and cash equivalents</b>		<b>(946)</b>	<b>(3.360)</b>
Cash and cash equivalents beginning of year		(3.834)	(474)
<b>Cash and cash equivalents end of year</b>		<b>(4.780)</b>	<b>(3.834)</b>
Cash and cash equivalents at year-end are composed of:			
Cash		3.103	5.757
Short-term debt to banks		(7.883)	(9.591)
<b>Cash and cash equivalents end of year</b>		<b>(4.780)</b>	<b>(3.834)</b>

## Notes to consolidated financial statements

	<b>2018/19</b> <b>DKK'000</b>	<b>2017/18</b> <b>DKK'000</b>
<b>1. Staff costs</b>		
Wages and salaries	68.645	67.970
Pension costs	8.531	3.866
Other social security costs	3.153	635
Other staff costs	3.720	2.981
	<b>84.049</b>	<b>75.452</b>
Average number of employees	<b>128</b>	<b>119</b>
	<b>Remunera- tion of manage- ment 2018/19 DKK'000</b>	<b>Remunera- tion of manage- ment 2017/18 DKK'000</b>
Total amount for management categories	1.264	1.363
	<b>1.264</b>	<b>1.363</b>
	<b>2018/19</b> <b>DKK'000</b>	<b>2017/18</b> <b>DKK'000</b>
<b>2. Depreciation, amortisation and impairment losses</b>		
Amortisation of intangible assets	1.622	990
Depreciation of property, plant and equipment	1.747	1.315
	<b>3.369</b>	<b>2.305</b>
	<b>2018/19</b> <b>DKK'000</b>	<b>2017/18</b> <b>DKK'000</b>
<b>3. Tax on profit/loss for the year</b>		
Current tax	2.383	1.239
Change in deferred tax	(1.123)	1.474
Adjustment concerning previous years	0	138
	<b>1.260</b>	<b>2.851</b>
	<b>2018/19</b> <b>DKK'000</b>	<b>2017/18</b> <b>DKK'000</b>
<b>4. Proposed distribution of profit/loss</b>		
Ordinary dividend for the financial year	1.500	317
Extraordinary dividend distributed in the financial year	0	1.500
Retained earnings	1.341	5.479
	<b>2.841</b>	<b>7.296</b>

## Notes to consolidated financial statements

	<b>Goodwill DKK'000</b>	
<b>5. Intangible assets</b>		
Cost beginning of year		7.425
Additions		748
<b>Cost end of year</b>		<b>8.173</b>
Amortisation and impairment losses beginning of year		(990)
Amortisation for the year		(1.622)
<b>Amortisation and impairment losses end of year</b>		<b>(2.612)</b>
<b>Carrying amount end of year</b>		<b>5.561</b>
	<b>Other fixtures and fittings, tools and equipment DKK'000</b>	<b>Leasehold improve- ments DKK'000</b>
<b>6. Property, plant and equipment</b>		
Cost beginning of year	7.744	1.575
Additions	1.726	37
Disposals	(3.487)	(711)
<b>Cost end of year</b>	<b>5.983</b>	<b>901</b>
Depreciation and impairment losses beginning of year	(4.560)	(329)
Depreciation for the year	(1.507)	(235)
Reversal regarding disposals	3.487	221
<b>Depreciation and impairment losses end of year</b>	<b>(2.580)</b>	<b>(343)</b>
<b>Carrying amount end of year</b>	<b>3.403</b>	<b>558</b>
Recognised assets not owned by entity	<b>129</b>	<b>-</b>

## Notes to consolidated financial statements

	<b>Other investments DKK'000</b>	<b>Deposits DKK'000</b>
<b>7. Fixed asset investments</b>		
Cost beginning of year	170	1.069
Additions	0	(33)
<b>Cost end of year</b>	<b>170</b>	<b>1.036</b>
Revaluations beginning of year	1.517	0
Impairment losses for the year	(422)	0
<b>Revaluations end of year</b>	<b>1.095</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>1.265</b>	<b>1.036</b>
	<b>2018/19 DKK'000</b>	<b>2017/18 DKK'000</b>
<b>8. Contract work in progress</b>		
Contract work in progress	177.138	273.737
Progress billings regarding contract work in progress	(161.784)	(255.351)
	<b>15.354</b>	<b>18.386</b>
<b>9. Prepayments</b>		
Costs incurred relating to the subsequent financial year.		
	<b>2018/19 DKK'000</b>	<b>2017/18 DKK'000</b>
<b>10. Deferred tax</b>		
Property, plant and equipment	(35)	535
Fixed asset investments	0	81
Receivables	14.118	18.640
Liabilities other than provisions	(59)	(45)
Tax losses carried forward	(7.508)	(10.277)
	<b>6.516</b>	<b>8.934</b>
<b>Changes during the year</b>		
Beginning of year	8.934	
Recognised in the income statement	(1.123)	
Other adjustments	(1.295)	
<b>End of year</b>	<b>6.516</b>	



## Notes to consolidated financial statements

	Due within 12 months 2018/19 DKK'000	Due within 12 months 2017/18 DKK'000	Due after more than 12 months 2018/19 DKK'000
<b>11. Liabilities other than provisions</b>			
Bank loans	2.300	4.100	4.875
Finance lease liabilities	77	46	57
Other payables	0	0	383
	<b>2.377</b>	<b>4.146</b>	<b>5.315</b>

	2018/19 DKK'000	2017/18 DKK'000
<b>12. Change in working capital</b>		
Increase/decrease in receivables	(5.611)	(13.914)
Increase/decrease in trade payables etc	4.105	5.031
	<b>(1.506)</b>	<b>(8.883)</b>

	2018/19 DKK'000	2017/18 DKK'000
<b>13. Unrecognised rental and lease commitments</b>		
Liabilities under rental or lease agreements until maturity in total	<b>8.961</b>	<b>12.221</b>

### 14. Assets charged and collateral

Bank loans are secured by way of a deposited mortgage deed registered to the mortgagor on plant of DKK 5,000 k nominal (2018: 5,000 k)

The carrying amount of mortgaged properties is DKK 41,796 k (2017: 28,267 k)

### 15. Transactions with related parties

Transactions with related parties are only disclosed in the annual report if they are not on arm's length terms. Transactions between AART Architects A/S and related parties are on arm's length terms.

	Registered in	Corpo- rate form	Equity inte- rest %
<b>16. Subsidiaries</b>			
AART Architects DK A/S	Aarhus	A/S	100,0
AART Architechts AB	Sweden	AB	100,0
AART Architechts AS	Norway	AS	100,0
AART/SJ Architechts AS	Norway	AS	100,0

## Parent income statement for 2018/19

	<u>Notes</u>	<u>2018/19 DKK'000</u>	<u>2017/18 DKK'000</u>
Other external expenses		(30)	(131)
<b>Gross profit/loss</b>		<b>(30)</b>	<b>(131)</b>
Staff costs	1	(391)	(351)
<b>Operating profit/loss</b>		<b>(421)</b>	<b>(482)</b>
Income from investments in group enterprises		3.551	8.037
Other financial expenses	2	(489)	(468)
<b>Profit/loss before tax</b>		<b>2.641</b>	<b>7.087</b>
Tax on profit/loss for the year	3	200	209
<b>Profit/loss for the year</b>	4	<b>2.841</b>	<b>7.296</b>

## Parent balance sheet at 30.09.2019

	<u>Notes</u>	<u>2018/19 DKK'000</u>	<u>2017/18 DKK'000</u>
Investments in group enterprises		35.058	38.742
<b>Fixed asset investments</b>	5	<u>35.058</u>	<u>38.742</u>
<b>Fixed assets</b>		<u>35.058</u>	<u>38.742</u>
Deferred tax		391	391
Joint taxation contribution receivable		1.670	0
Prepayments	6	0	17
<b>Receivables</b>		<u>2.061</u>	<u>408</u>
<b>Current assets</b>		<u>2.061</u>	<u>408</u>
<b>Assets</b>		<u>37.119</u>	<u>39.150</u>

## Parent balance sheet at 30.09.2019

	<u>Notes</u>	<u>2018/19 DKK'000</u>	<u>2017/18 DKK'000</u>
Contributed capital		500	500
Reserve for net revaluation according to the equity method		14.499	18.931
Retained earnings		3.719	326
Proposed dividend		1.500	317
<b>Equity</b>		<b>20.218</b>	<b>20.074</b>
Bank loans		4.500	6.300
<b>Non-current liabilities other than provisions</b>	7	<b>4.500</b>	<b>6.300</b>
Current portion of long-term liabilities other than provisions	7	1.800	1.800
Bank loans		0	6.021
Trade payables		15	41
Payables to group enterprises		9.074	4.873
Income tax payable		1.470	0
Other payables		42	41
<b>Current liabilities other than provisions</b>		<b>12.401</b>	<b>12.776</b>
<b>Liabilities other than provisions</b>		<b>16.901</b>	<b>19.076</b>
<b>Equity and liabilities</b>		<b>37.119</b>	<b>39.150</b>
Contingent liabilities	8		
Assets charged and collateral	9		
Transactions with related parties	10		

## Parent statement of changes in equity for 2018/19

	<b>Contributed capital DKK'000</b>	<b>Reserve for net revaluation according to the equity method DKK'000</b>	<b>Retained earnings DKK'000</b>
Equity beginning of year	500	18.931	326
Ordinary dividend paid	0	0	0
Extraordinary dividend paid	0	0	(2.083)
Exchange rate adjustments	0	(297)	0
Profit/loss for the year	0	(4.135)	5.476
<b>Equity end of year</b>	<b>500</b>	<b>14.499</b>	<b>3.719</b>

  

	<b>Proposed dividend DKK'000</b>	<b>Total DKK'000</b>
Equity beginning of year	317	20.074
Ordinary dividend paid	(317)	(317)
Extraordinary dividend paid	0	(2.083)
Exchange rate adjustments	0	(297)
Profit/loss for the year	1.500	2.841
<b>Equity end of year</b>	<b>1.500</b>	<b>20.218</b>



## Notes to parent financial statements

	<b>2018/19</b> <b>DKK'000</b>	<b>2017/18</b> <b>DKK'000</b>
<b>1. Staff costs</b>		
Wages and salaries	391	351
	<b>391</b>	<b>351</b>
Average number of employees	<b>0</b>	<b>0</b>
	<b>2018/19</b> <b>DKK'000</b>	<b>2017/18</b> <b>DKK'000</b>
<b>2. Other financial expenses</b>		
Financial expenses from group enterprises	280	229
Other interest expenses	209	239
	<b>489</b>	<b>468</b>
	<b>2018/19</b> <b>DKK'000</b>	<b>2017/18</b> <b>DKK'000</b>
<b>3. Tax on profit/loss for the year</b>		
Current tax	(200)	0
Change in deferred tax	0	(209)
	<b>(200)</b>	<b>(209)</b>
	<b>2018/19</b> <b>DKK'000</b>	<b>2017/18</b> <b>DKK'000</b>
<b>4. Proposed distribution of profit/loss</b>		
Ordinary dividend for the financial year	1.500	317
Extraordinary dividend distributed in the financial year	0	1.500
Retained earnings	1.341	5.479
	<b>2.841</b>	<b>7.296</b>

## Notes to parent financial statements

	<b>Investments in group enterprises DKK'000</b>
<b>5. Fixed asset investments</b>	
Cost beginning of year	19.811
Additions	748
<b>Cost end of year</b>	<b>20.559</b>
Revaluations beginning of year	18.930
Amortisation of goodwill	(1.622)
Share of profit/loss for the year	5.173
Dividend	(7.685)
Fair value adjustments	(297)
<b>Revaluations end of year</b>	<b>14.499</b>
<b>Carrying amount end of year</b>	<b>35.058</b>

The carrying amount of the group goodwill is DKK 5,560K. (2018: 6,435K)

A specification of investments in subsidiaries is evident from the notes to the consolidated financial statements.

### 6. Prepayments

Costs incurred relating to the subsequent financial year.

	<b>Due within 12 months 2018/19 DKK'000</b>	<b>Due within 12 months 2017/18 DKK'000</b>	<b>Due after more than 12 months 2018/19 DKK'000</b>
<b>7. Liabilities other than provisions</b>			
Bank loans	1.800	1.800	4.500
	<b>1.800</b>	<b>1.800</b>	<b>4.500</b>

### 8. Contingent liabilities

The Entity participates in a Danish joint taxation arrangement with AART Architects A/S serving as the administration company and therefore jointly and severally liable with its jointly taxed companies for the total income tax from the financial year 2012 and from 1 July 2012 also for obligations, if any, to with-hold tax in interest, royalties and dividends for the jointly taxed companies. The total net liability to SKAT appears from the financial statements of AART Architects A/S.

## Notes to parent financial statements

### **9. Assets charged and collateral**

Investments in the one group enterprise is provided as security for the Parent's bank debt. The carrying amount of investments in group enterprise is DKK 10,343K.

### **10. Transactions with related parties**

Transactions with related parties are only disclosed in the annual report if they are not on arm's length terms. Transactions between AART Architects A/S and related parties are on arm's length terms.

## Accounting policies

### Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (medium).

The accounting policies applied to these consolidated financial statements and parent financial statements are consistent with those applied last year.

### Consolidated financial statements

The consolidated financial statements comprise the Parent and the group enterprises (subsidiaries) that are controlled by the Parent. Control is achieved by the Parent, either directly or indirectly, holding more than 50% of the voting rights or in any other way possibly or actually exercising controlling influence.

### Basis of consolidation

The consolidated financial statements are prepared on the basis of the financial statements of the Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements.

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the acquisition date, with net assets having been calculated at fair value.

### Income statement

#### Revenue

Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

Contract work in progress is included in revenue based on the stage of completion so that revenue corresponds to the selling price of the work performed in the financial year (the percentage-of-completion method).

#### Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities.

#### Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

## Accounting policies

### Staff costs

Staff costs comprise salaries and wages as well as social security contributions, pension contributions, etc for entity staff.

### Depreciation, amortisation and impairment losses

Depreciation, amortisation and impairment losses relating to property, plant and equipment and intangible assets comprise depreciation, amortisation and impairment losses for the financial year, as well as gains and losses from the sale of intangible assets as well as property, plant and equipment.

### Income from investments in group enterprises

Income from investments in group enterprises comprises the pro rata share of the individual enterprises' profit/loss after full elimination of internal profits or losses.

### Other financial income

Other financial income comprises dividends etc received on other investments, interest income, including interest income on receivables from group enterprises, net capital or exchange gains on securities, payables and transactions in foreign currencies, amortisation of financial assets as well as tax relief under the Danish Tax Prepayment Scheme etc.

### Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

### Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Parent is jointly taxed with all of its Danish subsidiaries. Current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

### Balance sheet

#### Goodwill

Goodwill is the positive difference between cost and fair value of assets and liabilities arising from acquisitions. Goodwill is amortised straight-line over its estimated useful life, which is fixed based on the experience gained by Management for each business area. For other amounts of goodwill, useful life has been determined based on an assessment of whether the enterprises are strategically acquired enterprises with a strong market position and a long-term earnings profile and whether the amount of goodwill includes intangible resources of a temporary nature that cannot be separated and recognised as separate assets. Useful lives are reassessed annually. The amortisation periods used are 5 years.

Goodwill is written down to the lower of recoverable amount and carrying amount.

## Accounting policies

### Property, plant and equipment

Other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Other fixtures and fittings, tools and equipment	3-5 years
Leasehold improvements	5-10 years

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

### Investments in group enterprises

In the parent financial statements, investments in group enterprises are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity value plus unamortised goodwill and plus or minus unrealised intra-group profits and losses.

Upon distribution of profit or loss, net revaluation of investments in group enterprises is transferred to Reserve for net revaluation according to the equity method under equity.

Goodwill is the positive difference between cost and fair value of assets and liabilities arising from acquisitions. Goodwill is amortised straight-line over its estimated useful life, which is fixed based on the experience gained by Management for each business area. Useful life has been determined based on an assessment of whether the enterprises are strategically acquired enterprises with a strong market position and a long-term earnings profile and whether the amount of goodwill includes intangible resources of a temporary nature that cannot be separated and recognised as separate assets. Useful lives are reassessed annually. The amortisation periods used are 5 years.

Investments in group enterprises are written down to the lower of recoverable amount and carrying amount.

### Other investments

Other investments comprise listed securities which are measured at fair value (market price) at the balance sheet date and unlisted investments measured at the lower of cost and net realisable value.

### Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

## Accounting policies

### Contract work in progress

Contract work in progress is measured at the selling price of the work carried out at the balance sheet date.

The selling price is measured based on the stage of completion and the total estimated income from the individual contracts in progress. Usually, the stage of completion is determined as the ratio of actual to total budgeted consumption of resources.

If the selling price of a project in progress cannot be made up reliably, it is measured at the lower of costs incurred and net realisable value.

Each contract in progress is recognised in the balance sheet under receivables or liabilities other than provisions, depending on whether the net value, calculated as the selling price less prepayments received, is positive or negative.

Costs of sales work and of securing contracts as well as finance costs are recognised in the income statement as incurred.

### Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

### Cash

Cash comprises cash in hand and bank deposits.

### Dividend

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for the financial year is disclosed as a separate item in equity. Extraordinary dividend adopted in the financial year is recognised directly in equity when distributed and disclosed as a separate item in Management's proposal for distribution of profit/loss.

### Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

### Finance lease liabilities

Lease commitments relating to assets held under finance leases are recognised in the balance sheet as liabilities other than provisions, and, at the time of inception of the lease, measured at the present value of future lease payments. Subsequent to initial recognition, lease commitments are measured at amortised cost. The difference between present value and nominal amount of the lease payments is recognised in the income statement as a financial expense over the term of the leases.

## Accounting policies

### Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

### Income tax receivable or payable

Current tax receivable or payable is recognised in the balance sheet, stated as tax calculated on this year's taxable income, adjusted for prepaid tax.

### Deferred income

Deferred income comprises income received for recognition in subsequent financial years. Deferred income is measured at cost.

### Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments as well as purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, instalments on interest-bearing debt, and purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash less short-term bank loans.



# AART

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