# Just Eat.dk ApS

Lyngbyvej 20, 2., DK-2100 København Ø

# Annual Report for 1 January - 31 December 2022

CVR No 25 53 73 35

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 17/7 2023

Daniel Hofman Henriksen Chairman of the General Meeting

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# **Management's Statement**

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Just Eat.dk ApS for the financial year 1 January - 31 December 2022.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 December 2022 of the Company and of the results of the Company operations for 2022.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Copenhagen, 17 July 2023

### **Executive Board**

Daniel Hofman Henriksen

## **Board of Directors**

Jérôme Gavin Chairman Daniel Hofman Henriksen

Oder Moretto

# **Independent Auditor's Report**

To the Shareholder of Just Eat.dk ApS

### **Opinion**

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2022 and of the results of the Company's operations for the financial year 1 January - 31 December 2022 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Just Eat.dk ApS for the financial year 1 January - 31 December 2022, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies ("the Financial Statements").

### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Management's responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

# **Independent Auditor's Report**

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the

# **Independent Auditor's Report**

Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Copenhagen, 17 July 2023 **GRANT THORNTON** Statsautoriseret Revisionspartnerselskab *CVR No 34 20 99 36* 

Peter Birk Stokholm State Authorised Public Accountant mne48468

# **Company Information**

**The Company** Just Eat.dk ApS

Lyngbyvej 20, 2.

DK-2100 København Ø

CVR No: 25 53 73 35

Financial period: 1 January - 31 December Municipality of reg. office: Copenhagen

**Board of Directors** Jérôme Gavin, Chairman

Daniel Hofman Henriksen

Oder Moretto

**Executive Board** Daniel Hofman Henriksen

**Auditors** GRANT THORNTON

Statsautoriseret Revisionspartnerselskab

Stockholmsgade 45 DK-2100 København Ø

# **Financial Highlights**

Seen over a five-year period, the development of the Company is described by the following financial highlights:

	2022	2021	2020	2019	2018
	TDKK	TDKK	TDKK	TDKK	TDKK
Key figures					
Profit/loss					
Gross profit/loss	77.064	95.506	142.996	140.540	127.263
Profit/loss before financial income and					
expenses	9.238	1.834	58.786	76.978	75.538
Net financials	2.585	-2.826	1.597	327	1.913
Net profit/loss for the year	8.899	-1.538	45.859	58.433	60.760
Balance sheet					
Balance sheet total	148.959	148.028	149.580	179.256	152.673
Equity	74.702	64.042	60.692	88.068	86.199
Investment in property, plant and equipment	5.706	4.735	8.207	21.181	6.660
Ratios					
Solvency ratio	50,1%	43,3%	40,6%	49,1%	56,5%

# **Management's Review**

## **Key activities**

The purpose of the Company is to run a trade and service company within the restaurant and catering business, including an internet portal, and other related business.

## Development in activities and financial matters

The income statement of the Company for 2022 shows a profit of DKK 8,899,247, and at 31 December 2022 the balance sheet of the Company shows equity of DKK 74,701,729.

The Company is following prior years expectation to the result for the year.

It is expected that the operation will generate positive AEBITDA in the future.

COVID-19 is not viewed to have had a significant impact on the 2022 results.

## Gross profit

Gross margin is negatively impacted by Just Eat's ambition to be a fair partner, reducing several fees in order to be more transparent and to attract more partners to the platform. The same ambition is the case for customers where service fees are continuously kept on a very low market level and only on a small part of the business.

The business as a whole, and in relation to the gross margin, is significantly impacted by the uneven playing field in Denmark. Here the Company is operating on an all-employed model with all delivery drivers covered by a CBA with 3F (drivers union). It continues to be Just Eat.dk ApS's ambition to support this model as the first mover in Denmark. Our goal is to be the leading partner to continuously develop, improve and incorporate learnings to achieve a joint successful Danish model.

Additionally, the company absorbed a significant increase in salaries and multiple benefits within overtime, pension, "fritvalgskonto" etc. of our couriers.

Finally, the gross profit is impacted by the recharges from the new delivery company, see below.

### Carve out

Effective 1st of June 2021, we have transferred our delivery business to a new legal entity called Takeaway.com Express Denmark ApS and have transferred this activity and all assets and liabilities, which reduced Just Eat.dk ApS' leased assets and liabilities for 2021. All delivery services rendered to Just Eats customers are now being provided by this new entity on behalf of Just Eat.dk ApS. The service is being recharged to Just Eat.dk ApS and impacts the gross margin of Just Eat.dk ApS.

#### Staff costs

Overall salaries have decreased as Just Eat.dk ApS has transferred our delivery business effective 1st of June 2021 where the entire staff was transferred to Takeaway.com Express Denmark ApS. Furthermore, the Company absorbed a significant increase via the CBA in salaries in accordance with

# **Management's Review**

above.

# Special risks

### Financial risk

The Company's current and planned activities do not give rise to any special financial risk and the Company's liquidity resources are expected to be adequately secured.

## Currency risk

The Company is exposed for currency risk when trading with foreign entities, but most activities are within the Nordic and the Euro-zone and therefore no material currency risk is expected.

#### Credit risk

The Company is not exposed to any major risk from a single customer or business partner.

## Targets and expectations for the year ahead

Despite the international macroeconomic changes, the Company is well positioned in its field of activity. The Company plans to continue investing in growth and expanding into more cities. Until the date of the financial statements, the current situation has not had a negative impact on the Company and it is our expectation for 2023 that the company will continue generating profit with an improved gross profit.

Based on the potential risks and uncertainties of the macroeconomy and the available capital, the Company has created various strategic plans, which should ensure the Company's flexibility to respond to the international market situation.

In connection to the current year, it is the Company's clear ambition to support the successful integration of the responsible employment model as part of the long term sustainable strategy for the company. Our long term goal is to be the leading partner and continuously develop this strategy. This requires improvements and incorporation of learnings together with associates like employees, 3F, industry associations and other relevant stakeholders.

### Research and development

The Company have no research and development activities recorded.

## **External environment**

Where we use our employed courier model, it gives us greater control over our impact on the environment, as we use a sustainable vehicle mode mix,consisting of bicycles, e-bicycles and some e-scooters. Compared with a typical petrol-powered delivery model, our own Delivery model has an emission intensity up to nine times lower, depending on the market.

Besides the vehicle mix, we are also exploring other ways to reduce impact, such as Order pooling and improving route efficiencies.

# **Management's Review**

# Uncertainty relating to recognition and measurement

Recognition and measurement in the Annual Report have not been subject to any uncertainty.

## **Unusual events**

The financial position at 31 December 2022 of the Company and the results of the activities of the Company for the financial year for 2022 have not been affected by any unusual events.

# **Subsequent events**

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

# **Income Statement 1 January - 31 December**

	Note	2022	2021
		DKK	DKK
Gross profit/loss		77.063.668	95.505.849
Staff expenses  Depreciation, amortisation and impairment of intangible assets and	2	-62.826.615	-87.039.185
property, plant and equipment	3	-4.998.567	-6.632.903
Profit/loss before financial income and expenses		9.238.486	1.833.761
Financial income	4	4.770.102	466.189
Financial expenses	5	-2.185.362	-3.292.610
Profit/loss before tax		11.823.226	-992.660
Tax on profit/loss for the year	6	-2.923.979	-545.331
Net profit/loss for the year		8.899.247	-1.537.991

# **Balance Sheet 31 December**

# Assets

	Note	2022	2021
		DKK	DKK
Land and buildings		3.177.133	4.229.212
Other fixtures and fittings, tools and equipment		2.438.645	3.440.376
Leasehold improvements		2.001.782	950.068
Property, plant and equipment	8	7.617.560	8.619.656
Deposits		1.310.995	1.318.795
Fixed asset investments	9	1.310.995	1.318.795
Fixed assets		8.928.555	9.938.451
Inventories	10	2.979.500	1.694.042
Trade receivables		9.679.862	21.488.635
Receivables from group enterprises		58.010.709	66.022.198
Other receivables		2.097.493	659.000
Deferred tax asset	11	2.993.461	4.381.146
Corporation tax		3.950.193	4.899.392
Prepayments	12	2.112.548	3.618.151
Receivables		78.844.266	101.068.522
Cash at bank and in hand		58.206.311	35.326.495
Currents assets		140.030.077	138.089.059
Assets		148.958.632	148.027.510

# **Balance Sheet 31 December**

# Liabilities and equity

	Note	2022	2021
		DKK	DKK
Share capital	13	125.000	125.000
Retained earnings		74.576.729	63.916.869
Equity		74.701.729	64.041.869
Lease obligations		2.464.214	2.167.004
Other payables		0	2.190.304
Long-term debt	14	2.464.214	4.357.308
Lease obligations	14	1.280.315	2.946.826
Prepayments received from customers		460.763	465.849
Trade payables		18.688.813	23.313.364
Payables to group enterprises		40.935.922	40.289.086
Payables to group enterprises relating to corporation tax		1.822.572	1.279.199
Other payables	14	8.604.304	11.334.009
Short-term debt		71.792.689	79.628.333
Debt		74.256.903	83.985.641
Liabilities and equity		148.958.632	148.027.510
Subsequent events	1		
Distribution of profit	7		
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# **Statement of Changes in Equity**

		Retained	
	Share capital	earnings	Total
	DKK	DKK	DKK
Equity at 1 January	125.000	63.916.869	64.041.869
Other equity movements	0	1.760.613	1.760.613
Net profit/loss for the year	0	8.899.247	8.899.247
Equity at 31 December	125.000	74.576.729	74.701.729

# 1 Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

2	Staff expenses	2022 DKK	2021 DKK
	Wages and salaries	55.583.910	77.843.591
	Pensions	5.822.480	7.195.277
	Other social security expenses	1.420.225	2.000.317
		62.826.615	87.039.185
	Average number of employees	115	175

Remuneration to the Executive Board has not been disclosed in accordance with section 98 B(3) of the Danish Financial Statements Act.

# 3 Depreciation, amortisation and impairment of intangible assets and property, plant and equipment

	Depreciation of property, plant and equipment	4.985.887	6.218.364
	Impairment of intangible assets	0	16.975
	Gain and loss on disposal	12.680	397.564
		4.998.567	6.632.903
4	Financial income		
	Exchange gains	4.770.102	466.189
		4.770.102	466.189
5	Financial expenses		
	Other financial expenses	397.684	699.987
	Exchange loss	1.787.678	2.592.623
		2.185.362	3.292.610

				2022	2021
6	Tay on profit/loss for the year			DKK	DKK
6	Tax on profit/loss for the year				
	Current tax for the year			1.822.572	1.279.199
	Deferred tax for the year			1.271.777	-733.868
	Adjustment of tax concerning previous ye	ears		-286.278	0
	Adjustment of deferred tax concerning pro	evious years		115.908	0
				2.923.979	545.331
7	Distribution of profit				
	Retained earnings			8.899.247	-1.537.991
				8.899.247	-1.537.991
8	Property, plant and equipment				
			Other fixtures		
		Land and	and fittings, tools and	Leasehold	
		buildings	equipment	improvements	Total
		DKK	DKK	DKK	DKK
	0.1.141	44.004.744	5 770 440	0.047.044	00 004 004
	Cost at 1 January	11.664.741	5.773.119	3.247.041	20.684.901
	Additions for the year	3.332.468	832.197	1.541.434	5.706.099
	Disposals for the year	-1.714.970	-7.338	0	-1.722.308
	Cost at 31 December	13.282.239	6.597.978	4.788.475	24.668.692
	Impairment losses and depreciation at				
	1 January	7.435.529	2.332.743	2.296.973	12.065.245
	Depreciation for the year	2.669.577	1.826.590	489.720	4.985.887
	Impairment losses and depreciation at				
	31 December	10.105.106	4.159.333	2.786.693	17.051.132
	Carrying amount at 31 December	3.177.133	2.438.645	2.001.782	7.617.560
	Including assets under finance leases	2 177 122	GEA 100	0	2 024 245
	amounting to	3.177.133	654.182	0	3.831.315

# 9 Fixed asset investments

9	The disset investments		Deposits
		-	DKK
	Cost at 1 January		1.318.795
	Disposals for the year	_	-7.800
	Cost at 31 December	-	1.310.995
	Carrying amount at 31 December	-	1.310.995
		2022	2021
10	Inventories	DKK	DKK
	Finished goods and goods for resale	2.979.500	1.694.042
		2.979.500	1.694.042
11	Deferred tax asset		
	Deferred tax asset at 1 January	4.381.146	3.647.278
	Amounts recognised in the income statement for the year	-1.387.685	733.868
	Deferred tax asset at 31 December	2.993.461	4.381.146

# 12 Prepayments

Prepayments consist of prepaid costs.

# 13 Share capital

The share capital consists of 1,250 shares of a nominal value of DKK 100. No shares carry any special rights.

# 14 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

	2022	2021
Lease obligations	DKK	DKK
Between 1 and 5 years	2.464.214	2.167.004
Long-term part	2.464.214	2.167.004
Within 1 year	1.280.315	2.946.826
	3.744.529	5.113.830
Other payables		
Between 1 and 5 years	0	2.190.304
Long-term part	0	2.190.304
Other short-term payables	8.604.304	11.334.009
	8.604.304	13.524.313

## 15 Contingent assets, liabilities and other financial obligations

## **Contingent liabilities**

Joint taxation

Just Eat Denmark Holding ApS, company reg. no 35 14 34 16 being the administration company, the company is subject to the Danish scheme of joint taxation and unlimited jointly and severally liable with the other jointly taxed companies for the total corporation tax. A company within the jointly taxed group is currently involved in a large tax audit.

The company is unlimited jointly and severally liable with the other jointly taxed companies for any obligation to withhold tax on interest, royalties and dividends.

## 16 Related parties

# **Basis Controlling interest** Just Eat Takeaway.com NV, Oosterdoksstraat 80, Ultimate Majority shareholder 1011 DK Amsterdam, The Netherlands Just Eat Limited, Fleet Place House, 2 Fleet Place, Intermediate Majority shareholder London, EC4M 7RF, United Kingdom Just Eat Holdings Ltd., Fleet Place House, 2 Fleet Place Intermediate Majority shareholder London, EC4M 7RF, United Kingdom Just Eat Nothern Holdings Limited, Fleet Place House, Intermediate Majority shareholder 2 Fleet Place, London, EC4M 7RF, United Kingdom Just Eat Denmark Holding ApS, Lyngbyvej 20, 2. Majority shareholder 2100 København Ø, Denmark

#### **Transactions**

The Company has chosen only to disclose transactions which have not been made on an arm's length basis in accordance with section 98(c)(7) of the Danish Financial Statements Act.

All transactions with related parties are done on arm's length principles.

## **Consolidated Financial Statements**

The company is included in the consolidated annual accounts of

Name	Place of registered office
Just Eat Takeaway.com NV	Oosterdoksstraat 80, 1011 DK Amsterdam, The
	Netherlands

## 17 Accounting Policies

The Annual Report of Just Eat.dk ApS for 2022 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Financial Statements for 2022 are presented in DKK.

#### Cash flow statement

With reference to section 86(4) of the Danish Financial Statements Act and to the cash flow statement included in the consolidated financial statements of Just Eat Takeaway.com NV, the Company has not prepared a cash flow statement.

## **Recognition and measurement**

Revenues are recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

#### Leases

Leases are recognised in the balance sheet at the calculated amount of the lease liability. The lease liability is calculated at the present value of the lease payments calculated by applying the interest rate implicit in the lease or the Company's incremental borrowing rate as discount rate if the interest rate implicit in the lease is not available. Lease assets are depreciated and written down for impairment under the same policy as for the Company's other fixed assets.

The Company has chosen to apply the exemptions concerning short-term and low-value leases. Therefore, such lease assets are not recognised as assets and liabilities in the balance sheet. The costs are recognised in the income statement on a straight-line basis over the lease term.

The lease liability is recognised in the balance sheet under debt and is adjusted for prepaid lease

## 17 Accounting Policies (continued)

payments on a current basis. At the same time, interest is added on the liability. Interest expenses are charged to the income statement on a current basis.

## **Translation policies**

Transactions in foreign currency are translated by using the exchange rate prevailing at the date of the transaction. Differences in the rate of exchange arising between the rate at the date of transaction and the rate at the date of payment are recognised in the profit and loss account as an item under net financials. If currency positions are considered to hedge future cash flows, the value adjustments are recognised directly in equity in a fair value reserve.

## **Income Statement**

#### Revenue

The company will be applying IFRS 15 as its basis of interpretation for the recognition of revenue.

The revenue is recognised when the control of the identifiable individual performance obligations has been performed in respect of the customer whereby the customer gains control of the asset or the service. Sales remunerations are allocated proportionally to the individual performance obligations in the agreement.

Revenue from service contracts is recognised on a linear basis over the period during which the service is performed.

Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

Revenue is measured at fair value of agreed remunerations, less VAT and expenses. All forms of discount are recognised in revenue.

Revenue from contracts, including variable considerations such as quantity discounts and performance related payments are recognised at the most probable consideration value. Revenue is not recognised until it is deemed most likely that changes in the estimated variable consideration will not subsequently result in the reversal of a material part of the amount, thus reducing revenue.

### **Costs of sales**

Cost of sales comprises costs of sales for the financial year measured at cost, adjusted for ordinary inventory write-downs

## 17 Accounting Policies (continued)

## Other external expenses

Other external expenses comprise expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

## Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss comprises the revenue, cost of sales and other external expenses.

## Staff expenses

Staff expenses comprise salaries and wages as well as social security contributions, pension contributions, etc for entity staff.

## Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment comprise amortisation, depreciation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of intangible assets as well as property, plant and equipment.

## Financial income and expenses

Financial income and expenses are recognised in the income statement with the amounts concerning the financial year. Financial income and expenses comprise interest income and expenses, financial expenses from financial leasing, realised and unrealised capital gains and losses relating to securities, debt and transactions in foreign currency, amortisation of financial assets and liabilities as well as surcharges and reimbursements under the advance tax scheme, etc.

## Tax on profit/loss for the year

The tax for the year comprises the current tax for the year and the changes in deferred tax, and it is recognised in the profit and loss account with the share referring to the results for the year and directly in the equity with the share referring to entries directly on the equity.

The company is subject to the Danish legislation concerning compulsory joint taxation with the Danish group enterprises.

The current Danish corporate tax is allocated among the jointly taxed companies in proportion to their respective taxable income (full allocation with reimbursement of tax losses).

## 17 Accounting Policies (continued)

# **Balance Sheet**

## **Intangible assets**

Intellectual property rights etc comprise acquired licences.

Intellectual property rights acquired are measured at cost less accumulated amortisation.

Intellectual property rights etc are written down to the lower of recoverable amount and carrying amount.

## Property, plant and equipment

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation

The cost comprises acquisition cost and costs directly associated with the acquisition until the time when the asset is ready for use.

The Group has implemented IFRS 16 for leases.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Other fixtures and fittings,

tools and equipment 3 years Leasehold improvements 3 years

For leasehold improvements and assets held under finance leases, the depreciation period cannot exceed the contract period.

Property, plant and equipment are written down to the lower of recoverable amount and carrying.

## Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

### Fixed asset investments

Fixed asset investments consist of deposits.

## 17 Accounting Policies (continued)

#### **Inventories**

Inventories are measured at cost according to the FIFO method. In cases when the net realisable value of the inventories is lower than the cost, the latter is written down for impairment to this lower value.

Costs of goods for resale, raw materials, and consumables comprise acquisition costs plus delivery costs.

The net realisable value for inventories is recognised as the market price less costs of completion and selling costs. The net realisable value is determined with due consideration of negotiability, obsolescence, and the development of expected market prices.

### **Receivables**

Receivables are measured at amortised cost, which usually corresponds to nominal value.

In order to meet expected losses, impairment takes place at the net realisable value.

## **Prepayments**

Prepayments comprise prepaid expenses concerning subsequent financial years. Prepayments are measured at cost.

## **Equity**

## Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

### Deferred tax assets and liabilities

Current tax liabilities and current tax receivable are recognised in the statement of financial position as calculated tax on the taxable income for the year, adjusted for tax of previous years' taxable income and for tax paid on account.

Joint taxation contributions payable and receivable are recognised in the statement of financial position as "Income tax receivable" or "Income tax payable".

According to the rules of joint taxation, Just Eat.dk ApS is unlimitedly, jointly, and severally liable to pay the Danish tax authorities the total income tax, including withholding tax on interest, royalties, and dividends, arising from the jointly taxed group of companies.

Deferred tax is measured based on the tax rules and tax rates applying under the legislation prevailing in the respective countries on the reporting date when the deferred tax is expected to be released as current tax. Changes in deferred tax due to changed tax rates are recognised in the income statement, except for

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items included directly in the equity.

Deferred tax assets, including the tax value of tax losses allowed for carryforward, are recognised at the value at which they are expected to be realisable, either by settlement against tax of future earnings or by set-off in deferred tax liabilities within the same legal tax unit. Any deferred net tax assets are measured at net realisable value.

#### Current tax receivables and liabilities

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

#### Financial debts

Debts are measured at amortised cost, substantially corresponding to nominal value.

# **Financial Highlights**

**Explanation of financial ratios** 

Solvency ratio

Equity at year end x 100 Total assets at year end