# Thyborøn Nordsø Ral A/S

Sydhavnsvej 21, DK-7680 Thyborøn

# Annual Report for 1 January - 31 December 2020

CVR No 25 45 37 43

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 9 /6 2021

Géry De Cloedt Chairman of the General Meeting



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### **Management's Statement**

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Thyborøn Nordsø Ral A/S for the financial year 1 January - 31 December 2020.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 December 2020 of the Company and of the results of the Company operations and cash flows for 2020.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Thyborøn, 9 June 2021

#### **Executive Board**

Roland Gagel

#### **Board of Directors**

Géry De Cloedt Chairman Guy Vandersnickt

Roland Gagel



### **Independent Auditor's Report**

To the Shareholder of Thyborøn Nordsø Ral A/S

#### **Opinion**

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2020 and of the results of the Company's operations and cash flows for the financial year 1 January - 31 December 2020 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Thyborøn Nordsø Ral A/S for the financial year 1 January - 31 December 2020, which comprise income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies ("the Financial Statements").

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

#### Management's responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstate-



### **Independent Auditor's Report**

ment, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events



### **Independent Auditor's Report**

in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Herning, 9 June 2021 **PricewaterhouseCoopers**Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31* 

Kim Vorret statsautoriseret revisor mne33256 Hans Jørgen Andersen statsautoriseret revisor mne30211



## **Company Information**

**The Company** Thyborøn Nordsø Ral A/S

Sydhavnsvej 21 DK-7680 Thyborøn

CVR No: 25 45 37 43

Financial period: 1 January - 31 December

Municipality of reg. office: Lemvig

**Board of Directors** Géry De Cloedt , Chairman

Guy Vandersnickt Roland Gagel

**Executive Board** Roland Gagel

**Auditors** PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

Platanvej 4

DK-7400 Herning



## **Management's Review**

#### **Key activities**

The principal activity is the collection of gravel of very high quality from the North Sea and to perform grading.

#### Development in the year

The income statement of the Company for 2020 shows a profit of DKK 2,316,978, and at 31 December 2020 the balance sheet of the Company shows equity of DKK 10,501,194.

#### The past year and follow-up on development expectations from last year

The result for the year has been better than budgeted, mainly due to higher activity than expected.



## **Income Statement 1 January - 31 December**

	Note	2020	2019
		DKK	DKK
Gross profit/loss		12,650,667	8,621,273
Staff expenses	1	-5,725,987	-5,353,071
Depreciation, amortisation and impairment of intangible assets and			
property, plant and equipment	2	-3,502,928	-2,658,151
Other operating expenses		-62,799	-53,941
Profit/loss before financial income and expenses		3,358,953	556,110
Financial income	3	2,148	27,041
Financial expenses	4	-386,029	-455,754
Profit/loss before tax		2,975,072	127,397
Tax on profit/loss for the year	5	-658,094	-31,391
Net profit/loss for the year		2,316,978	96,006
Distribution of profit			
Proposed distribution of profit			
Retained earnings		2,316,978	96,006
		2,316,978	96,006



## **Balance Sheet 31 December**

### Assets

	Note	2020	2019
		DKK	DKK
Acquired concessions		1,502,747	902,797
Intangible assets	6	1,502,747	902,797
Land and buildings		3,163,952	3,506,000
Plant and machinery		14,782,562	11,743,349
Other fixtures and fittings, tools and equipment		0	0
Property, plant and equipment in progress		0	62,799
Property, plant and equipment	7	17,946,514	15,312,148
Fixed assets		19,449,261	16,214,945
Raw materials and consumables		763,972	275,661
Finished goods and goods for resale		7,545,175	9,383,921
Inventories		8,309,147	9,659,582
Trade receivables		1,319,874	3,692,167
Receivables from group enterprises		3,589,417	746,185
Other receivables		334,466	798,804
Deferred tax asset		3,190,428	3,613,130
Prepayments		964,505	1,048,750
Receivables		9,398,690	9,899,036
Currents assets		17,707,837	19,558,618
Assets		37,157,098	35,773,563



## **Balance Sheet 31 December**

## Liabilities and equity

	Note	2020	2019
		DKK	DKK
Share capital		825,000	825,000
Retained earnings		9,676,194	7,359,216
Equity		10,501,194	8,184,216
Lease obligations		7,428,327	3,681,266
Other payables		317,718	105,214
Long-term debt	8	7,746,045	3,786,480
Credit institutions		5,928,286	7,547,421
Lease obligations	8	2,239,654	1,287,156
Trade payables		2,735,503	2,392,303
Payables to group enterprises		3,623,075	8,939,564
Payables to group enterprises relating to corporation tax		235,392	380,419
Other payables	8	4,147,949	3,256,004
Short-term debt		18,909,859	23,802,867
Debt		26,655,904	27,589,347
Liabilities and equity		37,157,098	35,773,563
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## **Statement of Changes in Equity**

		Retained	
	Share capital	earnings	Total
	DKK	DKK	DKK
Equity at 1 January	825,000	7,359,216	8,184,216
Net profit/loss for the year	0	2,316,978	2,316,978
Equity at 31 December	825,000	9,676,194	10,501,194



## **Cash Flow Statement 1 January - 31 December**

	Note	2020	2019
		DKK	DKK
Net profit/loss for the year		2,316,978	96,006
Adjustments	9	4,607,702	3,172,197
Change in working capital	10	-2,440,760	-4,429,948
Cash flows from operating activities before financial income and			
expenses		4,483,920	-1,161,745
Financial income		2,147	27,041
Financial expenses	_	-386,031	-455,751
Cash flows from ordinary activities		4,100,036	-1,590,455
Corporation tax paid		-380,419	0
Cash flows from operating activities	-	3,719,617	-1,590,455
Purchase of intangible assets		-735,043	-26,800
Purchase of property, plant and equipment		-7,465,000	-842,146
Sale of property, plant and equipment	_	1,400,000	0
Cash flows from investing activities	_	-6,800,043	-868,946
Repayment of loans from credit institutions		-1,619,134	-844,491
Reduction of lease obligations		-3,541,290	-1,475,280
Lease obligations incurred		8,240,850	0
Raising of loans from group enterprises	-	0	4,774,553
Cash flows from financing activities	-	3,080,426	2,454,782
Change in cash and cash equivalents		0	-4,619
Cash and cash equivalents at 1 January	_	0	4,619
Cash and cash equivalents at 31 December	-	0	0
Cash at bank and in hand	-	0	0



		2020	2019
	CL-CC	DKK	DKK
1	Staff expenses		
	Wages and salaries	4,834,369	4,412,275
	Pensions	680,586	651,747
	Other social security expenses	139,234	161,837
	Other staff expenses	71,798	127,212
		5,725,987	5,353,071
	Average number of employees		7
2	Depreciation, amortisation and impairment of intangible assets and property, plant and equipment		
	Depreciation of property, plant and equipment	3,502,928	2,658,151
		3,502,928	2,658,151
3	Financial income		
	Other financial income	1,526	27,041
	Exchange adjustments	622	0
		2,148	27,041
4	Financial expenses		
	Interest paid to group enterprises	10,852	26,307
	Other financial expenses	375,177	398,516
	Exchange adjustments, expenses	0	30,931
		386,029	455,754



		2020	2019
	m	DKK	DKK
5	Tax on profit/loss for the year		
	Current tax for the year	235,392	380,419
	Deferred tax for the year	422,702	-349,028
		658,094	31,391
6	Intangible assets		
			Acquired con-
			cessions
			DKK
	Cost at 1 January		2,702,657
	Additions for the year		735,043
	Cost at 31 December		3,437,700
	Impairment losses and amortisation at 1 January		1,799,860
	Amortisation for the year		135,093
	Impairment losses and amortisation at 31 December		1,934,953
	Carrying amount at 31 December		1,502,747



### 7 Property, plant and equipment

			Other fixtures and fittings,	Property, pla		
	Land and buildings  DKK	Plant and machinery  DKK	tools and equipment DKK	in progress  DKK		Total DKK
Cost at 1 January	10,854,226	33,950,819	409,755	62,79	99	45,277,599
Additions for the year	0	7,465,000	0		0	7,465,000
Disposals for the year	0	-4,000,000	0	-62,79	99	-4,062,799
Cost at 31 December	10,854,226	37,415,819	409,755		0	48,679,800
Impairment losses and depreciation at 1						
January	7,348,226	22,207,470	409,755		0	29,965,451
Depreciation for the year	342,048	3,025,787	0		0	3,367,835
Reversal of impairment and depreciation						
of sold assets	0	-2,600,000	0		0	-2,600,000
Impairment losses and depreciation at 31						
December	7,690,274	22,633,257	409,755	-	0	30,733,286
Carrying amount at 31 December	3,163,952	14,782,562	0		0 _	17,946,514
Depreciated over	9-22 years	3-10 years	3-5 years			
Including assets under finance leases						
amounting to	0	11,114,035	0		0 _	11,114,035
				2020		2019
				DKK		DKK
Long-term debt						
Debt falling due after 5 years				317,718		105,214
				317,718		105,214



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		2020	2019
		DKK	DKK
9	Cash flow statement - adjustments		
	Financial income	-2,148	-27,041
	Financial expenses	386,029	455,754
	Depreciation, amortisation and impairment losses, including losses and		
	gains on sales	3,565,727	2,712,093
	Tax on profit/loss for the year	658,094	31,391
		4,607,702	3,172,197
10	Cash flow statement - change in working capital		
	Change in inventories	1,350,435	-797,181
	Change in receivables	97,361	868,407
	Change in trade payables, etc	-3,888,556	-4,501,174
		-2,440,760	-4,429,948



		2020	2019
11	Contingent assets, liabilities and other financial obligations	DKK	DKK
	Charges and security		
	The following assets have been placed as security with bankers:		
	In the second se	0.000.440	0.050.500
	Inventories, company mortgage	8,309,146	9,659,582
	Receivable from sales and services, company mortgage	1,319,874	3,692,167
	Operating assets, company mortgage	3,668,527	5,318,538
	operating deserte, company mengage	0,000,021	0,010,000
	Company mortgage has been provided as security at a total amount of kDKK 5	5,000.	

The company has issued owner's mortgage at a total amount of kDKK 17,850 as security for the company and Danish group companies' bank debts. The owner's mortgage provides mortgage on land and buildings and tangible fixed assets.

#### Rental and lease obligations

Rental obligations, period of nonterminability, 1-3 months	669,258	666,198
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#### **Guarantee obligations**

Surety in respect of Danish Group Companies' outstanding bank debts at 31 December amounting to kDKK 41,302.

#### Other contingent liabilities

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable by the Group amounts to DKK 0. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

#### Including to group enterprises

Charges and security in assets with a total carrying amount of	13,297,547	18,670,287
, , ,		



### 12 Related parties

Consolidated Financial Statements		
The Company is consolidated into the Group Annual Report of the Parent Company.		
Name	Place of registered office	
Group De Cloedt SA	Ixelles, Belgium	



#### 13 Accounting Policies

The Annual Report of Thyborøn Nordsø Ral A/S for 2020 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to enterprises of reporting class B as well as selected rules applying to reporting class C.

The accounting policies applied remain unchanged from last year.

The Financial Statements for 2020 are presented in DKK.

#### **Recognition and measurement**

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

#### Leases

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Company.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.



#### 13 Accounting Policies (continued)

#### **Translation policies**

Danish kroner is used as the presentation currency. All other currencies are regarded as foreign currencies.

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

#### **Income Statement**

#### Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Company.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

#### Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

#### Other external expenses

Other external expenses comprise indirect production costs and expenses for premises, sales and distribution as well as office expenses, etc.



#### 13 Accounting Policies (continued)

#### Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue, change in inventories of finished goods, work in progress and goods for resale, other operating income, expenses for raw materials and consumables and other external expenses.

#### Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

#### Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

#### Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Company, including gains and losses on the sale of intangible assets and property, plant and equipment.

#### Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

#### Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with Danish group companies. The tax effect of the joint taxation is allocated to Danish enterprises in proportion to their taxable incomes.



#### 13 Accounting Policies (continued)

#### **Balance Sheet**

#### **Intangible assets**

Development costs relating to new methods of extracting raw material are measured at cost with deduction of accumulated amortization.

The item contains the cost incurred in connection with the project reduced by amortization equal to the production of the year.

Establishing costs relating to consessions are measured at cost with deduction of accumulated amortization.

Systematic amortization is applied over the period of use which is estimated to 5-10 years.

#### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Buildings and site on leased land 9-22 years Plant and machinery 3-10 years

Other fixtures and fittings, tools and equipment 3-5 years

Depreciation period and residual value are reassessed annually.

#### Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.



#### 13 Accounting Policies (continued)

#### **Inventories**

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour with addition of indirect production costs. Indirect production costs comprise the cost of indirect materials and labour as well as maintenance and depreciation of the machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management.

#### Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

#### **Prepayments**

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

#### Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.



#### 13 Accounting Policies (continued)

#### Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

#### **Financial debts**

Loans, such as loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

#### **Cash Flow Statement**

The cash flow statement shows the Company's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Company's cash and cash equivalents at the beginning and end of the year.

#### Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

#### Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

#### Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

#### Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand".



### 13 Accounting Policies (continued)

The cash flow statement cannot be immediately derived from the published financial records.

