



## Babcock & Wilcox Vølund A/S

Falkevej 2  
6705 Esbjerg Ø  
CVR No. 25053664

## Annual report 2019

The Annual General Meeting adopted the  
annual report on 21.08.2020

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**Martin Oehlenschläger**

Chairman of the General Meeting

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# Entity details

## Entity

Babcock & Wilcox Vølund A/S

Falkevej 2

6705 Esbjerg Ø

CVR No.: 25053664

Date of foundation: 22.01.1999

Registered office: Esbjerg

Financial year: 01.01.2019 - 31.12.2019

Phone number: 76 14 34 00

URL: [www.volund.dk](http://www.volund.dk)

E-mail: [bwv@volund.dk](mailto:bwv@volund.dk)

## Board of Directors

Rodney Ernest Carlson, Chairman

Jimmy Brian Morgan

Kasper Bjarnø Sinning

Rasmus Peter Sejerup Rasmussen

Jacqueline Marie Opal

Helge Steenstrup

## Executive Board

Jimmy Brian Morgan, Managing Director

Martin Oehlenschläger

## Bank

Danske Bank A/S - Finanscenter Sydjylland

Strandbygade 2

6700 Esbjerg

## Auditors

Deloitte Statsautoriseret Revisionspartnerselskab

Weidekampsgade 6

P. O. Box 1600

0900 Copenhagen C

# Statement by Management

The Board of Directors and the Executive Board have today considered and approved the annual report of Babcock & Wilcox Vølund A/S for the financial year 01.01.2019 - 31.12.2019.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2019 and of the results of its operations for the financial year 01.01.2019 - 31.12.2019.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Esbjerg, 21.08.2020

## Executive Board

**Jimmy Brian Morgan**  
Managing Director

**Martin Oehlenschläger**

## Board of Directors

**Rodney Ernest Carlson**  
Chairman

**Jimmy Brian Morgan**

**Kasper Bjarnø Sinning**

**Rasmus Peter Sejerup Rasmussen**

**Jacqueline Marie Opal**

**Helge Steenstrup**

# Independent auditor's report

## To the shareholders of Babcock & Wilcox Vølund A/S

### Opinion

We have audited the financial statements of Babcock & Wilcox Vølund A/S for the financial year 01.01.2019 - 31.12.2019, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2019 and of the results of its operations for the financial year 01.01.2019 - 31.12.2019 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Statement on the management commentary**

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Copenhagen, 21.08.2020

**Deloitte**

Statsautoriseret Revisionspartnerselskab  
CVR No. 33963556

**Kåre Kansonen Valtersdorf**

State Authorised Public Accountant  
Identification No (MNE) mne34490

# Management commentary

## Financial highlights

	2019 DKK'000	2018 DKK'000	2017 DKK'000	2016 DKK'000	2015 DKK'000
<b>Key figures</b>					
Revenue	660,562	646,906	1,604,025	1,670,862	1,657,023
Gross profit/loss	27,777	(1,497,194)	(1,135,830)	(662,333)	225,028
Operating profit/loss	(169,575)	(1,665,898)	(1,294,685)	(798,896)	104,079
Net financials	(258,268)	(104,960)	(16,675)	(10,096)	21,962
Profit/loss for the year	(443,452)	(1,797,212)	(1,321,270)	(735,164)	102,403
Total assets	310,001	461,534	589,122	740,802	1,162,207
Investments in property, plant and equipment	4,003	3,451	7,065	11,593	5,589
Equity	(4,178,843)	(3,726,134)	(1,927,269)	(604,153)	217,682
Average number of employees	325	382	552	504	418
<b>Ratios</b>					
Gross margin (%)	4.21	(231.44)	(70.81)	(39.64)	13.58
Net margin (%)	(67.13)	(277.82)	(82.37)	(44.00)	6.18
Equity ratio (%)	(1,348.01)	(807.34)	(327.14)	(81.55)	18.73

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the CFA Society Denmark.

### Gross margin (%):

$\frac{\text{Gross profit/loss}}{\text{Revenue}} * 100$

Revenue

### Net margin (%):

$\frac{\text{Profit/loss for the year}}{\text{Revenue}} * 100$

Revenue

### Equity ratio (%):

$\frac{\text{Equity}}{\text{Total assets}} * 100$

Total assets



### Primary activities

Babcock & Wilcox Vølund A/S (BWV) is a fully owned subsidiary of Babcock & Wilcox Enterprises, Inc. (B&W), a U.S.-based public company listed on the New York Stock Exchange (Ticker: BW). BWV is a leading international supplier of renewable energy plants that use various types of waste and biomass as fuel. We design, manufacture, install and service components of various dimensions and configurations primarily based on our own stoker/grate firing technology. We also provide operating and maintenance services and aftermarket equipment for renewable energy plants.

### Development in activities and finances

The end-market demand for BWV's products is strong. The markets in Europe, North and South America and Asia are showing increasing interest in renewable power generation projects from waste and biomass fuel sources, which are well aligned with our products and services.

We are confident in our leading technology, which is in high demand in all markets, and we expect improved results in future years. In 2017, we paused our sales efforts to focus on the execution of six European EPC loss contracts. We restarted our sales efforts in 2018 focusing on our core business and a new business model for renewable new-build projects as illustrated below. The pause in our sales efforts combined with the closeout of the loss projects affected our results. However, based on the strong demand for our core products, we expect sales to increase again as we continue to pursue our new business model.

BWV's parent company, B&W, has provided considerable support through a challenging period as we worked toward completion of six projects that have negatively impacted our financial results. As of December 31, 2019, five of the six European EPC loss contracts had been turned over to the customer, with only punch list or agreed remediation items and performance testing remaining, some of which are expected to be performed during the customers' scheduled maintenance outages. Turnover is not applicable to the last loss contract under the terms of the settlement agreement with the customer.

In March 2019, we entered into a settlement in connection with an additional European waste-to-energy EPC contract, for which notice to proceed was not given and the contract was not started. The settlement eliminates our obligations and associated risk related to acting as the prime EPC, should the project move forward, but impacted the first quarter of 2019 with cost of 43.4 million DKK.

A more detailed project status summary is contained in our parent company's 10-K to be found at [Investors.babcock.com](http://Investors.babcock.com).

The shareholder's support letter provided in 2017, in which B&W committed to fund BWV with the cash required to meet its obligations and allow the business to continue as a going concern, has been extended through at minimum December 2021 (see note 1).

In the B&W Annual Report published March 30, 2020, the auditors included an explanatory paragraph in their audit opinion regarding the Parent Company's ability to continue as a going concern.

Subsequently, on May 15, 2020, B&W published Q1 earnings (Form 10-Q), in which the actions to address the above going concern topic were described including the successful extension of the Amended Credit Agreement extending maturity date on the revolving credit facility to June 30, 2022 and the maturity date on the Last Out Term Loans to December 30, 2022. In addition to this, B. Riley has committed to provide B&W with up to USD 70 million of additional Last Out Terms Loans. As a result, the Parent Company has concluded that the conditions and events, considered in aggregate, no longer raise substantial doubt about the entity's ability to continue as a

going concern. Additional information is contained in our parent company's 10-Q for the quarter ending March 31, 2020 to be found at [Investors.babcock.com](https://investors.babcock.com).

### **Profit/loss for the year in relation to expected developments**

BWV's full-year 2019 net revenues were DKK 661 million, which is an increase of DKK 14 million or 2.1% compared to the prior year.

While 2019 was a transition year for BWV, with an operating loss of DKK 169.5 million, we remained focused on serving our customers, making important decisions to better position our businesses for the future and drive improved financial performance. The year-end results reflected a loss of DKK 443 million, compared to the outlook listed in the 2018 annual report of DKK 300 – 400 million.

We generally recognize revenues and related costs from long-term contracts on a percentage-of-completion basis. Accordingly, we review contract price and cost estimates regularly as work progresses and reflect adjustments in profit proportionate to the percentage of completion in the periods in which we revise estimates to complete the contract. To the extent that these adjustments result in a reduction of previously reported profits from a contract, we recognize a charge against current earnings. If a contract is estimated to result in a loss, such loss is recognized in the current period as a charge to earnings and the full loss is accrued on our balance sheet, which results in no expected gross profit from the loss contract in the future unless there are revisions to our estimated revenues or costs of completion in periods following the accrual of the contract loss. Changes in the estimated results of our percentage-of-completion contracts are necessarily based on information available at the time of the estimates and are based on judgments that are inherently uncertain, as they are predictive in nature. As with all estimates to complete used to measure contract revenue and costs, actual results can and do differ from our estimates made over time.

B&W introduced a Project Management Office (PMO)-based model in 2017 to standardize and improve the management and execution of its projects across the company. Under this model, B&W established global processes and procedures for all of its operations to ensure higher predictability and more stable project execution. BWV has implemented this model and we will continue to apply it in our project execution.

The aftermarket parts and services, environmental projects, licensing and services portion of our business remains stable, and other new-build projects have been executed according to management's expectations for 2019 with positive profit margins.

### **Insurance recoveries and sub-contractor claims**

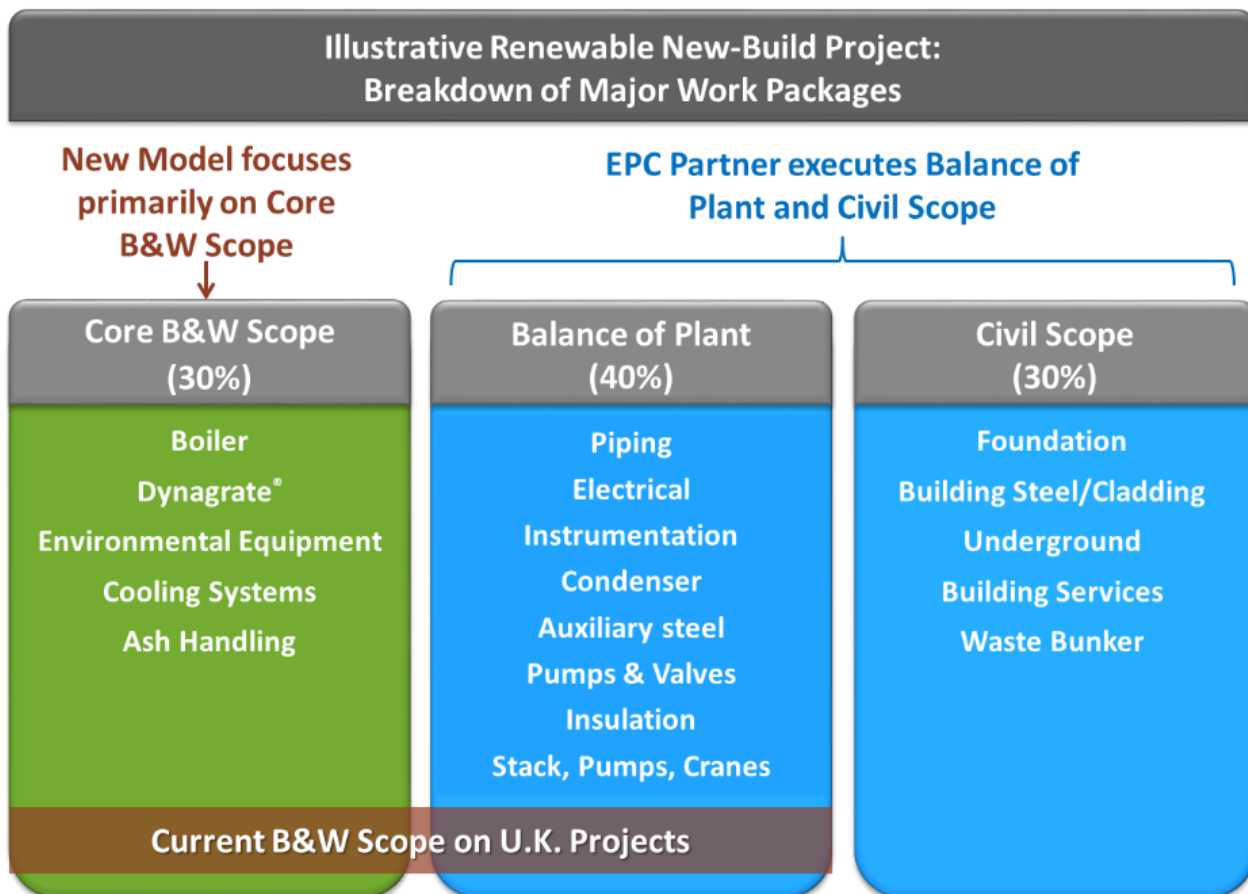
BWV continues to pursue several insurance recoveries and sub-contractor claims related to the loss-making projects.

### **New-build bidding and execution model**

We believe there is a strong market opportunity for our core boiler, grate and environmental equipment technologies in the global renewable energy market. To allow us to better capitalize on this market, we have redefined our approach for bidding and executing new-build contracts. Under our new model, we are focusing on engineering and supplying our core waste-to-energy and renewable energy technologies - steam generation, combustion grate, environmental equipment, material handling, and cooling condensers - while partnering up with firms to execute the balance of plant and civil construction scope on contracts we pursue.

We believe that the new market approach is better aligned with our core competencies as a supplier of engineered equipment and technologies and aftermarket services, and it lowers our risk profile and positions us

for better profitability.



*The percentages are approximate and for illustrative purposes only.*

BWV resumed bidding for additional new-build contracts in 2018 as additional resources became available as the challenged contracts moved closer to completion. We anticipate decisions on a number of such contracts in 2020 despite the delays caused by COVID-19 although the development of the pandemic cannot be fully predicted.

**Restructuring activities**

In 2019 similar to 2018, BWV identified and implemented multiple actions to proactively improve its cost structure. Key actions include workforce reductions to align with the new execution model and activity levels, other selling, general and administrative cost reductions as well as other process improvements.

These actions are focused on productivity and efficiency gains to enhance profitability and cash flow going forward.

**Conclusion**

Except for some punch list items or defined and agreed remediation items, BWV now essentially have the European EPC loss contracts behind us and well into the warranty phases.

Based on the continued stable performance in our aftermarket parts and services activities, new-build bidding, and the cost-savings initiatives that have been implemented, management expects improved results going forward. In general, 2020 is expected to be partly "a year of transition" as new-build project award and initiation of key projects have been delayed to later in 2020 likely due to COVID-19.

BWV and the parent company are in process of partly or fully reestablishing the equity of BWV and completion of such an activity will significantly improve the balance sheet as well as the financial cost going forward. While it is the intent to complete these activities in 2020, timing and completion are connected with some uncertainties and cannot be guaranteed.

### **Outlook**

2020, as mentioned above is expected to be partly "a year of transition". The results before taxes are expected to significantly improve versus 2019. The result will be dependent on the completion and timing of the above-mentioned reestablishment of equity due to the impact to interest expenses as well as new project awards.

### **Capital and cash resources**

The loss for the year and adjustment of hedged contracts to the fair value have generated a decrease of BWV's equity from negative DKK 3,726 million to negative DKK 4,179 million. Additionally, as noted previously in this report, our parent company has issued a letter of support that commits to provide the cash required to meet BWV's obligations through at minimum December 2021. BWV's parent company has also supported BWV with an increase in the intercompany loan from DKK 2,651 million in 2018 to DKK 3,979 million through 2019.

### **Particular risks**

#### **Particular risks operations**

The key operating risks relate to the time as well as the cost realization of project completions. This is mitigated by means of structured management of all projects. The management team is taking actions including investing in enhanced engineering and project management capabilities and infrastructure with the expectation to complete the backlog projects within the revised project estimates and schedules.

#### **Market risks**

The key market risks relate to a continued development of technological expertise to enable us to meet market requirements in our core areas. This is ensured through dialogue with customers and universities as well as continued improvement and development in relevant technological areas, including through the work of our research and development department.

#### **Currency exposure**

As BWV sells projects and make a number of purchases in foreign currencies, these involve a foreign currency exchange risk. Transactions are made in e.g. EUR, GBP, USD, and SEK. We do not currently engage in new currency hedging activities to limit the risks of currency fluctuations. Consequently, fluctuations in foreign currencies could have a negative impact on the profitability of our global operations, which would harm our financial results and cash flows.

#### **Interest risks**

As the net floating-rate interest-bearing debt is primarily provided through our parent company's credit facility, we do not enter into transactions to hedge against interest rate exposure.

#### **Credit risks**

According to our policy for assuming credit risks, major customers and business partners are credit rated regularly.

### Research and development activities

BWV's research and development activities are aimed at developing and optimizing production processes and our product portfolio. These activities are partly carried out in cooperation with public authorities. Costs expensed for research and development amount to DKK 10.1 million net of contributions received, which is an increase of DKK 1.9 million compared to 2018. The amount is equal to 1.5 % of the net revenues. Furthermore, there is project related development paid by customers.

### Group relations

#### Transactions with related parties

BWV has routine transactions involving contract work and administrative items with various related enterprises, which are subsidiaries of Babcock & Wilcox Enterprises, Inc. All transactions are carried out on arm's length basis.

### Foreign branches

Babcock & Wilcox Vølund AB, Sweden, is included as a fully owned subsidiary.

Babcock & Wilcox UK Ltd., UK, is included as a fully owned subsidiary.

Babcock & Wilcox s.r.o., Slovakia, is included as a fully owned subsidiary.

### Statutory report on corporate social responsibility

This section on corporate social responsibility is included in accordance with the Danish Financial Statements Act, § 99a.

For a description of our business model, please see above under "Primary Activities".

### Health, Safety and Environment (HSE)

At BWV, we value the health and safety of each employee and are committed to ensuring that we have a workplace, which is free of accidents and injuries. We have implemented the Target Zero program that reflects our commitment to the overall safety of each employee. Rather than just reacting to incidents and correcting contributing factors, our objective is to be proactive and prevent accidents from occurring. We promote Target Zero as a corporate-wide process that helps us ensure a safe work environment for each BWV employee.

We pursue HSE improvements leading to high-quality performance demonstrated through objective metrics and process reviews. Managers, supervisors, employees, subcontractors, vendors, and customers work together to practice and promote proper work habits, develop positive attitudes, use good judgment, and comply with applicable HSE requirements.

An HSE business plan was established at the beginning of the year. In 2019, the HSE focus was on various initiatives, all of which were launched to make BWV an even safer, healthier, and greener workplace. The main focus for the initiatives was Human Performance Improvement, and it involved integration of human performance into our incident investigation process using TWIN analysis and Culpability Decision Tree. Another large improvement project enhanced the confined space entry process and training level. Last but not least, BWV carried out a cross-functional development project resulting in a change of our grate bar working methods and a tool, which improved safety, manual handling, and efficiency.

We set ambitious targets for our safety performance and take corrective actions should we get off track. While we came in short of our targets for “Days Away Restricted Transfer Rate” and “Total Recordable Case Rate” a number of actions were taken, and we have continued in 2020 to set ambitious targets as part of our Target Zero mindset. As examples of responses to this, several Safety Stand Downs and local improvement initiatives were implemented. The culture for reporting and registering near misses and accidents has improved, and a strong incident investigation process involving top management is in place to support the preventive actions and to understand and share the lessons learned.

As part of our working environment efforts, the top management meets with elected employees in the Main Safety Committee taking care of strategic health and safety initiatives and the HSE Business Plan. Elected safety representatives from offices, workshop, warehouse, commissioning and construction sites meet with local managers in Safety Groups taking care of improvement initiatives and incidents.

If we fail to manage our Health and Safety work and do not comply with our goals, it could have a negative impact on our employees, on our reputation, and on our future business opportunities.

### **Recruiting, training, and retaining**

Our mission is largely based on the sale, execution, servicing, and operation of technically complex plants and as such, there is a continuous requirement for recruiting and retaining qualified staff. This is ensured through policies and procedures for recruiting, performance management, employee development, senior employees, retirement, etc. To develop our employees, a number of training activities are carried out. In 2019, a total of 826 training days (1,852 in 2018) were held, which corresponds to approx. 2.5 training days per employee (5 in 2018).

In 2019, the main HR focus was on restructuring the organization and adapting it to our new business model and on retaining and attracting employees for key functions.

### **Climate/environment**

Our core business contributes significantly to several UN Sustainable Development Goals like Sustainable Cities, Clean Energy, Climate Action, and Waste Management. We strive towards a world without landfills by offering and continuously improving our clean waste-to-energy solutions. Our solutions are an important part of the circular economy to reduce, reuse, recycle and reenergize.

Our environmental policy sets the overall frame for our environmental efforts. Our vision for environmental sustainability is to act according to our environmental management system and endeavor the least impact possible in relation to the environmental development and the technical and economical means at our disposal.

BWV is taking on responsibility for the environment. We prioritize preventions and continuously strive to reduce environmental impacts. We are committed to work systematically towards sustainability through development of best available technology and project management.

Our mission for environmental sustainability is based on the following:

- We comply with current legal requirements concerning environmental protection and we comply with environmental requirements from B&W.
- We are working to prevent pollution and contamination and to achieve a measurable decrease in our energy

consumption as well as our waste volume in relation to our activities. The end target is zero waste to landfill.

- Environmental goals and targets are set, accomplished, and reviewed on a regular basis. If we fail to manage our environmental work and do not comply with our goals, it could have a negative impact on the environment, the climate, the surrounding communities, on our reputation, and on our future business opportunities.
- We continuously strive to have environmental impact prevention integrated into the development, design, calculation, purchasing, planning, organizing, and decision processes, into the implementation of new processes and equipment as well as into everyday tasks.
- Managers and employees are aware of the environmental management system, and they follow the requirements and the intentions of the system.
- We cooperate with our subcontractors about environmental protection, requiring that they follow the same approach and course of actions about environment as we do.

The Environmental Policy is communicated to all employees and subcontractors, and it is available to interested parties.

In terms of the environmental impact of our office locations and production facilities, energy audits are being carried out at regular intervals, and the next audit will be performed in 2020. In 2019, we reviewed the environmental aspect & impact assessment process and developed a more detailed model for data collection.

Going forward, we have planned the following activities broken down into goals:

- 2022: exchange lighting in all production halls, expected annual saving 87,500 kWh
- 2023: insulation of production hall facades, expected annual saving 120,000 kWh
- 2025: new energy control system, expected annual saving 89,000 kWh

### **Ethics, Compliance and Human Rights**

We consider corruption and other unethical behavior to represent a risk to our business and the surrounding society, because unethical behavior can damage our relations, our contracts and our reputation and erode the trust in the business life and the public sector. BWV's business conduct is governed by our ethics and compliance rules "Code of Business Conduct" and a number of other policies on E&C issues like Anti-Bribery, Anti-Corruption, Gift and Entertainment, etc. These rules apply to all employees and to sub-suppliers too. Ethics & Compliance training is carried out continuously in order to ensure proper observance. As part of the E&C training, a culture has been developed, which encourages employees to seek advice, voice concerns, and report misconduct without fear of retaliation. A system to report any non-compliance with the rules is implemented, and the reports are being registered and treated seriously. It is our assessment that in 2019 these activities have contributed to maintaining a culture of ethics and compliance in our company.

We respect the human rights of our employees and recognize that our business carries risks of discrimination, of data breaches, and of negatively impacting our employees' rights to a work-life balance. Our employee handbook and the above-mentioned E&C policies as well as HR and GDPR policies set out our policies to manage these risks. All of these are made available to our employees through our intranet portal and several of these are enforced through mandatory trainings. We have not in 2019 identified any violations of our employees' human rights.

### **Statutory report on the underrepresented gender**

This section on the underrepresented gender is included in accordance with the Danish Financial Statements Act, § 99b.

BWV's policy about diversity is laid out in the Code of Conduct. The diversity of our workforce is a key asset and we are committed to providing a professional atmosphere that promotes productivity and encourages creativity and innovation. We offer equal employment opportunities to qualified individuals, regardless of race, religion, national origin, age, sex, or disability, and we work to maintain a diverse workforce where employees are hired, retained, compensated, disciplined, and promoted based on their contribution to our company and their performance.

In 2019, our Board of Directors was composed of 5 members of which 3 were elected by the general assembly. We target to have both sexes represented in the Board of Directors. This was the case in 2019 as the board was composed of 1 woman and 2 men elected by the general assembly and 2 men elected by the employees.

At the end of 2019, the gender composition in our executive group and department management group was 14.29 % female managers (12.12 % in 2018) and 85.71 % male managers (87.88 % in 2018). The recruiting of executives and managers is solely based on the skills and competences needed for the position, cf. our Fair Employment Practices policy, however, we also focus on diversity and have a goal to increase the female representation at management level to 15% over the next two years. As an example of an action to promote gender diversity, we give specific instructions to recruitment agencies to present at least one candidate of either gender for vacant leadership roles.

### **Events after the balance sheet date**

In December 2019, a novel strain of coronavirus, COVID-19, was identified in Wuhan, China and has subsequently spread globally. As mentioned above new-build project award and initiation of key projects have been delayed to later in 2020 likely due to COVID-19. Due to Government support packages, we have been able to retain employees and partly bridge between the legacy project ramping down and the currently delayed projects. While we have seen temporary disruptions at customer sites and we imposed working from home where possible, our ongoing business has experienced limited impact from COVID-19. As we are servicing critical infrastructure, our services are mostly not hindered and our employees have shown great dedication servicing our customers despite the sometimes difficult environments and restrictions due to COVID-19.



# Income statement for 2019

	Notes	2019 DKK'000	2018 DKK '000
Revenue	4	660,562	646,906
Production costs		(632,785)	(2,144,100)
<b>Gross profit/loss</b>		<b>27,777</b>	<b>(1,497,194)</b>
Distribution costs		(44,554)	(46,244)
Administrative expenses	5	(152,798)	(122,460)
<b>Operating profit/loss</b>		<b>(169,575)</b>	<b>(1,665,898)</b>
Income from investments in group enterprises		(14,333)	(20,146)
Other financial income	8	38	79
Other financial expenses	9	(258,306)	(105,039)
<b>Profit/loss before tax</b>		<b>(442,176)</b>	<b>(1,791,004)</b>
Tax on profit/loss for the year	10	(1,276)	(6,208)
<b>Profit/loss for the year</b>	11	<b>(443,452)</b>	<b>(1,797,212)</b>

# Balance sheet at 31.12.2019

## Assets

	Notes	2019 DKK'000	2018 DKK'000
Completed development projects	13	0	0
Development projects in progress	13	2,347	2,318
<b>Intangible assets</b>	12	<b>2,347</b>	<b>2,318</b>
Land and buildings		33,665	35,871
Plant and machinery		8,947	11,083
Other fixtures and fittings, tools and equipment		3,738	2,554
Leasehold improvements		43	59
Prepayments for property, plant and equipment		9,589	9,960
<b>Property, plant and equipment</b>	14	<b>55,982</b>	<b>59,527</b>
Investments in group enterprises		19,063	15,199
Deposits		4,922	5,022
<b>Other financial assets</b>	15	<b>23,985</b>	<b>20,221</b>
<b>Fixed assets</b>		<b>82,314</b>	<b>82,066</b>
Raw materials and consumables		5,827	6,263
Work in progress		1,382	733
Manufactured goods and goods for resale		34,979	33,840
<b>Inventories</b>		<b>42,188</b>	<b>40,836</b>
Trade receivables	16	90,762	124,962
Contract work in progress	17	47,569	76,216
Receivables from group enterprises		0	6
Other receivables	18	19,718	117,704
Prepayments	19	4,800	15,915
<b>Receivables</b>		<b>162,849</b>	<b>334,803</b>
<b>Cash</b>		<b>22,650</b>	<b>3,829</b>
<b>Current assets</b>		<b>227,687</b>	<b>379,468</b>
<b>Assets</b>		<b>310,001</b>	<b>461,534</b>

**Equity and liabilities**

	<b>Notes</b>	<b>2019 DKK'000</b>	<b>2018 DKK'000</b>
Contributed capital		20,000	20,000
Reserve for net revaluation according to the equity method		0	815
Retained earnings		(4,198,843)	(3,746,949)
<b>Equity</b>		<b>(4,178,843)</b>	<b>(3,726,134)</b>
Other provisions	20	146,221	220,374
Provisions for investments in group enterprises	20	33,505	14,538
<b>Provisions</b>		<b>179,726</b>	<b>234,912</b>
Contract work in progress	17	4,457	760,937
Trade payables		162,935	455,227
Payables to group enterprises		3,979,034	2,651,375
Income tax payable		8,820	6,418
Other payables		153,872	78,799
<b>Current liabilities other than provisions</b>		<b>4,309,118</b>	<b>3,952,756</b>
<b>Liabilities other than provisions</b>		<b>4,309,118</b>	<b>3,952,756</b>
<b>Equity and liabilities</b>		<b>310,001</b>	<b>461,534</b>

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# Statement of changes in equity for 2019

	Contributed capital DKK'000	Reserve for net revaluation according to the equity method DKK'000	Retained earnings DKK'000	Total DKK'000
Equity beginning of year	20,000	815	(3,746,949)	(3,726,134)
Exchange rate adjustments	0	(714)	(8,543)	(9,257)
Profit/loss for the year	0	(101)	(443,351)	(443,452)
<b>Equity end of year</b>	<b>20,000</b>	<b>0</b>	<b>(4,198,843)</b>	<b>(4,178,843)</b>

# Notes

## 1 Going concern

The Babcock & Wilcox Enterprises, Inc. ("B&W"), the parent company of B&W Vølund A/S, has extended the letter of support through at minimum December 2021. The shareholders support letter commits to fund B&W Vølund with the cash required to meet its obligations and allow the business to continue as a going concern.

We have experienced losses from operations in each of the past four years, have negative operating cash flows and are dependent on B&W's ability to provide capital. In the B&W Annual Report published March 30, 2020, the auditors included an explanatory paragraph in their audit opinion regarding the Parent Company's ability to continue as a going concern. Subsequently, on May 15, 2020, B&W published Q1 earnings (Form 10-Q) in which the actions to address the above going concern topic were described including the successful extension of the Amended Credit Agreement extending maturity date on the revolving credit facility to June 30, 2022 and the maturity date on the Last Out Term Loans to December 30, 2022. In addition to this, B. Riley has committed to provide B&W with up to USD 70 million of additional Last Out Terms Loans. As a result, the parent company has concluded that the conditions and events, considered in aggregate, no longer raise substantial doubt about the entity's ability to continue as a going concern. Additional information is contained in our parent company's 10-Q to be found at [Investors.babcock.com](http://Investors.babcock.com).

In this context, the management has presented the annual report under the assumption of going concern.

## 2 Events after the balance sheet date

Please refer to Management Commentary page 15 item "Events after balance sheet date".

## 3 Uncertainty relating to recognition and measurement

We are engaged in a highly competitive industry, and we have priced a number of our contracts on a fixed-price basis. Our actual costs could exceed our projections, as was the case in recent years with several large contracts in Denmark and the United Kingdom. We attempt to cover the increased costs of anticipated changes in labor, material and service costs of long-term contracts, either through estimates of cost increases, which are reflected in the original contract price, or through price escalation clauses. Despite these attempts, however, the cost and gross profit we realize on a fixed-price contract could vary materially from the estimated amounts because of supplier, contractor and subcontractor performance, changes in job conditions, variations in labor and equipment productivity and increases in the cost of labor and raw materials, particularly steel, over the term of the contract. These variations and the risks generally inherent in our industry may result in actual revenues or costs being different from those we originally estimated and may result in reduced profitability or losses on contracts. Some of these risks include:

- difficulties encountered on our large-scale contracts related to the procurement of materials or due to schedule disruptions, equipment performance failures, engineering and design complexity, unforeseen site conditions, rejection clauses in customer contracts or other factors that may result in additional costs to us, reductions in revenue, claims or disputes;
- our inability to obtain compensation for additional work we perform or expenses we incur as a result of our customers or subcontractors providing deficient design or engineering information or equipment or materials;
- requirements to pay liquidated damages upon our failure to meet schedule or performance requirements of our contracts; and
- difficulties in engaging third-party subcontractors, equipment manufacturers or materials suppliers or failures

by third-party subcontractors, equipment manufacturers or materials suppliers to perform could result in contract delays and cause us to incur additional costs.

We conduct significant portions of our business by engaging in long-term contracts related to highly complex, customized equipment or facilities for electrical generation, industrial processes, and/or environmental compliance. The complexity of these contracts generally necessitates the participation of others, including subcontractors, equipment or part manufacturers, partner companies, other companies with whom we do not have contractual relationships, customers, financing organizations, regulators and others. While we endeavor to limit our liability to matters within our control, not all scenarios can be foreseen and we may become subject to the risk of others' performance that may or may not be within our control or influence. Delays, changes or failures of others, including subcontractors, could subject us to additional costs, delays, technical specification changes, contractual penalties or other matters for which we may be unable to obtain compensation, or compensation may not be sufficient. In extreme cases, the direct or indirect effects of such matters may cause us to be unable to fulfill our contractual requirements.

We conduct our business by obtaining orders that generate cash flows in the form of advances, contract progress payments and final balances in accordance with the underlying contractual terms. We are thus exposed to potential losses resulting from contractual counterparties' failure to meet their obligations. As a result, the failure by customers to meet their payment obligations, or a mere delay in making those payments, could reduce our liquidity and increase the need to resort to other sources of financing, with possible adverse effects on our business, financial condition, results of operations and cash flows. In some cases, we have joint and several liability with consortium partners in our projects, such as the renewable energy plants in the United Kingdom, and we may be subject to additional losses if our partners are unable to meet their contractual obligations.

In addition, the deterioration of economic conditions or negative trends in the credit markets could have a negative impact on relationships with customers and our ability to collect on trade receivables, with possible adverse effects on our business, financial condition, results of operations and cash flows.

We generally recognize revenues and profits under our long-term contracts on a percentage-of-completion basis. Accordingly, we review contract price and cost estimates regularly as the work progresses and reflect adjustments proportionate to the percentage of completion in income in the period when we revise those estimates. To the extent these adjustments result in a reduction or an elimination of previously reported profits with respect to a contract, we would recognize a charge against current earnings, which could be material. Our current estimates of our contract costs and the profitability of our long-term contracts, although reasonably reliable when made, could change as a result of the uncertainties associated with these types of contracts, and if adjustments to overall contract costs are significant, the reductions or reversals of previously recorded revenue and profits could be material in future periods.

We often perform contracts jointly with third parties. For example, we enter into contracting consortia and other contractual arrangements to bid for and perform jointly on large contracts. Success on these joint contracts depends in part on whether our co-venturers fulfill their contractual obligations satisfactorily. If any one or more of these third parties fail to perform their contractual obligations satisfactorily, we may be required to make additional investments and provide added services in order to compensate for that failure. If we are unable to adequately address any such performance issues, then our customer may exercise its right to terminate a joint contract, exposing us to legal liability, loss of reputation and reduced profit.

Our collaborative arrangements also involve risks that participating parties may disagree on business decisions and strategies. These disagreements could result in delays, additional costs and risks of litigation. Our inability to

successfully maintain existing collaborative relationships or enter into new collaborative arrangements could have a material adverse effect on our results of operations.

In line with industry practice, we are often required to post standby letters of credit and surety bonds to support contractual obligations to customers as well as other obligations. These letters of credit and bonds generally indemnify customers should we fail to perform our obligations under the applicable contracts. If a letter of credit or bond is required for a particular contract and we are unable to obtain it due to insufficient liquidity or other reasons, we will not be able to pursue that contract. We utilize bonding facilities, but, as is typically the case, the issuance of bonds under each of those facilities is at the surety's sole discretion. Moreover, due to events that affect the insurance and bonding and credit markets generally, bonding and letters of credit may be more difficult to obtain in the future or may only be available at significant additional cost. There can be no assurance that letters of credit or bonds from sources outside of our contractually committed Credit Agreement will continue to be available to us on reasonable terms. The inclusion of a "going concern" explanatory paragraph in the auditor's report covering B&W's audited consolidated financial statements contained herein may prevent us from obtaining bonding and letters of credit from sources outside of B&W's contractually committed Credit Agreement on reasonable terms, or at all. Our inability to obtain adequate letters of credit and bonding and, as a result, to bid on new work could have a material adverse effect on our business, financial condition and results of operations.

#### 4 Revenue

	2019 DKK'000	2018 DKK'000
Denmark	169,354	94,429
United Kingdom	261,193	297,261
Sweden	83,329	147,815
Other countries	146,686	107,401
<b>Total revenue by geographical market</b>	<b>660,562</b>	<b>646,906</b>
New Energy Plants	340,848	413,986
Service Business	319,548	232,567
Other	166	353
<b>Total revenue by activity</b>	<b>660,562</b>	<b>646,906</b>

#### 5 Fees to the auditor appointed by the Annual General Meeting

	2019 DKK'000	2018 DKK'000
Statutory audit services	731	731
Other assurance engagements	1,429	1,499
Tax services	0	34
Other services	26	35
	<b>2,186</b>	<b>2,299</b>

## 6 Staff costs

	<b>2019</b>	<b>2018</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Wages and salaries	213,283	257,742
Pension costs	5,915	6,999
Other social security costs	1,456	1,636
	<b>220,654</b>	<b>266,377</b>
Number of employees at balance sheet date	<b>325</b>	<b>382</b>

	<b>Remuneration of management 2019 DKK'000</b>	<b>Remuneration of management 2018 DKK'000</b>
Executive Board	4,284	4,506
	<b>4,284</b>	<b>4,506</b>

## Special incentive programmes

The amount related to remuneration of management includes grants awarded in the parent company in 2019 of USD 97k of which USD 2k is vested.

## 7 Depreciation, amortisation and impairment losses

	<b>2019</b>	<b>2018</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Amortisation of intangible assets	0	89
Depreciation of property, plant and equipment	5,496	5,802
	<b>5,496</b>	<b>5,891</b>

## 8 Other financial income

	<b>2019</b>	<b>2018</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Other interest income	38	79
	<b>38</b>	<b>79</b>

## 9 Other financial expenses

	<b>2019</b>	<b>2018</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Financial expenses from group enterprises	174,392	85,371
Other interest expenses	48,672	9,574
Exchange rate adjustments	35,242	10,094
	<b>258,306</b>	<b>105,039</b>



**10 Tax on profit/loss for the year**

	<b>2019</b>	<b>2018</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Current tax	1,276	8,960
Adjustment concerning previous years	0	(2,752)
	<b>1,276</b>	<b>6,208</b>

**11 Proposed distribution of profit and loss**

	<b>2019</b>	<b>2018</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Retained earnings	(443,452)	(1,797,212)
	<b>(443,452)</b>	<b>(1,797,212)</b>

**12 Intangible assets**

	<b>Completed development projects DKK'000</b>	<b>Development projects in progress DKK'000</b>
Cost beginning of year	3,759	2,318
Additions	0	29
<b>Cost end of year</b>	<b>3,759</b>	<b>2,347</b>
Amortisation and impairment losses beginning of year	(3,759)	0
<b>Amortisation and impairment losses end of year</b>	<b>(3,759)</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>0</b>	<b>2,347</b>

**13 Development projects**

Development projects relates to a new and simplified air-cooling design standard for the DynaGrate® as well as introduction of larger width of waste ram feeders for improved servicing, respectively, form the basis for inclusion and measuring of development projects. Both projects are part of our core business going forward.

## 14 Property, plant and equipment

	Land and buildings DKK'000	Plant and machinery DKK'000	Other fixtures and fittings, tools and equipment DKK'000	Leasehold improvements DKK'000	Prepayments for property, plant and equipment DKK'000
Cost beginning of year	67,461	46,558	30,181	1,134	9,960
Transfers	0	0	0	0	(2,052)
Additions	95	0	2,227	0	1,681
Disposals	0	(21)	0	0	0
<b>Cost end of year</b>	<b>67,556</b>	<b>46,537</b>	<b>32,408</b>	<b>1,134</b>	<b>9,589</b>
Depreciation and impairment losses beginning of year	(31,590)	(35,474)	(27,628)	(1,075)	0
Depreciation for the year	(2,301)	(2,137)	(1,042)	(16)	0
Reversal regarding disposals	0	21	0	0	0
<b>Depreciation and impairment losses end of year</b>	<b>(33,891)</b>	<b>(37,590)</b>	<b>(28,670)</b>	<b>(1,091)</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>33,665</b>	<b>8,947</b>	<b>3,738</b>	<b>43</b>	<b>9,589</b>

## 15 Financial assets

	Investments in group enterprises DKK'000	Deposits DKK'000
Cost beginning of year	45,562	5,022
Exchange rate adjustments	0	117
Additions	0	93
Disposals	0	(310)
<b>Cost end of year</b>	<b>45,562</b>	<b>4,922</b>
Impairment losses beginning of year	(30,364)	0
Exchange rate adjustments	(714)	0
Amortisation of goodwill	(2,532)	0
Share of profit/loss for the year	(11,801)	0
Investments with negative equity value transferred to provisions	18,912	0
<b>Impairment losses end of year</b>	<b>(26,499)</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>19,063</b>	<b>4,922</b>

<b>Investments in subsidiaries</b>	<b>Registered in</b>	<b>Corporate form</b>	<b>Equity interest %</b>
Babcock & Wilcox Vølund AB (Share capital 500 SEK '000)	Gothenburg, Sweden	AB	100
Babcock & Wilcox Slovakia s.r.o (Share capital 0 GBP '000)	Trenchin, Slovakia	s.r.o	100
Babcock & Wilcox Vølund Ltd. (Share capital 0 GBP '000)	London, UK	Ltd.	100

### 16 Trade receivables

Trade receivables include 5,640 DKK'000 (2018: 0 DKK'000) due more than 1 year after year end.

### 17 Contract work in progress

Sales value of contract work in progress amounts to 4,984,844 DKK'000 (2018: 4,233,112 DKK'000).

On account invoices amount to 4,941,772 DKK'000 (2018: 4,917,833 DKK'000).

The net value of work in progress amount to 43,112 DKK'000 (2018: (684,721) DKK'000) which is recognized in the balance sheets as follows:

- Assets 47,569 DKK'000 (2018: 76,216 DKK'000)
- Liabilities 4,457 DKK'000 (2018: 760,937 DKK'000)

### 18 Other receivables

Other short-term receivables mainly relates to insurance recovery.

### 19 Prepayments

Prepayments include advance payments regarding rent, IT-subscriptions, insurance etc.

### 20 Other provisions

Other provisions comprise of expenses for warranty provisions.

### 21 Provisions for investments in group enterprises

Provisions for investments in group enterprises comprise of subsidiaries with a negative equity and where the parent company has issued a letter of support.

### 22 Financial instruments

The Company have no financial instruments related to contractual value and unrealized gain/(loss) in 2019. Contractual value comprises of sale, USD 9-11 months which amounted to in 2018: 60,855 DKK'000 and Sale, SEK 1-5 months which amounted to in 2018: 44,458 DKK'000. Unrealized gain/(loss) comprises of Sale, USD 9-11 months which amounted to in 2018: 1,640 DKK'000 and Sale, SEK 1-5 months which amounted to in 2018: 1,889 DKK'000.

### 23 Unrecognised rental and lease commitments

	<b>2019</b>	<b>2018</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Liabilities under rental or lease agreements with associates until maturity	<b>6,010</b>	<b>6,788</b>

## 24 Contingent assets

Based on the loss in 2019, management has evaluated that it is not possible to produce convincing evidence for utilizing the deferred tax within the next 3-5 years. Management expects to execute the remaining backlog in a profitable manner and to be able to secure new project opportunities in the market to restore positive income for the Company. However, this evidence does not substantiate the position required to maintain the deferred tax asset from an accounting perspective. Consequently, management has made a valuation allowance for deferred tax assets at year-end 2019.

## 25 Contingent liabilities

	2019 DKK'000	2018 DKK'000
Recourse and non-recourse guarantee commitments	563,954	932,204
<b>Contingent liabilities</b>	<b>563,954</b>	<b>932,204</b>

The Company has entered into consortiums with Interserve Construction Limited in the UK in order to build plants in the UK. The Company has provided work guarantees to the customers amounting to 240,502 DKK'000 (2018: 235,411 DKK'000), which are included in the above work guarantees. In addition, the Company has taken on a joint and several liability for the work guarantees of the consortium partner to the customers. These guarantees amounting to 126,323 DKK'000 (2018: 121,726 DKK'000) are not included in the above work guarantees.

The Company has issued a letter of support to the subsidiary in UK to ensure the subsidiary has sufficient cash to continue as going concern through at minimum 31 December 2021.

The Company has guaranteed unlimited warranty for bank debt related to the subsidiary in Sweden.

As a part of the Company's business nature, it is not unusual to be a part in various claims, litigation and arbitration. Based on the ongoing claims, litigation and arbitration, management expect the total outcome will not have substantial impact on the financial results.

## 26 Related parties with controlling interest

The Company is 100% owned by:

B&W PGG Luxembourg Finance SARL

6, rue Guillaume Schneider

L-2522 Luxembourg

Grand-Duchy of Luxembourg

## 27 Transactions with related parties

Only related party transactions not conducted on an arm's length basis are disclosed in the annual report.

No such transactions have been conducted in the financial year.

## 28 Group relations

### Name and registered office of the Parent preparing consolidated financial statements for the largest group:

Babcock & Wilcox Enterprises, Inc.

1200 E Market Street – Suite 650

Akron OH 44305

USA

I.R.S. Employer Identification No.: 47-2783641

Name and registered office of the Parent preparing consolidated financial statements for the smallest group:

Babcock & Wilcox Enterprises, Inc.

1200 E Market Street – Suite 650

Akron OH 44305

USA

I.R.S. Employer Identification No.: 47-2783641

# Accounting policies

## Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

The accounting policies applied to these financial statements are consistent with those applied last year.

Annual report is disclosed in Danish kroner.

## Consolidated financial statements

Referring to section 112(2) of the Danish Financial Statements Act, no consolidated financial statements have been prepared.

## Recognition and measurement

All revenues are recognized in the income statement as earned based on the following criteria:

- \* delivery has been made or services performed before year end.
- \* a binding sales agreement has been made.
- \* the sales price has been determined.
- \* payment has been received at the time of the sale or is with reasonable certainty expected to be received.

Based on the above income is recognised in the Income Statement as it is earned, including value adjustments of financial assets and liabilities that are measured at fair value or amortised cost. Moreover, all expenses incurred to achieve the earnings for the year are recognized in the Income Statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognized in the Income Statement.

Assets are recognized in the Balance Sheet when it is probable that future economic benefits attributable to the asset will accrue to the Company, and the value of the asset can be measured reliably.

Liabilities are recognized in the Balance Sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

At initial recognition, assets and liabilities are measured at cost. Subsequently, assets and liabilities are measured as described for each financial statement item below.

In connection with recognition and measurement, consideration is given to predictable losses and risks occurring prior to the presentation of the Annual Report, i.e. losses and risks which prove or disprove matters which exist at the balance sheet date.

## Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the

rate at the balance sheet date, are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other non-monetary assets that have been purchased in foreign currencies are translated using historical rates.

When recognising foreign subsidiaries and associates that are independent entities, the income statements are translated at average exchange rates for the months that do not significantly deviate from the rates at the transaction date. Balance sheet items are translated using the exchange rates at the balance sheet date. Goodwill is considered belonging to the independent foreign entity and is translated using the exchange rate at the balance sheet date. Exchange differences arising out of the translation of foreign subsidiaries' equity at the beginning of the year at the balance sheet date exchange rates and out of the translation of income statements from average rates to the exchange rates at the balance sheet date are classified directly as equity.

Exchange adjustments of outstanding accounts with independent foreign subsidiaries, which are considered part of the total investment in the subsidiary in question, are classified directly as equity.

### **Derivative financial instruments**

On initial recognition in the balance sheet, derivative financial instruments are measured at cost and subsequently at fair value. Derivative financial instruments are recognised under other receivables or other payables.

Changes in the fair value of derivative financial instruments classified as and complying with the requirements for hedging the fair value of a recognised asset or a recognised liability are recorded in the income statement together with changes in the value of the hedged asset or the hedged liability.

Changes in the fair value of derivative financial instruments classified as and complying with the requirements for hedging future transactions are recognised directly in equity. When the hedged transactions are realised, the accumulated changes are recognised as part of cost of the relevant financial statement items.

For derivative financial instruments that do not comply with the requirements for being treated as hedging instruments, changes in fair value are recognised currently in the income statement as financial income or financial expenses.

### **Income statement**

#### **Revenue**

Net revenues equal the selling price of the work completed for the year (percentage-of-completion method) as contract work in progress is recognized at the rate of completion. This method is applied when total revenues and expenses in respect of the construction contract and the stage of completion at the balance sheet date can be measured reliably, and it is probable that the economic benefits, including payments, will flow to the Group.

When it is determined that an uncompleted contract will not be completed on-time and the contract has liquidated damages provisions, the estimated liquidated damages that will be incurred are recorded as a reduction of revenue in the period the change in estimate occurs.

Parts orders, certain aftermarket service activities, license and rental income, etc. are included in the net revenues with the amounts related to the period, as goods are delivered and work is performed.

Net revenues is recognized as net of VAT, duties and sales discounts.

Segment information is presented in respect of business segments and geographical segments based on the Group's risks and returns and its internal financial reporting system.

**Production costs**

Production costs comprise the costs paid to obtain the revenue of the year. Cost includes direct and indirect production costs, including patent costs, depreciation, amortization and salaries.

Production costs also include research and development costs that do not qualify for capitalization as well as amortization of capitalized development costs.

Moreover provision for losses on construction contracts is recognized.

**Distribution costs**

Distribution costs comprise costs for proposal work, sales staff, advertising and exhibition costs, including depreciation.

**Administrative expenses**

Expenses incurred during the year for management and administration are recognized in administration expenses. This includes expenses incurred for the administrative staff, Management, offices as well as office expenses and similar expenses and amortization and impairment of intangible and tangible assets.

**Income from investments in group enterprises**

The proportionate share of the individual subsidiaries' profit/loss after tax is recognized in the parent company's Income Statement after full elimination of intercompany profit/loss.

**Other financial income**

Other financial income are recognized in the Income Statement with the amounts that concern the financial year. Other financial income include dividends etc. received on other investments, interest income, including interest income on receivables from group enterprises, net capital or exchange gains on securities, payables and transactions in foreign currencies, amortisation of financial assets as well as tax relief under the Danish Tax Prepayment Scheme etc.

**Other financial expenses**

Other financial expenses are recognized in the Income Statement with the amounts that concern the financial year. Other financial expenses include interest expenses, including interest expenses on payables to group enterprises, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

**Tax on profit/loss for the year**

Tax for the year which comprises the current corporation tax for the year and any changes in deferred tax, including as a consequence of a change to the tax rate, is recognized by the part attributable to the profit/loss for the year and directly in equity by the part attributable to items directly in equity.

Tax on net profit/loss for the year comprises current tax on expected taxable income of the year and the year's adjustment of deferred tax less the part of the tax of the year that relates to changes in equity. Current and deferred tax regarding changes in equity is recognized directly in equity.



## Balance sheet

### Intellectual property rights etc

Intangible assets are measured at cost less accumulated amortization and impairment losses based on management's experience with the individual business areas. In certain cases, the amortization period is up to 10 years for strategically acquired enterprises with strong market position and a long-term earnings profile if the longer amortization period is considered to give a better reflection of the benefit from the relevant resources.

Development projects comprise salaries, amortization and other expenses directly or indirectly attributable to the Company's development activities less grants received.

Development projects that are clearly defined and identifiable and in respect of which technical feasibility, sufficient resources and a potential future market or development opportunity in the Group can be demonstrated, and where it is the intention to manufacture, market or use the project, are recognized as intangible assets. This applies if sufficient certainty exists that the value in use of future earnings can cover the production costs, sales and administrative expenses involved as well as the development costs.

Development projects that do not meet the criteria for recognition in the balance sheet are recognized as expenses in the income statement as incurred.

Completed development projects are measured at cost less accumulated amortization and impairment losses or at a lower recoverable amount.

Acquired intangible assets, such as patents and trademarks, are measured at cost less accumulated amortization and impairment losses or at a lower recoverable amount.

### Property, plant and equipment

Tangible assets are measured at cost less accumulated amortization and impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition until the time when the asset is ready for use. In the case of assets of own construction, cost comprises direct and indirect expenses for labour, materials, components and sub-suppliers. Any borrowing expenses in the period of construction are not recognized. Amortization and impairment of intangible assets has been performed based on a continuing assessment of the useful life of the assets in the Company. Non-current assets are amortized on a straight line basis, based on cost, on the basis of the following assessment of useful life and residual values:

Buildings	10-25 years
Plant and machinery	3-12 years
Other fixtures and fittings, tools and equipment	3-10 years
IT (hardware & software)	3-5 years
Leasehold improvements	Length of lease

Land is not amortized.

Profit or loss resulting from the sale of intangible or tangible assets is determined as the difference between the selling price less selling costs and the carrying amount at the date of sale, and is recognized in the Income Statement under other operating income or expenses.

**Investments in group enterprises**

Equity investments in subsidiaries are measured by the equity method.

Equity investments in subsidiaries are measured at the proportionate share of the enterprises' equity value determined according to the group's accounting policies with deduction or addition of unrealised intercompany profit or loss and with the addition or deduction of the residual value of positive or negative goodwill determined according to the acquisition method.

Equity investments in subsidiaries with a negative equity value are measured at DKK 0, and any receivable from these enterprises are written down in so far as the receivable is non-collectable. In so far as the parent company has a legal or actual obligation to cover a negative balance that exceeds the receivable, the residual amount is recognized in provisions.

Net revaluation of equity investments in subsidiaries is tied up as reserve for net revaluation by the equity method in equity, in so far as the carrying amount exceeds the cost. Dividends from subsidiaries that are expected to be adopted before the annual report for Babcock & Wilcox Vølund A/S is approved are not tied up in the revaluation reserve.

**Inventories**

Raw materials and consumables, work in progress and manufactured goods and goods for resale are measured at the lower of cost under the average method and net realizable value.

The net realizable value of inventories is calculated as the total of future sales revenues expected, at the balance sheet day, to be generated by inventories in the process of normal operations and determined allowing for marketability, obsolescence and development in expected sales sum less the estimated expenses necessary to make the sale.

The cost of raw materials and consumables equal landed costs. The cost of finished goods and work in progress comprises cost of raw materials, consumables and direct labour with addition of indirect production costs. Indirect production costs comprise the cost of indirect materials and labour as well as maintenance and depreciation of the machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management. Any borrowing expenses in the period of construction are not recognized.

**Receivables**

Receivables are measured at amortised cost, usually equalling nominal value less write-downs for bad and doubtful debts.

**Contract work in progress**

Contract work in progress is measured at the selling price of the work performed based on the stage of completion.

The stage of completion is measured by the proportion that the contract expenses incurred to date bear to the estimated total contract expenses. Where it is probable that total contract expenses will exceed total revenues from a contract, the expected loss is recognized as an expense in the income statement. Furthermore when it is determined that an uncompleted contract will not be completed on-time and the contract has liquidated damages provisions, the estimated liquidated damages that will incur are recorded as a reduction of revenue in the period the change in estimate occurs.

Prepayments are set off against contract work in progress. Payments received on account in excess of the contract work performed to date are stated separately for each contract and recognized as prepayments received from customers in short-term debt.

Expenses relating to sales work and the winning of contracts are recognized in the income statement as incurred.

**Prepayments**

Prepayments include expenses incurred in respect of subsequent financial years. Such expenses are typically prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

**Cash**

Cash and cash equivalents comprises cash in hand and bank deposits.

**Other provisions**

Other provisions include warranty obligations in respect of repair work within the warranty period of 2-5 years. Provisions are measured and recognized based on experience with guarantee work at fair value.

**Other financial liabilities**

Fixed-rate loans such as mortgage loans and loans from credit institutions are recognized initially at the proceeds received less transaction expenses incurred. In subsequent periods, loans are measured at amortised cost so that the difference between the proceeds and the nominal value is recognized in the Income Statement as an interest expense over the term of the loan.

Other liabilities are measured at amortised cost which usually corresponds to nominal value.

**Income tax receivable or payable**

Current tax liabilities and current tax receivables are recognized in the Balance Sheet as calculated tax on the expected taxable income for the year, adjusted for tax on taxable income for previous years as well as for tax prepaid.

**Cash flow statement**

Referring to section 86(4) of the Danish Financial Statements Act, no cash flow statement has been prepared.