Hammerholmen 48E

2650 Hvidovre

CVR No. 23102714

Annual Report 2022

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 5 July 2023

> Aurélien Cadars Chairman

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Management's Statement

Today, Management has considered and adopted the Annual Report of Calderys Danmark A/S for the financial year 1 January 2022 - 31 December 2022.

The Annual Report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the assets, liabilities and financial position of the Company at 31 December 2022 and of the results of the Company's operations for the financial year 1 January 2022 - 31 December 2022.

In our opinion, the Management's Review includes a fair review of the matters dealt with in the review.

Management recommend that the Annual Report be adopted at the Annual General Meeting.

Hvidovre, 5 July 2023

Executive Board

Allan Højdor

CEO

Supervisory Board

Aurélien Cadars

Chairman

llan Højdorf

Independent Auditors' Report

To the shareholder of Calderys Danmark A/S

Opinion

We have audited the financial statements of Calderys Danmark A/S for the financial year 1 January 2022 - 31 December 2022, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's financial position at 31 December 2022 and of the results of its operations for the financial year 1 January 2022 - 31 December 2022 in accordance with the Danish Financial Statements Act.

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibility under those standards and requirements are further described in the "Auditors' responsibility for the Audit of the Financial Statements" section of this auditor's report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibility for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management considers necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting in preparing the financial statements unless Management either intends to either liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The auditor's responsibility for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is no guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect material misstatements. Misstatements can arise from fraud or error and can be considered material if it would be reasonable to expect that these - either individually or collectively - could influence the economic decisions taken by the users of financial statements on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain an attitude of professional skepticism throughout the audit. We also:

* Identify and assess the risk of material misstatements in the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for a material misstatement resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or override of internal control.

Independent Auditors' Report

- * Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- * Evaluate whether the accounting policies used are appropriate and whether the accounting estimates and the related disclosures made by Management are reasonable.
- * Conclude on whether Management's use of the going concern basis of accounting in preparing the financial statements is appropriate and, based on the audit evidence obtained, conclude on whether a material uncertainty exists relating to events or conditions, which could cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may imply that the Company can no longer remain a going concern.
- * Evaluate the overall presentation, structure and contents of the financial statements, including note disclosures, and whether the financial statements reflect the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control which we identify during our audit.

Statement on Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of opinion providing assurance regarding the Management's review.

In connection with our audit of the financial statements our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or with the knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements in the Danish Financial Statements Act. We did not identify any material misstatements in the Management's review.

Aarhus, 5 July 2023

Pricewaterhousecoopers

Statsautoriseret Revisionspartnerselskab

CVR-no. 33771231

Henrik Berring Rasmussen

State Authorised Public Accountant

mne34157

Company details

Company Calderys Danmark A/S

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2650 Hvidovre

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CVR No. 23102714

Financial year 1 January 2022 - 31 December 2022

Supervisory Board Aurélien Cadars

Allan Højdorf Urban Drotz

Executive Board Allan Højdorf

Auditors Pricewaterhousecoopers

Statsautoriseret Revisionspartnerselskab

Jens Chr. Skous Vej 1 8000 Aarhus C CVR-no.: 33771231

Management's Review

The Company's principal activities

The Company's principal activities consist of sale and installation of refractories for refuse disposal plants and ovens.

Development in the activities and the financial situation of the Company

The Company's Income Statement of the financial year 1 January 2022 - 31 December 2022 shows a loss of DKK 210.8 million. During the year a sale of a subsidiary was performed with a loss of DKK 205.8 million. Even excluding this transaction, the result is not satisfactory and actions are taken so that the result will improve in the coming years. As a result of the loss a Capital injection was received from the Parent company for DKK 160.0 million. This will secure the running operations in the coming years. The Balance Sheet at 31 December 2022 shows a balance sheet total of DKK 28.8 million and an equity of DKK 15.5 million.

The Company has not encountered any substantial impact from the Covid pandemic during 2022. Nor have we encountered any major impact due to the war situation in Ukraine. However, the war situation has partly impacted Customers and therefore also had an indirect effect on our Sales.

Post financial year events

In the early part of 2023 Calderys Group was sold out of the Imerys Group and are now forming its own Group. The Group ownership is now with a Private Equity company and subsequently the Company is not part of a listed Group anymore. The owners, Platinum Equity, consolidate the Group numbers in a UK based Holding company. Calderys Danmark A/S is still directly owned by Calderys Nordic AB in Sweden.

In 2023 we will continue to build a strong position and brand in Denmark and group related activities.



Accounting Policies

Reporting Class

The annual report of Calderys Danmark A/S for 2022 has been presented in accordance with the provisions of the Danish Financial Statements Act applying to enterprises of reporting class B, as well as some individual provisions applying to reporting class C entities.

The accounting policies applied remain unchanged from last year.

Consolidated Financial Statements

With reference to § 112 of the Danish Financial Statements Act, no Consolidated Financial Statement have been prepared because the Group enterprises are subsidiaries of a higher-ranking group.

Reporting currency

The annual report is presented in DKK.

Translation policies

Transactions in foreign currencies are translated into DKK at the exchange rate prevailing at the date of transaction. Monetary assets and liabilities in foreign currencies are translated into DKK based on the exchange rates prevailing at the balance sheet day. Realised and unrealised foreign exchange gains and losses are included in the income statement under financial income and expenses.

Income statement

Revenue

Revenue is recognised in the income statement if the goods have been delivered and the risk has passed to the buyer before year-end and if the revenue can be reliably calculated and expected to be received. Revenue is recognised excluding VAT and all discounts granted are recognised in revenue.

Contract work in progress is included in revenue based on the stage of completion so that revenue corresponds to the selling price of the work performed in the financial year (the percentage-of-completion method).

Raw materials and consumables used

Costs for raw materials and consumables comprise the consumption of raw materials and consumables for the financial year after adjustment for changes in inventories of these goods from the beginning to the end of the year. This item inclueds shrinkage, if any, and ordinary write-downs of the relevant inventories.

Other external expenses

Other external expenses include expenses for sales, advertising, administration, premises, bad debts, operating leasing expenses etc.

Staff costs

Staff costs include wages and salaries, compensated absence and pension to the Companies employees, as well as other social security contributions etc. less refunds from public authorities.

Amortisation, depreciation and impairment losses

Amortization and impairment of property, plant and equipment has been performed based on a continuing assessment of the useful life of the assets in the Company. Non-current assets are amortized on a straight line basis, based on cost, on the basis of the following assessment of useful life and residual values:

| | | Residual |
|--|-------------|----------|
| | Useful life | value |
| Properties | 20-50 years | 0% |
| Other fixtures and fittings, tools and equipment | 3-10 years | 0% |



Accounting Policies

Land is not amortized.

Financial income and expenses

Financial income and expenses are recognised in the income statement based at the amounts that concern the financial year. Financial income and expenses include interest revenue and expenses, realised and unrealised capital gains and losses regarding securities, accounts payable and transactions in foreign currencies and surcharges and allowances under the advance-payment of tax scheme.

Tax on net profit for the year

Tax on net profit/loss for the year comprises current tax on expected taxable income of the year and the year's adjustment of deferred tax less the part of the tax of the year that relates to changes in equity. Current and deferred tax regarding changes in equity is recognised directly in equity.

Balance sheet

Property, plant and equipment

Property, plant and equipment are measured at cost on initial recognition and subsequently at cost less accumulated depreciation and impairment losses.

The depreciable amount is calculated taking into consideration the residual value of the asset at the end of its useful life, reduced by impairment losses, if any. The depreciation period and the residual value are determined at the data of acquisition. If the residual value exceeds the carrying amount of the asset, depreciation is discontinued.

In case of changes in depreciation period or residual value, the effect of a change in depreciation period is recognised prospectively in accounting estimates.

Cost includes the purchase price and expenses directly related to the acquisition until the time when the asset is ready for use. The cost of self-constructed assets includes costs for materials, components, subcontractors, direct payroll costs and indirect production costs.

The cost of composite asset is disaggregated into components, which are separately depreciated if the useful lives of the individual component differ.

Equity investments in group enterprises and associates

Equity investments in group enterprises and associates are measured at cost. Dividends that exceed accumulated earnings of the group enterprise or the associate during the ownership period are treated as a reduction of the cost. If cost exceeds the net realizable value, a write-down to this lower value will be performed.

Inventories

Inventories are measured at cost using weighted average prices. Where the net realizable value is lower than cost, the inventories are written down to this lower value.

Contract work in progress

Contract work in progress is measured at the selling price of the work performed. The selling price is measured by reference to the stage of completion at the reporting date and total expected income from the work in progress.

Where it is difficult to determine a reliable selling price, the selling price is measured at the lower of costs incurred and the net realizable value.

Work in progress is recognised in the balance sheet under receivables or payables depending on the net value of the selling price less invoicing on account.



Accounting Policies

Receivables

Receivables are measured at amortized cost which usually corresponds to the nominal value. The value is reduced by write-downs for expected bad debts.

Impairment of accounts receivables past due is established on individual assessment of receivables.

Accrued income, assets

Accrued income recognised in assets comprises prepaid costs regarding subsequent financial years.

Cash and cash equivalents

Cash and cash equivalents comprise bank deposits.

Equity

Equity comprises the working capital and a number of equity items that may be statutory or stipulated in the articles of association.

Provisions

Other provisions comprise expected costs of non-recourse guarantee commitments in connection with contracts concluded

Other provisions are recognised and measured at the best estimate of the expenses required to settle the liabilities at the balance sheet date. Provisions that are estimated to mature more than one year after the balance sheet date are measured at their discounted value.

Once it is likely that total costs will exceed total income from a contract in progress, provisions are made for the total loss estimated to result from the relevant contract.

Current tax liabilities

Current tax liabilities and current tax receivables are recognised in the balance sheet as estimated income tax charge for the year, adjusted for prior-year taxes and tax paid on account.

Other financial liabilities

Other liabilities, comprising deposits, trade payables and other accounts payable, are measured at amortised cost, which usually corresponds to the nominal value.

Contingent assets and liabilities

Contingent assets and liabilities are not recognised in the Balance Sheet but appear only in the notes.



Income Statement

| | Note | 2022 TDKK | 2021 TDKK |
|--|------|--------------|--------------|
| Revenue | | 32.045 | 27.570 |
| Raw materials and cosumables used | | -25.421 | -19.767 |
| Other external expenses | | -5.254 | -5.182 |
| Gross result | _ | 1.370 | 2.621 |
| Staff costs | 1, 2 | -5.287 | -5.447 |
| Depreciation, amortisation and impairment losses | | -302 | -289 |
| Profit from ordinary operating activities | | -4.219 | -3.115 |
| Income from investments in group enterprises | 3 | -205.758 | 0 |
| Other financial income | 4 | 94 | 0 |
| Other financial expences | 5 | -2.381 | -1.410 |
| Profit from ordinary activities before tax | | -212.264 | -4.525 |
| Tax expense on ordinary activities | 6 | 1.429 | 982 |
| Profit | | -210.835 | -3.543 |
| | | | |
| Proposed distribution of results | | | |
| Retained earnings | | -210.835 | -3.543 |
| Distribuation of profit | | -210.835 | -3.543 |

Balance Sheet as of 31 December

| Assets | Note | 2022 TDKK | 2021 TDKK |
|---|------|--------------|--------------|
| Land and buildings | 7 | 782 | 1.015 |
| Fixtures, fittings, tools and equipment | 8 | 260 | 139 |
| Property, plant and equipment | _ | 1.042 | 1.154 |
| Long-term investments in group enterprises | 9 | 0 | 317.305 |
| Deposits | | 16 | 16 |
| Fixed asset investments | | 16 | 317.321 |
| Fixed assets | | 1.058 | 318.475 |
| Raw materials and consumables | | 1.881 | 2.154 |
| Inventories | - | 1.881 | 2.154 |
| Short-term trade receivables | | 5.112 | 4.464 |
| Contract work in progress | 10 | 4.003 | 0 |
| Short-term receivables from group enterprises | | 5 | 1.570 |
| Current deferred tax | | 3.674 | 2.245 |
| Short-term tax receivables | | 20 | 774 |
| Prepayments | | 207 | 398 |
| Receivables | | 13.021 | 9.451 |
| Cash and cash equivalents | | 10.901 | 4.170 |
| Current assets | | 25.803 | 15.775 |
| Assets | | 26.861 | 334.250 |



Balance Sheet as of 31 December

| | | 2022 | 2021 |
|---|------|--------|---------|
| | Note | TDKK | TDKK |
| Liabilities and equity | | | |
| Contributed capital | | 1.300 | 1.300 |
| Retained earnings | | 14.167 | 65.002 |
| Equity | | 15.467 | 66.302 |
| Other provisions | | 245 | 495 |
| Provisions | | 245 | 495 |
| Contract work in progress | | 0 | 91 |
| Trade payables | | 703 | 804 |
| Payables to group enterprises | | 2.927 | 259.450 |
| Other payables | | 7.519 | 7.108 |
| Short-term liabilities other than provisions | | 11.149 | 267,453 |
| Liabilities other than provisions within the business | | 11.149 | 267.453 |
| Liabilities and equity | _ | 26.861 | 334.250 |
| | | | |
| Contingent liabilities | 11 | | |
| Ownership | 12 | | |
| Liabilities under off-balance sheet leases | 13 | | |
| Related parties | 14 | | |



Statement of changes in Equity

| | Contributed | Retained | |
|-------------------------|-------------|----------|----------|
| | capital | earnings | Total |
| | TDKK | TDKK | TDKK |
| Equity 1 January 2022 | 1.300 | 65.002 | 66.302 |
| Profit (loss) | 0 | -210.835 | -210.835 |
| Contribution from group | 0 | 160.000 | 160.000 |
| Equity 31 December 2022 | 1.300 | 14.167 | 15.467 |



Notes

| 1. Staff costs | | |
|--|---------|----------------|
| 1. 5.4.1. 65.5 | 2022 | 2021 |
| | TDKK | TDKK |
| Wages and salaries | 5.023 | 5.240 |
| Pension costs | 264 | 207 |
| | 5.287 | 5.447 |
| | | 3,1,1, |
| Average number of full-time employees | 18 | 18 |
| 2. Staff costs | | |
| Total staff costs comprise: | | |
| Wages and salaries | 13.329 | 11.043 |
| Pension costs | 264 | 207 |
| Other social security costs | 193 | 154 |
| | 13.786 | 11.404 |
| Total staff costs are allocated as follows: | | |
| Project costs | 8.763 | 6.164 |
| Staff costs | 5.023 | 5.240 |
| | 13.786 | 11.404 |
| | | |
| 3. Income from investments in group enterprises | | |
| Loss from selling of investments | 205.758 | 0 |
| | 205.758 | 0 |
| 4. Other finance income | | |
| Other financial income | 94 | 0 |
| | 94 | 0 |
| 5. Other financial expenses | | |
| Finance expenses arising from group enterprises | 2.337 | 1.391 |
| Other financial expenses | 44 | 19 |
| | 2.381 | 1.410 |
| 6. Tax expense | | |
| Change in deferred tax | 1.429 | 982 |
| • | 1.429 | 982 |
| | | |
| 7. Land and buildings | | |
| Cost at the beginning of the year | 8.697 | 8.697 |
| Cost at the end of the year | 8.697 | 8.697 |
| Depreciation and amortisation at the beginning of the year | -7.682 | 7 440 |
| Amortisation for the year | -7.882 | -7.449 -233 |
| Impairment losses and amortisation at the end of the year | -7.915 | -7.682 |
| imponition 1033e3 and amortisation at the end of the year | -7.313 | -7.002 |



1.015

Carrying amount at the end of the year

782

Notes

| 8. Fixtures, fittings, tools and equipment | | |
|--|----------|----------|
| | 2022 | 2021 |
| | TDKK | TDKK |
| Cost at the beginning of the year | 278 | 289 |
| Addition during the year, incl. improvements | 190 | 0 |
| Disposal during the year | | -11 |
| Cost at the end of the year | 468 | 278 |
| Depreciation and amortisation at the beginning of the year | -139 | -84 |
| Amortisation for the year | -69 | -55 |
| Impairment losses and amortisation at the end of the year | -208 | -139 |
| Carrying amount at the end of the year | 260 | 139 |
| 9. Long-term investments in group enterprises | | |
| Cost at the beginning of the year | 462.491 | 462.491 |
| Disposal during the year | -462.491 | 0 |
| Cost at the end of the year | 0 | 462.491 |
| Revaluations at the beginning of the year | -145.186 | -145.186 |
| Reversal of revaluations of disposed assets | 145.186 | 0 |
| Revaluations at the end of the year | 0 | -145.186 |
| Carrying amount at the end of the year | 0 | 317,305 |
| 10. Contract work in progress | | |
| Sales value of the production for the period | 4.219 | 749 |
| Payments on account received | -216 | -840 |
| Net value of contract work | 4.003 | -91 |
| Progress billings are divided as follows in the balance sheet: | | |
| Net receivables | 4.003 | 0 |
| Net liabilities | 0 | -91 |
| | 4.003 | -91 |
| 11 Contingent lightilities | | |
| 11. Contingent liabilities | 4 535 | 2.772 |
| Recourse and non-recourse guarantee commitments | 1.575 | 2.772 |
| | 1.575 | 2.772 |



Notes

12. Ownership

The Company has registered the following shareholder to hold more than 5% of the voting share capital or of the nominal value of the share capital:

Calderys Nordic AB, Sweden.

13. Unrecognised rental and lease commitments

| | 2022 | 2021 |
|--|------|------|
| | TDKK | TDKK |
| Commitments under rental agreements or leases until expiry | 272 | 359 |
| | 272 | 359 |

14. Related parties

Imerys, 154 Rue de l'Université, F-75007 Paris, France is the Ultimate Parent and has controlling interest via other group companies.

The Company is included in the Group Annual Report of Imerys, France. The Group Annual Report may be obtained at www.lmerys.com

