



Intercargo Scandinavia A/S

Tolsagervej 6
8370 Hadsten
CVR No. 20180498

Annual report 2021

The Annual General Meeting adopted the
annual report on 18.05.2022

Lars Aaen

Chairman of the General Meeting

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Entity details

Entity

Intercargo Scandinavia A/S

Tolsagervej 6

8370 Hadsten

Business Registration No.: 20180498

Registered office: Favrskov

Financial year: 01.01.2021 - 31.12.2021

Board of Directors

Lars Aaen, chairman of the board

Mathias Sass Lyman

Chris Renault Sass Lyman

Executive Board

Chris Renault Sass Lyman, CEO

Auditors

Deloitte Statsautoriseret Revisionspartnerselskab

City Tower, Værkmestergade 2

8000 Aarhus C

Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Intercargo Scandinavia A/S for the financial year 01.01.2021 - 31.12.2021.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2021 and of the results of their operations and the consolidated cash flows for the financial year 01.01.2021 - 31.12.2021.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Hadsten, 18.05.2022

Executive Board

Chris Renault Sass Lyman

CEO

Board of Directors

Lars Aaen

chairman of the board

Mathias Sass Lyman

Chris Renault Sass Lyman

Independent auditor's report

To the shareholders of Intercargo Scandinavia A/S

Opinion

We have audited the consolidated financial statements and the parent financial statements of Intercargo Scandinavia A/S for the financial year 01.01.2021 - 31.12.2021, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for the Group as well as the Parent, and the consolidated cash flow statement. The consolidated financial statements and the parent financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2021 and of the results of their operations and the consolidated cash flows for the financial year 01.01.2021 - 31.12.2021 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements" section of this auditor's report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the consolidated financial statements and the parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent financial statements, Management is responsible for assessing the Group's and the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in

Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and the parent financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and the parent financial statements, including the disclosures in the notes, and whether the consolidated financial statements and the parent financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the consolidated financial statements and the parent financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the consolidated financial statements and the parent financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the consolidated financial statements and the parent financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Aarhus, 18.05.2022

Deloitte

Statsautoriseret Revisionspartnerselskab
CVR No. 33963556

Lars Andersen

State Authorised Public Accountant
Identification No (MNE) mne34506

Alexander Brix Kronborg

State Authorised Public Accountant
Identification No (MNE) mne47804

Management commentary

Financial highlights

	2021 DKK'000	2020 DKK'000	2019 DKK'000	2018 DKK'000
Key figures				
Gross profit/loss	62,335	55,620	57,492	57,473
Operating profit/loss	9,154	6,226	15,499	18,234
Net financials	424	16	(372)	(557)
Profit/loss for the year	7,292	4,997	12,317	13,512
Balance sheet total	94,184	88,212	80,185	92,177
Investments in property, plant and equipment	9,083	1,342	194	31,314
Equity	29,736	42,466	37,732	25,484
Cash flows from operating activities	8,225	2,426	25,019	(1,435)
Cash flows from investing activities	(8,933)	2,731	3,356	(10,631)
Cash flows from financing activities	(8,359)	1,438	627	(3,996)
Ratios				
Return on equity (%)	24.00	12.00	39.00	53.00
Equity ratio (%)	31.57	48.14	47.06	27.65

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (medium) from the year 2018 and going forward, which understates that the overview only contains 4 years.

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the CFA Society Denmark.

Return on equity (%):

Profit/loss for the year * 100

Average equity

Equity ratio (%):

Equity * 100

Balance sheet total

Primary activities

As in previous years, the Group's main activity has consisted of transport and logistics activities and related activities.

Development in activities and finances

2021

The ordinary profit after tax for the Group is DKK 7,3 million in 2021 against DKK 5 million in 2020.

In the first half we experienced negative results due to the following:

- The continuing effects of the global pandemic.
- Large imbalances on the Swedish market, which we have invested heavily in for the last two years.
- Massive increases in driver wages

In the second half our investments in the Swedish market began giving great profits, and as of May 31, we viewed our implementation and investments in the Swedish market as finished as we were strongly established at this point. Our goal in the Swedish market has therefore evolved from market penetration to an emphasis on continuing growth.

2021 was also the year that we expanded our headquarters with new office and warehouse facilities and established offices in Sweden and Poland.

2022

We have big expectations for 2022, as we begin seeing high returns on our investments, especially in the Norwegian and Swedish markets.

In 2022 we will keep investing in our future. Among other ways, we will invest in Benelux and in Scandinavia, for an even stronger market position. We are already established in these markets but nevertheless, we expect growth in 2022.

2022 will also be the year that we invest in a large new building on Tolsagervej 1 in Hadsten. This new building will include great driver living spaces, a new washing room and a workshop for the Haulier department. We expect this building to be finished in February 2023.

We will also invest in new technologies that will help us become more effective and lower our costs in the future.

This will also be the year that our headquarters will become highly environmentally friendly as we will use solar energy, heat pumps and new light sources.

2022 is also the year that we are met with new regulations based on the EU mobility package. This means that our costs will rise significantly in 2022. As a result, we have had no choice but to pass on regulations to our collaboration partners.

We also expect a massive increase in prices on materials, oil and other necessary resources needed to operate the business in 2022. Therefore, we foresee a large raise in our logistics costs this year.

Primary goal

We have a strong market position in Scandinavia. We seek to keep strengthening this, as our goal is to become the market leader in our segment. Furthermore, it is still our main goal to double our topline by the end of 2024. We are convinced that this is achievable, if we continue making fruitful investments and do not deviate from our strategy.

Profit/loss for the year in relation to expected developments

Expected result 2022 (Ebit 20 Mio DKK) are significant better than 2021. The are 3 reasons for the increasing result in 2022:

- Growth on topline without many additional cost
- The investment in the Swedish market is now profitable
- The current business is being optimized

Uncertainty relating to recognition and measurement

The impact of the new Mobility Package´s rules and regulations in 2022 are yet to be revealed. The unpredictability of Covid 19 developments obviously continues to generate uncertainty

Outlook

We expect to benefit from our investments, which must be visible both at our top and bottom-line. The Group will also investigate expansion possibilities in other markets.

Knowledge resources

During its lifetime, the Group has built up transport and logistics capabilities. Thus, a significant part of the Group's knowledge resources lie in the experience that has been built up the company's long-term existence.

The individual employee also constitutes a significant knowledge resource and the Group's objective is to maintain the staff of qualified employees through continuous improvements in working conditions, social cohesion, and by offering attractive pay conditions.

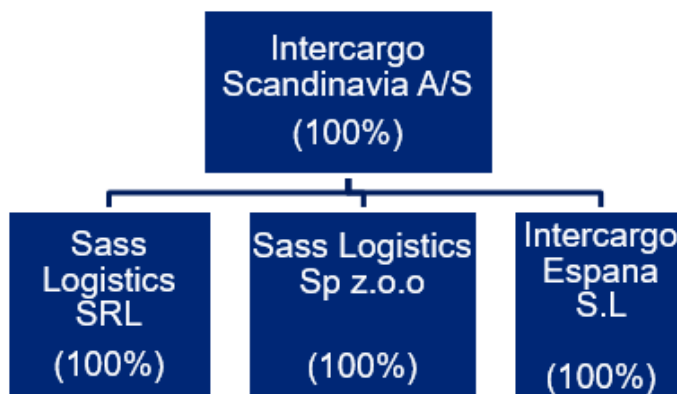
With the latest employee development investments, the focus on utilizing employee resources is even greater, in the efforts of reaching our strategy goals.

Environmental performance

The following steps have been taken, in the process of becoming more environmentally friendly:

- Road trains allow us to move 50% more goods and reduce CO2 emissions by 25-29%.
- HVO - Biodiesel is a sustainable diesel oil which is 90% more CO2 neutral then fossil diesel.
- Investments in a greener and more climate friendly Headquarter.
- CO2 calculations for customers´ data allows us to make efficiency improvement suggestions and emission improvements.

Group relations



Foreign branches

Foreign branches consolidated in the parent company comprises Intercargo Norge, Hamar, Sass Logistics Norway, Hamar, Sass Logistics RO Norway NUF and Intercargo Sverige.

Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

Consolidated income statement for 2021

	Notes	2021 DKK	2020 DKK
Gross profit/loss		62,335,380	55,620,421
Staff costs	1	(52,010,080)	(48,440,708)
Depreciation, amortisation and impairment losses	2	(1,170,964)	(954,110)
Operating profit/loss		9,154,336	6,225,603
Other financial income		1,729,361	1,612,178
Other financial expenses		(1,305,724)	(1,596,138)
Profit/loss before tax		9,577,973	6,241,643
Tax on profit/loss for the year	3	(2,285,604)	(1,244,544)
Profit/loss for the year	4	7,292,369	4,997,099

Consolidated balance sheet at 31.12.2021

Assets

	Notes	2021 DKK	2020 DKK
Acquired rights		0	0
Intangible assets	5	0	0
Land and buildings		18,447,589	12,533,077
Other fixtures and fittings, tools and equipment		5,094,483	3,247,510
Property, plant and equipment	6	23,542,072	15,780,587
Fixed assets		23,542,072	15,780,587
Trade receivables		50,469,932	40,057,365
Other receivables		2,808,396	6,329,541
Tax receivable		0	1,192,784
Prepayments	7	4,323,107	2,955,098
Receivables		57,601,435	50,534,788
Other investments		507,013	296,257
Investments		507,013	296,257
Cash		12,533,653	21,600,764
Current assets		70,642,101	72,431,809
Assets		94,184,173	88,212,396

Equity and liabilities

	Notes	2021 DKK	2020 DKK
Contributed capital		500,000	500,000
Retained earnings		29,236,214	41,966,224
Equity		29,736,214	42,466,224
Deferred tax	8	1,300,000	1,062,000
Provisions		1,300,000	1,062,000
Other payables	9	0	2,064,977
Non-current liabilities other than provisions		0	2,064,977
Bank loans		13,706,223	0
Trade payables		43,029,720	35,429,274
Tax payable		197,801	0
Other payables		6,214,215	7,189,921
Current liabilities other than provisions		63,147,959	42,619,195
Liabilities other than provisions		63,147,959	44,684,172
Equity and liabilities		94,184,173	88,212,396
Fair value information	11		
Unrecognised rental and lease commitments	12		
Contingent liabilities	13		
Assets charged and collateral	14		
Transactions with related parties	15		
Subsidiaries	16		

Consolidated statement of changes in equity for 2021

	Contributed capital DKK	Retained earnings DKK	Proposed extraordinary dividend DKK	Total DKK
Equity beginning of year	500,000	41,966,224	0	42,466,224
Extraordinary dividend paid	0	0	(20,000,000)	(20,000,000)
Exchange rate adjustments	0	(22,379)	0	(22,379)
Profit/loss for the year	0	(12,707,631)	20,000,000	7,292,369
Equity end of year	500,000	29,236,214	0	29,736,214

Consolidated cash flow statement for 2021

	Notes	2021 DKK	2020 DKK
Operating profit/loss		9,154,336	6,225,603
Amortisation, depreciation and impairment losses		1,170,964	954,110
Working capital changes	10	(1,634,691)	(2,509,475)
Cash flow from ordinary operating activities		8,690,609	4,670,238
Financial income received		1,518,605	1,612,178
Financial expenses paid		(1,305,724)	(1,377,309)
Taxes refunded/(paid)		(678,373)	(2,478,691)
Cash flows from operating activities		8,225,117	2,426,416
Acquisition etc. of property, plant and equipment		(9,083,230)	(1,342,197)
Sale of property, plant and equipment		149,756	4,073,000
Cash flows from investing activities		(8,933,474)	2,730,803
Free cash flows generated from operations and investments before financing		(708,357)	5,157,219
Loans raised		(2,064,977)	1,437,704
Dividend paid		(20,000,000)	0
Bank debt raised		13,706,223	0
Cash flows from financing activities		(8,358,754)	1,437,704
Increase/decrease in cash and cash equivalents		(9,067,111)	6,594,923
Cash and cash equivalents beginning of year		21,600,764	15,005,841
Cash and cash equivalents end of year		12,533,653	21,600,764
Cash and cash equivalents at year-end are composed of:			
Cash		12,533,653	21,600,764
Cash and cash equivalents end of year		12,533,653	21,600,764

Notes to consolidated financial statements

1 Staff costs

	2021 DKK	2020 DKK
Wages and salaries	50,044,638	46,812,451
Other social security costs	592,723	788,695
Other staff costs	1,372,719	839,562
	52,010,080	48,440,708

Average number of full-time employees	163	184
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	Remuneration of management 2021 DKK	Pension liabilities 2021 DKK	Remuneration of management 2020 DKK	Pension liabilities 2020 DKK
Total amount for management categories	3,333,896	266,535	3,946,279	253,600
	3,333,896	266,535	3,946,279	253,600

Remuneration of the management is comprised with reference to the Danish GAAP Act section 98 b.

2 Depreciation, amortisation and impairment losses

	2021 DKK	2020 DKK
Amortisation of intangible assets	0	23,751
Depreciation on property, plant and equipment	996,620	1,019,737
Profit/loss from sale of intangible assets and property, plant and equipment	174,344	(89,378)
	1,170,964	954,110

3 Tax on profit/loss for the year

	2021 DKK	2020 DKK
Current tax	2,047,604	895,544
Change in deferred tax	238,000	349,000
	2,285,604	1,244,544

4 Proposed distribution of profit/loss

	2021 DKK	2020 DKK
Retained earnings	7,292,369	4,997,099
	7,292,369	4,997,099

5 Intangible assets

	Acquired rights DKK
Cost beginning of year	645,454
Cost end of year	645,454
Amortisation and impairment losses beginning of year	(645,454)
Amortisation and impairment losses end of year	(645,454)
Carrying amount end of year	0

6 Property, plant and equipment

	Land and buildings DKK	Other fixtures and fittings, tools and equipment DKK
Cost beginning of year	18,136,030	5,819,974
Additions	6,277,021	2,806,209
Disposals	0	(845,940)
Cost end of year	24,413,051	7,780,243
Depreciation and impairment losses beginning of year	(5,602,953)	(2,572,464)
Depreciation for the year	(362,509)	(634,111)
Reversal regarding disposals	0	520,815
Depreciation and impairment losses end of year	(5,965,462)	(2,685,760)
Carrying amount end of year	18,447,589	5,094,483

7 Prepayments

Prepayments comprises prepaid expenses for insurance, vehicle taxes etc.

8 Deferred tax

	2021 DKK	2020 DKK
Property, plant and equipment	934,000	745,000
Fixed asset investments	485,000	392,000
Provisions	(119,000)	(75,000)
Deferred tax	1,300,000	1,062,000

Changes during the year	2021 DKK
Beginning of year	1,062,000
Recognised in the income statement	238,000
End of year	1,300,000

9 Other payables

	2021 DKK	2020 DKK
Holiday pay obligation	0	2,064,977
	0	2,064,977

10 Changes in working capital

	2021 DKK	2020 DKK
Increase/decrease in receivables	(8,259,431)	(4,195,701)
Increase/decrease in trade payables etc.	6,624,740	1,686,226
	(1,634,691)	(2,509,475)

11 Fair value information

	Other investments DKK
Fair value end of year	507,013
Unrealised fair value adjustments recognised in the income statement	210,756

12 Unrecognised rental and lease commitments

	2021 DKK	2020 DKK
Total liabilities under rental or lease agreements until maturity	40,083,638	39,906,000

13 Contingent liabilities

	2021 DKK	2020 DKK
Recourse and non-recourse guarantee commitments	11,000,000	10,705,000
Contingent liabilities	11,000,000	10,705,000

14 Assets charged and collateral

A mortgage of kDKK 4,000 has been provided as security for debt to bank loans.

The assets concerned have a carrying amount of kDKK 18,448 as of 31.12.2021 and kDKK 12,533 as of 31.12.2020.

The bank loans amounts to kDKK 13,706 and kDKK 0 as of 31.12.2020.

15 Non-arm's length related party transactions

Only non-arm's length related party transactions are disclosed in the annual report. No such transactions were conducted during the financial year.

16 Subsidiaries

	Registered in	Corporate form	Ownership %
Sass Logistics SRL	Romania	SRL	100.00
Sass Logistics Sp z.o.o	Poland	Sp z.o.o	100.00
Intercargo Espana S.L	Spain	S.L	100.00

Parent income statement for 2021

	Notes	2021 DKK	2020 DKK
Gross profit/loss		31,322,985	27,425,053
Staff costs	1	(22,042,566)	(22,842,091)
Depreciation, amortisation and impairment losses	2	(894,203)	(895,831)
Operating profit/loss		8,386,216	3,687,131
Income from investments in group enterprises		678,078	1,719,382
Other financial income		409,975	1,193,251
Other financial expenses		(319,094)	(538,903)
Profit/loss before tax		9,155,175	6,060,861
Tax on profit/loss for the year	3	(1,862,806)	(1,063,762)
Profit/loss for the year	4	7,292,369	4,997,099

Parent balance sheet at 31.12.2021

Assets

	Notes	2021 DKK	2020 DKK
Acquired rights		0	0
Intangible assets	5	0	0
Land and buildings		18,447,589	12,533,077
Other fixtures and fittings, tools and equipment		5,021,206	2,746,691
Property, plant and equipment	6	23,468,795	15,279,768
Investments in group enterprises		3,023,651	9,514,917
Financial assets	7	3,023,651	9,514,917
Fixed assets		26,492,446	24,794,685
Trade receivables		50,106,523	37,970,541
Receivables from group enterprises		3,233,062	10,995,631
Other receivables		659,807	3,271,927
Tax receivable		0	385,238
Prepayments	8	3,278,630	1,688,804
Receivables		57,278,022	54,312,141
Other investments		507,013	296,257
Investments		507,013	296,257
Cash		8,681,244	17,393,880
Current assets		66,466,279	72,002,278
Assets		92,958,725	96,796,963

Equity and liabilities

	Notes	2021 DKK	2020 DKK
Contributed capital		500,000	500,000
Reserve for net revaluation according to equity method		2,712,959	9,226,620
Retained earnings		26,523,255	32,739,604
Equity		29,736,214	42,466,224
Deferred tax	9	1,300,000	1,062,000
Provisions		1,300,000	1,062,000
Other payables		0	2,064,977
Non-current liabilities other than provisions		0	2,064,977
Bank loans		13,706,223	0
Trade payables		33,598,698	27,443,683
Payables to group enterprises		11,030,639	18,712,387
Tax payable		175,568	0
Other payables		3,411,383	5,047,692
Current liabilities other than provisions		61,922,511	51,203,762
Liabilities other than provisions		61,922,511	53,268,739
Equity and liabilities		92,958,725	96,796,963
Unrecognised rental and lease commitments	10		
Contingent liabilities	11		
Assets charged and collateral	12		
Transactions with related parties	13		

Parent statement of changes in equity for 2021

	Contributed capital DKK	Reserve for net revaluation according to the equity method DKK	Retained earnings DKK	Proposed extraordinary dividend DKK	Total DKK
Equity beginning of year	500,000	9,226,620	32,739,604	0	42,466,224
Extraordinary dividend paid	0	0	0	(20,000,000)	(20,000,000)
Exchange rate adjustments	0	(22,379)	0	0	(22,379)
Dividends from group enterprises	0	(7,927,650)	7,927,650	0	0
Profit/loss for the year	0	1,436,368	(14,143,999)	20,000,000	7,292,369
Equity end of year	500,000	2,712,959	26,523,255	0	29,736,214

Notes to parent financial statements

1 Staff costs

	2021 DKK	2020 DKK
Wages and salaries	20,237,077	21,584,740
Other social security costs	439,628	378,989
Other staff costs	1,365,861	878,362
	22,042,566	22,842,091
Average number of full-time employees	43	44

	Remuneration of Management 2021 DKK	Pension liabilities 2021 DKK	Remuneration of Management 2020 DKK	Pension liabilities 2020 DKK
Total amount for management categories	3,225,896	266,535	3,838,279	253,600
	3,225,896	266,535	3,838,279	253,600

Remuneration of the management is comprised with reference to the Danish GAAP Act section 98 b.

2 Depreciation, amortisation and impairment losses

	2021 DKK	2020 DKK
Amortisation of intangible assets	0	23,751
Depreciation on property, plant and equipment	894,203	872,080
	894,203	895,831

3 Tax on profit/loss for the year

	2021 DKK	2020 DKK
Current tax	1,624,806	714,762
Change in deferred tax	238,000	349,000
	1,862,806	1,063,762

4 Proposed distribution of profit and loss

	2021 DKK	2020 DKK
Retained earnings	7,292,369	4,997,099
	7,292,369	4,997,099

5 Intangible assets

	Acquired rights DKK
Cost beginning of year	645,454
Cost end of year	645,454
Amortisation and impairment losses beginning of year	(645,454)
Amortisation and impairment losses end of year	(645,454)
Carrying amount end of year	0

6 Property, plant and equipment

	Land and buildings DKK	Other fixtures and fittings, tools and equipment DKK
Cost beginning of year	18,136,030	4,339,127
Additions	6,277,021	2,806,209
Disposals	0	(47,900)
Cost end of year	24,413,051	7,097,436
Depreciation and impairment losses beginning of year	(5,602,953)	(1,592,436)
Depreciation for the year	(362,509)	(531,694)
Reversal regarding disposals	0	47,900
Depreciation and impairment losses end of year	(5,965,462)	(2,076,230)
Carrying amount end of year	18,447,589	5,021,206

7 Financial assets

	Investments in group enterprises DKK
Cost beginning of year	288,297
Additions	22,395
Cost end of year	310,692
Revaluations beginning of year	9,226,620
Exchange rate adjustments	(22,379)
Share of profit/loss for the year	678,078
Dividend	(7,927,650)
Investments with negative equity value depreciated over receivables	758,290
Revaluations end of year	2,712,959
Carrying amount end of year	3,023,651

A specification of investments in subsidiaries is evident from the notes to the consolidated financial statements.

8 Prepayments

Prepayments comprises prepaid expenses for insurance, vehicle taxes etc.

9 Deferred tax

Changes during the year	2021 DKK
Beginning of year	1,062,000
Recognised in the income statement	238,000
End of year	1,300,000

10 Unrecognised rental and lease commitments

	2021 DKK	2020 DKK
Total liabilities under rental or lease agreements until maturity	40,083,638	39,906,000

11 Contingent liabilities

	2021 DKK	2020 DKK
Recourse and non-recourse guarantee commitments	10,705,000	10,758,000
Contingent liabilities	10,705,000	10,758,000

12 Assets charged and collateral

The parent company has pledged security for the debt to Circle K in the foreign subsidiaries (Sass Logistics SRL and Sass Logistics Sp. Z.o). As of 31.12.2021, the debt amounts to kDKK 12,935 and kDKK 5,344 as of 31.12.2020

A mortgage of kDKK 4,000 has been provided as security for debt to bank loans.

The assets concerned have a carrying amount of kDKK 18,448 as of 31.12.2021 and kDKK 12,533 31.12.2020.

The bank loans amounts to kDKK 13,706 as of 31.12.2021 and kDKK 0 as of 31.12.2020 .

13 Non-arm's length related party transactions

Only non-arm's length related party transactions are disclosed in the annual report. No such transactions were conducted during the financial year.

Accounting policies

Reporting class

This annual report has been prepared in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (medium).

The accounting policies applied to these consolidated financial statements and parent financial statements are consistent with those applied last year.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Consolidated financial statements

The consolidated financial statements comprise the Parent and the group enterprises (subsidiaries) that are controlled by the Parent. Control is achieved by the Parent, either directly or indirectly, holding more than 50% of the voting rights or in any other way possibly or actually exercising controlling influence. Enterprises in which the Group, directly or indirectly, holds between 20% and 50% of the voting rights and exercises significant, but not controlling influence, are regarded as associates.

Basis of consolidation

The consolidated financial statements are prepared on the basis of the financial statements of the Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements. Minority interests' pro rata shares of the profit/loss and the net assets are disclosed as separate items in Management's proposal for the distribution of net profit/loss and equity, respectively.

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the takeover date, with net assets having been calculated at fair value.

Income statement

Gross profit or loss

Gross profit or loss comprises revenue, other operating income and external expenses.

Revenue

Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities.

Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

Staff costs

Staff costs comprise wages and salaries, and social security contributions, pension contributions, etc. for entity staff.

Depreciation, amortisation and impairment losses

Depreciation, amortisation and impairment losses relating to property, plant and equipment and intangible assets comprise depreciation, amortisation and impairment losses for the financial year, and gains and losses from the sale of intangible assets and property, plant and equipment.

Income from investments in group enterprises

Income from investments in group enterprises comprises the pro rata share of the individual enterprises' profit/loss after full elimination of intra-group profits or losses.

Other financial income

Other financial income comprises dividends etc. received on other investments, interest income, including interest income on receivables from group enterprises, net capital or exchange gains on securities, payables and transactions in foreign currencies, amortisation of financial assets, and tax relief under the Danish Tax Prepayment Scheme etc.

Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities, and tax surcharge under the Danish Tax Prepayment Scheme etc.

Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Parent is jointly taxed with all of its Danish group enterprises. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

Balance sheet**Intellectual property rights etc.**

Intellectual property rights etc. comprise acquired intellectual property rights.

Intellectual property rights acquired are measured at cost less accumulated amortisation. Patents are amortised on a straight-line basis over their remaining duration, and licences are amortised on a straight-line basis over the term of the agreement.

Intellectual property rights etc. are written down to the lower of recoverable amount and carrying amount.

Property, plant and equipment

Land and buildings, plant and machinery, and other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings	25-50 years
Other fixtures and fittings, tools and equipment	3-20 years

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Investments in group enterprises

Investments in group enterprises are recognised and measured in the parent financial statements according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity value plus unamortised goodwill and plus or minus unrealised intra-group profits or losses.

Upon distribution of profit or loss, net revaluation of investments in group enterprises is transferred to reserve for net revaluation according to the equity method in equity.

Receivables

Receivables are measured at amortised cost, usually equalling nominal value, less writedowns for bad and doubtful debts.

Tax payable or receivable

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Other investments (current assets)

Other current asset investments comprise listed securities measured at fair value (market price) at the balance sheet date, and unlisted investments measured at the lower of cost and net realisable value.

Cash

Cash comprises cash in hand and bank deposits.

Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset.

Operating leases

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities, and cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments, and purchase, development, improvement and sale, etc. of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs, and the raising of loans, inception of finance leases, repayments of interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash and short-term securities with an insignificant price risk less short-term bank loans.