



FLSmidth Global Services A/S

Ramsingsvej 5

2500 Valby

CVR no. 19 09 43 08

Annual report for 2020

Adopted at the annual general
meeting on 8 July 2021

A handwritten signature in blue ink, appearing to read 'Morten Loll Larsen', written over a horizontal line.

Morten Loll Larsen
chairman

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Statement by management on the annual report

The board of directors and executive management have today discussed and approved the annual report of FLSmidth Global Services A/S for the financial year 1 January - 31 December 2020.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the company's financial position at 31. december 2020 and of the results of the company's operations for the financial year 1. januar - 31. december 2020.

In our opinion, management's review includes a fair review of the matters dealt with in the management's review.

Management recommends that the annual report should be approved at the general meeting.

Valby, 8 July 2021

Executive management



Morten Loll Larsen
CEO

Board of directors



Adriana Munoz González
chairman



Carsten Pustelnik



Morten Loll Larsen

Independent auditor's report

To the shareholder of FLSmidth Global Services A/S

Opinion

We have audited the financial statements of FLSmidth Global Services A/S for the financial year 1 January – 31 December 2020, which comprise accounting policies, income statement, balance sheet, statement of changes in equity and notes. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2020 and of the results of the Company's operations for the financial year 1 January – 31 December 2020 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Independent auditor's report

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

Independent auditor's report

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

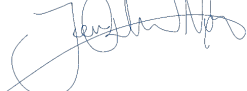
In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of the Management's review.

Copenhagen, 8 July 2021

EY Godkendt Revisionspartnerselskab
Godkendt Revisionspartnerselskab
CVR no. 30 70 02 28



Jens Thordahl Nøhr
State Authorised Public Accountant
mne32212



Kennet Hartmann
State Authorised Public Accountant
mne40036

Company details

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Ramsingsvej 5
2500 Valby

Telephone: 36183780

Fax: 36456415

Website: www.flsmidth.com

CVR-no. 19 09 43 08

Financial year: 1. januar - 31. december 2020

Incorporated: 28 December 1995

Domicile: Copenhagen

Board of directors

Adriana Munoz González, chairman

Carsten Pustelnik

Morten Loll Larsen

Executive Board

Morten Loll Larsen, CEO

Auditors

EY Godkendt Revisionspartnerselskab

Dirch Passers Allé 36

2000 Frederiksberg

Financial highlights

Seen over a 5-year period, the development of the Company may be described by means of the following financial highlights:

	2020	2019	2018	2017	2016
	TDKK	TDKK	TDKK	TDKK	TDKK
Key figures					
Profit/loss					
Revenue	399.693	425.011	231.195	306.583	410.954
Gross profit	18.086	8.660	123.290	-204.522	47.039
Operating profit/loss	-39.244	-81.641	-140	-255.801	-4.447
Net financials	1.308	2.590	-24.685	-26.222	-132.668
Profit/loss for the year	-65.364	-60.151	-155.438	-220.230	-126.402
Balance sheet					
Balance sheet total	426.440	413.340	728.501	330.972	516.048
Equity	-14.348	50.647	89.815	-128.371	-60.801
Number of employees	807	804	838	957	978
Financial ratios					
Gross margin	4,5%	2,0%	53,3%	-66,7%	11,4%
EBIT margin	-17,2%	-17,5%	-43,2%	-87,4%	-1,2%
Solvency ratio	-3,4%	12,3%	12,3%	-38,8%	-11,8%
Return on equity	-360,1%	-85,6%	806,3%	232,8%	-835,9%

The financial ratios are calculated in accordance with the Danish Finance Society's recommendations and guidelines. For definitions, see the accounting policies .

Numbers for 2016-2017 have not been adjusted to reflect new accounting policy, IFRS 15, adopted 1 January 2018.

Management's review

Business activities

FLSmidth Global Services A/S's primary activities are asset management in the cement industry and advisory contracts for projects in the cement and mining industry, including man power services

Business review

The company's income statement for the year ended 31 December 2020 shows a loss of TDKK -65.364, and the balance sheet at 31 December 2020 shows a negative equity of TDKK -14.348. The overall results are lower than expected.

On August of 2020, the full O&M contract between FLSmidth Global Services A/S and Alghanaem Industrial Company in Kuwait was terminated by the client due to Covid-19 Force Majeure. The 2020 revenue from this project was 16.7m dkk.

On November of 2020, the Plant Management contract between FLSmidth Global Services A/S and Amouda Engineering company in Algeria was terminated by the client due to Covid-19 Force Majeure. The 2020 revenue from this project was 9.7m dkk.

In Egypt the contracts with Arabian Cement Company and Wadi El Nil Cement company performed in line with expectations and in line with budget. A satisfactory settlement was reached and executed in the arbitration case with National Cement Company. The settlement was 240m EGP (approx. 100m dkk) in favour of FLSmidth. All settlement amounts have been paid in full and there are no assets or liabilities related to the National Cement contract at end of 2020.

In Morocco the contract with OCP performed in line with expectations. The contract with AUCC in Libya was due to expire in end of June 2020. The contract was extended until the 31st December 2020. A new contract has been made with AUCC with a similar scope of online services starting 1st January 2021. The contract duration is 5 years. Expected 2021 revenue is 8.8m dkk.

FLSmidth Global Services A/S do have activities in following branches:

- NL Supervision Company A/S - Libya Branch
- FLSmidth Global Services A/S - Egypt Branch
- FLSmidth Global Services A/S - Uruguayan Branch
- FLSmidth Global Services A/S - Kuwait Branch
- FLSmidth Global Services A/S - Pakistan Branch
- FLSmidth Global Services A/S - Bangladesh Branch

Management's review

Statutory report on corporate social responsibility

Concurrently with the Group Annual Report, FLSmidth has published its 2020 Sustainability Report, covering non-financial performance related to the environmental and social impacts.

The 2020 Sustainability Report is in full compliance with Section 99a of the Danish Financial Statements Act, and also serves as the Communication on Progress to the United Nations Global Compact.

The report for 2020 is available on:
<http://www.flsmidth.com/SustainabilityReport2020>

Statutory report on the underrepresented gender

At the end of 2020, women accounted for 33% (end 2019: 33%) of the shareholder-elected Board members, fulfilling the target that minimum 25% of the members elected at the Annual General Meeting should be female.

With one member in Management, the company does not have equal diversity in gender. It is the company's objective to have the best qualified Management without discriminating gender and nationalities. Most of FLSmidth Global Services A/S' employees are situated globally with a local Head of Operations, which naturally reflects a multitude of cultures and nationalities.

The Board of Directors of FLSmidth continuously evaluates the diversity of the Board and the Executive Management as well as among managers and employees. In connection with recommendations and appointments, diversity is deliberately taken into account when considering the profiles and qualifications of potential candidates.

Management's review

Significant events occurring after end of reporting period

No significant events have occurred in 2021 which has an impact of the annual report 2020.

Outlook for 2021

The guidance for 2021 is subject to uncertainty due to the COVID-19 pandemic. Lockdowns and mobility restrictions continue to impact suppliers, customers and our workforce. Restricted access to customer sites, in particular, is creating uncertainty around the timing of our order backlog conversion and the activity level for our service business. A gradual improvement in business sentiment and access to customer sites is, however, expected in the second half of the year.

For 2021, the outlook is a loss within the range of 40 mDKK to 50mDKK. Compared to previous years this is an improvement, but still below expectations.

Due to negative equity, the Company is subject to the capital loss provisions of the Danish Companies Act. Re-establishing the company's share capital by capital injection from the parent company is expected in 2021.

Accounting policies

The annual report of FLSmidth Global Services A/S for 2020 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C.

The accounting policies applied are consistent with those of last year.

The annual report for 2020 is presented in TDKK

Pursuant to sections §112 subsection 1 and §86 subsection 4 of the Danish Financial Statements Act, the Annual Report of FLSmidth Global Services A/S does not contain consolidated financial statements nor a cash flow statement. With the same reference, disclosure of audit fee is excluded in accordance with §96 subsection 3.

Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including amortisation, depreciation and impairment losses, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the company and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the company and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. On subsequent recognition, assets and liabilities are measured as described below for each individual accounting item.

Certain financial assets and liabilities are measured at amortised cost using the effective interest method. Amortised cost is calculated as the historic cost less any instalments and plus/less the accumulated amortisation of the difference between the cost and the nominal amount.

On recognition and measurement, allowance is made for predictable losses and risks which occur before the annual report is presented and which confirm or invalidate matters existing at the balance sheet date.

Income statement

Revenue

Revenue from contracts with customers is recognised when control of the goods or services are transferred to our customers at an amount that reflects the transaction price to which we expect to be entitled in exchange for these goods or services.

Accounting policies

Revenue from projects, products, and services (with the exception of sale of service hours) are recognised over time, using the cost-to-cost method, when we have no alternative use for the goods or services to be delivered and we have an enforceable right to payment for work completed.

If we do have an alternative use for the goods or services to be delivered, e.g. products with a low degree of customisation, such sales will be recognised at the point in time when control transfers to the customer, usually upon delivery.

Additionally, if we do not have an enforceable right to payment for work completed throughout the contract term, such sales will also be recognised at the point in time when the control transfers to the customer, usually upon customer acceptance. In the case of significant uncertainties with the collectability of contract consideration, revenue is recognised upon cash receipt.

Judgements are made when determining if a project, product or service is recognised as revenue over time or at a point in time. The judgements relate to if we have an alternative use of the assets sold and if we have an enforceable right to payment throughout the contractual term. When assessing if an asset has no alternative use we estimate the alternative use cost amount. We have limited historical data as we rarely redirect our assets. The estimate is based on the specifics of each contract. When assessing if we are entitled to payment throughout the contract term, a judgement is made based on the contract wording, legal entitlement and profit estimates.

Service sales (sale of service hours) are recognised over time, using the cost-to-cost method, as the customer receives and consumes the benefits as we perform the services.

In determining the transaction price revenue is reduced by probable penalties, payment of liquidated damages and any other claims that are payments to our customers. The transaction price is also adjusted for any variable elements, where we estimate the amount of the variable transaction price. The variable amount is estimated at contract inception and re-estimated periodically throughout the contract term. The variable amount is recognised as revenue when it is highly probable that reversal will not occur.

Warranties are granted in connection with the sale of equipment and systems and are classified as assurance-type warranties that are not accounted for as separate performance obligations.

Revenue is recognised less rebates, cash discounts, value added tax and duties and gross of foreign withholding taxes.

The accounting policies have been amended to reflect IFRS 15.

Accounting policies

Cost of productions

Cost of productions comprises costs incurred to achieve revenue for the year. Cost comprises raw materials, consumables, direct labour costs and indirect production costs such as maintenance and depreciation.

Cost of productions also includes research and development costs that do not qualify for capitalisation as well as amortisation of capitalised development costs.

Sales and distribution costs

Sales and distribution costs comprise costs in the form of salaries to sales and distribution staff, advertising and marketing expenses as well as operation of motor vehicles, depreciation, etc.

Administrative costs

Administrative costs comprise expenses for Management, administrative staff, office expenses, depreciation, etc. Amortisation of goodwill is also included to the extent that goodwill relates to administrative activities.

Other operating income

Other operating income and costs comprise income and costs of a secondary nature in relation to the activities of the Company, including certain grants, rentals and royalties, fees, etc.

Royalty income is recognised on an accrual basis in accordance with the substance of the relevant agreement. Royalties determined on a time basis are recognized on a straight-line basis over the period of the agreement.

Gain and loss from the disposal of individual fixed assets which cannot be considered part of the disposal of a complete activity is included in other operating income and costs.

Other operating expenses

Other operating expenses comprise items of a secondary nature relative to the company's activities.

Gain and loss from the disposal of individual fixed assets which cannot be considered part of the disposal of a complete activity is included in other operating income and costs.

Impairment of NLS Supervision Company Tunesia is included.

Accounting policies

Impairment of financial assets

Impairment and reversals of impairment of investments in subsidiaries and associates are presented net in the income statement.

Dividend from Group enterprises

Dividend from investments in subsidiaries and associates is recognised as income in the income statement in the financial year in which the dividend is declared. This will typically be at the time of the approval by the Annual General Meeting of the distribution from the company concerned.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year. Net financials include interest income and expenses, financial expenses relating to finance leases, realised and unrealised capital/exchange gains and losses on securities and foreign currency transactions, amortisation of mortgage loans and surcharges and allowances under the advance-payment-of-tax scheme, etc.

Tax on profit/loss for the year

The Company and its Danish Group enterprises are jointly taxed with the other Danish members of the FLSmidth & Co. A/S Group. The current Danish corporation tax is shared between the jointly taxed companies in proportion to their taxable incomes (full distribution with refund of tax losses).

On payment of joint taxation contributions, the current Danish income tax is allocated between the jointly taxed entities in proportion to their taxable income. Entities with tax losses receive joint taxation contributions from entities that have been able to use tax losses to reduce their own taxable profits.

Tax for the year, which comprises the current tax charge for the year and changes in the deferred tax charge, is recognised in the income statement as regards the portion that relates to the profit/loss for the year and directly in equity as regards the portion that relates to entries directly in equity.

Balance sheet

Intangible assets

Development costs comprise costs, wages/salaries and amortisation losses that are directly and indirectly attributable to the company's development activities.

Accounting policies

Developments projects recognised in the balance sheet are measured at cost less accumulated amortisation and impairment losses.

Clearly defined and identifiable development projects, for which the technical rate of utilisation, sufficient resources and a potential future market or application in the Company can be demonstrated and which are intended to be manufactured, marketed or used, are recognised as intangible assets if the cost can be determined reliably, and if it is sufficiently certain that the future earnings or the net selling price will cover production, selling and administrative costs plus the development costs. Other development costs are recognised in the income statement as the costs are incurred.

Amortisation of completed development projects except from software is charged on a straight line basis during their estimated useful life. Development projects are written down for impairment to recoverable amount if lower. Development projects in progress are tested for impairment at least once a year.

Amortisation of patents, rights, customer relations and other intangible assets is charged over the remaining patent or agreement period or useful life if shorter. The amortisation profile is systematically based on the expected distribution of the assets' future economic benefits. The basis of amortisation is reduced by impairment losses if any.

Other intangible assets are measured at cost less accumulated amortisation and impairment losses. Other intangible assets are amortised on a straight-line basis over the estimated useful life.

Financial assets

Investment in subsidiaries and associates are measured at cost. If cost exceeds the recoverable amount, a write-down is made to this lower value.

Dividend from subsidiaries and associates is recognised in full as income in profit and loss for the year, not considering if distributed dividends exceed the accumulated earnings after the acquisition date.

Accounting policies

Other securities and investments, including listed shares are measured at fair value via the income statement.

In particular circumstances where the value quoted on the stock exchange is considered not to represent the actual fair value, the shares concerned are carried at an estimated fair value. Value adjustments are recognised in the income statement as financial items.

Other securities and investments includes shares in cement plants acquired in connection with orders received are measured at fair value. If the fair value is not immediately ascertainable, the shares are measured at a prudently assessed value.

Impairment of non-current assets

The carrying amount of intangible assets, property, plant and equipment and investments in subsidiaries and associates is tested for impairment, other than what is reflected through normal amortisation and depreciation, on an annual basis.

Where there is evidence of impairment, an impairment test is performed for each individual asset or group of assets, respectively. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

The recoverable amount is the higher of the net selling price and the value in use. The value in use is determined as the present value of the anticipated net cash flows from the use of the asset or group of assets and the anticipated net cash flows from the disposal of the asset or group of assets after the end of their useful life.

Inventories

Inventories are measured at cost using the FIFO method. Where the net realisable value is lower than the cost, inventories are recognised at this lower value.

The cost of goods for resale, raw materials and consumables comprises the purchase price plus delivery costs.

The cost of finished goods includes the cost of raw materials, consumables, direct cost of labour and production/production overheads.

The net realisable value of inventories is calculated as the selling price less costs of completion and expenses incurred to effect the sale. The net realisable value is determined taking into account marketability, obsolescence and expected selling price movements.

Accounting policies

Receivables

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired. If there is objective evidence that an individual receivable is impaired, an impairment loss for that individual asset is recognised.

Contract work in progress

Contract work in progress is measured at the selling price of the work performed. The selling price is measured by reference to the stage of completion at the balance sheet date and the expected aggregate income from the individual work in progress. The stage of completion is determined as the share of the expenses incurred relative to the expected total expenses for the individual work in progress.

The stage of completion for the individual project is normally calculated as the ratio between the costs incurred and the total budgeted costs. In some projects, where costs cannot be used as a basis, the ratio between completed sub activities and the total project is used instead.

The individual work in progress is recognised in the balance sheet under receivables or payables. Net assets comprise the sum of work in progress where the selling price of the work performed exceeds invoicing on account. Net liabilities comprise the sum of work in progress where invoicing on account exceeds the selling price.

Contractual prepayments are recognised as prepayments received from customers among long-term and current liabilities.

Prepayments to subcontractors consist of prepayments to subcontractors in connection with work-in-progress for third parties and are measured at amortised cost.

Provision is made for loss making contracts on work-in-progress. This is based on individual assessment of the estimated loss until the work is completed.

Prepayments

Prepayments recognised under 'Current assets' comprises expenses incurred concerning subsequent financial years.

Accounting policies

Provisions

Provisions comprise expected expenses relating to warranty commitments, losses on work in progress, restructuring, etc. Provisions are recognised when, as a result of a past event, the company has a legal or constructive obligation and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

Provisions are measured at the value in use.

Warranty commitments include expenses for remedial action within the warranty period. Provisions for warranty commitments are measured and recognised based on Management's best estimate of the amount whereby the obligation is expected to be settled. Provisions with an expected maturity of more than one year from the balance sheet date are discounted using a rate that reflects the risk and maturity of the liability.

On corporate acquisitions, provisions for restructuring costs in the acquiree are included in the statement of the cost and, thus, in goodwill or goodwill on consolidation. Provisions for restructuring costs are made in so far as they have been decided no later than at the time of acquisition and the process has been initiated.

When it is probable that the total expenses will exceed the total revenue from contract work in progress, the total expected loss on the work in progress is recognised as a provision. The provision is recognised under 'Production costs'.

Income tax and deferred tax

Current tax liabilities and current tax receivables are recognised in the balance sheet as the estimated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and tax paid on account.

Deferred tax is measured according to the liability method in respect of temporary differences between the carrying amount of assets and liabilities and their tax base, calculated on the basis of the planned use of the asset and settlement of the liability, respectively.

Deferred tax assets, including the tax base of tax losses allowed for carry forward, are measured at the value to which the asset is expected to be realised, either as a set-off against tax on future income or as a set-off against deferred tax liabilities within the same legal tax entity. Any deferred net tax assets are measured at net realisable value.

Deferred tax is measured according to the tax rules and at the tax rates at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax adjustments resulting from changes in tax rates are recognised in the income statement, with the exception of items taken directly to equity.

Accounting policies

Liabilities

Liabilities, which include trade payables, payables to group entities and other payables, are measured at amortised cost, which is usually equivalent to nominal value.

Prepayments received from costumers

Prepayments received from costumers recognised under 'Current liabilities' comprises payments received concerning income in subsequent financial years.

Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as financial income or financial expenses. If foreign currency transactions are considered cash flow hedges, the value adjustments are taken directly to equity.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

Fixed assets acquired in foreign currencies are measured at the exchange rate at the transaction date.

Derivative financial instruments

On initial recognition in the balance sheet, derivative financial instruments are measured at cost and subsequently at fair value. Positive and negative fair values of derivative financial instruments are included in 'Other receivables' or 'Other payables', respectively.

Fair value adjustments of derivative financial instruments designated as and qualifying for hedging of future cash flows are recognised in other receivables or other payables and in equity. If the future transaction results in recognition of assets or liabilities, amounts previously recognised in equity are transferred to the cost of the asset or the liability, respectively. If the future transaction results in income or expenses, amounts previously recognised in equity are transferred to the income statement in the period in which the hedged item affects the income statement.

As for derivative financial instruments that is not designated as or does not qualify for hedge accounting, fair value adjustments are recognised in the income statement on a current basis.

Accounting policies

Financial highlights

Definitions of financial ratios:

Gross margin ratio	$\frac{\text{Gross profit} \times 100}{\text{Revenue}}$
EBIT margin	$\frac{\text{Profit/loss before financials} \times 100}{\text{Revenue}}$
Solvency ratio	$\frac{\text{Equity at year-end} \times 100}{\text{Total assets at year-end}}$
Return on equity	$\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$

Income statement 1 January 2020 - 31 December 2020

	Note	2020 TDKK	2019 TDKK
Revenue	1	399.693	425.011
Cost of productions		-381.607	-416.351
Gross profit		18.086	8.660
Sales and distribution costs		-48.058	-25.029
Administrative costs		-9.272	-65.272
Operating profit/loss		-39.244	-81.641
Other operating income	3	4.503	12.078
Impairment of investment in subsidiaries and associates	9-10	-4.000	-3.322
Other operating costs	3	-30.022	-1.380
Profit/loss before financial income and expenses		-68.763	-74.265
Financial income	4	26.447	41.885
Financial costs	5	-25.139	-39.295
Profit/loss before tax		-67.455	-71.675
Tax on profit/loss for the year	6	2.091	11.524
Net profit/loss for the year		-65.364	-60.151
Retained earnings		-65.364	-60.151
		-65.364	-60.151

Balance sheet at 31 December 2020

	Note	2020 TDKK	2019 TDKK
Assets			
Completed development projects		0	0
Intangible assets	8	0	0
Investments in subsidiaries	9	27.989	31.989
Investments in associates	10	2.886	2.886
Deposits	11	36	38
Deferred tax assets	15	31.991	4.887
Financial assets		62.902	39.800
Total non-current assets		62.902	39.800
Finished goods and goods for resale		66.289	116.874
Inventories		66.289	116.874
Trade receivables		74.185	62.328
Receivables from affiliated companies		167.861	121.888
Other receivables		5.390	9.569
Corporation tax		618	20.985
Prepayments	13	3.760	6.270
Receivables		251.814	221.040
Cash		45.435	35.626
Total current assets		363.538	373.540
Total assets		426.440	413.340

Balance sheet at 31 December 2020

	<u>Note</u>	<u>2020</u> TDKK	<u>2019</u> TDKK
Equity and liabilities			
Share capital		3.500	3.500
Revaluation reserve		-6.920	-7.289
Retained earnings		<u>-10.928</u>	<u>54.436</u>
Equity	14	<u>-14.348</u>	<u>50.647</u>
Other provisions	16	<u>105.350</u>	<u>64.865</u>
Total provisions		<u>105.350</u>	<u>64.865</u>
Long-term prepayments from customers		<u>0</u>	<u>2.079</u>
Total non-current liabilities		<u>0</u>	<u>2.079</u>

Balance sheet at 31 December 2020 (Fortsat)

	<u>Note</u>	<u>2020</u> TDKK	<u>2019</u> TDKK
Equity and liabilities			
Prepayments received from customers		7.163	330
Trade payables		8.790	16.185
Contract work in progress	12	51.125	34.986
Payables to affiliated companies		209.675	174.864
Corporation tax		23.050	21.431
Other payables	17	35.635	45.856
Other provisions, short term		<u>0</u>	<u>2.097</u>
Total current liabilities		<u>335.438</u>	<u>295.749</u>
Total liabilities		<u>335.438</u>	<u>297.828</u>
Total equity and liabilities		<u><u>426.440</u></u>	<u><u>413.340</u></u>
Other notes			
Staff	2		
Contingencies, etc.	18		
Mortgages and collateral	19		
Related parties and ownership structure	20		
Capital and liquidity resources	21		

Statement of changes in equity

	Share capital	Revaluation reserve	Retained earnings	Total
	TDKK	TDKK	TDKK	TDKK
Equity at 1 January 2020	3.500	-7.289	54.436	50.647
Exchange adjustments	0	369	0	369
Net profit/loss for the year	0	0	-65.364	-65.364
Equity at 31 December 2020	3.500	-6.920	-10.928	-14.348

Due to negative equity, the Company is subject to the capital loss provisions of the Danish Companies Act. Re-establishing the company's share capital by capital injection from the parent company is expected in 2021.

	Share capital	Revaluation reserve	Retained earnings	Total
	TDKK	TDKK	TDKK	TDKK
Equity 1. januar 2019	3.500	-28.272	114.587	89.815
Exchange adjustments	0	20.983	0	20.983
Net profit/loss for the year	0	0	-60.151	-60.151
Equity 31. december 2019	3.500	-7.289	54.436	50.647

Notes

	<u>2020</u>	<u>2019</u>
	TDKK	TDKK
1 Revenue		
Income recognised in accordance with over time principle	<u>399.693</u>	<u>425.011</u>
Total revenue	<u>399.693</u>	<u>425.011</u>
Geographical breakdown:		
North America	18.560	20.912
South America	1.395	9.892
Europe, North Africa & Russia	322.180	288.589
Sub-Saharan & Middle east	50.509	77.028
Asia	4.196	22.252
Subcontinental India	2.247	6.338
Australia	<u>606</u>	<u>0</u>
Total revenue	<u>399.693</u>	<u>425.011</u>
Segment reporting:		
Service	<u>381.199</u>	<u>380.632</u>
Cement	<u>381.199</u>	<u>380.632</u>
Service	<u>18.494</u>	<u>44.379</u>
Mining	<u>18.494</u>	<u>44.379</u>
Total revenue	<u>399.693</u>	<u>425.011</u>

Service:

Service comprises various service elements to support the life-cycle offerings portfolio. The sale can consist of service hours or long-term maintenance contracts.

The sale of service hours include amongst others sale of supervision, electronic or mechanical service of equipment or plants.

The performance obligation for service sale and maintenance contracts is either each service hour or the full contract, depending on the contract wording. Most service contracts are fixed price contracts, if not for the full service, then for the hourly rate. Service sales are

Notes

1 Revenue (Fortsat)

recognised over time as the services are provided to the customer based on the cost-to-cost method. We are normally entitled to payment once the service has been provided or on a monthly basis. Service projects, such as upgrades and retrofits are defined as one performance obligation. The transaction price is usually fixed and revenue is typically recognised over time using the cost-to-cost method. The payment pattern for upgrades and retrofits are very similar to the pattern for projects and products.

	<u>2020</u> TDKK	<u>2019</u> TDKK
2 Staff		
Wages and salaries	179.343	209.172
Pensions	3.913	5.211
Other staff expenses	<u>379</u>	<u>523</u>
	<u>183.635</u>	<u>214.906</u>
Average number of employees	<u>807</u>	<u>804</u>

According to section 98 B(3) of the Danish Financial statement Act, remuneration to the Executive Board has not been disclosed.

No specific remuneration is paid to the company's management and Board of directors.

The staff costs included in the income statement are included in the items: Production costs, sales and distributions costs and administrative costs.

3 Other operating income

Other operating income and costs include IT, royalty and management fee from Group Companies. The item also consists of insurance compensation, etc.

Notes

	2020	2019
	TDKK	TDKK
4 Financial income		
Interest income from financial assets	708	2.080
Interest received from associates	6	125
Other financial income	21.653	16.407
Interest from Tax authorities	0	23.000
Fair value adjustments of financial instrumentations	4.080	273
	26.447	41.885

Within financial items a finance income of DKK 0k in 2020 (2019: 23,000k) is included, which is a reversal of provision for interest relating to tax case in Egypt.

5 Financial costs		
Interest paid to subsidiaries	287	17.882
Interest paid to associates	1.086	822
Foreign exchange losses	22.072	19.638
Fair value adjustments of financial instrumentations	1.694	953
	25.139	39.295

	2020	2019
	TDKK	TDKK
6 Tax on profit/loss for the year		
Current tax for the year	12.391	-4.466
Deferred tax for the year	-27.891	5.766
Adjustment of tax concerning previous years	8.080	-2.005
Adjustment of deferred tax concerning previous years	-144	-12.000
Tax provision	0	-10.082
Tax of ordinary income or loss	-7.564	-22.787
Withholding taxes	5.473	11.263
	-2.091	-11.524

Notes

	<u>2020</u>	<u>2019</u>
	TDKK	TDKK
7 Distribution of profit		
Retained earnings	-65.364	-60.151
	<u>-65.364</u>	<u>-60.151</u>

8 Intangible assets

	Completed development projects	Total
	TDKK	TDKK
Cost at 1 January 2020	2.366	2.366
Disposals for the year	-2.366	-2.366
Impairment losses and amortisation at 1 January 2020	2.366	2.366
Reversal of amortisation	-2.366	-2.366
Impairment losses and amortisation at 31 December 2020	0	0
Carrying amount at 31 December 2020	<u>0</u>	<u>0</u>

Notes

	<u>2020</u>	<u>2019</u>
	TDKK	TDKK
9 Investments in subsidiaries		
Cost at 1 January 2020	127.804	171.289
Net effect from merger and acquisition	<u>0</u>	<u>-43.485</u>
Cost at 31 December 2020	<u>127.804</u>	<u>127.804</u>
Revaluations at 1 January 2020	-95.815	-92.495
Impairment changes for the year	<u>-4.000</u>	<u>-3.320</u>
Revaluations at 31 December 2020	<u>-99.815</u>	<u>-95.815</u>
Carrying amount at 31 December 2020	<u>27.989</u>	<u>31.989</u>

As at 31 December 2020, the cost price of the investments in subsidiaries was tested for impairment. The impairment test showed an impairment for 2020 of MDKK 4 in Angola (2019: MDKK 3).

Key assumptions:

Management reflects an impairment of investments if the recoverable amount exceed the net realizable value usually calculated based on a discounted cash flow model. Expected future cash flow is based on Management estimates including expected growth rates, etc. The discounting factor is also based on Management estimates which include both general capital market conditions and a specific risk profile. The calculations of value in use consist of discounted expected cash flow for the next six years and a calculated terminal value of cash flow for the subsequent period. The calculation of terminal value is based on Management's conservative growth rate estimate for each of the generating units.

Management is of the belief that the key assumptions are achievable.

Notes

Investments in subsidiaries are specified as follows:

<u>Name</u>	<u>Registered office</u>	<u>Ownership interest</u>	<u>Equity</u>	<u>Profit/loss for the year</u>
NL Supervision Company Tunesia	Tunesia	95%	-34.080	-4.881
NL Supervision Company Angola, LDA.	Angola	90%	30.904	9.407
ISIRNEL S.A.	Uruguay	100%	0	0

Notes

	<u>2020</u>	<u>2019</u>
	TDKK	TDKK
10 Investments in associates		
Cost at 1 January 2020	3.014	91
Net effect from merger and acquisition	0	2.836
Transfers for the year	<u>0</u>	<u>87</u>
Cost at 31 December 2020	<u>3.014</u>	<u>3.014</u>
Revaluations at 1 January 2020	-128	-91
Transfers for the year	<u>0</u>	<u>-37</u>
Revaluations at 31 December 2020	<u>-128</u>	<u>-128</u>
Carrying amount at 31 December 2020	<u>2.886</u>	<u>2.886</u>

Investments in associates are specified as follows:

Name	Registered office	Ownership interest	Equity	Profit/loss for the year
FLSmidth Rusland Holding A/S	Denmark	10%	12.713	-12
FLSmidth S.A.	Spain	6%	47.485	2.319

Notes

11 Financial assets

	Deposits
	TDKK
Cost at 1 January 2020	38
Exchange adjustment	-2
Cost at 31 December 2020	36
Carrying amount at 31 December 2020	36

12 Contract work in progress

	2020	2019
	TDKK	TDKK
Sales price value of production for the period	1.118.825	855.668
Payments received on account	-1.169.950	-890.636
	-51.125	-34.968
Recognised in the balance sheet as follows:		
Contract work in progress recognised in assets	0	0
Prepayments received recognised in debt	-51.125	-34.986
	-51.125	-34.986

13 Prepayments

Prepayments include prepayments to subcontractors as well as expenses incurred concerning subsequent financial years.

Notes

14 Equity

The share capital consist of 3,500 shares of a nominal value of TDKK 1. No shares carry any special rights

The share capital has developed as follows:

	2020	2019	2018	2017	2016
	TDKK	TDKK	TDKK	TDKK	TDKK
Share capital at 1 January 2020	3.500	3.500	2.500	1.500	1.500
Additions for the year	0	0	1.000	1.000	0
Share capital	3.500	3.500	3.500	2.500	1.500

15 Deferred tax

	2020	2019
	TDKK	TDKK
Deferred tax at 1 January 2020	4.887	-1.694
Merger at 1 January 2020	0	-748
Exchange rate adjustment	-931	1.095
Changes for the year	27.892	-5.766
Adjustment prior year	143	12.000
Provision for deferred tax at 31 December 2020	31.991	4.887

Deferred tax asset of 20 mDKK related to Egypt has not been recognised.

Notes

	<u>2020</u>	<u>2019</u>
	TDKK	TDKK
16 Other provisions		
Balance at beginning of year at 1 January 2020	64.865	127.380
Exchange adjustment	-4.234	5.640
Provision in year	65.147	23.500
Used during the year	<u>-20.428</u>	<u>-91.655</u>
Balance at 31 December 2020	<u>105.350</u>	<u>64.865</u>

The expected due dates of other provisions are:

Within one year	1.978	0
Between 1 and 5 years	<u>103.372</u>	<u>64.865</u>
	<u>105.350</u>	<u>64.865</u>

When assessing work-in-progress and completed projects, various project related risks including performance guarantees have been taken into account for which allowances have been made on the basis of Management's estimates.

A few issues are pending in respect of previously supplied goods. In this context, provisions have been made to counter any losses.

Provisions mainly consist of provisions for the usual warranties and provisions for loss-making contracts. Provision mainly related to write down equivalent to recoverable amount of investment mainly related to Egypt and Libya.

17 Other payables

Other liabilities include due holiday pay, other employee, other accruals and public taxes.

18 Contingencies, etc.

Rental agreements	<u>128</u>	<u>0</u>
	<u>128</u>	<u>0</u>

Notes

18 Contingencies, etc. (Fortsat)

The company is part of a Danish joint taxation scheme for which FLSmidth & Co. A/S is the administrator. As part of the joint taxation, FLSmidth Global Services A/S is liable with other companies in the joint taxation scheme for Danish corporate taxes on dividend, interest and royalties within the joint taxation group.

19 Mortgages and collateral

None of the assets owned by FLSmidth Global Services A/S are pledged and the Company has no collateral agreements.

Notes

20 Related parties and ownership structure

Transactions

FLSmidth & Co. A/S has committed to provide liquidity and/or capital support so FLSmidth Global Services A/S necessary to maintain continuous operation in 2021.

Cash pool accounts are legally owned by FLSmidth & Co. A/S. The accounts are therefore considered balances with related parties. In the balance sheet the cash pool accounts are recognised under receivables and payables to affiliated companies as part of assets and liabilities, respectively.

Other matters of interest in relation to related parties are disclosed in the notes to the financial statements.

	2020	2019
Revenue	76mDKK	119mDKK
Cost of production	-69mDKK	-108mDKK
Group income	3mDKK	4mDKK
Group cost	-61mDKK	-26mDKK
Interest cost	-1mDKK	1mDKK

Consolidated financial statements

FLSmidth Global Services A/S is a fully consolidated subsidiary in the Parent's (largest group) consolidated financial statements, FLSmidth & Co. A/S, Valby, Denmark, CVR no. 58180912.

The Group Annual Report 2020 is available on www.flsmidth.com:

<https://www.flsmidth.com/en-gb/company/investors/reports-and-presentations>

21 Capital and liquidity resources

Due to negative equity, the Company is subject to the capital loss provisions of the Danish Companies Act. Re-establishing the company's share capital by capital injection from the parent company is expected in 2021.