



Remondis A/S

Abildager 16
2605 Brøndby
CVR No. 19010007

Annual report 2021

The Annual General Meeting adopted the
annual report on 31.05.2022

Lennart Vigenberg

Chairman of the general meeting

Contents

| | |
|---|----|
| Entity details | 2 |
| Statement by Management | 3 |
| Independent auditor's report | 4 |
| Management commentary | 7 |
| Income statement for 2021 | 14 |
| Balance sheet at 31.12.2021 | 15 |
| Statement of changes in equity for 2021 | 17 |
| Cash flow statement for 2021 | 18 |
| Notes | 19 |
| Accounting policies | 24 |

Entity details

Entity

Remondis A/S

Abildager 16

2605 Brøndby

Business Registration No.: 19010007

Registered office: Brøndby

Financial year: 01.01.2021 - 31.12.2021

Board of Directors

Werner Franz Hols, Chairman

Ulf Gunnar Ervér, Vice chairman

Klaus Georg Jungen

Kim Damsgaard Nielsen, staff representative

Bjørn Gustav Lütjens, staff representative

Executive Board

Søren Eriksen, managing director

Lennart Vigenberg, director

Auditors

Deloitte Statsautoriseret Revisionspartnerselskab

Weidekampsgade 6

2300 Copenhagen S

Statement by Management

The Board of Directors and the Executive Board have today considered and approved the annual report of Remondis A/S for the financial year 01.01.2021 - 31.12.2021.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2021 and of the results of its operations and cash flows for the financial year 01.01.2021 - 31.12.2021.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Brøndby, 31.05.2022

Executive Board

Søren Eriksen
managing director

Lennart Vigenberg
director

Board of Directors

Werner Franz Hols
Chairman

Ulf Gunnar Ervér
Vice chairman

Klaus Georg Jungen

Kim Damsgaard Nielsen
staff representative

Bjørn Gustav Lütjens
staff representative

Independent auditor's report

To the shareholders of Remondis A/S

Opinion

We have audited the financial statements of Remondis A/S for the financial year 01.01.2021 - 31.12.2021, which comprise the income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2021 and of the results of its operations and cash flows for the financial year 01.01.2021 - 31.12.2021 accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

Without modifying our opinion we refer to Management's description of uncertainties related to the groups continued operations (going concern) in note 1. The operations are dependent on that the support from the shareholders will continue for 12 months.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if,

individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Copenhagen, 31.05.2022

Deloitte

Statsautoriseret Revisionspartnerselskab
CVR No. 33963556

Tim Kjær-Hansen

State Authorised Public Accountant
Identification No (MNE) mne23295

Management commentary

Financial highlights

| | 2021 DKK'000 | 2020 DKK'000 | 2019 DKK'000 | 2018 DKK'000 | 2017 DKK'000 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| Key figures | | | | | |
| Revenue | 489,341 | 533,623 | 647,322 | 672,401 | 570,219 |
| Gross profit/loss | 84,291 | 66,679 | 30,917 | 35,658 | 45,171 |
| Operating profit/loss | 12,388 | (9,579) | (93,733) | (39,221) | (15,705) |
| Net financials | (3,517) | (2,487) | (6,096) | (5,278) | (3,230) |
| Profit/loss for the year | 8,908 | (12,066) | (99,829) | (44,499) | (18,343) |
| Total assets | 284,066 | 299,662 | 281.383 | 249.195 | 255.055 |
| Investments in property, plant and equipment | 46,921 | 40,371 | 59.467 | 85.985 | 22.059 |
| Equity | 14,724 | 5,816 | (83,618) | 16,211 | 60,710 |
| Ratios | | | | | |
| Gross margin (%) | 17.23 | 12.50 | 4.78 | 5.30 | 7.92 |
| Net margin (%) | 1.82 | (2.26) | (15.42) | (6.62) | (3.22) |
| Equity ratio (%) | 2.1 | 1.9 | 24.7 | 4.1 | 19.0 |
| Average number of employees | 445 | 550 | 704 | 786 | 708 |

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the CFA Society Denmark.

Gross margin (%):

$\frac{\text{Gross profit/loss} * 100}{\text{Revenue}}$

Net margin (%):

$\frac{\text{Profit/loss for the year} * 100}{\text{Revenue}}$

Equity ratio (%):

$\frac{\text{Equity} * 100}{\text{Total assets}}$

Primary activities

The company's main activities consist of haulage operations including collection and handling of waste and recyclables. REMONDIS A/S is a major operator in the Danish market for collection of household waste and recyclables and is among the largest operators in Denmark.

REMONDIS A/S gains revenue mainly through tenders submitted by either municipalities, public institutions or private companies as well as direct B2B sale. The revenue is collected through public waste collection, commercial & industrial waste, recycling waste, rental of containers, transport of waste, bin services and waste treatment.

Development in activities and finances

Net revenue for the year amounted to DKK 489,341,000 against DKK 533,623,000 last year. The result after tax is DKK 8,908,000 against DKK -12,066,000 last year. The result for the year is positive and an improvement to the expected and forecasted level.

Focus in 2021 has been to improve profitability in all activities of the company and minimize future losses either by negotiation an exit from contracts or by improving operational efficiency and/or conditions on the contracts where this is possible. During 2021, REMONDIS A/S participated in multiple tender processes for municipal household waste and have been awarded the contracts in Jammerbugt, Thisted and with Vestforbrænding and thereby continue our operations in these municipalities when our current contracts end.

The continued Covid-19 outbreak affected the company's revenue in some customer segments which has been compensated with more activities in other customer segments. Combined with the fact that the company's primary activity consists of household waste, which has been unaffected by the situation, the Covid-19 has had a neutral impact on the financial year 2021.

The company will continue in the coming financial year to focus on improving the current activities, as well as assess and prepare for new market opportunities. Expiry of unprofitable contracts is expected to result in a decline in activity, which overall will improve the financial result in the coming years.

Profit/loss for the year in relation to expected developments

The result for the year is positive and an improvement to the expected and forecasted level.

Outlook

The market situation in 2022 is expected to continue with great price pressure, while there has also been a tendency to take home the waste collection task in the municipalities. Price is generally the decisive parameter, but there is also an increased focus on quality and environmental issues - especially with regard to public tenders within the municipal household waste collection.

The company expects a reduced turnover in 2022 as a result of the termination of municipal household waste contracts. Termination of contracts as well as focus on optimizing processes and management of current contracts and other customers segments and increased political focus on recycling are expected to improve the company's overall earnings.

In 2022, a profit is also expected, as a result of a changed contract mix, as loss-making contracts expire or have expired, and other contracts have been won with improved conditions. Furthermore, increased focus on improving all activities is expected to materialize.

Capital resources and funding

The company is mainly financed by the ultimate shareholder Rethmann SE & Co. KG, a major player within the waste and transporting industry in Europe. Rethmann SE & Co. KG financial position is solid. Management has had no indication that the significant financing will be withdrawn.

On a frequently basis the shareholder is informed about the liquidity position of the company and if the company is expected to exceed its credit limits which the shareholders has provided. Any necessary funding of either working capital or investments is entirely funded by the shareholder, showing their commitment to the Danish operation. The shareholder has thus in 2021 supported the company with DKK 25 million with the purpose of settling a long-term liability. To date no additional funding has been necessary in 2022.

Based on the above it is management's opinion, that the company has sufficient capital resources and funding to operate the company for the coming 12 months period.

As it appears, it is a material prerequisite that the support by the shareholders will continue for the next 12 months. In the event, that management is unable to achieve this, there is risk that the company will be unable to continue its operations.

Particular risks

As the company only transports within Danish borders, the company's risk position is relatively low. The company only experiences very limited losses on receivables.

To increase business understanding and minimize risk, monthly business unit reviews are held where department managers and relevant decision makers participate, focusing on departmental financials and continuous profitability in every contract.

Currency risks

The company has limited foreign currency transactions within SEK and EUR, and it is considered to be immaterial, as DKK is linked to EUR.

Environmental performance

The company has a strong focus on climate policy and wants to show responsibility towards the environment and the climate. The company's focus on climate and environment is documented in the ISO 14001 (environmental management) certification. The certifications are continuously kept up to date as the company wishes to show responsibility in the industry, they attend.

The business of REMONDIS A/S is mainly based on trucks transporting waste material from A to B. Our main risk when it comes to environmental and climate impact is related to the energy consumption of our vehicles. We try to mitigate this risk by minimizing the environmental impact of our trucks in the areas we operate through less noise, less CO₂ and NO_x emissions. Therefore, we invest in trucks with the latest EURO Norms, which is also a requirement in most of the tenders, where we participate.

The company also focuses on the latest initiatives on optimizing fuel consumption and continuously introduce new trucks which runs on alternative fuel than diesel. During 2021, we received 8 new gas trucks for operation on a contract in the Copenhagen area, and end of 2021 we now have a total of 23 gas trucks in our fleet.

The company is working with optimizing driving behavior and thereby reducing the environmental impact. REMONDIS wants to reduce fuel consumption and CO₂ emissions and one of the approaches for this is the

electronically controlled limit of vehicle speed to 85 km/h.

Fuel consumptions are monitored through KPIs in performance reports distributed to managers monthly thereby increasing the validity and operational awareness. In 2021, we have registered an improvement in the measured fuel consumptions.

In the future we will continue to update our fleet and expect to increase the number of trucks using alternative fuels.

Statutory report on corporate social responsibility

Business model

REMONDIS A/S operates within the sector of waste transport, handling and sorting, and have 13 locations covering most parts of Denmark. We offer waste solutions to businesses, municipalities and other professional organizations.

Risk description

| Risk area | Main identified risk |
|--------------------------------------|--|
| Environmental performance | Energy consumption used for transportation |
| Social conditions/working conditions | Risk that we cannot attract and maintain qualified employees |
| Human Rights | Lack of a safe work environment |
| Integrity, ethics and corruption | Bribery |

Social conditions/working conditions

The most important asset in REMONDIS A/S is human capital and is represented by more than 400 employees. Attracting and keeping the best qualified resources is identified as our main risk when it comes to social and working conditions. REMONDIS A/S takes a strong responsibility in mitigating this risk, by training and educating employees and recruiting via municipal job centers and related projects, helping people who have special needs to enter or reenter the workforce.

Drivers are the backbone of our business model, and therefore our focus on training and education is on this group of employees. REMONDIS A/S has during 2021 had 15 apprentice drivers who were under training to become qualified drivers, ensuring that there is a group of well-educated drivers in the industry also in the future.

In 2021, 7 apprentice drivers completed their training to become qualified.

The company's efforts to ensure healthy and safe working conditions is documented in ISO 45001 (occupational health and safety management system) certification. The certification was achieved in 2021 and substituted an OHSAS 18001 certification.

In the future we will continue to employ apprentice drivers as part of our workforce and comply to requirements of the ISO 45001 certification.

Human rights

We are strongly committed to create and maintain healthy and safe working conditions for all our employees. At REMONDIS A/S, we therefore have Health and safety policy committing us to be complied with all legislation within health and safety policy as a minimum and it forces us to be continually updated and follow current trends in society. The nature of our business involving a profound combination of human capital and heavy trucks and

equipment does pose a risk in terms of accidents compared to other industries which forces us to focus on safety regulation combined with work injuries.

Our work with health and safety is driven through a range of initiatives:

- We systematically monitor our working conditions through mandatory APV and management takes decisions on the basis from APV.
- Each driver is also covered by a health insurance with a long list of benefits.
- Working conditions are also part of our policy when acquiring new trucks, we favor low entry height when entering cockpit and good ergo dynamic driving positions.
- All work injuries are recorded and monitored. The data is shared within the organization and management to prevent future injuries.

In 2021, we completed an APV for all employees with a response rate of more than 50% ensuring that management are provided with a strong input on how to maintain and improve a safe and healthy work environment in REMONDIS A/S.

In the future we will continue our commitment to health and safety and ensure that APV is completed regularly.

Integrity, ethics and corruption

REMONDIS A/S wants to show integrity and ethical behavior in the markets where the company is present, and we oppose all forms of corruption. REMONDIS A/S policy commits us to fair and open competition in all markets where business is conducted.

Our company policy states that employees must never attempt to influence business partners unlawfully, whether through preferential treatment, gifts or other advantages. Employees are not allowed to receive any gifts, travels or other presents from customers or suppliers. We have a zero-tolerance policy.

Our work flow system for approval of supplier invoices is ensuring our 4 eyes principles and creating transparency in the approval process thereby minimizing the risk of bribery.

As part of our commitment in 2021, 27 employees from the management group, sales staff and other relevant employees completed a REMONDIS-group internal compliance training as e-learning.

We have not identified any violations of competition rules in 2021.

In the future we will continue to train relevant employees staff in compliance.

Statutory report on the underrepresented gender

Gender equality policies

At REMONDIS A/S, we comply with the law on discrimination and ethnic equality. Discrimination means any direct or indirect discrimination based on sex, race, color, religion or belief, political opinion, sexual orientation, age, disability or national, social or ethnic origin.

We regard diversity, as well as the respect and tolerance for diversity, as an important prerequisite for innovation in REMONDIS A/S. We look at our employees as individuals, and both managers and employees have a responsibility for ensuring that the individual's potential is developed.

REMONDIS A/S emphasizes that the company's female employees have the same opportunities to develop

careers and gain management positions as their male colleagues, and that the employees of REMONDIS A/S experience that the company has an open-minded culture, where the individual can utilize and develop his/her skills in the best possible way.

The composition of men and women in REMONDIS A/S follows the natural composition that characterizes the industry, which means that REMONDIS A/S is represented by a larger proportion of men than women as a whole, as well as in management.

REMONDIS A/S' overall policy for future equality in senior management, as well as in the other management levels, is that the gender distribution must reflect the natural distribution that is characteristic for the industry.

The board of REMONDIS A/S consists of 3 persons and is currently 100% represented by men. It is the company's goal that within the next 4 years, the board must be represented by one female member as a minimum.

When appointing members to the board, the main focus is to include market knowledge from neighboring regions and countries internally from the REMONDIS Group. The target figure has not been met in the financial year 2021, as there has not been group internal candidates of the underrepresented gender with the necessary market knowledge and qualifications.

Target figures for the other management

REMONDIS A/S's target figures for the gender distribution in the remaining management are 40/60%.

It is the company's goal to achieve the target figure for the gender distribution in the rest of the management level through the strategy described below. Other management levels include executive management, regional managers, district and department managers (dispatchers are not a part of this goal).

Strategy

REMONDIS A/S has adopted a policy to increase the proportion of the underrepresented gender at the management levels. According to the policy, the company tries as far as possible:

To make an effort to qualify and internally recruit employees of both sexes to formal management positions at REMONDIS A/S.

When occupying positions at all management levels, a formal recruitment process is followed, which ensures recruitment of the best qualified employee, including ensuring that managerial positions with equal applicants are filled by the under-represented sex at the time.

Career development

REMONDIS A/S wants to inspire all employees to become part of the management and offers all employees the opportunity to develop professional and personal competencies through participation in various activities, including relevant management courses and by attending our graduate trainee program. It is REMONDIS A/S's goal that women and men are offered participation equally in these opportunities.

Results 2021

In 2021, REMONDIS A/S management was represented with 36% women and 64% men. In 2020, the distribution was 38% women and 62% men. The gender distribution level is a result of the established strategy, with an increased focus on offering leadership positions to the underrepresented gender by equal candidates.

Statutory report on data ethics policy

Statement of no defined policy on data ethics

It is the management's assessment that the use of data in REMONDIS A/S does not risk restricting individuals' fundamental rights or legal certainty. The reason for this is, that REMONDIS does not develop or use of technological products and services which are based on data used on individuals and does not utilize artificial intelligence or machine learning. REMONDIS also does not have a digital purchasing process, serves primarily professional customers and does not purchase or sell data on individuals. Thus, no data of ethical concerns are recorded, which may risk favoring some groups of individuals compared to others, or otherwise pose a risk to fundamental societal values.

Events after the balance sheet date

Energy prices has been significantly destabilized by the conflict in Ukraine since February 2022, which has affected REMONDIS A/S in terms of significantly increased energy prices. The company will be compensated by price adjustments in the long term contracts through defined mechanisms, but these mechanisms has a delay in the application of the price adjustments. If the instability continues it is therefore expected to have an impact on the financial year 2022.

No events have occurred after the balance sheet date to this date which would influence the evaluation of this annual report.

Income statement for 2021

| | Notes | 2021 DKK'000 | 2020 DKK '000 |
|---------------------------------|-------|-----------------|------------------|
| Revenue | 3 | 489,341 | 533,623 |
| Production costs | | (405,050) | (466,944) |
| Gross profit/loss | | 84,291 | 66,679 |
| Administrative expenses | 4 | (73,741) | (78,045) |
| Other operating income | | 1,838 | 1,787 |
| Operating profit/loss | | 12,388 | (9,579) |
| Other financial income | | 2 | 64 |
| Other financial expenses | 6 | (3,519) | (2,551) |
| Profit/loss before tax | | 8,871 | (12,066) |
| Tax on profit/loss for the year | 7 | 37 | 0 |
| Profit/loss for the year | 8 | 8,908 | (12,066) |

Balance sheet at 31.12.2021

Assets

| | Notes | 2021 DKK'000 | 2020 DKK'000 |
|--|-------|-----------------|-----------------|
| Acquired intangible assets | | 2,635 | 0 |
| Development projects in progress | 10 | 509 | 0 |
| Intangible assets | 9 | 3,144 | 0 |
| Land and buildings | | 47,176 | 36,309 |
| Other fixtures and fittings, tools and equipment | | 137,551 | 154,034 |
| Leasehold improvements | | 448 | 511 |
| Property, plant and equipment | 11 | 185,175 | 190,854 |
| Deposits | | 2,103 | 2,422 |
| Financial assets | 12 | 2,103 | 2,422 |
| Fixed assets | | 190,422 | 193,276 |
| Trade receivables | | 86,343 | 93,337 |
| Receivables from group enterprises | | 277 | 106 |
| Other receivables | | 3,451 | 2,072 |
| Prepayments | 13 | 3,568 | 3,955 |
| Receivables | | 93,639 | 99,470 |
| Cash | | 5 | 6,916 |
| Current assets | | 93,644 | 106,386 |
| Assets | | 284,066 | 299,662 |

Equity and liabilities

| | Notes | 2021 DKK'000 | 2020 DKK'000 |
|--|--------------|-------------------------|-------------------------|
| Contributed capital | | 750 | 750 |
| Reserve for development expenditure | | 397 | 0 |
| Retained earnings | | 13,577 | 5,066 |
| Equity | | 14,724 | 5,816 |
| Other provisions | 14 | 11,827 | 28,619 |
| Provisions | | 11,827 | 28,619 |
| Lease liabilities | | 11,441 | 23,349 |
| Other payables | | 0 | 30,124 |
| Non-current liabilities other than provisions | 15 | 11,441 | 53,473 |
| Current portion of non-current liabilities other than provisions | 15 | 9,573 | 17,809 |
| Bank loans | | 27,440 | 0 |
| Trade payables | | 22,224 | 17,438 |
| Payables to group enterprises | | 144,343 | 119,173 |
| Other payables | | 42,494 | 57,334 |
| Current liabilities other than provisions | | 246,074 | 211,754 |
| Liabilities other than provisions | | 257,515 | 265,227 |
| Equity and liabilities | | 284,066 | 299,662 |
| Going concern | 1 | | |
| Events after the balance sheet date | 2 | | |
| Staff costs | 5 | | |
| Unrecognised rental and lease commitments | 17 | | |
| Contingent liabilities | 18 | | |
| Assets charged and collateral | 19 | | |
| Related parties with controlling interest | 20 | | |
| Transactions with related parties | 21 | | |
| Group relations | 22 | | |

Statement of changes in equity for 2021

| | Contributed capital DKK'000 | Reserve for development expenditure DKK'000 | Retained earnings DKK'000 | Total DKK'000 |
|---------------------------|-----------------------------------|--|---------------------------------|------------------|
| Equity beginning of year | 750 | 0 | 5,066 | 5,816 |
| Transfer to reserves | 0 | 397 | (397) | 0 |
| Profit/loss for the year | 0 | 0 | 8,908 | 8,908 |
| Equity end of year | 750 | 397 | 13,577 | 14,724 |

Cash flow statement for 2021

| | Notes | 2021 DKK'000 | 2020 DKK'000 |
|---|-------|-----------------|-----------------|
| Operating profit/loss | | 12,388 | (9,579) |
| Amortisation, depreciation and impairment losses | | 46,220 | 51,703 |
| Other provisions | | (53,859) | (5,062) |
| Working capital changes | 16 | 3,556 | 8,828 |
| Cash flow from ordinary operating activities | | 8,305 | 45,890 |
| Financial income received | | 2 | 64 |
| Financial expenses paid | | (3,517) | (2,551) |
| Cash flows from operating activities | | 4,790 | 43,403 |
| Acquisition etc of intangible assets | | (3,221) | 0 |
| Acquisition etc of property, plant and equipment | | (46,922) | (40,371) |
| Sale of property, plant and equipment | | 6,458 | 24,142 |
| Acquisition of fixed asset investments | | 0 | (1,193) |
| Sale of fixed asset investments | | 319 | 2,138 |
| Cash flows from investing activities | | (43,366) | (15,284) |
| Free cash flows generated from operations and investments before financing | | (38,576) | 28,119 |
| Incurrence of debt to group enterprises | | 25,044 | 1,717 |
| Reduction of lease commitments | | (20,819) | (19,586) |
| Cash increase of capital | | 0 | 2,688 |
| Cash flows from financing activities | | 4,225 | (15,181) |
| Increase/decrease in cash and cash equivalents | | (34,351) | 12,938 |
| Cash and cash equivalents beginning of year | | 6,916 | (6,022) |
| Cash and cash equivalents end of year | | (27,435) | 6,916 |
| Cash and cash equivalents at year-end are composed of: | | | |
| Cash | | 5 | 6,916 |
| Short-term debt to banks | | (27,440) | 0 |
| Cash and cash equivalents end of year | | (27,435) | 6,916 |

Notes

1 Going concern

The company is mainly financed by the ultimate shareholder Rethmann SE & Co. KG, a major player within the waste and transporting industry in Europe. Rethmann SE & Co. KG financial position is solid. Management has had no indication that the significant financing will be withdrawn.

On a frequently basis the shareholder is informed about the liquidity position of the company and if the company is expected to exceed its credit limits the shareholders has provided and is expected to provide necessary funds. The shareholder has thus in 2021 supported the company with DKK 25 million. So far no additional funding has been necessary in 2022.

Further the shareholders in other ways show its support in the company´s operations and planned investments, which is entirely funded by the shareholder.

Based on the above it is managements opinion, that the company has sufficient capital resources and funding to operate of the company for the coming 12 months period.

As it appears it is a material prerequisite that the support by the shareholders will continue for the next 12 months. In the event, that management is unable to achieve this, there is risk that the company will be unable to continue it´s operations.

2 Events after the balance sheet date

No events have occurred after the balance sheet date to this date which would influence the evaluation of this annual report.

3 Revenue

| | 2021 DKK'000 | 2020 DKK'000 |
|---|-----------------|-----------------|
| Greater Copenhagen | 248,701 | 283,302 |
| Zealand beside greater Copenhagen | 183,920 | 184,452 |
| Jutland | 56,720 | 65,869 |
| Total revenue by geographical market | 489,341 | 533,623 |
| Waste disposal | 489,341 | 533,623 |
| Total revenue by activity | 489,341 | 533,623 |

4 Fees to the auditor appointed by the Annual General Meeting

| | 2021 DKK'000 | 2020 DKK'000 |
|--------------------------|-----------------|-----------------|
| Statutory audit services | 252 | 181 |
| Other services | 228 | 230 |
| | 480 | 411 |

5 Staff costs

| | 2021 | 2020 |
|---------------------------------------|----------------|----------------|
| | DKK'000 | DKK'000 |
| Wages and salaries | 231,399 | 279,242 |
| Pension costs | 19,142 | 22,568 |
| Other social security costs | 16,160 | 14,709 |
| Other staff costs | 14 | 17 |
| | 266,715 | 316,536 |
| Average number of full-time employees | 445 | 550 |

| | Remuneration of Management 2021 DKK'000 | Remuneration of Management 2020 DKK'000 |
|-----------------|--|--|
| Executive Board | 3,208 | 2,785 |
| | 3,208 | 2,785 |

6 Other financial expenses

| | 2021 | 2020 |
|---|----------------|----------------|
| | DKK'000 | DKK'000 |
| Financial expenses from group enterprises | 1,458 | 1,259 |
| Other interest expenses | 521 | 211 |
| Other financial expenses | 1,540 | 1,081 |
| | 3,519 | 2,551 |

7 Tax on profit/loss for the year

| | 2021 | 2020 |
|--------------------------------------|----------------|----------------|
| | DKK'000 | DKK'000 |
| Refund in joint taxation arrangement | (37) | 0 |
| | (37) | 0 |

8 Proposed distribution of profit and loss

| | 2021 | 2020 |
|-------------------|----------------|-----------------|
| | DKK'000 | DKK'000 |
| Retained earnings | 8,908 | (12,066) |
| | 8,908 | (12,066) |

9 Intangible assets

| | Acquired intangible assets DKK'000 | Development projects in progress DKK'000 |
|---|---|---|
| Addition through business combinations etc | 2,712 | 509 |
| Cost end of year | 2,712 | 509 |
| Amortisation for the year | (77) | 0 |
| Amortisation and impairment losses end of year | (77) | 0 |
| Carrying amount end of year | 2,635 | 509 |

10 Development projects

Completed development projects include the development and testing of a new IT platform, which streamlines and improves customer management in the company. The platform was completed and put in to operation in the first quarter of 2022, and will be depreciated over 3-5 years. Management expects that the platform will improve the customer experience satisfaction as well as efficient customer management, and has no indication of impairment in relation to the amount.

11 Property, plant and equipment

| | Land and buildings DKK'000 | Other fixtures and fittings, tools and equipment DKK'000 | Leasehold improvements DKK'000 |
|---|----------------------------------|--|--------------------------------------|
| Cost beginning of year | 36,799 | 393,731 | 823 |
| Additions | 11,225 | 35,629 | 67 |
| Disposals | 0 | (56,259) | 0 |
| Cost end of year | 48,024 | 373,101 | 890 |
| Depreciation and impairment losses beginning of year | (490) | (239,697) | (312) |
| Depreciation for the year | (358) | (45,654) | (130) |
| Reversal regarding disposals | 0 | 49,801 | 0 |
| Depreciation and impairment losses end of year | (848) | (235,550) | (442) |
| Carrying amount end of year | 47,176 | 137,551 | 448 |
| Recognised assets not owned by entity | 0 | 25,281 | 0 |

12 Financial assets

| | Deposits DKK'000 |
|------------------------------------|---------------------|
| Cost beginning of year | 2,422 |
| Disposals | (319) |
| Cost end of year | 2,103 |
| Carrying amount end of year | 2,103 |

13 Prepayments

Prepayments consists of prepaid expenses regarding insurances, road taxes etc.

14 Other provisions

Other provisions consists of expected costs relating to ongoing disputes with a customer and provisions relating to loss making contracts.

15 Non-current liabilities other than provisions

| | Due within 12 months 2021 DKK'000 | Due within 12 months 2020 DKK'000 | Due after more than 12 months 2021 DKK'000 |
|-------------------|--|--|--|
| Lease liabilities | 9,573 | 17,281 | 11,441 |
| Other payables | 0 | 528 | 0 |
| | 9,573 | 17,809 | 11,441 |

Outstanding liabilities after 5 years is 0 DKK.

16 Changes in working capital

| | 2021 DKK'000 | 2020 DKK'000 |
|---|-----------------|-----------------|
| Increase/decrease in receivables | 8,979 | 9,401 |
| Increase/decrease in trade payables etc | (5,423) | (573) |
| | 3,556 | 8,828 |

17 Unrecognised rental and lease commitments

| | 2021 DKK'000 | 2020 DKK'000 |
|--|-----------------|-----------------|
| Liabilities under rental or lease agreements until maturity in total | 10,266 | 14,317 |

18 Contingent liabilities

The Entity participates in a Danish joint taxation arrangement where Remondis Danmark Holding ApS serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore secondarily liable for income taxes etc for the jointly taxed entities, which is limited to the equity interest by which the entity participates in the Group, as well as secondarily liable for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed entities. The jointly taxed entities' total known net liability under the joint taxation arrangement is disclosed in the administration company's financial statements.

19 Assets charged and collateral

A bank guarantee of DKK 8,854,629 has been provided as collateral for the Company's transport liabilities.

20 Related parties with controlling interest

Remondis Danmark Holding ApS, Abildager 16, 2605 Brøndby, Denmark owns 100% of the shares of the Entity

and thus has control over REMONDIS A/S.

Rethmann SE & CO. KG, Germany, owns indirect 100% of the shares of Remondis Danmark Holding ApS and is ultimate Parent and thus has control over REMONDIS A/S.

21 Transactions with related parties

| | Other related parties DKK'000 |
|-----------------------------------|--|
| | <hr/> |
| Revenue | 6,885 |
| Loan | 25,000 |
| Interest | 1,658 |
| Purchase of assets | 3,447 |
| Other services | 1,355 |
| Supplier bonus | 984 |
| Receivables | 348 |
| Liabilities other than provisions | 442 |

22 Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group:
Rethmann SE & CO. KG, Werner Strasse 95, 59379 Selm, Germany

Name and registered office of the Parent preparing consolidated financial statements for the smallest group:
Remondis Danmark Holding ApS, Abildager 16, 2605 Brøndby, Denmark

Accounting policies

Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

The accounting policies applied to these financial statements are consistent with those applied last year.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Income statement

Revenue

Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

Production costs

Production costs comprise cost of sales for the financial year, including costs incurred to earn revenue for the financial year, including wages and salaries as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment.

Administrative expenses

Administrative expenses comprise expenses incurred for the Entity's administrative functions, including wages and salaries for administrative staff and Management, stationery and office supplies as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment used for administration of the Entity.

Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities.

Other financial income

Other financial income comprises interest income, including interest income on receivables from group enterprises, net exchange gains on transactions in foreign currencies as well as tax relief under the Danish Tax Prepayment Scheme etc.

Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net exchange losses on transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with its parent and all Danish group enterprises of this. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

Balance sheet**Intellectual property rights etc**

Intellectual property rights comprise acquired intellectual property rights.

Development projects on clearly defined and identifiable products and processes, for which the technical rate of utilisation, adequate resources and a potential future market or development opportunity in the enterprise can be established, and where the intention is to manufacture, market or apply the product or process in question, are recognised as intangible assets. Other development costs are recognised as costs in the income statement as incurred. When recognising development projects as intangible assets, an amount equalling the costs incurred less deferred tax is taken to equity in the reserve for development costs that is reduced as the development projects are amortised and written down.

The cost of development projects comprises costs such as salaries and amortisation that are directly and indirectly attributable to the development projects.

Indirect production costs in the form of indirectly attributable staff costs and amortisation of intangible assets and depreciation of property, plant and equipment used in the development process are recognised in cost based on time spent on each project.

Completed development projects are amortised on a straight-line basis using their estimated useful lives which are determined based on a specific assessment of each development project. If the useful life cannot be estimated reliably, it is fixed at 10 years. For development projects protected by intellectual property rights, the maximum period of amortisation is the remaining duration of the relevant rights. The amortisation periods used are 3-5 years.

Intellectual property rights acquired are measured at cost less accumulated amortisation. Patents are amortised on a straight-line basis over their remaining duration, and licences are amortised over the term of the agreement.

Intellectual property rights etc are written down to the lower of recoverable amount and carrying amount.

Property, plant and equipment

Land and buildings, as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For assets held under finance leases, cost is the lower of the asset's fair value and present value of future lease payments.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

| | |
|--|-------------|
| Buildings | 20-33 years |
| Other fixtures and fittings, tools and equipment | 3-8 years |
| Leasehold improvements | 5-8 years |

For leasehold improvements and assets subject to finance leases, the depreciation period cannot exceed the contract period.

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Cash

Cash comprises cash in hand and bank deposits.

Other provisions

Other provisions comprise anticipated costs of disputes etc.

Other provisions are recognised and measured as the best estimate of the expenses required to settle the liabilities at the balance sheet date. Provisions that are estimated to mature more than one year after the balance sheet date are measured at their discounted value.

Lease liabilities

Lease liabilities relating to assets held under finance leases are recognised in the balance sheet as liabilities other than provisions, and, at the time of inception of the lease, measured at the present value of future lease payments. Subsequent to initial recognition, lease liabilities are measured at amortised cost. The difference between present value and nominal amount of the lease payments is recognised in the income statement as a financial expense over the term of the leases.

Operating leases

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments as well as purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, repayments of interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash.