



## Denver A/S

Omega 5 A  
8382 Hinnerup  
CVR No. 18831678

## Annual report 01.04.2022 - 31.03.2023

The Annual General Meeting adopted the  
annual report on 24.05.2023

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**Jesper Ganzhorn Ørskov**  
Chairman of the General Meeting

# Contents

Entity details	2
Statement by Management on the annual report	3
Independent auditor's report	4
Management commentary	7
Consolidated income statement for 2022/23	12
Consolidated balance sheet at 31.03.2023	13
Consolidated statement of changes in equity for 2022/23	15
Consolidated cash flow statement for 2022/23	16
Notes to consolidated financial statements	17
Parent income statement for 2022/23	21
Parent balance sheet at 31.03.2023	22
Parent statement of changes in equity for 2022/23	24
Notes to parent financial statements	25
Accounting policies	29

# Entity details

## Entity

Denver A/S

Omega 5 A

8382 Hinnerup

Business Registration No.: 18831678

Registered office: Favrskov

Financial year: 01.04.2022 - 31.03.2023

Phone number: 86226100

URL: [www.denver.eu](http://www.denver.eu)

## Board of Directors

Jesper Ganzhorn Ørskov

Henrik Kristensen

Jette Dahl Trans Kristensen

Torben Ulrich

Camilla Ulrich

## Executive Board

Torben Balmer

## Auditors

Deloitte Statsautoriseret Revisionspartnerselskab

City Tower, Værkmestergade 2

8000 Aarhus C

# Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Denver A/S for the financial year 01.04.2022 - 31.03.2023.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.03.2023 and of the results of their operations and the consolidated cash flows for the financial year 01.04.2022 - 31.03.2023.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Aarhus, 24.05.2023

## Executive Board

**Torben Balmer**

## Board of Directors

**Jesper Ganzhorn Ørskov**

**Henrik Kristensen**

**Jette Dahl Trans Kristensen**

**Torben Ulrich**

**Camilla Ulrich**

# Independent auditor's report

## To the shareholders of Denver A/S

### Opinion

We have audited the consolidated financial statements and the parent financial statements of Denver A/S for the financial year 01.04.2022 - 31.03.2023, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for the Group as well as the Parent, and the consolidated cash flow statement. The consolidated financial statements and the parent financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.03.2023 and of the results of their operations and the consolidated cash flows for the financial year 01.04.2022 - 31.03.2023 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements" section of this auditor's report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the consolidated financial statements and the parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent financial statements, Management is responsible for assessing the Group's and the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in

Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and the parent financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and the parent financial statements, including the disclosures in the notes, and whether the consolidated financial statements and the parent financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Statement on the management commentary**

Management is responsible for the management commentary.

Our opinion on the consolidated financial statements and the parent financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the consolidated financial statements and the parent financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the consolidated financial statements and the parent financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Aarhus, 24.05.2023

**Deloitte**

Statsautoriseret Revisionspartnerselskab  
CVR No. 33963556

**Michael Bach**

State Authorised Public Accountant  
Identification No (MNE) mne19691

**Anders Larsen**

State Authorised Public Accountant  
Identification No (MNE) mne47818

# Management commentary

## Financial highlights

	2022/23 DKK'000	2021/22 DKK'000	2020/21 DKK'000	2019/20 DKK'000	2018/19 DKK'000
<b>Key figures</b>					
Revenue	383,709	506,772	539,696	369,259	374,981
Gross profit/loss	59,695	98,641	106,283	56,326	47,552
Operating profit/loss	19,525	58,635	70,247	24,670	15,106
Net financials	(6,596)	(3,851)	(2,809)	(1,630)	(1,936)
Profit/loss before tax	12,929	54,784	67,438	23,040	13,170
Profit/loss for the year	8,653	40,631	50,924	17,120	9,641
Profit for the year excl. minority interests	5,743	33,793	43,482	13,937	7,551
Balance sheet total	255,558	306,623	260,896	185,601	187,533
Investments in property, plant and equipment	495	482	463	588	111
Equity	80,785	102,406	96,874	61,076	51,715
Equity excl. minority interests	67,094	87,558	85,155	54,966	47,484
Cash flows from operating activities	56,409	(17,812)	12,605	13,593	4,149
Cash flows from investing activities	(495)	(482)	(663)	(552)	31
Cash flows from financing activities	(51,759)	18,096	(14,171)	(15,368)	(28,900)
Average number of employees	76	73	63	58	56
<b>Ratios</b>					
Return on equity (%)	7.43	39.13	62.06	27.21	13.75
Equity ratio (%)	26.25	28.56	32.64	29.62	25.32



Financial highlights are defined and calculated in accordance with the current version of "Recommendations &



Ratios" issued by the CFA Society Denmark.

**Return on equity (%):**

Profit/loss for the year excl. minority interests \* 100

Average equity excl. minority interests

**Equity ratio (%):**

Equity excl. minority interests \* 100

Balance sheet total

### Primary activities

Denver manufactures and sells mass-market consumer electronics under its own brand Denver. The Group has over the years evolved into a manufacturer of dependable, affordable, and varied consumer electronics with a broad sales and support network across Europe.

### Development in activities and finances

The income statement for the financial year FY23 (01.04.2023 – 31.03.2023) showed a profit before tax of DKK 12,929k. against DKK 54,784k. for the prior financial year FY22 (period 01.04.2021 – 31.03.2022). The balance sheet for FY23 showed an equity of DKK 80,785k.

All strategic planning, actions, and decisions in the company is anchored around having a strong business model, that continuously adjust to the dynamics in the market, and the competitive landscape.

Denver has a strong management focus on continuously streamlining its operations, organizational structure, and processes to generate ongoing superior financial performance.

### Profit/loss for the year in relation to expected developments

The financial performance of the year has disappointed but the decrease in profit is in line with the general tendencies in the market.

### Uncertainty relating to recognition and measurement

No uncertainties is relevant other than usual in the market

### Outlook

Denver will continue to strengthen operations and growth. The company will also in the coming years have strong focus on creating a platform for sustainable growth and generating a superior ROI.

For the financial year FY24 (01.04.2023 – 31.03.2024), the activity level is expected to be around the same level as FY23.

### Use of financial instruments

Denver uses hedging regarding currency risk to insure actual costs regarding purchase of goods. Hedging is done on individual purchase orders and is approved by management.

### Statutory report on corporate social responsibility

For the companies' core business model incl. activities please see the section on 'Primary activities'.

We have had a focus on responsible supplier management, anti-corruption, and business ethics in 2022/23 and the coming years.

Efforts in 2022/23 are aimed to continue the improved reporting on ESG - Environment (E), Social (S) & Governance (G).

Denver wants to promote good business conduct. We respect and support human rights, and have zero tolerance to corruption, bribery, and other inappropriate business conduct. Our most significant risks are related to our suppliers as there could be a risk that our suppliers do not comply with human rights. This risk is partly covered thru our active involvement and participation in BSCI (Business Social Compliance Initiative). Employees and business partners can at any time report concerns about this (and other critical topics) to an externally managed whistleblower system. We also demand that our suppliers comply with the UN's international standards for human and labor rights. We declare that our products are compliant to the current legislation in

the market the products are sold. Such as that our products have CE marking as a legal requirement throughout EEA region. In 2022/23, we did not have any breaches of human rights and we will continue to strengthen our human rights efforts in the future.

We do not accept corruption and bribery and are aware of relevant information and issues at suppliers. We operate our business in a responsible manner, and we have zero tolerance for corruption. The risk concerning corruption is perceived as low as we mainly operate in Denmark where the risk is generally perceived as low however, we are aware of risks related to suppliers and our production. Our policy is applicable to all employees and our employees are obliged to report any evidence or suspicion of corruption breaches. In 2022/23 we did not have any cases related to bribery and corruption. In 2023/24, we will continue to focus on our efforts within anticorruption.

As a manufacturer of consumer electronics, there is naturally a risk that our activities may adversely affect the climate and the environment, which we try to meet through our environmental policy. As a member of BSCI, we are actively participating in the auditing and integration of suppliers into the BSCI qualification and auditing program. We will continue our work with responsible supplier management. We regard environmentally responsible behavior as one of the prerequisites for future business success. We have a constant focus on having updated requirements and standards for our suppliers and their manufacturing processes so that we minimize the impact on the environment. In 2022/23 we have improved our environmental efforts, via increased focus on reducing packaging, the correct sorting of waste, and recycling. Further, we have launched a green product line, where the cabinet is made of bioplastic. We will continue to focus on environmental development in the future. Employees are the company's most important resource. The company works actively to maintain and expand a positive reputation, which helps to attract and retain employees with the right competencies. As with other companies there is a risk that our employees experience a lack of motivation or feel stressed. This, we try to mitigate by offering employee development as a natural part of our everyday business. It is our belief that in 2022/23 we have maintained a healthy work environment which we will continue to focus on in the future. Further there have not been any cases handled through whistleblower system. The company supports the initiatives that come from the company's security committee, such as relevant training of employees and employee development interviews. The company has an active safety committee.

#### **Statutory report on the underrepresented gender**

By end of March 2023, women accounted for 32% of the company employees which is a minor decrease compared to last year.

The company fulfils the requirements for underrepresented gender on the board of Directors, as there is a 60%-40% distribution between men and women in the board of Directors.

For the other management levels, the company had a representation of 1 women and 5 men, corresponding to 17% female and 83% male managers by the end of 2022/23. It is the policy of the company to assess candidates and employees only on qualifications, personality and competencies, and we accept no discrimination in hiring and promotion processes. All applicants and employees must have equal opportunities regardless of gender, age, and ethnicity. We continue to focus on creating a corporate culture that strengthens inclusion. We are consciously focusing on ensuring a balanced distribution of competencies and gender in management roles in our recruitment process – from job advertisements to job interviews.

**Statutory report on data ethics policy**

The Group have not made a written politic for data ethics, since the Group does not collect or process external data by use of artificial intelligence or by certain algorithms. Those costumer data which are processed by the Group are covered by the Data Protection Act and handled in accordance with applicable law.

**Events after the balance sheet date**

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

# Consolidated income statement for 2022/23

	Notes	2022/23 DKK'000	2021/22 DKK'000
Revenue	1	383,709	506,772
Other operating income		257	265
Cost of sales		(308,967)	(395,177)
Other external expenses	2	(15,304)	(13,219)
<b>Gross profit/loss</b>		<b>59,695</b>	<b>98,641</b>
Staff costs	3	(39,698)	(39,359)
Depreciation, amortisation and impairment losses		(472)	(647)
<b>Operating profit/loss</b>		<b>19,525</b>	<b>58,635</b>
Other financial income		163	700
Other financial expenses		(6,759)	(4,551)
<b>Profit/loss before tax</b>		<b>12,929</b>	<b>54,784</b>
Tax on profit/loss for the year	4	(4,276)	(14,153)
<b>Profit/loss for the year</b>	5	<b>8,653</b>	<b>40,631</b>

# Consolidated balance sheet at 31.03.2023

## Assets

	Notes	2022/23 DKK'000	2021/22 DKK'000
Acquired licences		145	218
<b>Intangible assets</b>	6	<b>145</b>	<b>218</b>
Other fixtures and fittings, tools and equipment		1,251	1,156
Leasehold improvements		0	0
<b>Property, plant and equipment</b>	7	<b>1,251</b>	<b>1,156</b>
Deposits		167	167
<b>Financial assets</b>	8	<b>167</b>	<b>167</b>
<b>Fixed assets</b>		<b>1,563</b>	<b>1,541</b>
Manufactured goods and goods for resale		148,818	183,298
Prepayments for goods		700	12,813
<b>Inventories</b>		<b>149,518</b>	<b>196,111</b>
Trade receivables		80,773	92,291
Deferred tax	9	1,930	1,200
Other receivables		537	2,177
Tax receivable		8,149	4,809
Prepayments	10	1,707	1,268
<b>Receivables</b>		<b>93,096</b>	<b>101,745</b>
<b>Cash</b>		<b>11,381</b>	<b>7,226</b>
<b>Current assets</b>		<b>253,995</b>	<b>305,082</b>
<b>Assets</b>		<b>255,558</b>	<b>306,623</b>

**Equity and liabilities**

	<b>Notes</b>	<b>2022/23 DKK'000</b>	<b>2021/22 DKK'000</b>
Contributed capital	11	10,000	10,000
Translation reserve		28	(12)
Reserve for fair value adjustments of hedging instruments		(4,236)	(1,469)
Retained earnings		45,057	55,559
Proposed dividend for the financial year		16,245	23,480
<b>Equity belonging to Parent's shareholders</b>		<b>67,094</b>	<b>87,558</b>
<b>Equity belonging to minority interests</b>		<b>13,691</b>	<b>14,848</b>
<b>Equity</b>		<b>80,785</b>	<b>102,406</b>
Other provisions	12	11,181	12,883
<b>Provisions</b>		<b>11,181</b>	<b>12,883</b>
Bank loans		113,190	137,752
Prepayments received from customers		0	1,812
Trade payables		25,472	25,038
Tax payable		6	6,410
Other payables		24,924	20,322
<b>Current liabilities other than provisions</b>		<b>163,592</b>	<b>191,334</b>
<b>Liabilities other than provisions</b>		<b>163,592</b>	<b>191,334</b>
<b>Equity and liabilities</b>		<b>255,558</b>	<b>306,623</b>
Unrecognised rental and lease commitments	14		
Contingent liabilities	15		
Assets charged and collateral	16		
Transactions with related parties	17		
Subsidiaries	18		

# Consolidated statement of changes in equity for 2022/23

	Contributed capital DKK'000	Translation reserve DKK'000	Reserve for fair value adjustments of hedging instruments DKK'000	Retained earnings DKK'000	Proposed dividend for the financial year DKK'000
Equity beginning of year	10,000	(12)	(1,469)	55,559	23,480
Ordinary dividend paid	0	0	0	0	(23,480)
Exchange rate adjustments	0	40	0	0	0
Value adjustments	0	0	(3,546)	0	0
Tax of entries on equity	0	0	779	0	0
Profit/loss for the year	0	0	0	(10,502)	16,245
<b>Equity end of year</b>	<b>10,000</b>	<b>28</b>	<b>(4,236)</b>	<b>45,057</b>	<b>16,245</b>

	Equity belonging to Parent's shareholders DKK'000	Equity belonging to minority interests DKK'000	Total DKK'000
Equity beginning of year	87,558	14,848	102,406
Ordinary dividend paid	(23,480)	(4,076)	(27,556)
Exchange rate adjustments	40	9	49
Value adjustments	(3,546)	0	(3,546)
Tax of entries on equity	779	0	779
Profit/loss for the year	5,743	2,910	8,653
<b>Equity end of year</b>	<b>67,094</b>	<b>13,691</b>	<b>80,785</b>



# Consolidated cash flow statement for 2022/23

	Notes	2022/23 DKK'000	2021/22 DKK'000
Operating profit/loss		19,525	58,635
Amortisation, depreciation and impairment losses		473	647
Other provisions		(1,702)	709
Working capital changes	13	58,662	(49,570)
<b>Cash flow from ordinary operating activities</b>		<b>76,958</b>	<b>10,421</b>
Financial income received		163	700
Financial expenses paid		(6,753)	(4,551)
Taxes refunded/(paid)		(13,959)	(24,382)
<b>Cash flows from operating activities</b>		<b>56,409</b>	<b>(17,812)</b>
Acquisition etc. of property, plant and equipment		(495)	(482)
<b>Cash flows from investing activities</b>		<b>(495)</b>	<b>(482)</b>
<b>Free cash flows generated from operations and investments before financing</b>		<b>55,914</b>	<b>(18,294)</b>
Dividend paid		(27,556)	(33,419)
Incurrence of bank debt		(24,203)	51,515
<b>Cash flows from financing activities</b>		<b>(51,759)</b>	<b>18,096</b>
<b>Increase/decrease in cash and cash equivalents</b>		<b>4,155</b>	<b>(198)</b>
Cash and cash equivalents beginning of year		7,226	7,424
<b>Cash and cash equivalents end of year</b>		<b>11,381</b>	<b>7,226</b>
Cash and cash equivalents at year-end are composed of:			
Cash		11,381	7,226
<b>Cash and cash equivalents end of year</b>		<b>11,381</b>	<b>7,226</b>

# Notes to consolidated financial statements

## 1 Revenue

	2022/23 DKK'000	2021/22 DKK'000
Denmark	35,312	27,272
Other EU-countries	321,778	436,424
Other European countries	24,951	40,126
Other countries	1,668	2,950
<b>Total revenue by geographical market</b>	<b>383,709</b>	<b>506,772</b>

## 2 Fees to the auditor appointed by the Annual General Meeting

	2022/23 DKK'000	2021/22 DKK'000
Statutory audit services	324	280
Other assurance engagements	15	10
Tax services	70	15
Other services	14	35
	<b>423</b>	<b>340</b>

## 3 Staff costs

	2022/23 DKK'000	2021/22 DKK'000
Wages and salaries	33,703	33,520
Pension costs	4,284	3,451
Other social security costs	329	1,078
Other staff costs	1,382	1,310
	<b>39,698</b>	<b>39,359</b>

Average number of full-time employees	<b>76</b>	<b>73</b>
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	Remuneration of management 2022/23 DKK'000	Remuneration of management 2021/22 DKK'000
Total amount for management categories	3,283	2,643
	<b>3,283</b>	<b>2,643</b>

**4 Tax on profit/loss for the year**

	<b>2022/23</b>	<b>2021/22</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Current tax	4,402	13,786
Change in deferred tax	(136)	367
Adjustment concerning previous years	10	0
	<b>4,276</b>	<b>14,153</b>

**5 Proposed distribution of profit/loss**

	<b>2022/23</b>	<b>2021/22</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Ordinary dividend for the financial year	16,245	23,480
Retained earnings	(10,502)	10,313
Minority interests' share of profit/loss	2,910	6,838
	<b>8,653</b>	<b>40,631</b>

**6 Intangible assets**

	<b>Acquired licences DKK'000</b>
Cost beginning of year	2,547
<b>Cost end of year</b>	<b>2,547</b>
Amortisation and impairment losses beginning of year	(2,329)
Amortisation for the year	(73)
<b>Amortisation and impairment losses end of year</b>	<b>(2,402)</b>
<b>Carrying amount end of year</b>	<b>145</b>

**7 Property, plant and equipment**

	<b>Other fixtures and fittings, tools and equipment DKK'000</b>	<b>Leasehold improvements DKK'000</b>
Cost beginning of year	4,623	2,505
Additions	495	0
<b>Cost end of year</b>	<b>5,118</b>	<b>2,505</b>
Depreciation and impairment losses beginning of year	(3,467)	(2,505)
Depreciation for the year	(400)	0
<b>Depreciation and impairment losses end of year</b>	<b>(3,867)</b>	<b>(2,505)</b>
<b>Carrying amount end of year</b>	<b>1,251</b>	<b>0</b>

## 8 Financial assets

	Deposits DKK'000
Cost beginning of year	167
<b>Cost end of year</b>	<b>167</b>
<b>Carrying amount end of year</b>	<b>167</b>

## 9 Deferred tax

	2022/23 DKK'000	2021/22 DKK'000
Intangible assets	(7)	(17)
Property, plant and equipment	17	23
Tax losses carried forward	1,920	1,194
<b>Deferred tax</b>	<b>1,930</b>	<b>1,200</b>

	2022/23 DKK'000	2021/22 DKK'000
<b>Changes during the year</b>		
Beginning of year	1,200	1,567
Recognised in the income statement	136	(367)
Recognised directly in equity	594	0
<b>End of year</b>	<b>1,930</b>	<b>1,200</b>

	2022/23 DKK'000	2021/22 DKK'000
<b>Deferred tax has been recognised in the balance sheet as follows</b>		
Deferred tax assets	1,930	1,200
	<b>1,930</b>	<b>1,200</b>

### Deferred tax assets

Deferred tax is mainly incumbent tax losses carried forward and is expected to be realized within 2-4 years.

## 10 Prepayments

Prepayments recognised under assets comprise costs incurred relating to subsequent financial years.

## 11 Contributed capital

	Number	Par value DKK'000	Nominal value DKK'000
Private share class A	10,000	1	10,000
	<b>10,000</b>		<b>10,000</b>

## 12 Other provisions

Other provisions comprise of anticipated costs of warranty obligations. Warranty obligations comprise commitments to remedy defects within the warranty period.

**13 Changes in working capital**

	<b>2022/23</b>	<b>2021/22</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Increase/decrease in inventories	46,591	(53,543)
Increase/decrease in receivables	9,173	9,598
Increase/decrease in trade payables etc.	2,898	(5,625)
	<b>58,662</b>	<b>(49,570)</b>

**14 Unrecognised rental and lease commitments**

	<b>2022/23</b>	<b>2021/22</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Total liabilities under rental or lease agreements until maturity	<b>3,016</b>	<b>4,878</b>

**15 Contingent liabilities**

Denver A/S is part in disputes that are not considered to have significant financial consequences for the company of the group.

**16 Assets charged and collateral**

Guarantee obligations regarding import letter of credits issued by financial institutions constitute DKK 56,191k.

The Group has provided a guarantee regarding rent obligation for Jyske Bank, which amounts to DKK 1.006k.

The Group has provided a guarantee towards Danske Bank, which amounts to DKK 487k.

**17 Transactions with related parties**

All transactions with related parties have been made on arm's length terms.

**18 Subsidiaries**

	<b>Registered in</b>	<b>Corporate form</b>	<b>Ownership %</b>
Denver Far East Limited	Hong Kong	Limited	100.00
Denver Germany GmbH	Germany	GmbH	80.00
Denver Benelux B.V.	The Netherlands	B.V.	51.00
Denver Spain, S.A.	Spain	S.A.	80.00
Denver sp. z.o.o.	Poland	sp.z.o.o	100.00
Denver Italy S.R.L.	Italien	S.R.L	100.00
Denver IMEX A/S	Denmark	A/S	100.00

# Parent income statement for 2022/23

	Notes	2022/23 DKK'000	2021/22 DKK'000
Revenue	1	315,446	412,238
Other operating income		257	0
Cost of sales		(273,962)	(351,726)
Other external expenses		(9,187)	(7,402)
<b>Gross profit/loss</b>		<b>32,554</b>	<b>53,110</b>
Staff costs	2	(26,005)	(27,370)
Depreciation, amortisation and impairment losses		(87)	(338)
<b>Operating profit/loss</b>		<b>6,462</b>	<b>25,402</b>
Income from investments in group enterprises		8,628	15,981
Other financial income		0	6
Other financial expenses		(6,980)	(3,866)
<b>Profit/loss before tax</b>		<b>8,110</b>	<b>37,523</b>
Tax on profit/loss for the year	3	86	(4,746)
<b>Profit/loss for the year</b>	4	<b>8,196</b>	<b>32,777</b>

# Parent balance sheet at 31.03.2023

## Assets

	Notes	2022/23 DKK'000	2021/22 DKK'000
Acquired licences		145	218
<b>Intangible assets</b>	5	<b>145</b>	<b>218</b>
Other fixtures and fittings, tools and equipment		32	9
Leasehold improvements		0	0
<b>Property, plant and equipment</b>	6	<b>32</b>	<b>9</b>
Investments in group enterprises		37,128	37,850
<b>Financial assets</b>	7	<b>37,128</b>	<b>37,850</b>
<b>Fixed assets</b>		<b>37,305</b>	<b>38,077</b>
Manufactured goods and goods for resale		128,974	164,585
Prepayments for goods		553	12,607
<b>Inventories</b>		<b>129,527</b>	<b>177,192</b>
Trade receivables		20,442	22,716
Receivables from group enterprises		34,360	44,266
Deferred tax	8	696	6
Other receivables		120	1,415
Tax receivable		5,239	4,775
Joint taxation contribution receivable		0	345
Prepayments	9	1,573	1,134
<b>Receivables</b>		<b>62,430</b>	<b>74,657</b>
<b>Cash</b>		<b>4,727</b>	<b>1,898</b>
<b>Current assets</b>		<b>196,684</b>	<b>253,747</b>
<b>Assets</b>		<b>233,989</b>	<b>291,824</b>

**Equity and liabilities**

	<b>Notes</b>	<b>2022/23 DKK'000</b>	<b>2021/22 DKK'000</b>
Contributed capital		10,000	10,000
Reserve for fair value adjustments and hedging instruments		(3,577)	(1,469)
Reserve for net revaluation according to equity method		33,626	34,348
Retained earnings		15,663	23,607
Proposed dividend for the financial year		16,245	23,480
<b>Equity</b>		<b>71,957</b>	<b>89,966</b>
Other provisions	10	3,509	4,500
<b>Provisions</b>		<b>3,509</b>	<b>4,500</b>
Bank loans		111,745	137,393
Prepayments received from customers		0	1,812
Trade payables		13,469	13,984
Payables to group enterprises		30,148	39,933
Other payables		3,161	4,236
<b>Current liabilities other than provisions</b>		<b>158,523</b>	<b>197,358</b>
<b>Liabilities other than provisions</b>		<b>158,523</b>	<b>197,358</b>
<b>Equity and liabilities</b>		<b>233,989</b>	<b>291,824</b>
Unrecognised rental and lease commitments	11		
Contingent liabilities	12		
Assets charged and collateral	13		
Transactions with related parties	14		



# Parent statement of changes in equity for 2022/23

	Contributed capital DKK'000	Reserve for fair value adjustments of hedging instruments DKK'000	Reserve for net revaluation according to the equity method DKK'000	Retained earnings DKK'000	Proposed dividend for the year DKK'000
Equity beginning of year	10,000	(1,469)	34,348	23,607	23,480
Ordinary dividend paid	0	0	0	0	(23,480)
Exchange rate adjustments	0	0	42	0	0
Value adjustments	0	(2,702)	(659)	0	0
Tax of entries on equity	0	594	0	0	0
Dividends from group enterprises	0	0	(8,733)	8,733	0
Profit/loss for the year	0	0	8,628	(16,677)	16,245
<b>Equity end of year</b>	<b>10,000</b>	<b>(3,577)</b>	<b>33,626</b>	<b>15,663</b>	<b>16,245</b>

	Total DKK'000
Equity beginning of year	89,966
Ordinary dividend paid	(23,480)
Exchange rate adjustments	42
Value adjustments	(3,361)
Tax of entries on equity	594
Dividends from group enterprises	0
Profit/loss for the year	8,196
<b>Equity end of year</b>	<b>71,957</b>

# Notes to parent financial statements

## 1 Revenue

	2022/23 DKK'000	2021/22 DKK'000
Denmark	34,871	28,137
Other EU-countries	252,409	343,975
Other European countries	28,166	40,126
<b>Total revenue by geographical market</b>	<b>315,446</b>	<b>412,238</b>

## 2 Staff costs

	2022/23 DKK'000	2021/22 DKK'000
Wages and salaries	20,801	22,959
Pension costs	3,672	2,857
Other social security costs	321	268
Other staff costs	1,211	1,286
	<b>26,005</b>	<b>27,370</b>

Average number of full-time employees	<b>43</b>	<b>45</b>
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	Remuneration of Manage- ment 2022/23 DKK'000	Remuneration of Manage- ment 2021/22 DKK'000
Total amount for management categories	3,283	2,643
	<b>3,283</b>	<b>2,643</b>

## 3 Tax on profit/loss for the year

	2022/23 DKK'000	2021/22 DKK'000
Current tax	0	4,803
Change in deferred tax	(96)	(57)
Adjustment concerning previous years	10	0
	<b>(86)</b>	<b>4,746</b>

#### 4 Proposed distribution of profit and loss

	2022/23 DKK'000	2021/22 DKK'000
Ordinary dividend for the financial year	16,245	23,480
Retained earnings	(8,049)	9,297
	<b>8,196</b>	<b>32,777</b>

#### 5 Intangible assets

	Acquired licences DKK'000
Cost beginning of year	2,547
<b>Cost end of year</b>	<b>2,547</b>
Amortisation and impairment losses beginning of year	(2,329)
Amortisation for the year	(73)
<b>Amortisation and impairment losses end of year</b>	<b>(2,402)</b>
<b>Carrying amount end of year</b>	<b>145</b>

#### 6 Property, plant and equipment

	Other fixtures and fittings, tools and equipment DKK'000	Leasehold improvements DKK'000
Cost beginning of year	2,553	2,505
Additions	37	0
<b>Cost end of year</b>	<b>2,590</b>	<b>2,505</b>
Depreciation and impairment losses beginning of year	(2,544)	(2,505)
Depreciation for the year	(14)	0
<b>Depreciation and impairment losses end of year</b>	<b>(2,558)</b>	<b>(2,505)</b>
<b>Carrying amount end of year</b>	<b>32</b>	<b>0</b>

## 7 Financial assets

	Investments in group enterprises DKK'000
Cost beginning of year	3,503
<b>Cost end of year</b>	<b>3,503</b>
Revaluations beginning of year	34,347
Exchange rate adjustments	42
Share of profit/loss for the year	8,712
Adjustment of intra-group profits	(84)
Dividend	(8,733)
Fair value adjustments	(659)
<b>Revaluations end of year</b>	<b>33,625</b>
<b>Carrying amount end of year</b>	<b>37,128</b>

A specification of investments in subsidiaries is evident from the notes to the consolidated financial statements.

## 8 Deferred tax

	2022/23 DKK'000	2021/22 DKK'000
Intangible assets	(7)	(17)
Property, plant and equipment	18	23
Tax losses carried forward	685	0
<b>Deferred tax</b>	<b>696</b>	<b>6</b>

	2022/23 DKK'000	2021/22 DKK'000
<b>Changes during the year</b>		
Beginning of year	6	(51)
Recognised in the income statement	96	57
Recognised directly in equity	594	0
<b>End of year</b>	<b>696</b>	<b>6</b>

### Deferred tax assets

Deferred tax comprise intangible and tangible assets and is expected to be realized within 2-4 years.

## 9 Prepayments

Prepayments recognised under assets comprise costs incurred relating to subsequent financial years.

## 10 Other provisions

Other provisions comprise of anticipated costs of warranty obligations. Warranty obligations comprise commitments to remedy defects within the warranty period.

**11 Unrecognised rental and lease commitments**

	<b>2022/23</b>	<b>2021/22</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Total liabilities under rental or lease agreements until maturity	<b>1,586</b>	<b>2,845</b>

**12 Contingent liabilities**

Denver A/S is part in disputes that are not considered to have significant financial consequences for the company of the group.

The Entity serves as the administration company in a Danish joint taxation arrangement. According to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore liable for income taxes etc. for the jointly taxed entities, and also for obligations, if any, relating to the withholding of tax on interest, royalties and dividends for these entities.

**13 Assets charged and collateral**

Guarantee obligations regarding import letter of credits issued by financial institutions constitute DKK 47,823k.

The Entity has provided a guarantee regarding rent obligation for Jyske Bank, which amounts to DKK 1,006k.

The Entity has provided a guarantee towards Handelsbanken, which amounts to DKK 487k.

**Collateral provided for group enterprises**

The Entity has guaranteed group enterprises. The maximum limit of the guarantee regarding Denver IMEX A/S DKK 12,900k. Further the Entity has issued a suretyship for all balances between Denver Germany GmbH and banks. Bank debt in Denver Germany GmbH amount to tDKK 0.

**14 Transactions with related parties**

All transactions with related parties have been made on arm's length terms.

# Accounting policies

## Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

The accounting policies applied to these consolidated financial statements and parent financial statements are consistent with those applied last year.

## Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

## Consolidated financial statements

The consolidated financial statements comprise the Parent and the group enterprises (subsidiaries) that are controlled by the Parent. Control is achieved by the Parent, either directly or indirectly, holding more than 50% of the voting rights or in any other way possibly or actually exercising controlling influence.

## Basis of consolidation

The consolidated financial statements are prepared on the basis of the financial statements of the Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements. Minority interests' pro rata shares of the profit/loss and the net assets are disclosed as separate items in Management's proposal for the distribution of net profit/loss and equity, respectively.

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the takeover date, with net assets having been calculated at fair value.

### Business combinations

Newly acquired or newly established enterprises are recognised in the financial statements from the time of acquiring or establishing such enterprises. Divested or wound-up enterprises are recognised in the income statement up to the time of their divestment or winding-up.

The purchase method is applied at the acquisition of new enterprises, under which identifiable assets and liabilities of these enterprises are measured at fair value at the acquisition date. Provisions for costs of restructuring of the enterprise acquired are only made in so far as such restructuring was decided by the enterprise acquired prior to acquisition. Allowance is made for the tax effect of restatements.

### Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date, are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other non-monetary assets that have been purchased in foreign currencies are translated using historical rates.

When recognising foreign subsidiaries and associates that are independent entities, the income statements are translated at average exchange rates for the months that do not significantly deviate from the rates at the transaction date. Balance sheet items are translated using the exchange rates at the balance sheet date. Goodwill is considered belonging to the independent foreign entity and is translated using the exchange rate at the balance sheet date.

Exchange adjustments of outstanding accounts with independent foreign subsidiaries, which are considered part of the total investment in the subsidiary in question, are recognised directly in translation reserve in equity.

When recognising foreign subsidiaries that are integral entities, monetary assets and liabilities are translated using the exchange rates at the balance sheet date. Non-monetary assets and liabilities are translated at the exchange rate at the time of acquisition or the time of any subsequent revaluation or writedown. The items of the income statement are translated at the average rates of the months; however, items deriving from non-monetary assets and liabilities are translated using the historical rates applicable to the relevant non-monetary items.

### Derivative financial instruments

On initial recognition in the balance sheet, derivative financial instruments are measured at cost and subsequently fair value, which has been calculated as the discounted value of expected future net cash flows by using an approximate risk-free interest rate adjusted for any factors that a potential market participant would attribute value to when acquiring the instrument. Derivative financial instruments are recognised under other receivables or other payables.

Changes in the fair value of derivative financial instruments classified as and complying with the requirements for hedging future transactions are recognised directly in reserve for fair value adjustments of hedging instruments in equity. When the hedged transactions are realised, the accumulated changes are recognised as part of cost of the relevant financial statement items.

## Income statement

### Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

### Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities.

### Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

### Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

### Staff costs

Staff costs comprise wages and salaries, and social security contributions, pension contributions, etc. for entity staff.

### Depreciation, amortisation and impairment losses

Depreciation, amortisation and impairment losses relating to intangible assets comprise depreciation and amortisation for the financial year.

### Income from investments in group enterprises

Income from investments in group enterprises comprises the pro rata share of the individual enterprises' profit/loss after full elimination of intra-group profits or losses.

### Other financial income

Other financial income comprises dividends etc. received on other investments, interest income, including interest income on receivables from group enterprises, net capital or exchange gains on securities, payables and transactions in foreign currencies, amortisation of financial assets, and tax relief under the Danish Tax Prepayment Scheme etc.

### Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital or exchange losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities, and tax surcharge under the Danish Tax Prepayment Scheme etc.

### Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Parent is jointly taxed with all of its Danish group enterprises. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning



tax losses).

### Balance sheet

#### Intellectual property rights etc.

Intellectual property rights etc. comprise acquired intellectual property rights.

Intellectual property rights acquired are measured at cost less accumulated amortisation.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful life of the assets.

Acquired licenses	4 years
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Intellectual property rights etc. are written down to the lower of recoverable amount and carrying amount.

#### Property, plant and equipment

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For assets held under finance leases, cost is the lower of the asset's fair value and present value of future lease payments.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

	<b>Useful life</b>
Other fixtures and fittings, tools and equipment	4 years
Leasehold improvements	5 years

For leasehold improvements the depreciation period cannot exceed the contract period.

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

#### Investments in group enterprises

Investments in group enterprises are recognised and measured in the parent financial statements according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity value plus unamortised goodwill and plus or minus unrealised intra-group profits or losses.

Investments in group enterprises are written down to the lower of recoverable amount and carrying amount.

#### Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and

costs incurred to execute sale.

**Receivables**

Receivables are measured at amortised cost, usually equalling nominal value, less writedowns for bad and doubtful debts.

**Deferred tax**

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset. However, no deferred tax is recognised for amortisation of goodwill disallowed for tax purposes and temporary differences arising at the date of acquisition that do not result from a business combination and that do not have any effect on profit or loss or on taxable income.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

**Tax payable or receivable**

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

**Joint taxation contributions payable or receivable**

Current joint taxation contributions payable or receivable are recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

**Prepayments**

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

**Cash**

Cash comprises cash in hand and bank deposits.

**Dividend**

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for the financial year is disclosed as a separate item in equity. Extraordinary dividend adopted in the financial year is recognised directly in equity when distributed and disclosed as a separate item in Management's proposal for distribution of profit/loss.

**Minority interests**

On initial recognition, minority interests are measured at the minority interests' share of the acquiree's net assets measured at fair value. No goodwill related to the minority interests' equity interests in the acquiree is recognised.

**Other provisions**

Other provisions comprise anticipated costs of non-recourse guarantee commitments, returns, loss on contract work in progress, decided and published restructuring, etc.

Other provisions are recognised and measured as the best estimate of the expenses required to settle the liabilities at the balance sheet date. Provisions that are estimated to mature more than one year after the

balance sheet date are measured at their discounted value.

Non-recourse guarantee commitments comprise commitments to remedy defects and deficiencies within the guarantee period.

On acquisition of enterprises and investments in group enterprises, provisions are made for costs relating to restructuring in the acquired enterprise that were decided and published at the acquisition date at the latest.

Once it is probable that total costs will exceed total income from a contract in progress, provision is made for the total loss estimated to result from the relevant contract.

### **Operating leases**

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

### **Other financial liabilities**

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

### **Prepayments received from customers**

Prepayments received from customers comprise amounts received from customers prior to delivery of the goods agreed or completion of the service agreed.

### **Cash flow statement**

The cash flow statement shows cash flows from operating, investing and financing activities, and cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments, and purchase, development, improvement and sale, etc. of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs, and the raising of loans, inception of finance leases, repayments of interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash.