



## Thai Dan Consult A/S

Ramsingsvej 7  
2500 Valby  
CVR No. 18504847

## Annual report 2021

The Annual General Meeting adopted the  
annual report on 16.05.2022

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**Jacob Brinch-Nielsen**

Chairman of the General Meeting

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# Entity details

## Entity

Thai Dan Consult A/S

Ramsingsvej 7

2500 Valby

Business Registration No.: 18504847

Registered office: København

Financial year: 01.01.2021 - 31.12.2021

## Board of Directors

Carsten Pustelnik, chairman

Anders Josefsen

Tove Møller Nielsen

## Executive Board

Jacob Brinch-Nielsen

## Auditors

Deloitte Statsautoriseret Revisionspartnerselskab

Weidekampsgade 6

2300 Copenhagen S

# Statement by Management

The Board of Directors and the Executive Board have today considered and approved the annual report of Thai Dan Consult A/S for the financial year 01.01.2021 - 31.12.2021.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2021 and of the results of its operations for the financial year 01.01.2021 - 31.12.2021.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Valby, 16.05.2022

## Executive Board

**Jacob Brinch-Nielsen**

## Board of Directors

**Carsten Pustelnik**  
chairman

**Anders Josefsen**

**Tove Møller Nielsen**

# Independent auditor's report

## To the shareholders of Thai Dan Consult A/S

### Opinion

We have audited the financial statements of Thai Dan Consult A/S for the financial year 01.01.2021 - 31.12.2021, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2021 and of the results of its operations for the financial year 01.01.2021 - 31.12.2021 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Statement on the management commentary**

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

København, 16.05.2022

**Deloitte**

Statsautoriseret Revisionspartnerselskab  
CVR No. 33963556

**Christian Dahlstrøm**

State Authorised Public Accountant  
Identification No (MNE) mne35660

# Management commentary

## Primary activities

The object of the Company is to carry on engineering and sell personnel services to the cement and minerals industry in Denmark and abroad as well as to carry on investment and financing activities and any other activities as deemed related thereto by the Board of Directors.

Thai Dan Consult A/S is a wholly-owned subsidiary of Cement Plant Consultants A/S.

## Description of material changes in activities and finances

Thai Dan Consult A/S realised a net loss of DKK 296 thousand, which is considered unsatisfactory.

The loss for the year of DKK 296 thousand is to be transferred to next year. The balance sheet total at financial year-end 2021 is DKK 7,035 thousand and the equity at the balance sheet date is DKK 6,080 thousand.

## Uncertainty relating to recognition and measurement

The financial statements of the associated company, Cement Plant Consultants Nigeria LLC, for 2021 were not available to Thai Dan Consult A/S when preparing its financial statements for 2021. Management does not expect any significant changes in the equity of Cement Plant Consultants Nigeria LLC in 2021, hence there have been no changes in the provisions for investments in associates in 2021.

At 31 December 2021, Thai Dan Consult A/S has a receivable from Cement Plant Consultants A/S group enterprises totaling DKK 6,984 thousand, which, in all material respects, is equivalent to total assets of Thai Dan Consult A/S. Cement Plant Consultants A/S and Thai Dan Consult A/S are in the process of winding up the activities of both companies. It is the expectation of Management that Thai Dan Consult A/S will be reimbursed in full of the receivable from Cement Plant Consultants A/S totaling DKK 6,984 thousand. Hence no provision for losses has been made regarding receivables from group enterprises.

At 31 December 2021, Management believes that there are no significant uncertainties associated with the preparation of the annual report with regard to provisions for investments in associates and receivables from group enterprises

## Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.



# Income statement for 2021

	Notes	2021 DKK'000	2020 DKK'000
Administrative expenses		(296)	(111)
<b>Operating profit/loss</b>		<b>(296)</b>	<b>(111)</b>
<b>Profit/loss before tax</b>		<b>(296)</b>	<b>(111)</b>
Tax on profit/loss for the year		0	1
<b>Profit/loss for the year</b>		<b>(296)</b>	<b>(110)</b>
<b>Proposed distribution of profit and loss</b>			
Retained earnings		(296)	(110)
<b>Proposed distribution of profit and loss</b>		<b>(296)</b>	<b>(110)</b>

# Balance sheet at 31.12.2021

## Assets

	Notes	2021 DKK'000	2020 DKK'000
Trade receivables		0	245
Receivables from group enterprises		6,984	6,984
Other receivables		16	38
<b>Receivables</b>		<b>7,000</b>	<b>7,267</b>
<b>Cash</b>		<b>35</b>	<b>75</b>
<b>Current assets</b>		<b>7,035</b>	<b>7,342</b>
<b>Assets</b>		<b>7,035</b>	<b>7,342</b>

**Equity and liabilities**

	<b>Notes</b>	<b>2021 DKK'000</b>	<b>2020 DKK'000</b>
Contributed capital		500	500
Retained earnings		5,580	5,876
<b>Equity</b>		<b>6,080</b>	<b>6,376</b>
Provisions for investments in associates	2	385	385
<b>Provisions</b>		<b>385</b>	<b>385</b>
Trade payables		145	66
Other payables		425	515
<b>Current liabilities other than provisions</b>		<b>570</b>	<b>581</b>
<b>Liabilities other than provisions</b>		<b>570</b>	<b>581</b>
<b>Equity and liabilities</b>		<b>7,035</b>	<b>7,342</b>
Staff costs	1		
Contingent liabilities	3		
Group relations	4		

# Statement of changes in equity for 2021

	Contributed capital DKK'000	Retained earnings DKK'000	Total DKK'000
Equity beginning of year	500	5,876	6,376
Profit/loss for the year	0	(296)	(296)
<b>Equity end of year</b>	<b>500</b>	<b>5,580</b>	<b>6,080</b>

# Notes

## 1 Staff costs

	2021 DKK'000	2020 DKK'000
Number of employees at balance sheet date	0	0
Average number of full-time employees	0	0

## 2 Provisions for investments in associates

Provisions for investments in group enterprises relate to loss in affiliated company Cement Plant Consultants Nigeria LLC.

Thai Dan Consult A/S owns 25% of Cement Plant Consultants Nigeria LLC.

According to the latest financial statements Cement Plant Consultants Nigeria LLC had a loss of DKK 1,489k in 2018 and a negative equity 1,514k as of 31 December 2018.

## 3 Contingent liabilities

The Company is part of a Danish joint taxation where its parent, Cement Plant Consultants A/S, is the administration company. Consequently, referring to regulations of the Danish Corporation Tax Act, the Company is liable for any obligations to withhold tax at source on interest, royalties and returns and from corporation taxes for the jointly taxed companies.

## 4 Group relations

Name and registered office of the Parent preparing consolidated financial statements for the smallest group: Cement Plant Consultants A/S. Incorporated: Copenhagen, Denmark

# Accounting policies

## Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class B enterprises with addition of a few provisions for reporting class C.

The accounting policies applied to these financial statements are consistent with those applied last year.

## Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

## Income statement

### Administrative expenses

Administrative expenses comprise expenses incurred for the Entity's administrative functions, including wages and salaries for administrative staff and Management.

### Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

## Balance sheet

### Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

### Cash

Cash comprises cash in hand and bank deposits.

**Other provisions**

Other provisions comprise anticipated costs of non-recourse guarantee commitments, returns, loss on contract work in progress, decided and published restructuring, etc.

Other provisions are recognised and measured as the best estimate of the expenses required to settle the liabilities at the balance sheet date. Provisions that are estimated to mature more than one year after the balance sheet date are measured at their discounted value.

Once it is probable that total costs will exceed total income from a contract in progress, provision is made for the total loss estimated to result from the relevant contract.

**Other financial liabilities**

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.