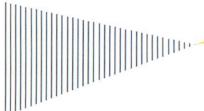
# Phase One A/S

Roskildevej 39, DK-2000 Frederiksberg CVR no. 17 88 96 99



# Annual Report 2016

Approved at the Company's annual general meeting on 28 March 2017

Chairman:

Lars Bybjerg







# Contents

Statement by the Board of Directors and the Executive Board	2
Management's review Company details Financial highlights for the Group	6 6 7
Operating review for the group Operating review for the parent company	8
Consolidated financial statements and parent company financial statements for t 31 December	the year ended 11
Income statement Balance sheet	11 12
Statement of changes in equity Cash flow statement	14 15
Notes	16

Patrick Howaldt



# Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of Phase One A/S for the financial year 1 January - 31 December 2016.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2016 and of the results of the Group's and the Parent Company's operations and the consolidated cash flows for the financial year 1 January - 31 December 2016.

Further, in our opinion, the Management's review gives a fair review of the development in the Group's and the Parent Company's operations and financial matters and the results of the Group's and the Parent Company's operations and financial position.

We recommend that the annual report be approved at the annual general meeting.

Copenhagen, 28 March 2017

Executive Board:

Henrik Ole Håkonsson

Board of Directors:

Gareth Ridgwell Whiley

Chairman

Alfa Chi Kit Chan



#### Independent auditors' report

### To the shareholders of Phase One A/S

#### Opinion

We have audited the consolidated financial statements and the parent company financial statements of Phase One A/S for the financial year 1 January - 31 December 2016, which comprise an income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as a consolidated statement of cash flows. The consolidated financial statements and the parent company financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2016 and of the results of the Group's and the Parent Company's operations as well as the consolidated cash flows for the financial year 1 January - 31 December 2016 in accordance with the Danish Financial Statements Act.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent company financial statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Management's responsibilities for the consolidated financial statements and the parent company financial statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent company financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent company financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the consolidated financial statements and the parent company financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the consolidated financial statements and the parent company financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent company financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent company financial statements.



## Independent auditors' report

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusion is based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the consolidated financial statements and the parent company financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent company financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the consolidated financial statements or the parent company financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.



# Independent auditors' report

Based on our procedures, we conclude that the Management's review is in accordance with the consolidated financial statements and the parent company financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of the Management's review.

Copenhagen, 28 March 2017

**ERNST & YOUNG** 

Godkendt Revisionspartnerselskab

CVR no. 30 70,02 28

Søren Christiansen State Authorised

Public Accountant

Morten Bjerregaard State Authorised

Public Accountant



# Company details

Name Phase One A/S

Address, zip code, city Roskildevej 39, DK-2000 Frederiksberg

CVR no. 17 88 96 99
Established 1 July 1994
Registered office Copenhagen

Financial year 1 January - 31 December

Telephone +45 36 46 01 11 Fax: +45 36 46 02 22

Board of Directors Gareth Ridgwell Whiley, Chairman

Alfa Chi Kit Chan James Patrick Howaldt

Executive Board Henrik Ole Håkonsson, Managing Director

Auditors Ernst & Young Godkendt Revisionspartnerselskab

Osvald Helmuths Vej 4, P.O. Box 250, DK-2000 Frederiksberg



# Financial highlights for the Group

DKK million	2016	2015	2014	2013	2012
Key figures					
Revenue	495.4	428.5	418.9	426.7	365.5
Gross profit	271.8	227.6	232.4	234.2	188.1
Earnings before interest, taxes, depreciation, and				20 1.2	100.1
amortisation (EBITDA)	117.1	84.6	99.8	107.0	72.7
Operating profit	63.5	43.1	76.8	82.2	42.3
Profit/loss from financial income and expenses	-5.7	-4.9	-0.1	-2.1	-1.6
Profit for the year	42.1	22.1	59.4	62.3	30.7
Cash flows from operating activities	115.8	109.9	48.4	68.5	57.1
Net cash flows from investing activities	-41.7	-70.3	-43.8	-29.0	-29.9
Cash flows from financing activities	-34.3	-18.7	-14.1	-22.2	-17.1
Total cash flow	39.8	20.9	-9.5	17.3	10.1
Total assets	312.8	298.3	243.6	214.0	171.3
Portion relating to investment in property, plant and	OIL.O	270.5	243.0	214.0	1/1.5
equipment	8.2	1.4	5.2	7.2	4.2
Equity	166.6	155.0	167.7	112.3	69.9
Financial ratios					
Gross margin ratio	53%	53%	55%	55%	51%
Solvency ratio	53%	52%	69%	52%	41%

Financial ratios are calculated in accordance with the Danish Finance Society's guidelines on the calculation of financial ratios "Recommendations and Financial Ratios 2015".



#### Operating review for the group

#### Main activities

The Group's business concept is to innovate, market and service high quality digital camera systems and software solutions. Our main customers are:

- I. The world's most demanding professional photographers and serious private photo enthusiasts (WMDP). This segment comprise both customers buying our full camera systems and customers looking for our highly appraised image workflow software, Capture One Pro.
- II. Industrial imaging end-users and integrators within Aerial mapping/documentation, cultural heritage, inspection, scientific, surveillance and homeland security applications. All our customers are characterised by their need for world-class image quality and a highly efficient workflow.

It is our goal to be the worldwide market leader within all our target customer groups and applications. In this way, we can ensure satisfactory earnings and at the same time attract and retain the best product developers and sales & marketing experts within digital imaging.

#### Development in activities and financial matters

The year 2016 overall shows satisfactory results with growth in all of our key businesses. Phase One continued to strengthen its market position in existing as well as in new segments by introduction of new innovative solutions, and by servicing our target customers better using modern marketing tools and a stronger distribution. The Group's revenue amounted to DKK 495 million in 2016 (DKK 428 million in 2015). The Group's profit after tax amounted to DKK 40 million in 2016 (DKK 22 million in 2015). The operational profit has increased by 16 million, which is a result of the increased sales less investments in strengthening the Group's capabilities which included integrating the Japanese business acquired in December 2015.

The Group continued to invest heavily in 2016. Phase One invests in both new market areas and distribution systems within digital photography as well as in the further development of the unique and patented series of portable digital camera solutions, lenses, backs and software.

The Group employed an average of 258 employees in 2016 against 178 in 2015. The increase is primarily a result of the Japanese acquisition.

#### New products

For the WMDP business, Phase One launched the revolutionary XF 100MP camera system - a fully integrated system comprising the industry standard the upgradable XF camera, a brand new 100MP digital back and a range of new ultra high quality 'Blue Ring' lenses. The new camera system has been extremely well received and consolidates Phase One's position as the market leader within the high-end Photography business. The lenses were developed and launched in cooperation with our strategic partner Schneider Kreuznach. Phase One offers the widest range of professional lenses on the market for the medium-format shooter.

For the Software business, Phase One has in 2016 launched a major update of the award winning Capture One RAW processing workflow software. Capture One supports the top 400 cameras shooting RAW, and has a strong and growing following among the World's most demanding photographers. Phase One is the only camera manufacturer to offer a strong application software, which helps the top photographers optimise their creativity, quality and productivity. Our Software business has grown significantly in 2016.

The Industrial business of Phase One continued to innovate its ultra durable high resolution IX aerial camera systems as well as the best performance lens and shutter systems. In addition the Phase One IX software solution was upgraded, including adding much better connectivity to other industrial workflow software. Phase One continue to invest and grow this business segment, which is becoming an increasingly important part of the company's total sales.



#### Operating review for the group

#### Outlook

The demand for best in class imaging workflow software, commercial drones and self driving cars are important overall growth trends which will benefit Phase One in the coming years, on top of the general very positive outlook for high end digital imaging.

Phase One will continue to innovate and invest in new imaging systems across all targeted market segments. In addition Phase One will increase investments in building or leveraging world-class distribution systems.

As a result Phase One expects continued growth in both revenue and earnings in 2017 and 2018.

Phase One's global market share is estimated to constitute approximately 60% of the market for high-quality digital camera systems in the Professional market. Phase One has significant growth opportunities in both the high end private photo-enthusiast market and especially in the many and fast growing industrial imaging market segments

Phase One will continue to pursue acquisitions as well as adding new strategic partnerships to serve customers better.

#### Balance sheet

The Group's balance sheet total amounted to DKK 313 million (2015: DKK 298 million), of which current assets constitute 75% (2015: 70%).

Equity in Phase One amounted to DKK 167 million at 31 December 2016 (31 December 2015: DKK 155 million).

#### Exchange rate risks

Due to the Group's activities in the USA and Asia, the profit and equity as well as cash flows are influenced by the USD and JPY exchange rate development. The Group's policy is to primarily offset the currency risk by matching purchases and sales in USD and JPY. Secondarily, Phase One partly hedges the excess exchange rate risk by means of forward exchange contracts.

In addition to the before mentioned currencies, the Group has considerable activities denominated in Euro and Israeli Shekel. Hedging is not made in respect of these currencies as it is not considered optimal from a risk and cost point-of-view.

#### Knowledge resources

It is essential for the future growth of the Group to attract and retain highly skilled and qualified professionals, including employees with expertise in development and sales & marketing of digital imaging systems, lenses, workflow software, etc.

In order to ensure premium product quality, the Group uses modern production processes. This requires a high competence level, and considerable resources are invested in development of the Group's products and in maintaining the skills of the Group's employees.

## Corporate Social Responsibility

Phase One is a knowledge intensive group and its staff is considered the most important resource and an important part of the Group's corporate social responsibility. Phase One wants to be an attractive place to work which can attract and maintain qualified and dedicated employees. In 2016, the Work Environment Committee held several meetings evaluating and optimizing the work environment. The Work Environment Committee is carrying out periodical measurements of employee satisfaction and historically these show a high degree of satisfaction in line with the Group's goal. Next survey is scheduled to be carried out during 2017.

The Group perceives human rights as closely linked to employee rights in the Group's enterprises and at the Group's suppliers. Consequently, the Group adopted a Code of Conduct for Employee Rights by end of 2015. Among other things, the Code of Conduct includes elimination of discrimination with respect to



#### Operating review for the group

employment based on age, gender, religion or race. The Group has not measured the effect of the implementation of said Code of Conduct.

The Group does not carry out production activities which has a significant impact on the environment. Therefore the Group has not prepared a environment policy or a climate policy.

Other leadership posts comprise the Executive Board, middle managers and team managers. The policy of the Group for women in other leadership roles is to have the best qualified candidates and at the same time enhance the qualifications of talented female leaders. The Group aims that at least one male and one female candidate are among the top-three candidates for other leadership roles. At present, the number of female leaders is unchanged compared to last year.

# Goals and policies for the underrepresented gender

Phase One believes that diversity among its employees, including gender balance, contributes positively to the work environment and strengthens the Group's performance and competitiveness. During 2016, the share of female employees has increased.

In connection with the change of ownership of the Group in March 2014, a new Board of Directors was elected which consisted of three men. Phase One aims that at least one male and one female leader must be represented in the Board of Directors appointed at the general meeting by the end of 2018. At present there are no female members of the Board of Directors.

#### Anti-corruption

The Group policy related to anti-corruption, secures that we act according to high ethical standard forbid the participation in any kind of bribery. The policy was adopted in the last part of 2014 and implemented in the early part of 2015. Management are not aware of any violation of the policy.

#### Subsequent events

No events have occurred which affect the consolidated financial statements and the parent company financial statements for 2016.

### Operating review for the parent company

The parent company's revenue amounted to DKK 510 million in 2016 (DKK 412 million in 2015). The parent company's profit after tax amounted to DKK 40 million in 2016 (DKK 22 million in 2015).

The parent company's equity amounted to DKK 167 million at 31 December 2016 (DKK 155 million at 31 December 2015).

Besides the above mentioned no other issues regarding the parent company are relevant, which are not already mentioned in the operating review for the Group.



# Income statement

		Consoli	Consolidated		Parent company	
Note	DKK'000	2016	2015	2016	2015	
2	Revenue	495,376	428,502	510,168	412,567	
	Production costs	-223,530	-200,867	-322,335	-244,482	
	Gross margin	271,846	227,635	187,833	168,085	
3	Distribution costs	-95,530	-82,218	-62,156	-52,667	
3	Development costs	-73,062	-69,972	-57,667	-60,122	
3,4	Administrative expenses	-39,756	-32,326	-27,668	-25,679	
	Operating profit	63,498	43,119	40,342	29,617	
5	Share of profit in subsidiaries after tax	0	0	13,671	8,547	
6	Share of profit in associates after tax	0	-3,057	0	-3,057	
7	Financial income	4,887	250	7,208	949	
8	Financial expenses	-10,629	-5,154	-10,070	-3,294	
	Profit before tax	57,756	35,158	51,151	32,762	
9	Tax on profit for the year	-15,652	-13,094	-9,047	-10,698	
	Profit for the year	42,104	22,064	42,104	22,064	



# Balance sheet

		Consolid	dated	Parent company	
Note	DKK'000	2016	2015	2016	2015
	ASSETS				
	Non-current assets				
10	Intangible assets				
	Completed development projects	38,491	49,967	24,778	38,498
	Patents and licences	19,834	23,393	10,837	12,987
	Development projects under construction	8,277	6,022	8,277	5,120
		66,602	79,382	43,892	56,605
11	Property, plant and equipment				
	Leasehold improvements	0	201	0	201
	Fixtures and fittings, tools and equipment	13,589	11,468	6,347	7,172
		13,589	11,669	6,347	7,373
	Investments				3
5	Investments in group enterprises	0	0	69,769	57,174
6	Investments in associates	0	0	0	0
12	Amounts owed by group enterprises	0	0	38,907	58,028
		0	0	108,676	115,202
	Total non-current assets	80,191	91,051	158,915	179,180
	Current assets				
13	Inventories	94,337	105,441	50,328	56,865
	Receivables				
	Trade receivables	43,667	45,856	20,818	30,884
	Income tax receivables	2,298	1,552	362	0
	Amounts owed by group enterprises	675	0	26,268	6,554
	Other receivables	3,511	6,376	1,398 437	1,318 797
	Prepayments	939	1,116	431	
		51,090	54,900	49,283	39,553
	Cash at bank and in hand	87,220	46,879	68,895	33,652
	9 10 10 20 9	A STANDARD CO. NO. POR YOU			
	Total current assets	232,647	207,220	168,506	130,070
	TOTAL ASSETS	312,838	298,271	327,421	309,250



# Balance sheet

		Consolidated		Parent company	
Note	DKK'000	2016	2015	2016	2015
14	EQUITY AND LIABILITIES Equity				
	Share capital Reserve for net revaluation according to the	15,754	15,754	15,754	15,754
	equity method	0	0	51,800	34,969
	Reserve for development costs	0	0	17,900	0
	Retained earnings	105,810	104,874	36,110	69,905
	Proposed dividend	45,000	34,350	45,000	34,350
	Total equity	166,564	154,978	166,564	154,978
	Provisions				
15	Deferred tax	6,387	9,480	5,676	8,105
	Other provisions	5,564	5,135	5,050	4,178
	Total provisions	11,951	14,615	10,726	12,283
16	Non-current liabilities other than provisions				
	Credit institutions	22,215	26,146	22,215	26,146
	License commitments	7,049	8,189	7,049	8,189
	Lease commitments	5,886	4,757	1,996	2,533
		35,150	39,092	31,260	36,868
	Current liabilities				
16	Credit institutions	4,223	0	4,223	0
16	License commitments	1,179	1,142	1,179	1,142
16	Lease commitments	1,176	1,524	1,176	1,524
	Trade payables	23,917	34,181	14,618	29,419
	Amounts owed to group enterprises	15,051	25,364	59,493	45,775 10,917
	Income tax payables	18,019	1,995	15,568 22,614	18,198
	Other payables	35,608	25,380		
		99,173	89,586	118,871	106,975
	Total liabilities other than provisions	134,323	128,678	150,131	143,843
	• PC SPANIC ASSOCIATIONS	154,525			
	TOTAL EQUITY AND LIABILITIES	312,838	298,271	327,421	309,250

Accounting policies
 Contractual obligations and contingencies
 Staff costs
 Related party disclosures



# Statement of changes in equity

	Consoli	dated	
Share capital	Retained earnings	Proposed dividends	Total
15,754	151,686	0	167,440
0	-42,535	0	-42,535
0	-12.286	34 350	22,064
	/	0.,050	22,004
0	8.743	0	8,743
0	-734	0	-734
15,754	104.874	34.350	154,978
0	0		-34,350
0	-2.896		42,104
11.000			,
0	4.021	0	4,021
0	-189	0	-189
15,754	105,810	45,000	166,564
	capital 15,754 0 0 0 15,754 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Share capital Retained earnings  15,754 151,686 0 -42,535 0 -12,286  0 8,743 0 -734  15,754 104,874 0 0 0 -2,896  0 4,021 0 -189	capital         earnings         dividends           15,754         151,686         0           0         -42,535         0           0         -12,286         34,350           0         8,743         0           0         -734         0           15,754         104,874         34,350           0         -34,350           0         -2,896         45,000           0         4,021         0           0         -189         0

				Р	arent compan	у	
Note	Share DKK'000 capital	Reserve for net revalua- tion under the equity method	Reserve for develop- ment costs	Retained earnings	Proposed dividends	Total	
	Faviture 1 Incurs 2015	15 754	29 200	0	123,377	0	167,440
	Equity at 1 January 2015 Extraordinary dividend	15,754 0	28,309	0	-42,535	0	-42,535
20	Transferred, see profit appropriation	0	3,636	0	-15,922	34,350	22,064
20	Transferred	0	-2,594	0	2,594	0,550	0
	Foreign currency translation	J	2,374	o	2,334		·
	adjustments, foreign subsidiaries Foreign currency transaction, loan	0	5,618	0	0	0	5,618
	to subsidiary	0	0	0	3,125	0	3,125
	Tax on changes in equity	0	0	0	-734	0	-734
	Equity at 1 January 2016	15,754	34,969	0	69,905	34,350	154,978
	Dividend distribution	0	0	0	0	-34,350	-34,350
	Transferred	0	0	17,900	-17,900	0	0
20	Transferred, see profit appropriation Foreign currency translation	0	13,671	0	-16,567	45,000	42,104
	adjustments, foreign subsidiaries Foreign currency transaction, loan	0	3,160	0	0	0	3,160
	to subsidiary	0	0	0	861	0	861
	Tax on changes in equity	0	0	0	-189	0	-189
	Equity at 31 December 2016	15,754	51,800	17,900	36,110	45,000	166,564



# Cash flow statement

Note	DKK'000	Consoli	dated
		2016	2015
21 22	Cash flows from operating activities Profit for the year Adjustments Changes in working capital	42,104 75,477 21,025	22,064 61,888 45,935
	Cash generated from operating activities before financial items Interest received Interest paid	138,606 423 -3,772	129,887 250 -5,154
	Cash generated from operating activities before tax Taxes paid	135,257 -19,456	124,983 -15,034
		115,801	109,949
	Cash flows from investing activities Acquisition of property, plant and equipment Acquisition of intangible assets Acquisition of subsidiaries and activities Disposal of associates	-8,174 -33,490 0 0	-1,376 -38,041 -44,846 13,994
	Cash flows from financing activities Increase/decrease in amounts owed to credit institutions and instalments on lease commitments Dividends paid	-29 -34,350 -34,379	23,778 -42,535 -18,757
	Cash flows from operating, investing and financing activities Cash and cash equivalents at 1 January Foreign exchange adjustments etc.	39,758 46,879 583	20,923 25,568 388
	Cash and cash equivalents at 31 December	87,220	46,879



#### Notes

### Accounting policies

The annual report for 2016 has been prepared in accordance with the provisions applying to class C enterprises (large) under the Danish Financial Statements Act.

Effective 1 January 2016, the Company has adopted act no. 738 of 1 June 2015. This implies changes in the recognition and measurement in the following areas:

- 1. Yearly reassessment of residual values of intangible assets and property, plant and equipment
- 2. Reserve for development costs

Re 1: In future, residual values of intangible assets and property, plant and equipment are subject to annual reassessment. The Company has no significant residual values relating to property, plant and equipment. Consequently, the change is made in accordance with section 4 of the executive order on transitional provisions with future effect only as a change in accounting estimates with no impact on equity.

Re 2: An amount corresponding to development costs recognised will, in future, be tied up in the Parent Company in a special reserve under equity called "Reserve for development costs". The amount is tied up in a special reserve, which cannot be used to distribute dividend or cover losses. If the development costs recognised are sold or in some other way no longer form part of the Company's operations, the reserve will be dissolved or reduced by a transfer directly to distributable reserves under equity. If the recognised development costs are written down, part of the reserve for development costs must be reversed. The reversed portion corresponds to the write-down of the development costs. If a write-down of the development costs is subsequently reversed, the reserve for development costs must be reestablished. The reserve for development costs is also reduced by amortisation charges. In doing so, the equity reserve will not exceed the amount recognised in the balance sheet as development costs.

None of the above changes impacts on the income statement or the balance sheet for 2016 or the comparative figures.

Apart from the above changes as well as new and changed presentation and disclosure requirements, which follow from act no. 738 of 1 June 2015, the accounting policies are consistent with those of last year.

#### Consolidated financial statements

The consolidated financial statements comprise the parent company, Phase One A/S, and subsidiaries in which Phase One A/S directly or indirectly holds more than 50 % of the voting rights. Enterprises in which the Group holds between 20% and 50% of the voting rights and over which it exercises significant influence, but which it does not control, are considered associates.

The consolidated financial statements have been prepared as a consolidation of the Parent Company's and the individual subsidiaries' financial statements, which are prepared according to the Group's accounting policies. On consolidation, intra-group income and expenses, shareholdings, intra-group balances and dividends, and realised and unrealised gains on intra-group transactions are eliminated. Unrealised gains on transactions with associates are eliminated in proportion to the Group's interest in the entity. Unrealised losses are eliminated in the same way as unrealised gains in so far as they do not reflect impairment.

#### **Business** combinations

Enterprises acquired or formed during the year are recognised in the consolidated financial statements from the date of acquisition or formation.

Acquisitions of enterprises are accounted for using the purchase method, according to which the identifiable assets and liabilities acquired are measured at their fair values at the date of acquisition. Provision is made for costs related to adopted and announced plans to restructure the acquired



#### Notes

#### 1 Accounting policies (continued)

enterprise in connection with the acquisition. The tax effect of the restatement of assets and liabilities is taken into account.

Any excess of the cost over the fair value of the identifiable assets and liabilities acquired (goodwill), including restructuring provisions, is recognised as intangible assets and amortised on a systematic basis in the income statement based on an individual assessment of the useful life of the asset, not exceeding 20 years. Any excess of the fair values of the identifiable assets and liabilities acquired over the cost of the acquisition (negative goodwill), representing an anticipated adverse development in the acquired enterprises, is recognised in the balance sheet as deferred income and recognised in the income statement as the adverse development is realised. Negative goodwill not related to any anticipated adverse development is recognised in the balance sheet at an amount corresponding to the fair value of non-monetary assets. The amount is subsequently recognised in the income statement over the average useful lives of the non-monetary assets.

Goodwill and negative goodwill from acquired enterprises can be adjusted until the end of the year following the year of acquisition.

#### Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rates at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as financial income or expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and at the date at which the receivable or payable arose or was recognised in the latest annual report is recognised in the income statement as financial income or expenses.

Foreign subsidiaries and associates are considered separate entities. The income statements are translated at the average exchange rates for the month, and the balance sheet items are translated at the exchange rates at the balance sheet date. Foreign exchange differences arising on translation of the opening equity of foreign subsidiaries at the exchange rates at the balance sheet date and on translation of the income statements from average exchange rates to the exchange rates at the balance sheet date are recognised directly in equity.

Foreign exchange adjustments of the intra-group balance with independent foreign subsidiary which is considered part of the investment in the subsidiary are recognised directly in equity.

#### Derivative financial instruments

On initial recognition, derivative financial instruments are recognised in the balance sheet at cost and are subsequently measured at fair value. Positive and negative fair values of derivative financial instruments are included in other receivables and payables, respectively.

Fair value adjustments of derivative financial instruments designated as and qualifying for recognition as a hedge of the fair value of a recognised asset or liability are recognised in the income statement together with fair value adjustments of the hedged asset or liability.

Changes in the fair value of derivative financial instruments designated as and qualifying for recognition as a hedge of future assets or liabilities are recognised in other receivables or other payables and in equity. If the hedged forecast transaction results in the recognition of assets or liabilities, amounts previously recognised in equity must be transferred to the cost of the asset or liability, respectively. If the hedged forecast transaction results in income or expenses, amounts previously recognised in equity must be transferred to the income statement in the period in which the hedged item affects the income statement.



#### Notes

#### 1 Accounting policies (continued)

Fair value adjustment of derivative financial instruments that are not classified and/or do not qualify for hedge accounting are recognised in the income statement on a current basis.

Fair value adjustments of derivative financial instruments held to hedge net investments in separate foreign subsidiaries or associates are recognised directly in equity.

#### Income statement

#### Revenue

Revenue is recognised in the income statement provided that delivery and transfer of risk to the buyer has taken place before year end and that the income can be reliably measured and is expected to be received. Revenue is measured ex. VAT and taxes charged on behalf of third parties and discounts granted in connection with the sale.

#### Production costs

Production costs comprise costs, including depreciation and amortisation and salaries, incurred in generating the revenue for the year. Such costs include direct and indirect costs for raw materials and consumables, wages and salaries, rent and leases.

#### Distribution costs

Costs incurred in distributing goods sold during the year and in conducting sales campaigns etc. during the year are recognised as distribution costs. Also, costs relating to sales staff, advertising, exhibitions, etc.

### **Development costs**

Development costs comprise costs that do not qualify for capitalisation and amortisation of capitalised development costs.

#### Administrative expenses

Administrative expenses comprise expenses incurred during the year for Group management and administration, including expenses for administrative staff, office premises and office expenses, and depreciation.

#### Other operating income and other operating costs

Other operating income and other operating costs comprise items secondary to the principal activities of the enterprises, including gains and losses on disposal of intangible assets and property, plant and equipment.

#### Profit/loss from investments in subsidiaries and associates

The proportionate share of the results after tax of the individual subsidiaries is recognised in the income statement of the parent company after full elimination of intra-group profits/losses.

The proportionate share of the results after tax of the associates is recognised in both the consolidated and the parent company income statement after elimination of the proportionate share of intra-group profits/losses.



#### Notes

#### 1 Accounting policies (continued)

### Financial income and expenses

Financial income and expenses comprise interest income and expense, gains and losses on receivables and payables and transactions denominated in foreign currencies, amortisation of financial assets and liabilities as well as surcharges and refunds under the on-account tax scheme, etc.

#### Tax on profit/loss for the year

The Company is comprised by the joint taxation of the Danish XPP TopCo ApS group companies.

XPP TopCo ApS is the administrative company under the joint taxation and accordingly pays all Danish corporation taxes to the tax authorities.

On payment of joint taxation contributions, the current Danish corporation tax is allocated between the jointly taxed companies in proportion to their taxable income. Companies with tax losses receive joint taxation contributions from other companies that have used the tax losses to reduce their own taxable profit.

The tax expense relating to the profit/loss for the year is recognised in the income statement, and the tax expense relating to changes directly recognised in equity is recognised directly in equity.

#### Balance sheet

#### Intangible assets

### Development projects, patents and licences

On initial recognition, intangible assets are measured at cost.

Development costs comprise costs, salaries and amortisation directly or indirectly attributable to the Group's development activities.

Development projects that are clearly defined and identifiable, where the technical utilisation degree, sufficient resources and a potential future market or development opportunities in the Group are evidenced, and where the Group intends to produce, market or use the project, are recognised as intangible assets provided that the cost can be measured reliably and that there is sufficient assurance that future earnings can cover production costs, selling and administrative expenses and development costs. Other development costs are recognised in the income statement when incurred.

Development costs that are recognised in the balance sheet are measured at the lower of cost less accumulated amortisation and impairment and the recoverable amount.

On the completion of the development projects, development costs are amortised on a straight-line basis over the estimated useful life. The amortisation period is usually two years.

Patents and licences are measured at cost less accumulated amortisation and impairment. Patents are amortised on a straight-line basis over the remaining term of the patent, and licenses are amortised over the term of license, however not exceeding 10 years.

The basis of amortisation is based on the residual value of the asset at the end of its useful life and is reduced by impairment losses, if any. The amortisation period and the residual value are determined at the time of acquisition and are reassessed every year. Where the residual value exceeds the carrying amount of the asset, no further amortisation charges are recognised.

In case of changes in the depreciation period or the residual value, the effect on the amortisation charges is recognised prospectively as a change in accounting estimates.



#### Notes

#### Accounting policies (continued)

Gains and losses on the disposal of development projects, patents and licences are determined as the difference between the sales price less disposal costs and the carrying amount at the date of disposal. The gains and losses are recognised in the income statement as other operating income and other operating costs, respectively.

#### Property, plant and equipment

Leasehold improvements as well as plant and machinery and fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use.

Where individual components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items, which are depreciated separately.

Depreciation is provided on a straight-line basis over the expected useful lives of the assets. The expected useful life is 3 years.

The basis of depreciation is based on the residual value of the asset at the end of its useful life and is reduced by impairment losses, if any. The depreciation period and the residual value are determined at the time of acquisition and are reassessed every year. Where the residual value exceeds the carrying amount of the asset, no further depreciation charges are recognised.

In case of changes in the depreciation period or the residual value, the effect on the amortisation charges is recognised prospectively as a change in accounting estimates.

Depreciation is recognised in the income statement as production costs, distribution costs and administrative expenses, respectively.

Gains and losses on the disposal of property, plant and equipment are determined as the difference between the sales price less disposal costs and the carrying amount at the date of disposal. Gains and losses are recognised in the income statement as other operating income and other operating costs, respectively.

#### Leases

Leases for non-current assets that transfer substantially all the risks and rewards incident to ownership to the Group (finance leases) are initially measured in the balance sheet at the lower of fair value and the net present value of the future lease payments. In calculating the net present value of future lease payments, the discount factor is the interest rate implicit in the lease or an alternative rate. Assets held under finance leases are subsequently treated as the Group's other non-current assets.

The capitalised residual lease obligation is recognised in the balance sheet as a liability and the interest implicit in the lease is recognised in the income statement over the lease term.

All other leases are defined as operating leases. Operating lease payments and other lease payments are recognised in the income statement over the lease term. The Group's total liabilities relating to operating leases and other leases are disclosed in the notes under contingent liabilities.

#### Investments in subsidiaries and associates

Investments in subsidiaries and associates are measured according to the equity method.

Investments in subsidiaries and associates are measured at the proportionate share of the enterprises' net asset values calculated in accordance with the Group's accounting policies minus or plus unrealised intra-group profits and losses and plus or minus any residual value of positive or negative goodwill determined in accordance with the purchase method.



#### Notes

#### 1 Accounting policies (continued)

Investments in subsidiaries and associates with negative net asset values are measured at DKK O (nil), and any amounts owed by such enterprises are written down if the amount owed is irrecoverable. If the parent company has a legal or constructive obligation to cover a deficit that exceeds the amount owed, the remaining amount is recognised under provisions.

Net revaluation of investments in subsidiaries and associates is recognised in the reserve for net revaluation according to the equity method in equity to the extent that the carrying amount exceeds cost. Dividends from subsidiaries which are expected to be adopted before the approval of the annual report of Phase One A/S are not recognised in the reserve for net revaluation.

On acquisition of subsidiaries, the purchase method is applied, see Consolidated financial statements above.

#### Impairment of non-current assets

The carrying amount of intangible assets and property, plant and equipment is subject to an annual test for indications of impairment other than the decrease in value reflected by depreciation or amortisation.

Impairment tests are conducted of individual assets or groups of assets when there is an indication that they may be impaired. Write-down is made to the recoverable amount if this is lower than the carrying amount.

The recoverable amount is the higher of an asset's net selling price and its value in use. The value in use is determined as the present value of the expected net cash flows from the use of the asset or the group of assets and expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

#### Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value.

Goods for resale and raw materials and consumables are measured at cost, comprising purchase price plus delivery costs.

Finished goods and work in progress are measured at cost, comprising the cost of raw materials, consumables, and indirect production overheads. Indirect production overheads comprise indirect materials and wages and salaries as well as maintenance and depreciation of production machinery, buildings and equipment.

The net realisable value of inventories is calculated as the sales amount less costs of completion and costs necessary to make the sale and is determined taking into account marketability, obsolescence and development in expected sales price.

#### Receivables

Receivables are measured at amortised cost. Write-down is made for bad debt losses where there is an objective indication that a receivable has been impaired according to an individual assessment.

#### **Prepayments**

Prepayments comprise costs incurred concerning subsequent financial years.



#### Notes

### 1 Accounting policies (continued)

#### Equity

# Reserve for net revaluation according to the equity method

Net revaluation of investments in subsidiaries and associates is recognised at cost in the reserve for net revaluation according to the equity method.

The reserve may be eliminated in case of losses, realisation of investments or a change in accounting estimates.

The reserve cannot be recognised at a negative amount.

#### Reserve for development costs

The reserve for development costs comprises recognised development costs. The reserve cannot be used to distribute dividend or cover losses. The reserve will be reduced or dissolved if the recognised development costs are no longer part of the Company's operations by a transfer directly to the distributable reserves under equity.

#### Dividend

Proposed dividends are recognised as a liability at the date when they are adopted at the annual general meeting (declaration date). The expected dividend payment for the year is disclosed as a separate item under equity.

#### Income tax and deferred tax

Current tax receivable and payable is recognised in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on the taxable income of prior years and for tax paid on account.

In accordance with the joint taxation rules, the liability of the subsidiaries for payment of corporation taxes to the tax authorities is settled as the joint taxation contributions are paid to the administrative company.

Joint taxation contribution receivables and payables and foreign tax receivables and payables are re recognised in the balance sheet as "Income tax receivables" or "Income tax payables".

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on the planned use of the asset or settlement of the liability, respectively.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised under other noncurrent assets at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity and jurisdiction.

#### **Provisions**

Provisions comprise anticipated expenses relating to warranty commitments etc. Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation. Provisions are measured at net realisable value or fair value. If the obligation is expected to be settled far into the future, the obligation is measured at fair value.



#### Notes

#### 1 Accounting policies (continued)

Provisions for warranty commitments are measured at net realisable value and recognised based on past experience. Liabilities that are expected to be settled after one year after the balance sheet date are discounted at average bond yields.

In connection with corporate acquisitions, provisions for restructuring of the acquired entity are included in the calculation of the cost of acquisition and, accordingly, in goodwill or in goodwill on consolidation, provided that they have been adopted and published no later than at the date of the acquisition.

#### Liabilities

Financial liabilities are recognised at the date of borrowing at the net proceeds received less transaction costs paid. On subsequent recognition, financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan.

Other liabilities are measured at net realisable value.

#### Cash flow statement

The cash flow statement shows the Group's cash flows from operating, investing and financing activities for the year, the year's changes in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

#### Cash flows from operating activities

Cash flows from operating activities are calculated as the Group's share of the profit/loss adjusted for non-cash operating items, changes in working capital and corporation tax paid.

### Cash flows from investing activities

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of intangible assets, property, plant and equipment, investments and securities.

### Cash flows from financing activities

Cash flows from financing activities comprise changes in the size or composition of the Group's share capital and related costs as well as the raising of loans and repayment of interest-bearing debt.

#### Financial ratios

The financial ratios stated in the survey of financial highlights have been calculated as follows:

Gross margin ratio

Gross margin x 100 Revenue

Equity ratio

Equity at year end x 100
Total equity and liabilities at year end



#### Notes

### 2 Segment information

The Group has not disclosed segment information cf. section 96(1) of the Danish Financial Statements Act.

The market for medium format camera solutions consists of very few competitors. On this basis, specific segment information is not disclosed as this could have a negative impact on the company's competitive position.

### 3 Depreciation and amortisation

		Consolid	lated	Parent company	
	DKK'000	2016	2015	2016	2015
	Intangible assets	47,173	37,037	35,661	30,017
	Property, plant and equipment	6,505	4,445	4,482	4,304
		53,678	41,482	40,143	34,321
	Depreciation and amortisation are recognised as follows:				
	Distribution costs	4,053	450	258	450
	Development costs	43,991	37,037	34,295	30,017
	Administration costs	5,634	3,995	5,590	3,854
		53,678	41,482	40,143	34,321
4	Fees paid to auditors appointed at the annual (	general meeting			
	Fee regarding statutory audit	552	484	376	310
	Tax assistance	254	253	183	207
	Assurance engagements	0	0	0	0
	Other assistance	53	47	53	9
		859	784	612	526

# 5 Investments in group enterprises

	Parent com	pany
DKK'000	2016	2015
Cost at 1 January	10,447	137
Additions	0	10,310
Cost at 31 December	10,447	10,447
Adjustment to net asset value at 1 January	36,823	24,303
Profit for the year	13,671	8,547
Foreign exchange adjustments	3,160	3,973
Adjustment to net asset value at 31 December	53,654	36,823
	64,101	47,270
Set off against amounts owed by group enterprise	5,668	9,904
Carrying amount at 31 December	69,769	57,174



#### **Notes**

# 5 Investments in group enterprises (continued)

	Reg. office	Ownership share	Phase One A/S' share	
			Equity	Results
			DKK'000	DKK'000
Phase One United States Inc.	USA	100%	3,726	7,550
Intra-group gain on inventories			-12,043	-3,617
Deferred tax on intra-group gain on inventories			2,649	795
Leaf Imaging Ltd.	Israel	100%	50,673	1,674
Phase One Japan Co. Ltd.	Japan	100%	19,096	7,269
			64,101	13,671

### 6 Investments in associates

	Consolid	dated	Parent co	mpany
DKK'000	2016	2015	2016	2015
Cost at 1 January	0	11,400	0	11,400
Disposals	0	-11,400	0	-11,400
Cost at 31 December	0	0	0	0
Value adjustments at 1 January	0	4,006	0	4,006
Profit for the year	0	-444	0	-444
Foreign exchange adjustments	0	1,645	0	1,645
Reversal of value adjustments	0	-5,207	0	-5,207
Value adjustments at 31 December	0	0	0	0
Carrying amount at 31 December	0	0	0	0

The shares in Mamiya Digital Imaging Co. Ltd. were sold at 1 December 2015. A loss of DKK 2,613 thousand has been recognised in the income statement in 2015.

#### 7 Financial income

	Consolida	ted	Parent cor	npany
DKK'000	2016	2015	2016	2015
Interest income		39	0	0
Interest income from subsidiaries	0	0	1,957	949
Foreign exchange gain	4,464	211	5,251	0
Other	420	0	0	0
	4,887	250	7,208	949



# Notes

		Consolidated		Parent c	ompany
	DKK'000	2016	2015	2016	2015
8	Financial expenses				
	Interest expenses	1,683	2,281	1,683	1,916
	Fair value adjustments of derivative financial			7.0	· ·
	instruments	6,564	0	6,564	0
	Amortisation of loan costs	293	24	293	24
	Foreign exchange losses	0	2,873	0	1,354
	Other	2,088	0	1,530	0
		10,628	5,154	10,070	3,294
9	Tax on profit for the year				
	Current joint taxation contribution	11,729	9,532	11,729	9.532
	Adjustment of deferred tax	-3,129	-1,087	-2,429	-107
	Other current tax	7,509	4,026	204	650
	Adjustment of current tax relating to previous years	-457	474	-457	474
	Adjustment of deferred tax relating to previous years	0	149	0	149
		15,652	13,094	9,047	10,698

# 10 Intangible assets

	Consolidated			
DKK'000	Develop- ment completed	Patents and licences	Develop- ment in progress	Total
Cost at 1 January 2016 Foreign exchange adjustments Additions Transferred	197,767 1,189 3,411 28,244	37,249 200 0 0	6,022 420 30,079 -28,244	241,038 1,609 33,490 0
Cost at 31 December 2016	230,611	37,449	8,277	276,137
Amortisation at 1 January 2016 Foreign exchange adjustments Amortisation	147,800 1,007 43,313	13,856 -101 3,860	0 0 0	161,656 1,007 47,173
Amortisation at 31 December 2016	192,120	17,615	0	209,735
Carrying amount at 31 December 2016	38,491	19,834	8,277	66,602
Amortised over	2 years	5-10 years		



# Notes

# 10 Intangible assets (continued)

	Parent company			
DKK'000	Develop- ment completed	Patents and licences	Develop- ment in progress	Total
Cost at 1 January 2016	165,593	26,843	5,120	197,556
Additions	0	0	22,948	22,948
Transferred	19,791	0	-19,791	0
Cost at 31 December 2016	185,384	26,843	8,277	220,504
Amortisation at 1 January 2016	127,095	13,856	0	140,951
Amortisation	33,511	2,150	0	35,661
Amortisation at 31 December 2016	160,606	16,006	0	176,612
Carrying amount at 31 December 2016	24,778	10,837	8,277	43,892
Amortised over	2 years	5-10 years	-	

# 11 Property, plant and equipment

roperty, plant and equipment	Consolidated		
DKK'000	Leasehold improve- ments	Fixtures and fittings, tools and equipment	Total
Cost at 1 January 2016	4,283	30,931	32,148
Foreign exchange adjustments	0	380	380
Additions	0	8,174	8,174
Disposals	0	-795	-795
Cost at 31 December 2016	4,283	38,690	42,973
Depreciation at 1 January 2016	4,082	19,464	20,479
Foreign exchange adjustments	0	-112	-112
Depreciation	201	6,304	6,505
Depreciation relating to disposals	0	-795	-795
Depreciation at 31 December 2016	4,283	24,861	29,144
Carrying amount at 31 December 2016	0	13,589	13,589
Hereof finance leased assets	0	6,584	6,584
Depreciated over	3 years	3 years	



# Notes

# 11 Property, plant and equipment (continued)

	Parent company		
DKK'000	Leasehold improve- ments	Fixtures and fittings, tools and equipment	Total
Cost at 1 January 2016 Additions Disposals	4,283 0 0	21,191 3,456 -795	25,474 3,456 -795
Cost at 31 December 2016	4,283	23,852	28,135
Depreciation at 1 January 2016 Depreciation for the year Depreciation relating to disposals	4,082 201	14,019 4,281 -795	18,101 4,482 -795
Depreciation at 31 December 2016	4,283	17,504	21,787
Carrying amount at 31 December 2016	0	6,347	6,347
Hereof finance leased assets	0	2,908	2,908
Depreciated over	3 years	3 years	

# 12 Amounts owed by group enterprise

.,	Parent company	
DKK'000	2016	2015
Amounts owed by group enterprise	44,575	69,786
Negative equity in group enterprise	-5,668	-9,904
	38,907	59,882

## 13 Inventories

mventories	Consolie	dated	Parent co	mpany
DKK'000	2016	2015	2016	2015
Raw materials and consumables	41,275	31,993	25,199	24,512
Work in progress	20,568	25,110	3,342	6,036
Finished goods and goods for resale	32,494	48,338	21,796	26,317
	94,337	105,441	50,337	56,865



#### Notes

### 14 Share capital

The share capital comprises:

15,753,784 shares of DKK 1 each.

Each share carries one vote.

# Changes in share capital

DKK'000	2016	2015	2014	2013	2012
Share capital at 1 January	15,754	15,754	15,540	15,527	15,477
Capital increase	0	0	214	13	50
Share capital at 31 December	15,754	15,754	15,754	15,540	15,527

#### 15 Deferred tax

	Consolidated		Parent company	
DKK'000	2016	2015	2016	2015
Deferred tax at 1 January	-9,480	-8,597	-8,105	-8,063
Foreign currency adjustments	-36	0	0	0
Acquisition of subsidiaries and activities	0	-1,821	0	0
Adjustment of deferred tax, previous years	0	-149	0	-149
Adjustment for the year of deferred tax	3,129	1,087	2,429	107
Deferred tax at 31 December	-6,387	-9,480	-5,676	-8,105
Deferred tax relates to:				
Intangible assets	-10,495	-13,141	-7,135	-9,912
Property, plant and equipment	232	76	232	76
Current assets	2,649	1,854	0	0
Amortisation of financing costs	64	0	64	0
Provisions	1,163	1,731	1,163	1,731
	-6,387	-9,480	-5,676	-8,105

# 16 Amounts owed to credit institutions and lease commitments

	Consol	idated	Parent o	Parent company		
DKK'000	2016	2015	2016	2015		
The loans are recognised in the balance sheet as follows:						
Non-current liabilities other than provisions	35,150	39,092	31,260	36,868		
Current liabilities other than provisions	6,578	2,666	6,578	2,666		
Total loans	41,728	41,758	37,838	39,534		
Non-current liabilities other than provisions falling due more than five years after the						
balance sheet date (carrying amount)	0	3,877	0	3,877		



#### Notes

# 17 Contractual obligations and contingencies

The Group is subject to operational lease obligations which constitute DKK 9,438 thousand at 31 December 2016 (2015: DKK 9,244 thousand). The parent company's share constitutes DKK 1,716 thousand at 31 December 2016 (2015: DKK 3,440 thousand).

The parent company is jointly taxed with the Danish group enterprises in the XPP TopCo Group. As a group enterprise, together with the parent companies, the Company has joint and several unlimited liability for Danish corporation taxes in the joint taxation unit. At 31 December 2016, the net taxes payable to SKAT by the companies included in the joint taxation is disclosed in the consolidated financial statements for the administrative company for the jointly taxed companies (XPP TopCo ApS, CVR no. 32 30 87 40). Any subsequent corrections of the taxable income subject to joint taxation may entail that the companies' liability will increase. The Group as a whole is not liable to others.

#### 18 Staff costs

Consolidated		Parent con	company	
2016	2015	2016	2015	
130,453	107,037	79,629	78,869	
566	523	0	0	
3,393	3,408	259	238	
134,412	110,968	79,888	79,107	
258	178	136	129	
	130,453 566 3,393 134,412	2016 2015  130,453 107,037 566 523 3,393 3,408  134,412 110,968	2016     2015     2016       130,453     107,037     79,629       566     523     0       3,393     3,408     259       134,412     110,968     79,888	

Remuneration of the parent company Executive Board and remuneration of the parent company Board of Directors of DKK 6,300 thousand (2015: DKK 5,400 thousand) are included in staff costs. The Group has decided to disclose the remuneration of the Executive Board and the Board of Directors collectively, cf. section 98(b).

#### 19 Related party disclosure

The consolidated financial statements are comprised in the consolidated financial statements for XPP BidCo ApS (smallest group) and Phase One Imaging Holdings Ltd. (largest group). The consolidated financial statements can be retrieved by contacting the Company.

All related party transactions have been carried out in accordance with the arms-length principle.

#### 20 Appropriation of profit/loss

	Parent	
DKK'000	2016	2015
Recommended appropriation of profit/loss		
Reserve for net revaluation according to the equity method	13,671	3,636
Dividend proposed for the year	45,000	34,350
Transferred to retained earnings	-16,567	-15,922
	42,104	22,064



# Notes

# 21 Cash flow statement - adjustments

		Consolidated	
	DKK'000	2016	2015
	Interest income	-4,887	-250
	Interest expenses	10,629	5,154
	Amortisation and depreciation	53,678	41,482
	Tax on profit for the year	15,652	13,094
	Changes in other provisions	405	-649
	Profit in associates	0	3,057
		75,477	61,888
22	Cash flow statement – changes in working capital		
	Changes in receivables	11,697	19,446
	Changes in inventories	13,854	-3,015
	Changes in short-term liabilities other than provisions	-4,526	29,504
		21,025	45,935
		21,025	43