

CJ Holding ApS

ANNUAL REPORT 2021/22

CJ Holding ApS
Vejlevej 270
7323 Give
CVR No. 17 08 80 76

The Annual Report was presented and approved at the Annual General Meeting of the Company on 15 September 2022.
Chairman: Kenneth Nielsen Leth



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The CJ Holding group

About CJ Holding ApS

CJ Holding is a financially strong and innovative Danish company that invests in well-managed companies primarily offering green solutions and products.

CJ Holding highly believes in developing and involving ownership and the importance of employees. Our companies are currently based in Scandinavia and in the US and the group's solutions and products are exported worldwide.

Business review

The company's primary activity is to hold equity investments in companies in different sectors as well as financial activities.

The group's main areas of business in 2021/22 have been the wind turbine industry, technical products and woodwares.

The parent company is the holding company of the CJ Holding group. The company is responsible for group management and the overall administration.

Recognition and measurement

The management has decided to change accounting policies as regards measurement of participating interests so that participating interests in the future are measured at fair value. The management has assessed that the changes will provide a more true and fair view of the company's consolidated financial statements.

Please see applied accounting policies and note 10 for further information.

Profit for the year

83,9
MDKK

Total balance sheet

1,494
MDKK

Solvency ratio

53.9 %

Employees

564

Another successful and exciting year

The financial year 2021/22 has in many ways been another unusual year. The covid-19 pandemic was followed by supply chain difficulties and the war in Ukraine. This led to continued challenges requiring us to react to the development extremely fast and daily – but the year has also created new opportunities.

Financial review

The group's income statement for the year ended 31 May 2022 shows a profit of DKK'000 83,882, and the balance sheet at 31 May 2022 shows equity of DKK'000 805,712 which is in line with expectations.

The activities in the group have generally developed positively, and the profit for the year is considered overall satisfactory.

The year at a glance

Our subsidiary companies have shown strength to a great extent – especially Welcon, Superwood, Byggros and Gamekeeper & Buhls Jagtrejser have achieved satisfactory results despite the challenges.

2021/22 has once again been a very challenging year for all our employees. We are proud of how our employees have adapted to a constantly changing world while continuing to have a strong customer focus.

We would also like to take the opportunity to thank our customers and business partners for the good co-operation in the past year.

We are looking forward to the coming year and have highly positive views on the future.



Jens Risvig Pedersen
CEO



Carsten Risvig Pedersen
Chairman of the board



We invest in well-managed companies primarily offering green solutions and products

Business outlooks

The management expects the financial statements for 2022/23 to show a revenue growth of 30-35% and a slightly improved EBITDA.

The management expects that the group's current banking arrangements will be maintained at an unchanged level so that the group's future financing is secured.

Post-balance sheet events

From the balance sheet date to the present, no events have occurred that upset the assessment of the annual report.

Special risks including business and financial risks

Operating risks

The group's risks in relation to operations are mainly related to changes in revenue and contribution margin of products sold. The group regularly hedges operating risks by focusing on the group's core competences regarding sales, purchase and production of high-quality products.

Currency risks

The group's customers are primarily invoiced in DKK or EUR whereas the group's primary costs are in DKK or EUR. In other words, there are only a few currency risks, and these risks are only hedged in special isolated cases.

Credit risks

Credit risks are related to the value of the current assets.

Economic development over the last 5 years

Seen over a 5-year period, the development of the Group may be described by means of the following financial highlights:

	Group				
	2017/18	2018/19	2019/20	2020/21	2021/22
	DKK'000	DKK'000	DKK'000	DKK'000	DKK'000
Key figures					
Profit/loss					
Revenue	676,726	834,098	879,484	1,059,224	1,084,307
Gross profit	343,604	329,898	342,338	397,515	466,321
Profit before amortisation/depreciation and impairment losses	120,251	68,248	64,950	90,285	129,853
Profit/loss before net financials	42,411	14,700	9,585	57,045	107,064
Net financials	(3,799)	4,230	58	237,718	(3,630)
Profit/loss for the year	25,573	13,994	6,213	283,974	83,882
Balance sheet					
Balance sheet total	664,400	805,257	798,126	1,278,592	1,493,726
Investment in property, plant and equipment	(52,815)	(69,095)	(45,231)	(65,322)	(192,257)
Equity	326,449	317,490	414,460	743,729	805,712
Financial ratios					
EBIT margin	6.3%	1.8%	1.1%	5.4%	9.9%
Return on assets	6.1%	2.0%	1.2%	5.5%	7.7%
Solvency ratio	49.1%	39.4%	51.9%	58.2%	53.9%

The financial ratios are calculated in accordance with the Danish Finance Society's recommendations and guidelines. For definitions, see the summary of significant accounting policies.

Revenue

1,084
MDKK



Balance sheet total

1,494
MDKK



Equity

806
MDKK



Selected companies owned by CJ Holding ApS

CJ Holding ApS directly and indirectly holds shares in 28 companies and has 10 companies in which it owns 100%.



Welcon A/S

Welcon is a leading manufacturer of large steel structures for the renewable energy sector. The company's purpose is development activities, trading activities and production activities in connection with e.g. towers for wind turbines.

Key figures 2021/22 (DKK'000)

Gross profit:	292,365
Total balance sheet:	459,706
Equity:	82,504
Employees:	434
Founded in:	2008



Byggros Holding A/S

BG group is a growing environmentally friendly company group with a focus on sustainable and innovative solutions for the construction sector in the Nordic countries. BG group was founded in 2008 but its roots reach back to 1924. Today, BG group's domicile is in Odense. The group consists of commercial firms that sell construction material to the construction sector.

Gross profit:	61,661
Total balance sheet:	138,766
Equity:	56,710
Employees:	88
Founded in:	1924



Superwood A/S

Superwood provides high-quality wood products within cladding and terrace solutions. Superwood provides a durable and sustainable alternative to conventional vacuum- and pressure impregnation – without heavy metals and with minimum use of wood impregnation products. Superwood remains the only company in the world that masters this one of a kind technology.

Gross profit:	35,729
Total balance sheet:	83,018
Equity:	43,835
Employees:	33
Founded in:	2002



Gamekeeper & Buhls Jagtrejser A/S

Gamekeeper & Buhls Jagtrejser is a Danish hunting company that arranges amazing hunts all over the world. The company focuses on the joy of hunting, and the customers notice the experienced hunters' dedication as they have had hunting and nature experiences as a lifestyle and passion for many years.

Gross profit:	2,658
Total balance sheet:	11,789
Equity:	1,611
Employees:	6
Founded in:	2006

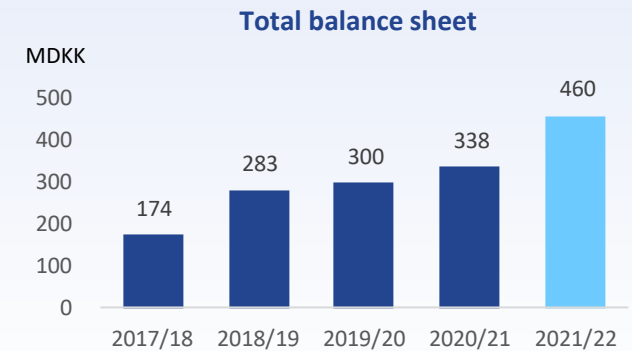
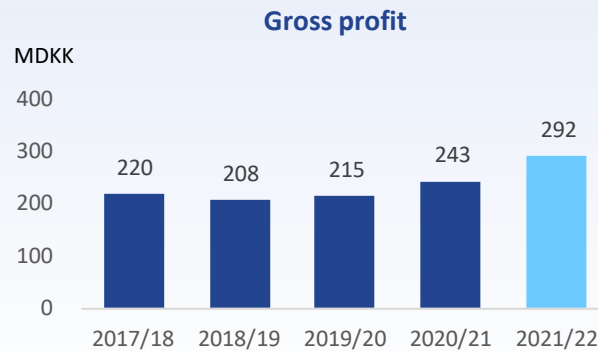
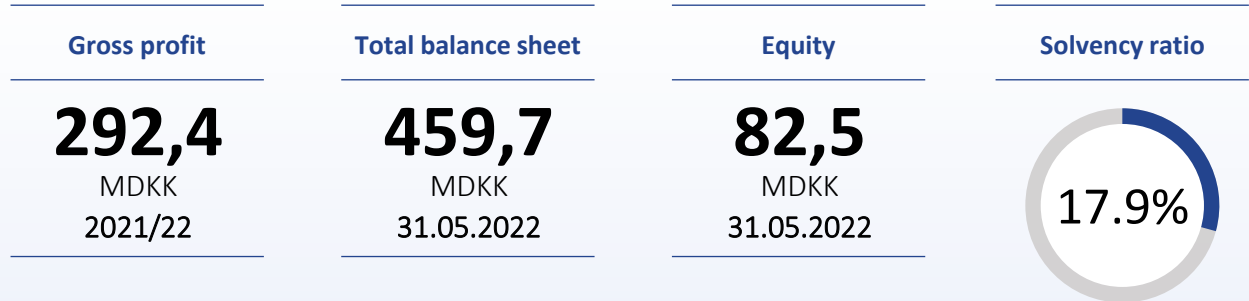


Welcon A/S mainly focuses on turnkey steel constructions, primarily for the wind turbine industry

Welcon A/S is one of the largest and leading suppliers of steel structures for wind turbines. Through the years, Welcon has supplied more than 16,000 tower sections to customers all over the world which among other things show that we have a leading position in the tower manufacturing market.

Furthermore, Welcon has during the last 56 years built up experience and maintained solid and qualified experience within the iron industry which has contributed to the development of wind turbine towers. This means that we have a unique and extensive knowledge of manufacturing of large steel structures.

This experience and knowledge, and the continued targeted investments in production facilities and personnel, have enabled us to be at the forefront of the technological development within welding and supply of customized workpieces and structures.



Byggros Holding A/S supplies special products to the construction industry

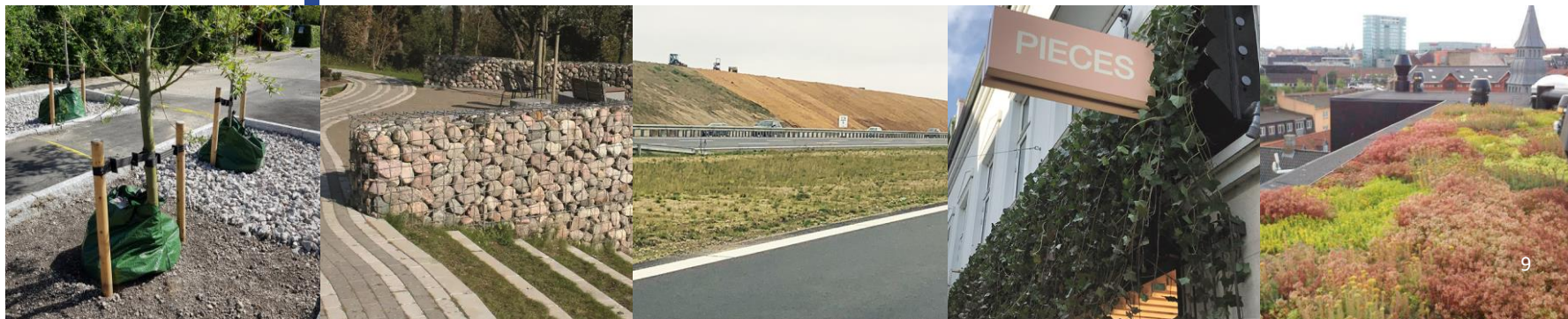
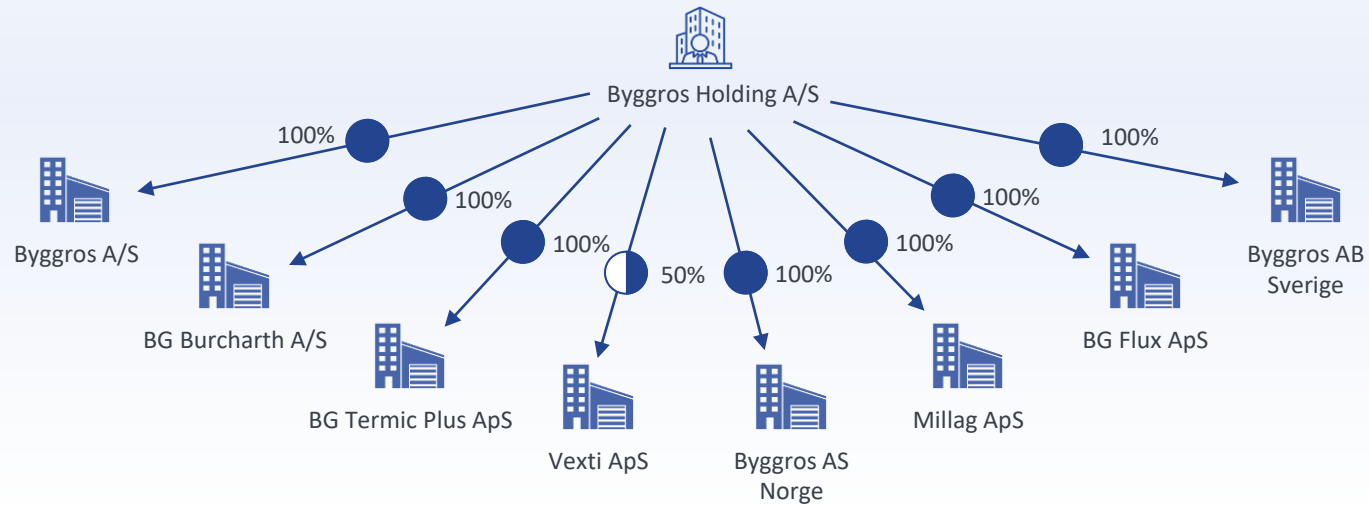
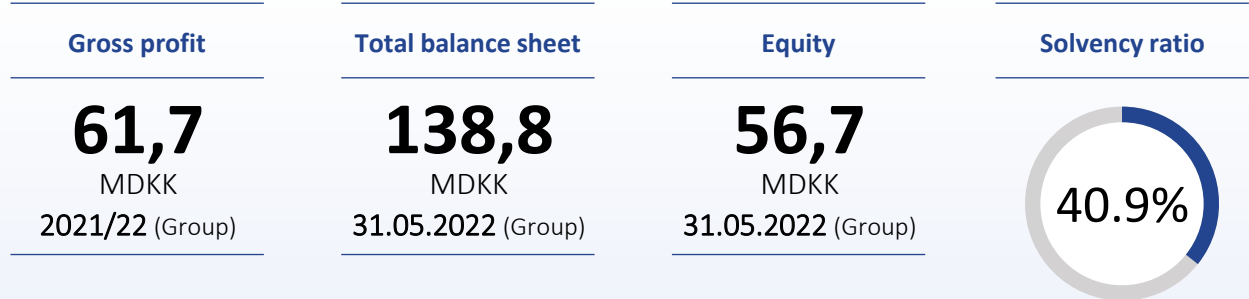
BG group is a growing environmentally friendly company group that focuses on sustainable and innovative solutions for the construction industry in the Nordic countries.

BG group consists of nine companies. Byggros Holding A/S is the administration company of the other eight sales companies that sell construction material to the construction industry in Denmark, Sweden and Norway.

Furthermore, technical articles, CO₂-reducing heating solutions, different types of plastic membranes and customized growth media are sold.

BG Flux ApS is the e-commerce company of the group and sells products from Byggros A/S, BG Burcharth A/S and BG Termic Plus ApS.

BG group was founded in 2008 but its roots reach back to 1924. Today, the BG group's domicile is in Odense. The number of employees in the entire group is approximately 85.



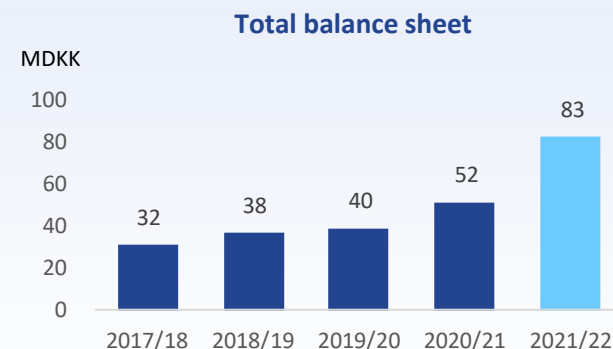
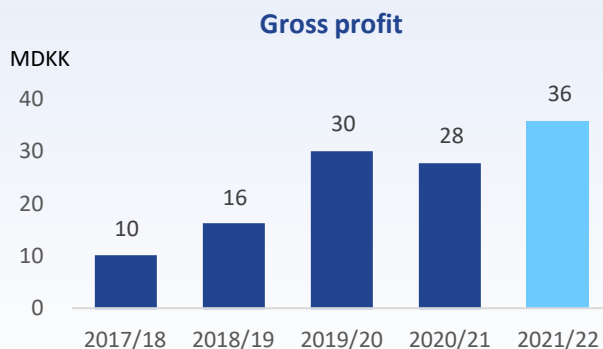
Superwood has created the world's best board; not only beautiful, but durable and sustainable in every aspect

Superwood A/S manufactures sustainable wooden solutions for claddings, fences and terraces. The products are characterized in that they have a unique and environmentally friendly impregnation, a multiplied durability and minimal maintenance.

The company was founded on the purpose of creating something that did not already exist based on a unique process technology and a fully automated plant.

We succeeded in creating a durable and sustainable alternative to conventional vacuum- and pressure impregnation – without heavy metals and with minimum use of wood impregnation products. We are still the only company worldwide that masters this technology.

Gross profit	Total balance sheet	Equity	Solvency ratio
35,7 MDKK 2021/22	83,0 MDKK 31.05.2022	43,8 MDKK 31.05.2022	52.8%



Gamekeeper & Buhls Jagtrejser A/S creates unique tours and experiences

Gamekeeper & Buhls Jagtrejser A/S is a hunting company that focuses on the customer's interest in hunting. At Gamekeeper & Buhls, our dedicated and experienced team customizes hunting tours and we offer a wide range of amazing hunting tours.

We aim to ensure that our customers have a fantastic experience, from overnight stay and meals to the actual hunt. We have selected hunting preserves that we have checked and approved ourselves.

Gross profit

2,7
MDKK
2021/22

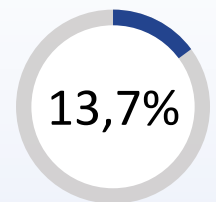
Total balance sheet

11,8
MDKK
31.05.2022

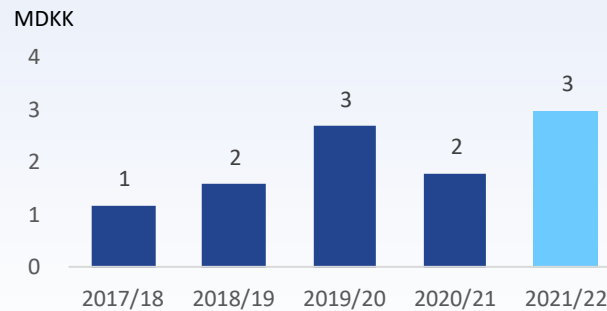
Equity

1,6
MDKK
31.05.2022

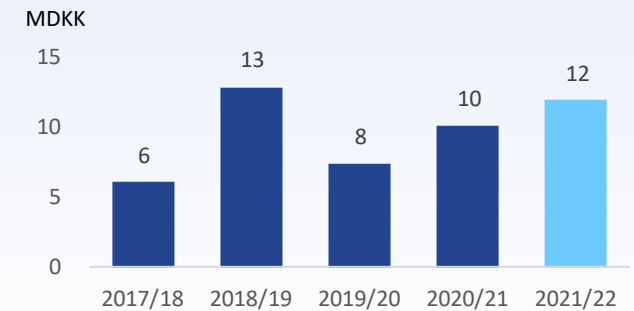
Solvency ratio



Gross profit



Total balance sheet



The CJ Holding group is socially responsible

Statutory report on corporate social responsibility

The company's business model

The group's main activities are steel production for among other things wind turbine towers, production of woodwares and sale of plant technical products.

The group works with technologically specialized products that, to a high degree, are environmentally friendly.

The company's corporate social responsibility policies

The group recognizes the UN's and ILO's declarations of human rights, labour rights, environment and anti-corruption. Written guidelines and the development of systems and procedures to help comply with this are not fully implemented.

Environmental and climatic policies

The group's activities take place in accordance with environmental approvals received.

The group wants to reduce the environment and climate impact as much as possible through relevant investment in new technology and production of products that have a positive impact on the environment when used.

There is a focus on increasing the use of LED lighting in the group's production facilities just like purchased electricity is produced by wind turbines. The group's production facilities are equipped with own biofuel plant which to a high degree uses residual products from the group's production of woodwares in the process.

By focusing on sustainability, Superwood A/S is both EPD and FSC® certified and provides eco-friendly woodwares and future-proof solutions.

The BG Byggros group has kept up with the green development and is today a specialized wholesaler within the construction industry with a large focus on environmentally friendly products and solutions.

Welcon A/S produces steel structures primarily for wind turbine towers. Today, the installed base over the past 10 years produces more than 37,000 GW annually equaling approximately the annual electricity use of 7 million private households.

Social policies

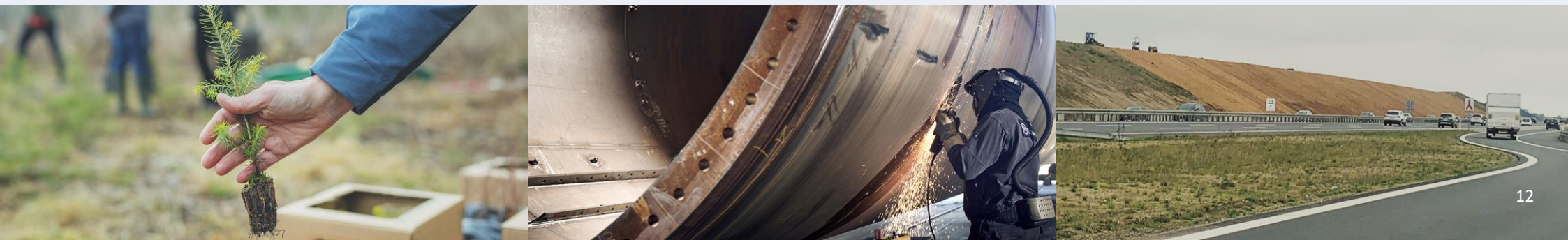
The group wants to ensure a good working environment and handle absence due to sickness to prevent that the employees are worn out. Furthermore, the group strives to give people who find themselves on the edge of the labour market a chance through various introduction courses. We strive to achieve a goal of 0.3 % absence due to work related accidents. This year we achieved 0.32 % which is close to our goal and a decrease compared to last year. The decrease is caused by increased focus and implementing numerous activities. Regarding absence due to sickness our goal is 3.0 % and the achieved level was 5.30 %. This is a decrease compared to last year. The decrease is due to less impact this year from covid-19.

Human right policies

The group does not accept violations of human rights in its own companies or in terms of suppliers. This is ensured through relevant and responsible supplier management.

Anti-corruption and bribery policies

The group does not accept corruption or bribery.



Our goal is an equal gender distribution in the top management

Statutory disclosure of the under-represented gender

Gender representation in management

The group strives to achieve an equal gender distribution in the group's top management. The board of directors consists of three people, namely the group's owners and lawyer.

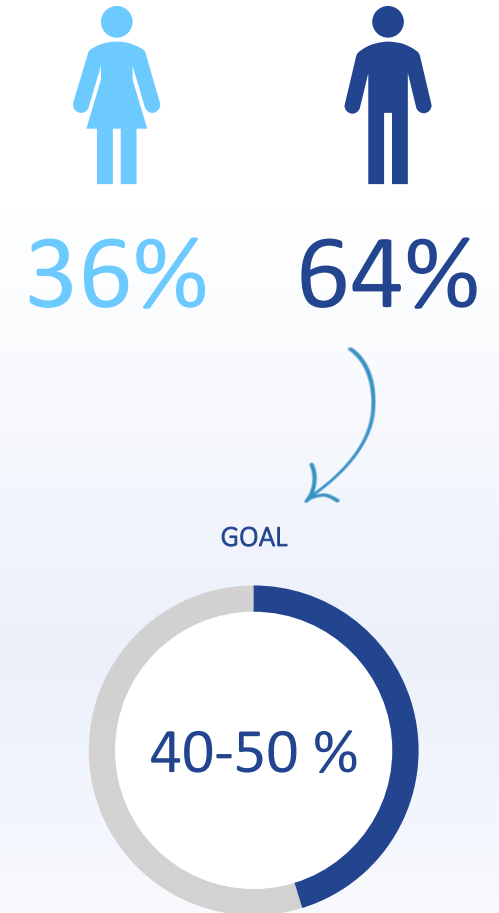
It is not possible to achieve an equal gender distribution with the current number of board members. A more equal distribution requires a replacement of a board member which is not planned. The board of directors expects that it will be possible to achieve a more equal gender distribution in the board of directors over the next 10-15 years.

In terms of other levels of management, the group's policy is to reach 40-50% as regards the under-represented gender. The current distribution is approximately 36% as regards the under-represented gender, which is close to the goal. The increase from 31% last year is mainly due to establishing new departments focusing on marketing and CSR.

The group aims to increase the percentage of the under-represented gender by:

- Maintaining a personnel policy that makes the group interesting regardless of gender.
- Recruiting relevant candidates of both genders for management jobs.
- Training relevant and future managers.

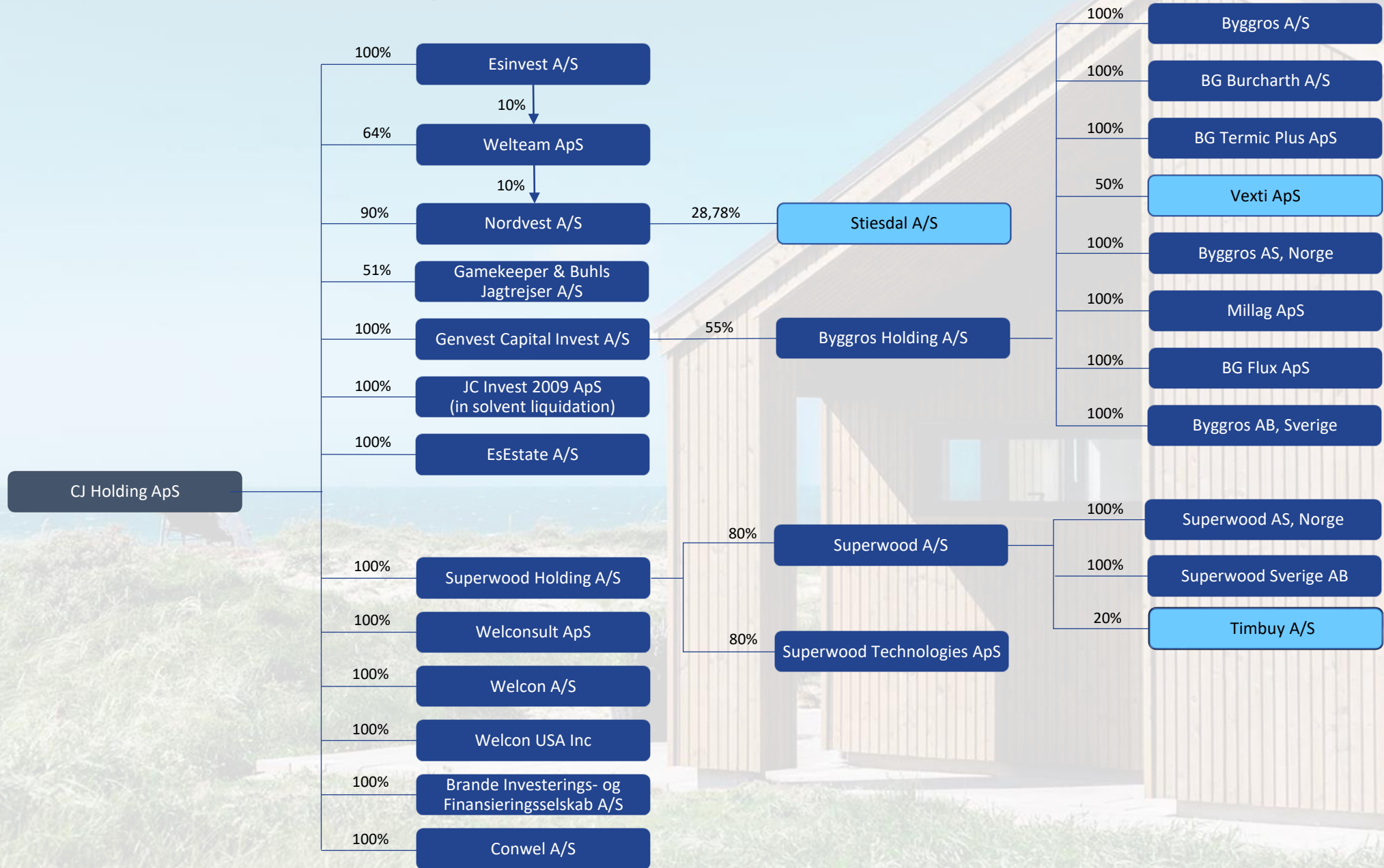
GENDER DISTRIBUTION IN TOP MANAGEMENT





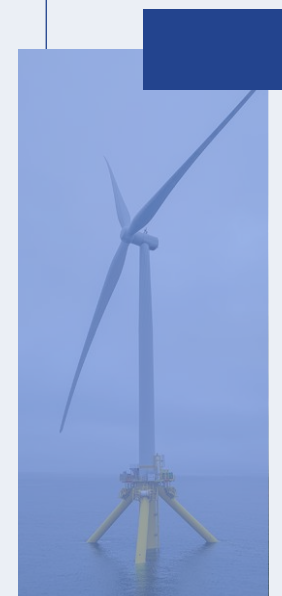
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Group structure at CJ Holding



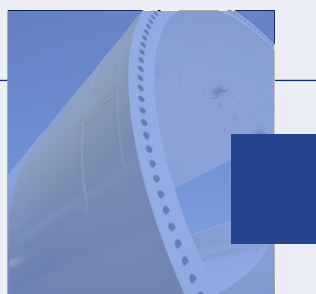
Income statement 1 June 2021 – 31 May 2022

	Note	Group		Parent company	
		2021/22	2020/21	2021/22	2020/21
		DKK'000	DKK'000	DKK'000	DKK'000
Revenue	1	1,084,307	1,059,224	14,001	8,157
Other operating income		4,940	3,481	0	0
Raw materials and consumables		(502,733)	(567,433)	0	0
Other external expenses		(120,193)	(97,757)	(5,405)	(4,762)
Gross profit		466,321	397,515	8,596	3,395
Staff costs	2	(336,468)	(307,230)	(13,475)	(5,973)
Profit/loss before amortisation/ depreciation and impairment losses		129,853	90,285	(4,879)	(2,578)
Depreciation, amortisation and impairment of intangible assets and property, plant and equipment		(22,492)	(33,240)	0	0
Other operating costs		(297)	0	0	0
Profit/loss before net financials		107,064	57,045	(4,879)	(2,578)
Income from investments in subsidiaries		0	0	78,803	279,585
Income from investments in associates		646	705	0	0
Income from investments in participating interests		0	238,601	0	0
Financial income	3	2,861	2,464	2,761	1,124
Financial costs	4	(7,137)	(4,052)	(1,972)	(1,291)
Profit/loss before tax		103,434	294,763	74,713	276,840
Tax on profit for the year	5	(19,552)	(10,789)	893	599
Profit/loss before minority interests		83,882	283,974	75,606	277,439
Minority interests' share of net profit of subsidiaries		(8,276)	(6,535)		
Profit/loss for the year		75,606	277,439		
Distribution of profit	6				



Balance sheet at 31 May 2022

	Note	Group		Parent company	
		2022 DKK'000	2021 DKK'000	2022 DKK'000	2021 DKK'000
Assets					
Completed development projects		4,056	1,951	0	0
Acquired patents		805	0	0	0
Goodwill		13,623	17,091	0	0
Intangible assets	7	18,484	19,042	0	0
Land and buildings		293,759	304,122	0	0
Prepayments for property, plant and equipment		114,737	6,137	0	0
Plant and machinery		104,400	73,432	0	0
Other fixtures and fittings, tools and equipment		15,688	9,831	0	0
Leasehold improvements		15,165	0	0	0
Property, plant and equipment in progress		5,163	10,494	0	0
Tangible assets	8	548,912	404,016	0	0



Balance sheet at 31 May 2022 (continued)

	Note	Group		Parent company	
		2022	2021	2022	2021
		DKK'000	DKK'000	DKK'000	DKK'000
Assets					
Investments in subsidiaries	9	0	0	871,350	769,589
Participating interests	10	410,890	410,890	0	0
Investments in associates	11	1,832	1,186	0	0
Receivables from subsidiaries		0	0	40,936	0
Other receivables		8,136	7,968	0	0
Deposits		2,179	154	0	0
Fixed asset investments		423,037	420,198	912,286	769,589
Total non-current assets		990,433	843,256	912,286	769,589
Raw materials and consumables		11,169	6,214	0	0
Work in progress		146,328	66,254	0	0
Finished goods and goods for resale		64,305	51,548	0	0
Prepayments for goods		14,278	0	0	0
Stocks		236,080	124,016	0	0



Balance sheet at 31 May 2022 (continued)

	Note	Group		Parent company	
		2022	2021	2022	2021
		DKK'000	DKK'000	DKK'000	DKK'000
Assets					
Trade receivables		187,605	262,449	0	0
Receivables from group entities		0	0	7,498	21,686
Receivables from associates		0	2,482	0	0
Other receivables		10,800	7,604	2,609	5,745
Deferred tax asset	12	0	9,061	0	0
Corporation tax		0	0	41	0
Joint taxation contributions receivable		0	0	26,959	21,268
Prepayments	13	10,357	4,102	2,096	651
Receivables		208,762	285,698	39,203	49,350
Current asset investments	14	9,987	11,698	9,987	0
Securities		9,987	11,698	9,987	0
Cash at bank and in hand		48,464	13,924	24,688	23
Total current assets		503,293	435,336	73,878	49,373
Total assets		1,493,726	1,278,592	986,164	818,962



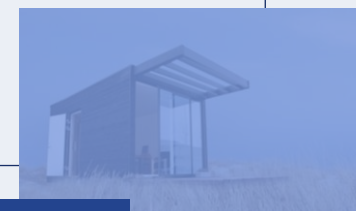
Balance sheet at 31 May 2022



	Note	Group		Parent company	
		2022 DKK'000	2021 DKK'000	2022 DKK'000	2021 DKK'000
Equity and liabilities					
Share capital		4,000	4,000	4,000	4,000
Reserve for net revaluation under the equity method		294,885	294,239	334,566	292,427
Reserve for current value of hedging		15	(898)	0	0
Retained earnings		475,968	421,125	436,302	422,039
Non-controlling interests		30,844	25,263	0	0
Equity	15	805,712	743,729	774,868	718,466
Provision for deferred tax	12	4,250	0	443	119
Other provisions	16	4,187	2,202	0	0
Total provisions		8,737	2,202	443	119
Banks		389	455	0	0
Mortgage loans		185,539	122,892	0	0
Corporation tax		3,138	14,042	3,138	14,042
Joint taxation contributions payable		0	0	3,986	5,624
Other payables		19,742	19,650	0	0
Total non-current liabilities	17	208,808	157,039	7,124	19,666

Balance sheet at 31 May 2022 (continued)

	Note	Group		Parent company	
		2022	2021	2022	2021
		DKK'000	DKK'000	DKK'000	DKK'000
Equity and liabilities					
Short-term part of long-term debt	17	7,828	8,494	0	0
Other credit institutions		32,851	42,936	0	9,481
Prepayments received from customers		3,184	3,010	0	0
Trade payables		266,370	169,972	726	3,997
Payables to group entities		0	0	184,637	57,775
Payables to associates		350	0	0	0
Corporation tax		0	46	0	0
Joint taxation contributions payable		0	0	2,226	0
Other payables	14	127,804	130,405	16,140	9,458
Deferred income	18	32,385	20,759	0	0
Total current liabilities		470,769	375,622	203,729	80,711
Total liabilities		679,577	532,661	210,853	100,377
Total equity and liabilities		1,493,726	1,278,592	986,164	818,962
Contingent liabilities	19				
Mortgages and collateral	20				
Related parties and ownership structure	21				
Fee to auditors appointed at the general meeting	22				



Statement of changes in equity

Group	Share capital	Reserve for net revaluation under the equity method	Reserve for current value of hedging	Retained earnings	Proposed extra-ordinary dividend	Non-controlling interests	Total
Equity at 1 June 2021	4,000	1,061	(898)	421,125	0	25,263	450,551
Net effect from change of accounting policy	0	293,178	0	0	0	0	293,178
Adjusted equity at 1 June 2021	4,000	294,239	(898)	421,125	0	25,263	743,729
Exchange rate adjustment	0	0	0	(117)	0	(93)	(210)
Extraordinary dividend paid	0	0	0	0	(20,000)	0	(20,000)
Change in minority shares	0	0	0	0	0	(3,340)	(3,340)
Fair value adjustment of hedging instruments	0	0	913	0	0	738	1,651
Net profit/loss for the year	0	646	0	54,960	20,000	8,276	83,882
Equity at 31 May 2022	4,000	294,885	15	475,968	0	30,844	805,712



Statement of changes in equity (continued)

Parent company	Share capital	Reserve for net revaluation under the equity method	Retained earnings	Proposed extra- ordinary dividend	Total
Equity at 1 June 2021	4,000	0	421,288	0	425,288
Net effect from change of accounting policy	0	292,427	751	0	293,178
Adjusted equity at 1 June 2021	4,000	292,427	422,039	0	718,466
Extraordinary dividend paid	0	0	0	(20,000)	(20,000)
Exchange rate adjustment	0	(117)	0	0	(117)
Fair value adjustment of hedging instruments	0	913	0	0	913
Net profit/loss for the year	0	41,343	14,263	20,000	75,606
Equity at 31 May 2022	4,000	334,566	436,302	0	774,868

Cashflow statement 1 June 2021 – 31 May 2022

	Note	Group	
		2021/22 TDKK	2020/21 TDKK
Net profit/loss for the year		83,882	45,373
Adjustments	23	45,674	44,912
Change in working capital	24	61,757	(102,253)
Cash flows from operating activities before financial income and expenses		191,313	(11,968)
Interest income and similar income		2,861	2,464
Interest expenses and similar charges		(7,137)	(4,052)
Cash flows from ordinary activities		187,037	(13,556)
Corporation tax paid		(17,523)	(2,992)
Cash flows from operating activities		169,514	(16,548)
Purchase of intangible assets		(3,096)	(1,796)
Purchase of property, plant and equipment		(192,257)	(65,322)
Fixed asset investments made etc		0	(61,833)
Sale of intangible assets		0	45
Sale of property, plant and equipment		32,292	324
Change in minority shares		(3,350)	(7,972)
Adjustment deposits, receivables		(2,193)	1,141
Cash flows from investing activities		(168,604)	(135,413)

Cashflow statement 1 June 2021 – 31 May 2022 (continued)

	Note	Group	
		2021/22	2020/21
		TDKK	TDKK
Repayment of loans from credit institutions		(17,260)	(85)
Raising of mortgage loans		79,264	46,916
Dividend paid		(20,000)	0
Cash flows from financing activities		42,004	46,831
Change in cash and cash equivalents		42,914	(105,130)
Cash at bank and in hand		13,924	94,597
Current asset investments		11,698	9,912
Overdraft facility		(42,936)	(16,693)
Cash and cash equivalents		(17,314)	87,816
Cash and cash equivalents		25,600	(17,314)
Analysis of cash and cash equivalents:			
Cash at bank and in hand		48,464	13,924
Current asset investments		9,987	11,698
Overdraft facility		(32,851)	(42,936)
Cash and cash equivalents		25,600	(17,314)

Notes to the annual report

	Group		Parent company	
	2021/22	2020/21	2021/22	2020/21
	DKK'000	DKK'000	DKK'000	DKK'000
1 Revenue				
Wind turbine industry	708,872	740,107	0	0
Facility technical products	217,428	207,397	0	0
Travel activities	16,731	6,683	0	0
Other revenue	5,137	5,768	0	0
Wood products	136,139	99,269	0	0
Intra-group revenue	0	0	14,001	8,157
Total revenue	1,084,307	1,059,224	14,001	8,157
2 Staff costs				
Wages and salaries	301,261	275,830	11,786	5,043
Pensions	21,671	20,723	1,412	794
Other social security costs	4,245	3,844	213	21
Other staff costs	9,291	6,833	64	115
	336,468	307,230	13,475	5,973
Including remuneration to the executive and supervisory boards	2,100	1,900	2,100	1,900
Average number of employees	564	541	14	6

Notes to the annual report

	Group		Parent company	
	2021/22	2020/21	2021/22	2020/21
	DKK'000	DKK'000	DKK'000	DKK'000
3 Financial income				
Interest received from group entities	0	0	1,817	1,082
Other financial income	2,861	2,464	944	42
	2,861	2,464	2,761	1,124
4 Financial costs				
Financial expenses to group entities	0	0	1,281	1,254
Other financial expenses	7,137	4,052	691	37
	7,137	4,052	1,972	1,291
5 Tax on profit for the year				
Current tax for the year	6,068	17,041	(1,217)	(633)
Deferred tax for the year	13,361	(5,631)	324	34
Adjustment of deferred tax concerning previous years	123	(621)	0	0
	19,552	10,789	(893)	(599)
6 Distribution of profit				
Extraordinary dividend for the year	20,000	0	20,000	0
Reserve for net revaluation under the equity method	646	705	41,343	292,427
Retained earnings	54,960	276,734	14,263	(14,988)
	75,606	277,439	75,606	277,439

Notes to the annual report

7 Intangible assets

Group	Completed development projects	Acquired patents	Goodwill
Cost at 1 June 2021	8,965	0	93,387
Additions for the year	2,291	805	0
Cost at 31 May 2022	11,256	805	93,387
Impairment losses and amortisation at 1 June 2021	7,014	0	76,296
Amortisation for the year	186	0	3,468
Impairment losses and amortisation at 31 May 2022	7,200	0	79,764
Carrying amount at 31 May 2022	4,056	805	13,623



Notes to the annual report

8 Tangible assets

Group	Land and buildings	Prepayments for property, plant and equipment	Plant and machinery	Other fixtures and fittings, tools and equipment	Leasehold improve- ments	Property, plant and equipment in progress
Cost at 1 June 2021	519,281	6,137	296,012	22,461	0	10,494
Exchange rate adjustment	(7)	0	0	(1)	0	0
Additions for the year	20,650	113,390	44,497	8,414	15,554	10,248
Disposals for the year	(23,131)	(4,790)	(31,997)	(524)	0	(15,579)
Cost at 31 May 2022	516,793	114,737	308,512	30,350	15,554	5,163
Revaluations at 1 June 2021	6,726	0	0	0	0	0
Revaluations for the year	(6,726)	0	0	0	0	0
Revaluations at 31 May 2022	0	0	0	0	0	0
Impairment losses and depreciation at 1 June 2021	221,885	0	222,580	12,630	0	0
Exchange rate adjustment	(2)	0	0	(1)	0	0
Depreciation for the year	9,049	0	6,934	2,466	389	0
Reversal of impairment and depreciation of sold assets	(7,898)	0	(25,402)	(433)	0	0
Impairment losses and depreciation at 31 May 2022	223,034	0	204,112	14,662	389	0
Carrying amount at 31 May 2022	293,759	114,737	104,400	15,688	15,165	5,163
Value of leased assets	0	13,151	0	0	0	0

Notes to the annual report

8 Tangible assets (Continued)

Parent company	Other fixtures and fittings, tools and equipment
Cost at 1 June 2021	255
Cost at 31 May 2022	255
Impairment losses and depreciation at 1 June 2021	255
Impairment losses and depreciation at 31 May 2022	255
Carrying amount at 31 May 2022	0



Notes to the annual report

Parent company	Parent company	
	2022	2021
	DKK'000	DKK'000
9 Investments in subsidiaries		
Cost at 1 June 2021	477,162	477,162
Exchange rate adjustment	6	0
Additions for the year	63,064	0
Disposals for the year	(3,420)	0
Cost at 31 May 2022	<u>536,812</u>	<u>477,162</u>
Revaluations at 1 June 2021	292,427	(10,200)
Disposals for the year	(37,669)	0
Exchange rate adjustment	(123)	(68)
Net effect from change of accounting policy	0	293,178
Net profit/loss for the year	78,803	40,984
Received dividend	0	(30,000)
Fair value adjustment of hedging instruments for the year	913	244
Other equity movements, net	0	(1,738)
Equity investments with negative net asset value amortised over receivables	187	27
Revaluations at 31 May 2022	<u>334,538</u>	<u>292,427</u>
Carrying amount at 31 May 2022	<u>871,350</u>	<u>769,589</u>

Notes to the annual report

Group

Investments in subsidiaries are specified as follows:

Name	Registered office	Ownership interest
Esinvest A/S	Vejle	100%
EsEstate A/S	Vejle	100%
Welcon A/S	Vejle	100%
Welcon USA Inc	Delaware	100%
Nordvest A/S	Vejle	97.4%
JC Invest 2009 A/S (in solvent liquidation)	Vejle	100%
Conwel A/S	Vejle	100%
Welconsult ApS	Vejle	100%
Welteam ApS	Vejle	74%
Brande Investerings- og Finansieringsselskab A/S	Vejle	100%
Gamekeeper & Buhls Jagtrejser A/S	Vejle	51%
Superwood Holding A/S	Vejle	100%
Superwood A/S	Silkeborg	80%
Superwood Technologies ApS	Ikast-Brande	80%
Superwood AS, Norge	Spydeberg	80%
Superwood Sverige AB	Malmø	80%
Genvest Capital Invest A/S	Vejle	100%
Byggros Holding A/S	Odense	55%
Byggros A/S	Odense	55%
BG Burcharth A/S	Odense	55%
BG Termic Plus ApS	Odense	55%
Millag ApS	Odense	55%
BG Flux ApS	Odense	55%
Byggros AS, Norge	Oslo	55%
Byggros AB, Sverige	Malmø	55%

Notes to the annual report

	Group		Parent company	
	2022	2021	2022	2021
	DKK'000	DKK'000	DKK'000	DKK'000
10 Participating interests				
Cost at 1 June 2021	117,712	55,878	0	0
Net effect from merger and acquisition	0	(4,470)	0	0
Additions for the year	0	66,304	0	0
Cost at 31 May 2022	<u>117,712</u>	<u>117,712</u>	<u>0</u>	<u>0</u>
Revaluations at 1 June 2021	293,178	0	0	0
Net effect from change of accounting policy	0	54,577	0	0
Fair value adjustment for the year	0	238,601	0	0
Revaluations at 31 May 2022	<u>293,178</u>	<u>293,178</u>	<u>0</u>	<u>0</u>
Carrying amount at 31 May 2022	<u>410,890</u>	<u>410,890</u>	<u>0</u>	<u>0</u>

The fair value is determined based on transactions made and generally accepted valuation methods and reasonable estimates made on the basis of non-observable market information based on future cash flows the participating interest is expected to generate discounted with a WACC. A change in the expected cash flow in the participating interest or a change in the required rate of return may have a significant effect on the fair value. An increase of 1 % in the required rate of return will change the value by DKK (36) million while a decrease of 1 % will change the value by DKK 42 million.

Group

Investments in participating interests are specified as follows:

<u>Name</u>	<u>Registered office</u>	<u>Ownership interest</u>
Stiesdal A/S	Odense	28.78%

Notes to the annual report

	Group		Parent company	
	2022 DKK'000	2021 DKK'000	2022 DKK'000	2021 DKK'000
11 Investments in associates				
Cost at 1 June 2021	125	125	0	0
Cost at 31 May 2022	125	125	0	0
Revaluations at 1 June 2021	1,061	356	0	0
Net profit/loss for the year	646	705	0	0
Revaluations at 31 May 2022	1,707	1,061	0	0
Carrying amount at 31 May 2022	1,832	1,186	0	0

Group

Investments in associates are specified as follows:

<u>Name</u>	<u>Registered office</u>	<u>Ownership interest</u>
Vexti ApS	Odense	50%
TIMBUY A/S	Viborg	20%

Notes to the annual report

	Group		Parent company	
	2022 DKK'000	2021 DKK'000	2022 DKK'000	2021 DKK'000
12 Provision for deferred tax				
Provision for deferred tax at 1 June 2021	(9,061)	(3,430)	119	85
Deferred tax recognised in income statement	13,361	(5,631)	324	34
Deferred tax recognised in equity	(50)	0	0	0
Provision for deferred tax at 31 May 2022	4,250	(9,061)	443	119
Provisions for deferred tax on:				
Intangible assets	737	144	0	0
Property, plant and equipment	(3,326)	(3,462)	0	0
Fixed asset investments	0	0	(18)	(24)
Inventories	7,868	2,060	0	0
Prepayments/deferred income	1,417	12	461	143
Provisions	(1,063)	(4,763)	0	0
Tax loss carry-forward	(1,383)	(3,052)	0	0
Transferred to deferred tax asset	0	9,061	0	0
	4,250	0	443	119
Deferred tax asset				
Calculated tax asset	0	9,061	0	0
Carrying amount	0	9,061	0	0

Notes to the annual report

15 Equity

The share capital consists of 4,000 shares of a nominal value of DKK 1 thousand. No shares carry any special rights.

The share capital has developed as follows:

	<u>2021/22</u>	<u>2020/21</u>	<u>2019/20</u>	<u>2018/19</u>	<u>2017/18</u>
	DKK'000	DKK'000	DKK'000	DKK'000	DKK'000
Share capital at 1 June 2021	4,000	4,000	3,365	3,365	3,365
Additions for the year	0	0	635	0	0
Share capital	4,000	4,000	4,000	3,365	3,365

16 Other provisions

Warranty provisions

Carrying amount at 31 May 2022

	<u>Group</u>		<u>Parent company</u>	
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	DKK'000	DKK'000	DKK'000	DKK'000
Warranty provisions	4,187	2,202	0	0
Carrying amount at 31 May 2022	4,187	2,202	0	0

Notes to the annual report

17 Long-term debt

Group	Debt at 1 June 2021	Debt at 31 May 2022	Instalment next year	Debt outstanding after 5 years
Banks	0	389	0	0
Mortgage loans	0	185,539	7,825	150,439
Corporation tax	0	3,138	0	0
Joint taxation contributions payable	14,042	0	0	0
Other payables	0	19,742	0	0
	14,042	208,808	7,825	150,439

Parent Company	Debt at 1 June 2021	Debt at 31 May 2022	Instalment next year	Debt outstanding after 5 years
Corporation tax	14,042	3,138	0	0
Joint taxation contributions payable	5,624	3,986	0	0
	19,666	7,124	0	0

18 Deferred income

Deferred income consists of payments received in respect of income in subsequent financial years.



Notes to the annual report

19 Contingent liabilities

Parent company

The company has entered into operating leases with a total commitment as of 31 May 2022 of DKK 901 thousand. DKK 398 thousand is due within one year.

The company is part of a joint VAT registration with its subsidiaries, EsInvest A/S, Conwel A/S, EsEstate A/S, Brande Investerings- og Finansieringsselskab A/S, Superwood Holding A/S, Welcon A/S, Nordvest A/S, Welconsult ApS and Genvest Capital Invest A/S and is jointly and severally liable with the other companies for the payment of VAT.

The company is part of the CJ Holding cash pool arrangement. All participant in the cash pool arrangement are jointly and severally liable. As of 31 May 2022 the net balance in the cash pool arrangement amounts to DKK 24,672 thousand.

The company is as management company jointly taxed with other Danish group entities, and jointly and severally liable with other jointly taxed entities for payment of income taxes as well as for payment of withholding taxes on dividends, interest and royalties.

Group

The group is part of disputes, which are not expected to incur additional obligations than what has been recognized as of 31 May 2022.

The group has entered into operating leases with a total commitment as of 31 May 2022 of DKK 16,792 thousand. DKK 5,900 thousand is due within one year.



Notes to the annual report



20 Mortgages and collateral

Parent company

The company has issued a surety to the banks as a security for the bank debt for the subsidiaries Welcon A/S, Brande Investering- og Finansieringsselskab A/S and Conwel A/S.

The company and the subsidiary Gamekeeper & Buhls Jagtrejser A/S have provided a guarantee of DKK 900 thousand in favour of the Travel Guarantee Fund.

Land and buildings at a carrying amount of DKK 351,748 thousand at 31 May 2022 have been provided as security for mortgage debt totalling DKK 193,364 thousand as well as shares in Byggros Holding A/S' subsidiaries at a booked value of DKK 70,766 thousand. In addition to this, the company charge includes production facilities and machinery belonging to the properties.

As security for bank debt, the group has issued owner's mortgages, totalling DKK 225,991 thousand in some of the land and buildings. The land and buildings included have a booked value of DKK 252,183 thousand as of 31 May 2022.

As security for debt to credit institutions, the group has granted a charge on current and future acquisitions in accordance with the rules on company charge of DKK 55,142 thousand. The pledged assets' book value is DKK 462,624 thousand at 31 May 2022.

21 Related parties and ownership structure

Transactions

The company has chosen only to disclose transactions which have not been conducted on an arm's length basis in accordance with section 98c(7) of The Danish Financial Statements Act.

The parent company has made a contribution to Nordvest A/S of DKK 60.5 million.

Notes to the annual report

	Group		Parent company	
	2021/22	2020/21	2021/22	2020/21
	DKK'000	DKK'000	DKK'000	DKK'000
22 Fee to auditors appointed at the general meeting				
Roesgaard:				
Audit fee	828	842	140	140
Other assurance engagements	20	10	0	0
Tax advisory services	147	108	0	93
Non-audit services	783	63	0	12
	1,778	1,023	140	245

	Group	
	2021/22	2020/21
	DKK'000	DKK'000
23 Cash flow statement - adjustments		
Financial income	(2,861)	(2,464)
Financial costs	7,137	4,052
Depreciation, amortisation and impairment losses	22,492	33,240
Income from investments in associates	(646)	(705)
Tax on profit for the year	19,552	10,789
	45,674	44,912
24 Cash flow statement - change in working capital		
Change in inventories	(112,064)	20,669
Change in receivables	67,875	(186,259)
Change in trade payables, etc.	105,946	63,337
	61,757	(102,253)

Accounting policies

The annual report of CJ Holding ApS for 2021/22 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C.

The annual report for 2021/22 is presented in DKK thousand.

Changes in accounting policies

The management has decided to change accounting policies as regards measurement of participating interests so that participating interests in future are measured at fair value. The management has assessed that the changes will provide a more true and fair view of the company's consolidated financial statements.

Comparative figures have been adjusted in connection with the changes in accounting policies.

The accumulated effect of the changes in accounting policies is recognised directly in equity at the beginning of the year, which is increased by DKK 293,2 million. The value adjustment is recognised by DKK 238,6 million in the results for 2020/21 as income from investments in subsidiaries in the parent company and income from investments in participating interests in the group. The changes in accounting policies have no effects on profit or loss for the year.

The accounting policies are otherwise consistent with those of last year.

Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including amortisation, depreciation

and impairment losses, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the group and the parent company and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the group and the parent company and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. On subsequent recognition, assets and liabilities are measured as described below for each individual accounting item.

Certain financial assets and liabilities are measured at amortised cost using the effective interest method. Amortised cost is calculated as the historic cost less any installments and plus/less the accumulated amortisation of the difference between the cost and the nominal amount.

On recognition and measurement, allowance is made for predictable losses and risks which occur before the annual report is presented and which confirm or invalidate matters existing at the balance sheet date.

Consolidated financial statements

The consolidated financial statements comprise the parent company CJ Holding ApS and subsidiaries in which the parent company, directly or indirectly, holds more than 50% of the voting rights or otherwise has a controlling interest. Entities in which the Group holds be-

tween 20% and 50% of the voting rights and over which it exercises significant influence, but which it does not control, are considered associates or participating interests, cf. the group chart.

The consolidated financial statements are prepared as a consolidation of the parent company's and subsidiaries' financial statements by aggregating uniform accounting items. On consolidation, intra-group income and expenses, holdings of shares, intra-group balances and dividends as well as realised and unrealised gains and losses on intra-group transactions are eliminated.

Investments in subsidiaries are set off against the proportionate share of the subsidiaries' fair value of net assets and liabilities at the acquisition date.

Entities acquired or formed during the year are recognised in the consolidated financial statements from the date at which control is obtained. Entities sold during the year are recognised in the consolidated income statement until the date of disposal. Comparative figures are not restated for acquisitions or disposals.

Business combinations are recognised according to the booked value method. Comparative figures are not adjusted.

Minority interests

In the consolidated financial statements, the items of subsidiaries are recognised in full. The minority interests' proportionate share of subsidiaries' profit/loss and equity is presented separately under appropriation of profit and in a main item under equity.

Accounting policies

Income statement

Segment information

Information is provided on business segments. The segment information is provided in consideration of the group's accounting policies, risks and management control. The group only operates within one market.

Segment assets comprise assets that are used directly in the segment's revenue-producing activities.

Segment liabilities comprise liabilities resulting from the segment's operations, including trade payables and other payables.

Revenue

Income from the sale of goods for resale and finished goods is recognised in the income statement, provided that the transfer of risk, usually on delivery to the buyer, has taken place and that the income can be measured reliably and is expected to be received.

Revenue is measured at fair value of the agreed consideration excluding VAT and taxes charged on behalf of third parties. Revenue is net of all types of discounts granted.

Raw materials and consumables

Costs of raw materials and consumables include the raw materials and consumables used in generating the year's revenue.

Other operating income

Other operating income comprises items of a secondary nature relative to the company's activities, including gains on the sale of intangible assets and items of property, plant and equipment.

Other external expenses

Other external expenses include expenses related to distribution, sale, advertising, administration, premises, bad debts, payments under operating leases, etc.

Staff costs

Staff costs include wages and salaries, including compensated absence and pensions, as well as other social security contributions, etc. made to the entity's employees. The item is net of refunds made by public authorities.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise the year's amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts that relate to the financial year. Net financials include interest income and expenses, financial expenses relating to finance leases, realised and unrealised capital/exchange gains and losses on securities, liabilities and foreign currency transactions,

amortisation of financial assets and liabilities and surcharges and allowances under the Danish Tax Prepayment Scheme, etc.

Income from investments in subsidiaries, associates and participating interests

The proportionate share of the profit/loss for the year of subsidiaries and associates is recognised in the parent company's income statement after full elimination of intra-group profits/losses.

Dividend from participating interests is recognised in the financial year in which the dividend is declared.

Tax on profit for the year

The parent company is subject to the Danish rules on compulsory joint taxation of the Group's Danish subsidiaries. Subsidiaries participate in the joint taxation arrangement from the time when they are included in the consolidated financial statements and until the time when they withdraw from the consolidation.

The parent company acts as management company for all jointly taxed entities and, in its capacity as such, pays all income taxes to the Danish tax authorities.

On payment of joint taxation contributions, the current Danish income tax is allocated between the jointly taxed entities in proportion to their taxable income. Entities with tax losses receive joint taxation contributions from entities that have been able to use tax losses to reduce their own taxable profits.

Accounting policies

Tax for the year, which comprises the current tax charge for the year and changes in the deferred tax charge, is recognised in the income statement as regards the portion that relates to the profit/loss for the year and directly in equity as regards the portion that relates to entries directly in equity.

Balance sheet

Intangible assets

Goodwill

Acquired goodwill is measured at cost less accumulated amortisation and impairment losses.

Goodwill is amortised over the expected useful economic life based on management's experience from each individual business segment. Goodwill is amortised on a straight-line basis over the amortisation period, which is 5-20 years. The amortisation period is fixed based on the assessment that the strategically acquired entities have a strong market position and a long-term earnings profile.

Software

Software is measured at cost less accumulated amortisation and impairment losses. Software is amortised over the expected economic life. The amortisation period is usually 3-6 years.

The useful life and residual value are re-assessed annually. A change is accounted for as an accounting estimate, and the impact on amortisation/depreciation is recognised going forward.

Tangible assets

Items of land and buildings, plant and machinery and fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

The depreciable amount is cost less the expected residual value at the end of the useful life. Land is not depreciated.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use.

Where individual components of an item have different useful lives, and the individual component is a significant part of the total cost, the cost is divided into separate components, which are depreciated separately.

Straight-line depreciation is provided on the basis of the following estimated useful lives of the assets:

	Useful life
Buildings	10-50 years
Plant and machinery	5-25 years
Other fixtures and fittings, tools and equipment	2-5 years

The useful life and residual value are re-assessed annually. A change is accounted for as an accounting estimate, and the impact on amortisation/depreciation is recognised going forward.

Gains or losses from the disposal of property, plant and equipment are recognised in the income statement as other operating income or other operating expenses, respectively.

Investments in subsidiaries, associates and participating interests

Investments in subsidiaries and associates are measured at the proportionate share of the net asset value of the entities, calculated on the basis of the group's accounting policies, plus or less unrealised intra-group gains or losses and plus or less any remaining value of positive or negative goodwill stated according to the purchase method. The company uses the equity method as consolidation method.

Participating interests are recognised at cost and are after initial recognition measured at fair value. The fair value is determined based on accepted valuation methods and reasonable estimates made on the basis of non-observable market information and on the basis of previous transactions made between independent parties. Fair value adjustment is taken to the income statement.

Investments in subsidiaries and associates with a negative net asset value are measured at DKK 0, and the carrying amount of any receivables from these entities is reduced to the extent that they are considered irrecoverable. If the parent company has a legal or constructive obligation to cover a deficit that exceeds the receivable, the balance is recognised under provisions.

Accounting policies

Net revaluations of investments in subsidiaries and associates are taken to the net revaluation reserve according to the equity method in so far as that the carrying amount exceeds the cost. Dividends from subsidiaries which are expected to be declared before the annual report of CJ Holding ApS is adopted are not taken to the net revaluation reserve.

Acquirees are accounted for using the purchase method, see the above description of consolidated financial statements and calculation of goodwill.

Investments in participating interests that are not associates are recognised and measured at cost.

Other investments

Deposits are measured at amortised cost.

Impairment of fixed assets

The carrying amount of intangible assets, items of property, plant and equipment and investments in subsidiaries, associates and participating interests is tested annually for impairment, other than what is reflected through normal amortisation and depreciation.

Where there is evidence of impairment, an impairment test is performed for each individual asset or group of assets. Write-down is made to the lower of the recoverable amount and the carrying amount.

The recoverable amount is the higher of the net present value and the value in use less expected costs to sell. The net present value is determined as the present value of the anticipated net cash flows from the use of the asset or group of assets and the anticipated net cash flows

from the disposal of the asset or group of assets after the end of their useful life.

Stocks

Stocks are measured at cost using the FIFO method. Where the net realisable value is lower than the cost, inventories are recognised at this lower value.

The cost of goods for resale, raw materials and consumables comprises the purchase price plus delivery costs.

The cost of finished goods and work in progress includes the cost of raw materials, consumables, direct cost of labour and production/production overheads.

Production overheads include the indirect cost of materials, wages and salaries as well as maintenance and depreciation of production machinery, buildings and equipment and expenses relating to plant administration and management. Borrowing costs are not recognised in the cost.

The net realisable value of stocks is calculated as the expected selling price less direct costs of completion and expenses incurred to effect the sale. The net realisable value is determined taking into account marketability, obsolescence and expected selling price movements.

Receivables

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired. If there is objective evidence that an individual receivable is impaired, an impairment loss for that individual asset is recognised.

Contract work in progress

Contract work in progress is measured at the selling price of the work performed. The selling price is measured by reference to the stage of completion at the balance sheet date and the expected aggregate income from the individual work in progress. The stage of completion is determined as the share of the expenses incurred relative to the expected total expenses for the individual work in progress.

Where the selling price of work in progress cannot be estimated reliably, the selling price is measured at the lower of costs incurred and net realisable value.

The individual work in progress is recognised in the balance sheet under receivables or payables. Net assets comprise the sum of work in progress where the selling price of the work performed exceeds invoicing on account. Net liabilities comprise the sum of work in progress where invoicing on account exceeds the selling price.

Selling costs and costs incurred in securing contracts are recognised in the income statement as incurred.

Prepayments

Prepayments recognised under 'Current assets' comprises expenses incurred concerning subsequent financial years.

Securities and investments

Securities and investments, which consist of listed shares and bonds, are measured at fair value at the balance sheet date. Non-listed securities are measured at fair value on the basis of the estimated value in use.

Accounting policies

Cash and cash equivalents

Cash and cash equivalents comprise cash and deposits at banks.

Equity

Dividends

Proposed dividends are disclosed as a separate item under equity. Dividends are recognised as a liability when declared by the annual general meeting of shareholders.

Provisions

Provisions comprise expected expenses relating to service and warranty commitments, etc. Provisions are recognised when, as a result of a past event, the group has a legal or constructive obligation and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

Provisions - except for provisions for deferred tax - are measured at net asset value.

Warranty commitments include expenses for remedial action within the warranty period of 1-5 years. The warranty period for wind turbine towers and foundations is 5 years. Provisions for warranty commitments are measured and recognised based on experience gained from guarantee work. Provisions with an expected maturity of more than one year from the balance sheet date are discounted using a rate that reflects the risk and maturity of the liability.

Income tax and deferred tax

As management company, CJ Holding ApS is liable for payment of the subsidiaries' corporate income taxes to the tax authorities.

Current tax liabilities and current tax receivables are recognised in the balance sheet as the estimated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and tax paid on account.

The company and all its Danish group entities are taxed on a joint basis. The current income tax charge is allocated between the jointly taxed entities relative to their taxable income. Tax losses are allocated based on the full absorption method. The jointly taxed entities are eligible for the Danish Tax Prepayment Scheme.

Joint taxation contributions payable and receivable are recognised in the balance sheet as 'Joint taxation contributions receivable' or 'Joint taxation contributions payable'.

Deferred tax is measured according to the liability method in respect of temporary differences between the carrying amount of assets and liabilities and their tax base, calculated on the basis of the planned use of the asset and settlement of the liability, respectively. Deferred tax is measured at net realisable value.

Adjustment is made to deferred tax resulting from elimination of unrealised intra-group profits and losses.

Deferred tax assets, including the tax base of tax losses allowed for carry forward, are measured at the value to which the asset is expected to be realised, either as a set-off against tax on future income or as a set-off against deferred tax liabilities within the same legal tax entity. Any deferred net tax assets are measured at net realisable value.

Liabilities

Financial liabilities are recognised on the raising of the loan at the proceeds received net of transaction costs incurred. On subsequent recognition, the financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest method. Accordingly, the difference between the net proceeds and the nominal value is recognised in the income statement over the term of the loan.

Mortgage debt is thus measured at amortised cost, which for cash loans corresponds to the outstanding debt. For bond loans, amortised cost corresponds to an outstanding debt calculated as the underlying cash value of the loan at the time of borrowing, adjusted by amortisation of the value adjustment of the loan at the time of borrowing.

Other liabilities, which include trade payables, payables to group entities and other payments, are measured at amortised cost, which is usually equivalent to nominal value.

Deferred income

Deferred income recognised under 'Current liabilities' comprises payments received concerning income in subsequent financial years.

Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as financial income or financial expenses. If foreign currency

Accounting policies

instruments are considered cash flow hedges, any unrealised value adjustments are taken directly to a fair value reserve under 'Equity'.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

Foreign subsidiaries are considered separate entities. The income statements are translated at the average exchange rates for the month, and the balance sheet items are translated at the exchange rates at the balance sheet date. Foreign exchange differences arising on translation of such entities opening equity at closing rate and on translation of the income statements from the exchange rates at the transaction date to closing rate are taken directly to 'Equity' in the consolidated financial statements.

Derivative financial instruments

On initial recognition in the balance sheet, derivative financial instruments are measured at cost and subsequently at fair value. Fair value is determined by means of accepted valuation methods and reasonable estimates are based on unobservable market information. Positive and negative fair values of derivative financial instruments are included in 'Other receivables' or 'Other payables', respectively.

Fair value adjustments of derivative financial instruments designated as and qualifying for hedging of future cash flows are recognised in other receivables or other payables and in the fair value reserve under 'Equity'.

Cash flow statement

The cash flow statement shows the group's cash flows for the year, broken down under cash flows from operating, investing and financing activities, the year's changes in cash and cash equivalents and the group's cash and cash equivalents at the beginning and at the end of the year.

The cash flow effect of additions and disposals of entities is shown separately under cash flows from investing activities. The cash flow statement includes cash flows from acquired entities from the time of acquisition, and cash flows from sold entities are included until the date of sale.

Cash flows from operating activities

Cash flows from operating activities are stated as the group's profit or loss for the year, adjusted for non-cash operating items, changes in working capital and paid income taxes.

Cash flows from investing activities

Cash flows from investing activities comprise payments related to the acquisition and sale of entities and activities as well as intangible assets, property, plant and equipment and investments.

Cash flows from financing activities

Cash flows from financing activities comprise costs relating to the raising of loans, repayment of interest-bearing debt and payment of dividends to shareholders.

Cash and cash equivalents

Cash and cash equivalents comprise cash and short-term securities whose remaining life is less than three months and which are readily convertible into cash and which are subject only to insignificant risks of changes in value.

Financial highlights

Definitions of financial ratios.

EBIT margin:

$$\frac{\text{Profit/loss before financials} \times 100}{\text{Revenue}}$$

Return on assets:

$$\frac{\text{Profit/loss before financials} \times 100}{\text{Average assets}}$$

Solvency ratio:

$$\frac{\text{Equity, end of year} \times 100}{\text{Total assets at year-end}}$$

Company details

The company	CJ Holding ApS Vejlevej 270 7323 Give
	CVR no.: 17 08 80 76 Reporting period: 1 June 2021 – 31 May 2022 Domicile: Vejle
Board of Directors	Carsten Risvig Pedersen, chairman Jens Risvig Pedersen Morten Breum-Leer
Executive board	Jens Risvig Pedersen
Auditors	Roesgaard Godkendt Revisionspartnerselskab Sønderbrogade 16 8700 Horsens
Bankers	Danske Bank

Statement by management on the annual report

The board of directors and executive board have today discussed and approved the annual report of CJ Holding ApS for the financial year 1 June 2021 – 31 May 2022.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and parent financial statements give a true and fair view of the company and the group financial position at 31 May 2022 and of the results of the group and the company operations and consolidated cash flows for the financial year 1 June 2021 – 31 May 2022.

In our opinion, management's review includes a fair review of the matters dealt with in the management's review.

Management recommends that the annual report should be approved by the company in general meeting.

Give, 15 September 2022

Executive board

Jens Risvig Pedersen
CEO

Board of Directors

Carsten Risvig Pedersen Jens Risvig Pedersen Morten Breum-Leer
Chairman

Independent auditor's report

To the shareholders of CJ Holding ApS

Opinion

We have audited the consolidated financial statements and the parent company financial statements of CJ Holding ApS for the financial year 1 June 2021 - 31 May 2022, which comprise income statement, balance sheet, statement of changes in equity, notes and summary of significant accounting policies, for both the group and the parent company as well as consolidated cash flow statement. The consolidated financial statements and the parent company financial statements are prepared under the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the group and the parent company's financial position at 31 May 2022 and of the results of the group and the parent company's operations and consolidated cash flows for the financial year 1 June 2021 - 31 May 2022 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and parent company" section of our report. We are independent of the group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical

responsibilities in accordance with these requirements and IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the consolidated financial statements and the financial statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements, that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements and the parent company financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and parent company financial statements, management is responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the consolidated financial statements and parent company financial statements unless management either intends to liquidate the group or the company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements and parent company financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and parent company financial statements as a whole are free from material misstatement, whether due to fraud or

error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance. But is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent company financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and parent company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's and the parent company's internal control.

Independent auditor's report

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the consolidated financial statements and parent company financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's and the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and parent company financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group and the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the consolidated financial statements and parent company financial statements, including the disclosures, and whether the consolidated financial statements and parent company financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

- Obtain sufficient and appropriate audit evidence regarding the financial information for the group's entities or business activities to express an opinion on the consolidated financial statements. We are responsible for directing, supervising and conducting the audit of the group. We alone are responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on management's review

Management is responsible for management's review.

Our opinion on the consolidated financial statements and parent company financial statements does not cover management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and parent company financial statements, our responsibility is to read management's review and, in doing so, consider whether management's review is materially inconsistent with the consolidated financial statements and parent company financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that management's review is in accordance with the consolidated financial statements and parent company financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of management's review.

Horsens, 15 September 2022

Roesgaard

Godkendt Revisionspartnerselskab
CVR no. 37 54 31 28

Søren Roesgaard

State Authorised
Public Accountant
MNE no. mne33225

Michael Mortensen

State Authorised
Public Accountant
MNE no. mne34108

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