



CCL Label A/S  
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DK-8900 Randers

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CCL Label A/S  
Annual report 2015

The annual report was presented and approved at the  
Company's annual general meeting

on 24/5 20 16

  
chairman

## **Contents**

Statement by the Board of Directors and the Executive Board	2
Independent auditor's report	3
Management's review	5
Company details	5
Financial highlights	6
Operating review	7
Financial statements 1 January – 31 December	8
Accounting policies	8
Income statement	14
Balance sheet	15
Notes	17

## Statement by the Board of Directors and the Executive Board

The Board of Directors and the Executive Board have today discussed and approved the annual report of CCL Label A/S for the financial year 1 January – 31 December 2015.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's assets, liabilities and financial position at 31 December 2015 and of the results of the Company's operations for the financial year 1 January – 31 December 2015.

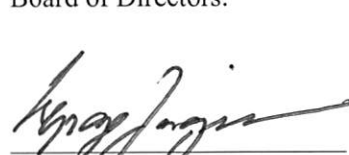
Further, in our opinion, the Management's review gives a fair review of the development in the Company's activities and financial matters, of the results for the year and of the Company's financial position.

We recommend that the annual report be approved at the annual general meeting.

Randers, 24 May 2016  
Executive Board:

  
Tommy Damsgaard Nielsen  
CEO


Board of Directors:

  
Svend Lynge Jørgensen  
Chairman

  
Claus Christensen

  
Tommy Damsgaard Nielsen

  
Brian Vilstrup Beier

  
Michael Helge Unold



## **Independent auditor's report**

**To the shareholders of CCL Label A/S**

### **Independent auditor's report on the financial statements**

We have audited the financial statements of CCL Label A/S for the financial year 1 January – 31 December 2015. The financial statements comprise accounting policies, income statement, balance sheet and notes. The financial statements are prepared in accordance with the Danish Financial Statements Act.

#### ***Management's responsibility for the financial statements***

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control that Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### ***Auditor's responsibility***

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing and additional requirements under Danish audit regulation. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our audit has not resulted in any qualification.



## Independent auditor's report

### *Opinion*

In our opinion, the financial statements give a true and fair view of the Company's assets, liabilities and financial position at 31 December 2015 and of the results of the Company's operations for the financial year 1 January – 31 December 2015 in accordance with the Danish Financial Statements Act.

### **Statement on the Management's review**

In accordance with the Danish Financial Statements Act, we have read the Management's review. We have not performed any further procedures in addition to the audit of the financial statements. On this basis, it is our opinion that the information provided in the Management's review is consistent with the financial statements.


Aarhus, 24 May 2016

**KPMG**

Statsautoriseret Revisionspartnerselskab  
CVR no. 25 57 81 98



Steffen S. Hansen  
State Authorised  
Public Accountant



Michael Mortensen  
State Authorised  
Public Accountant

## **Management's review**

### **Company details**

CCL Label A/S  
Tjærbyvej 90  
DK-8900 Randers

Telephone:	+45 87 10 87 10
Website:	<a href="http://www.cclabel.dk">www.cclabel.dk</a>
E-mail:	<a href="mailto:mail.randers@cclabel.dk">mail.randers@cclabel.dk</a>
CVR no.:	15 51 24 15
Established:	27 February 1960
Registered office:	Randers
Financial year:	1 January – 31 December

### **Board of Directors**

Svend Lyng Jørgensen  
Claus Christensen  
Tommy Damsgaard Nielsen  
Brian Vilstrup Beier  
Michael Helge Unold

### **Executive Board**

Tommy Damsgaard Nielsen

### **Auditor**

KPMG  
Statsautoriseret Revisionspartnerselskab  
Bredskifte Allé 13  
DK-8210 Aarhus V

### **Annual general meeting**

The annual general meeting will be held on 24 May 2016.

## Management's review

### Financial highlights

DKK'000	2015	2014	2013	2012	2011
Gross profit	71,593	82,509	79,632	57,524	70,150
Ordinary operating profit	27,662	38,533	35,078	23,934	36,855
Profit from financial income and expenses	27,457	37,957	35,512	25,006	37,869
<b>Profit for the year</b>	<b>21,062</b>	<b>28,567</b>	<b>27,397</b>	<b>18,750</b>	<b>28,377</b>
Total assets	114,340	123,754	150,216	165,930	171,487
Investment in property, plant and equipment	9,403	12,952	2,976	7,580	8,484
<b>Equity</b>	<b>70,820</b>	<b>74,758</b>	<b>101,190</b>	<b>111,793</b>	<b>115,043</b>
Return on invested capital	24.2%	31.1%	23.4%	14.4%	21.5%
Return on equity	28.9%	32.5%	25.7%	16.5%	23.4%
Solvency ratio	61.9%	60.4%	67.4%	67.4%	67.1%
<b>Average number of full-time employees</b>	<b>176</b>	<b>186</b>	<b>181</b>	<b>173</b>	<b>182</b>

Financial ratios are calculated in accordance with the Danish Society of Financial Analysts' guidelines on the calculation of financial ratios "Recommendations and Financial Ratios 2015". For terms and definitions, please see the accounting policies.

## **Management's review**

### **Operating review**

#### **Principal activities of the Company**

The Company is primarily engaged in the production and sale of labels.

#### **Development in activities and financial position**

Profit for 2015 was in line with expectations due to the activity level being down on 2014.

#### **Outlook**

For the 2016 financial year, gross profit and profit are expected to be up on 2015.

#### **Risks**

##### ***Currency risks***

Operations are primarily settled in DKK, EUR and SEK. Foreign exchange fluctuations are deemed not to have any significant impact on results.

##### **Environment**

The Company has maintained its certifications according to ISO 14001.

##### **Intellectual capital**

The primary intellectual resources of CCL Label A/S are the employees and their knowledge.

##### **Product development**

CCL Label A/S has maintained product development as a high priority and has developed several new products during the year. Product development partly takes place in cooperation with the customers and partly on our own in order to secure a successful outcome of the developed products.



## **Financial statements 1 January – 31 December**

### **Accounting policies**

The annual report of CCL Label A/S for 2015 has been presented in accordance with the provisions applying to reporting class C medium-sized entities under the Danish Financial Statements Act.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

With reference to exemption clause in the Danish Financial Statements Act, the Company has chosen not to prepare a cash flow statement. The cash flows for the Company are included in the cash flow statement of CCL Industries Inc., Willowdale, Ontario, Canada.

### **Foreign currency translation**

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rates at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables, payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

Non-current assets acquired in foreign currencies are translated at the exchange rates at the transaction date.

### **Income statement**

#### **Gross profit**

In accordance with section 32 of the Danish Financial Statements Act, revenue and production costs are aggregated in the financial statement caption "Gross profit".

#### **Revenue**

Revenue is recognised in the income statement provided that invoicing, delivery and transfer of risk to the buyer has taken place before year end and that the income can be reliably measured and is expected to be received. Revenue is measured ex VAT, taxes and discounts in relation to the sale.

#### **Production costs**

Production costs comprise costs, including depreciation, amortisation, wages and salaries incurred to generate revenue for the year. Such costs include direct and indirect costs for raw materials and consumables, wages and salaries, rent and leases and depreciation of plant.

## **Financial statements 1 January – 31 December**

### **Accounting policies**

#### **Distribution costs**

Costs incurred in distributing goods sold during the year and in conducting sales campaigns, etc., during the year are recognised as distribution costs. Also, costs relating to sales staff advertising, exhibition and depreciation are recognised as distribution costs.

#### **Administrative expenses**

Administrative expenses comprise expenses incurred during the year for expenses for Management and administration, including administrative staff, office premises and office expenses, and depreciation and amortisation.

#### **Other operating income and costs**

Other operating income and costs comprise items secondary to the principal activities of the entity.

#### **Financial income and expenses**

Financial income and expenses comprise interest income and expense, realised and unrealised gains and losses on securities, payables and transactions denominated in foreign currencies, amortisation of financial assets and liabilities as well as surcharges and refunds under the on-account tax scheme, etc.

#### **Tax on profit/loss for the year**

The Company is covered by the Danish rules on compulsory joint taxation of the CCL Group's Danish companies. Subsidiaries form part of the joint taxation from the date on which they are included in the consolidated financial statements and up to the date when they exit the consolidation.

The parent company, Syrinx ApS, is the administrative company for the joint taxation and consequently settles all corporation tax payments with the tax authorities.

Current Danish corporation tax is allocated by the settlement of joint taxation contribution between the jointly taxed companies in proportion to their taxable income. In this relation, companies with tax loss carry-forwards receive joint taxation contributions from companies that have used these losses to reduce their own taxable profits.

Tax for the year comprises current tax for the year and changes in deferred tax, including changes in tax rates. The tax expense relating to the profit/loss for the year is recognised in the income statement at the amount attributable to the profit/loss for the year and directly in equity at the amount attributable to entries directly in equity.

## Financial statements 1 January – 31 December

### Accounting policies

#### Balance sheet

##### Goodwill

On initial recognition, intangible assets are measured at cost. Amortisation is provided on a straight-line basis over 10 years.

Goodwill has arisen in connection with strategic acquisition, and therefore, goodwill is amortised over 10 years on the basis of Management's experience in the relevant area of business.

Gains and losses on the disposal of goodwill are determined as the difference between the selling price less selling costs and the carrying amount at the date of disposal.

##### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date on which the asset is available for use.

Depreciation is provided on a straight-line basis over the expected useful lives of the assets. The expected useful lives are as follows:

Buildings	25-40 years
Plant and machinery	3-10 years
Fixtures and fittings, tools and equipment	3-10 years
Leasehold improvements	2-5 years

Depreciation is recognised in the income statement as production costs, distribution costs and administrative expenses, respectively.

Depreciation and gain/losses on disposals of property, plant and equipment are recognised.

##### Impairment of non-current assets

The carrying amount of intangible assets and property, plant and equipment is subject to an annual test for indications of impairment losses other than the decrease in value reflected by depreciation or amortisation.

Impairment tests are conducted of individual assets or groups of assets when there is an indication that they may be impaired. Write-down is made to the recoverable amount if this is lower than the carrying amount.

The recoverable amount is the higher of an asset's net selling price and its value in use. The value in use is determined as the present value of the expected net cash flows from the use of the asset or the group of assets.

## **Financial statements 1 January – 31 December**

### **Accounting policies**

#### **Balance sheet**

##### **Leases**

On initial recognition, leases for non-current assets that transfer substantially all risks and rewards incident to ownership to the Company (finance leases) are recognised in the balance sheet at the lower of fair value and the net present value of future lease payments. When the net present value is calculated, the interest rate implicit in the lease or the incremental borrowing rate is used as the discount factor. Assets held under finance leases are subsequently depreciated as the Company's other non-current assets.

The capitalised lease obligation is recognised in the balance sheet as a liability at amortised cost, allowing the interest element of the lease payment to be recognised in the income statement over the term of the lease.

All other leases are operating leases. Payments relating to operating leases and other leases are recognised in the income statement over the term of the lease. The Company's total obligation relating to operating leases and other leases is disclosed as contractual obligations, etc.

##### **Inventories**

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value.

Goods for resale and raw materials and consumables are measured at cost, comprising purchase price plus delivery costs.

Finished goods and work in progress are measured at cost, comprising the cost of raw materials, consumables, direct wages and salaries as well as indirect production costs. Indirect production overheads comprise indirect materials and wages and salaries as well as the maintenance of depreciation of production machinery, buildings and equipment as well as factory administration and management. Borrowing costs are not included in cost.

The net realisable value of inventories is calculated as the sales amount less costs of completion and costs necessary to make the sale and is determined taking into account marketability, obsolescence and development in expected selling price.

##### **Receivables**

Receivables are measured at amortised cost. Write-down is made for bad debt losses based on an individual assessment of receivables.

##### **Prepayments**

Prepayments comprise prepayment of costs incurred relating to subsequent financial years.

## Financial statements 1 January – 31 December

### Accounting policies

#### Corporation tax and deferred tax

In accordance with the joint taxation rules, the liability of the subsidiaries for the payment of corporation taxes to the tax authorities is settled concurrently with the payment of joint taxation contribution to the administrative company.

Joint taxation contributions receivable and payable are recognised in the balance sheet under balances with group entities.

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax value of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affect in either profit/loss for the year or tax able income. Where alternative tax rules can be applied to determine the tax value, deferred tax is measured based on the planned use of the asset or settlement of the liability, respectively.

Deferred tax assets, including the tax value of tax loss carry-forwards are recognised under receivables at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity and jurisdiction.

Adjustment is made to deferred tax resulting from the elimination of unrealised intra-group profits and losses.

Deferred tax is measured in accordance with the tax rules and at the tax rates applicable in the respective countries at the balance sheet date when the deferred tax is expected to crystallise as current tax.

#### Liabilities other than provisions

Financial liabilities are recognised at the date of borrowing at the net proceeds received less transaction costs paid. In subsequent periods, the financial liabilities are measured at amortised cost, corresponding to the capitalised value using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan.

Other liabilities are measured at net realisable value.

## **Financial statements 1 January – 31 December**

### **Accounting policies**

### **Financial ratios**

Financial ratios are calculated in accordance with the Danish Society of Financial Analysts' guidelines on the calculation of financial ratios "Recommendations and Financial Ratios 2015".

The financial ratios have been calculated as follows:

Return on invested capital	$\frac{\text{Operating profit/loss} \times 100}{\text{Total assets}}$
Return on equity	$\frac{\text{Profit/loss after tax} \times 100}{\text{Average equity}}$
Solvency ratio	$\frac{\text{Equity at year end} \times 100}{\text{Total equity and liabilities at year end}}$

## Financial statements 1 January – 31 December

### Income statement

	Note	2015	2014
<b>Gross profit</b>		71,592,741	82,509,434
Distribution costs	1	-14,001,413	-12,788,317
Administrative expenses	1	-29,929,210	-31,188,122
<b>Operating profit</b>		27,662,118	38,532,995
Financial income	2	268,075	384,747
Financial expenses	3	-472,823	-960,319
<b>Profit before tax</b>		27,457,370	37,957,423
Tax on profit for the year	4	-6,395,405	-9,390,105
<b>Profit for the year</b>		<u>21,061,965</u>	<u>28,567,318</u>
<b>Proposed profit appropriation</b>			
Retained earnings		8,761,965	3,567,318
Proposed dividends for the financial year		12,300,000	25,000,000
		<u>21,061,965</u>	<u>28,567,318</u>

## Financial statements 1 January – 31 December

### Balance sheet

	Note	2015	2014
<b>ASSETS</b>			
<b>Non-current assets</b>			
<b>Intangible assets</b>			
Goodwill	5	1,554,828	1,749,181
		1,554,828	1,749,181
<b>Property, plant and equipment</b>			
Land and buildings	6	15,001,331	15,729,629
Plant and machinery		32,312,707	36,086,529
Fixtures and fittings, tools and equipment		3,009,349	1,772,771
Leasehold improvements		49,709	0
Non-current assets under construction		50,172	4,321,020
		50,423,268	57,909,949
<b>Investments</b>			
Deposit		873,652	867,722
		873,652	867,722
<b>Total non-current assets</b>		52,851,748	60,526,852
<b>Current assets</b>			
<b>Inventories</b>			
Raw materials and consumables		6,302,562	6,608,311
Work in progress		2,115,898	2,675,625
Finished goods and goods for resale		802,692	1,145,083
		9,221,152	10,429,019
<b>Receivables</b>			
Trade receivables		32,181,178	32,938,005
Amounts owed by group entities		7,115,323	3,045,738
Other receivables		153,881	310,361
Prepayments		1,486,851	1,309,009
		40,937,233	37,603,113
<b>Cash at bank and in hand</b>		11,329,887	15,195,037
<b>Total current assets</b>		61,488,272	63,227,169
<b>TOTAL ASSETS</b>		114,340,020	123,754,021



## Financial statements 1 January – 31 December

### Balance sheet

	Note	2015	2014
<b>EQUITY AND LIABILITIES</b>			
<b>Equity</b>	7		
Share capital		12,000,000	12,000,000
Retained earnings		46,519,674	37,757,709
Proposed dividends		12,300,000	25,000,000
<b>Total equity</b>		<b>70,819,674</b>	<b>74,757,709</b>
<b>Provisions</b>			
Deferred tax	4	3,857,017	4,675,777
<b>Total provisions</b>		<b>3,857,017</b>	<b>4,675,777</b>
<b>Liabilities other than provisions</b>			
<b>Non-current liabilities other than provisions</b>			
Trade payables		13,837,165	12,409,154
Amounts owed to group entities		1,728,159	4,611,173
Other payables		24,098,005	27,300,208
		39,663,329	44,320,535
<b>Total liabilities other than provisions</b>		<b>39,663,329</b>	<b>44,320,535</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>114,340,020</b>	<b>123,754,021</b>
<b>Contingent items, etc.</b>	8		
<b>Mortgages and collateral</b>	9		

## Financial statements 1 January – 31 December

### Notes

	2015	2014
<b>1 Staff costs</b>		
Wages and salaries	81,967,692	86,146,251
Pensions	5,814,801	6,408,400
Other social security costs	570,866	602,584
	88,353,359	93,157,235
Staff costs are recognised as follows in the financial statements:		
Production	64,017,108	69,883,634
Distribution	9,748,649	9,026,122
Administration	14,587,602	14,247,479
	88,353,359	93,157,235
Hereof salaries to the Executive Board and the Board of directors	3,057,243	2,726,169
Average number of employees	176	186
<b>2 Financial income</b>		
Interest income, banks	3,197	3,505
Interest received from group entities	0	316,386
Other financial income	3,523	30,000
Foreign exchange gains	261,355	34,856
	268,075	384,747
<b>3 Financial expenses</b>		
Interest expense, banks	22,501	26,355
Interest paid to group entities	0	20,316
Foreign exchange losses	239,037	774,855
Other financial expenses	211,285	138,793
	472,823	960,319

## Financial statements 1 January – 31 December

### Notes

	2015	2014
<b>4 Tax on profit for the year</b>		
Current tax for the year	7,214,165	10,173,214
Deferred tax adjustment for the year	-818,760	-783,109
	6,395,405	9,390,105
 Deferred tax:		
Deferred tax at 1 January	4,675,777	5,458,886
Deferred tax for the year	-818,760	-783,109
	3,857,017	4,675,777

The provision for deferred tax relates to deferred tax on goodwill, property, plant and equipment and inventories.

<b>5 Intangible assets</b>	Goodwill
Cost at 1 January 2015	1,943,534
Cost at 31 December 2015	1,943,534
Impairment losses and amortisation at 1 January 2015	-194,353
Amortisation	-194,353
Impairment losses and amortisation at 31 December 2015	-388,706
<b>Carrying amount at 31 December 2015</b>	<b>1,554,828</b>

## Financial statements 1 January – 31 December

### Notes

#### 6 Property, plant and equipment

	Land and buildings	Plant and machinery	Fixtures and fittings, tools and equipment	Lease- hold improve- ments	Non-current assets under construction
Cost at 1 January 2015	41,081,119	183,948,173	15,920,013	3,024,699	4,321,020
Additions	81,924	7,036,879	2,284,551	55,922	0
Disposals	-350,000	-1,540,662	-1,711,273	0	-4,270,848
<b>Cost at 31 December 2015</b>	<b>40,813,043</b>	<b>189,444,390</b>	<b>16,493,291</b>	<b>3,080,621</b>	<b>50,172</b>
Depreciation and impairment losses at 1 January 2015	-25,351,490	-147,861,644	-14,147,242	-3,024,699	0
Disposals	310,333	1,496,819	1,660,466	0	0
Depreciation	-770,555	-10,766,858	-997,166	-6,213	0
Depreciation and impairment losses at 31 December 2015	-25,811,712	-157,131,683	-13,483,942	-3,030,912	0
<b>Carrying amount at 31 December 2015</b>	<b>15,001,331</b>	<b>32,312,707</b>	<b>3,009,349</b>	<b>49,709</b>	<b>50,172</b>

#### 7 Equity

	Share capital	Retained earnings	Proposed dividends	Total
Balance at 1 January 2015	12,000,000	37,757,709	25,000,000	74,757,709
Dividends distributed	0	0	-25,000,000	-25,000,000
Profit for the year	0	8,761,965	12,300,000	21,061,965
<b>Equity at 31 December 2015</b>	<b>12,000,000</b>	<b>46,519,674</b>	<b>12,300,000</b>	<b>70,819,674</b>

#### Share capital

	2015	2014
The share capital is specified:		
One share of a nominal amount of DKK 3,000,000	3,000,000	3,000,000
One share of a nominal amount of DKK 2,700,000	2,700,000	2,700,000
One share of a nominal amount of DKK 300,000	300,000	300,000
One share of a nominal amount of DKK 6,000,000	6,000,000	6,000,000
	<b>12,000,000</b>	<b>12,000,000</b>

All shares carry equal rights.

## **Financial statements 1 January – 31 December**

### **Notes**

#### **8 Contingent items, etc.**

At the balance sheet date, operating lease liabilities amounted to DKK 1,234 thousand, whereof DKK 760 thousand falls due within the initial year. The leases have periods of interminability of up to 36 months.

At the balance sheet date, rental obligations amounted to DKK 3,935 thousand for the period of interminability. The tenancy agreement comes with a period of interminability of up to 12 months.

The Company is jointly taxed with its parent company, Syrinx ApS. As a wholly-owned subsidiary, the Company has joint and several unlimited liability for Danish corporation taxes and withholding taxes on dividends, interest and royalties within the joint taxation entity. Any subsequent corrections of joint taxation income or withholding taxes may entail an increase in the Company's liability.

#### **9 Mortgages and collateral**

No assets have been provided as collateral to the Company's bankers.