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SEEN OVER A FIVE-YEAR PERIOD, THE DEVELOPMENT OF THE GROUP IS DESCRIBED BY THE FOLLOWING FINANCIAL HIGHLIGHTS

DKK '000	2017/18	2016/17	2015/16	2014/15	2013/14
PROFIT					
Revenue	53,628	46,065	40,103	51,985	61,935
Profit before financial income and expenses	324	249	562	513	405
Net financials	(68)	15	(83)	116*	(57)
Profit before tax	256	264	480	628*	349
Net profit for the year	199	201	408	482*	277
BALANCE SHEET					
Balance sheet total	12,018	10,994	8,417	8,897	8,720
Equity	3,736	3,759	3,466	2,944	2,171
CASH FLOWS					
Cash flows from:					
- operating activities	1,140	(667)	318	615	452
- investing activities	(466)	(385)	(313)	(224)	(192
hereof investment in property, plant and equipment and intangible assets	(316)	(282)	(197)	(143)	(242)
- financing activities	(47)	(55)	(262)	332	(50)
Change in cash and cash equivalents for the year	627	(1,107)	(257)	723	211
RATIOS					
Gross margin	4.1%	4.6%	5.5%	3.9%	2.6%
Profit margin	0.6%	0.5%	1.4%	1.0%	0.7%
Return on equity	5.3%	5.6%	12.7%	18.8%	13.4%
Liquidity ratio	1.36	1.43	1.68	1.58	1.34
Solvency ratio	31.1%	34.2%	41.2%	33.1%	24.9%
Number of employees	1,661	1,585	1,490	1,376	1,251

For definitions, see notes.

<sup>\*</sup> Includes a non-recurring financial income of DKK 80 mill before tax (DKK 65 mill after tax) from a legal case.

**ANNUAL REPORT 2017/18** MANAGEMENT'S REVIEW

# **MANAGEMENT'S REVIEW**

### **ACTIVITIES**

The Group has activities within four segments:

» Bunkers

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- » Ship owning
- » Shipping and logistics
- » IT services

#### **Bunkers**

Purchase, sale, mediation and supply of bunkers and lubricating oil for ships as well as various naturally related services. The activities take place on a worldwide basis with customers primarily within the ship owning, shipping and transport industries. Within bunkers, the Company is clearly one of the world's big-

gest players in the industry.

Within bunkers the Company is clearly one of the world's biggest players

### Ship owning

The business area operates a global fleet of modern and flexible product and chemical tankers with focus on high security and quality in sizes up to 20,000 dwt. The fleet comprises 17 own ships as well as chartered ships.

At the end of the financial year, the fleet at disposal

comprised a total of 39 ships, and the tonnage available under the Company's activities totals 319,000 dwt with an average age of 8.6 years, which places the fleet among the youngest in Company's core markets.

### **Shipping and logistics**

Main activities include stevedoring and providing warehousing, agency, customs clearing, commercial chartering, liner services, cruise services and freight forwarding (road, air, sea). The logistics services are performed on the basis of more than 100,000 m<sup>2</sup> multi harbor terminals in Denmark and Sweden. The Company

operates a fleet of coasters and has approximately 350 lorries on the roads daily. Moreover, the company has a number of offices abroad.

#### IT services

The Group's IT activities comprise a wide range of high-end services within infrastructure and hosting including cloud-based solutions, operation of complex and international software solutions as well as Microsoft SQL competencies for operation and optimisation of database performance.

#### **Investment activities**

Activities cover the management of the parent company's capital and real investment assets. The investments are divided into three portfolios with different objectives, risk and liquidity profiles as well as investment horizons. Investments are made in a wide range of asset classes to ensure diversification and stable returns.

### **DEVELOPMENT IN THE YEAR**

The Selfinvest Group achieved revenue of DKK 53,628 million and a profit after tax of DKK 199 million. At the end of the year, equity amounted to DKK 3,736 million equalling a solvency ratio of 31.1%.

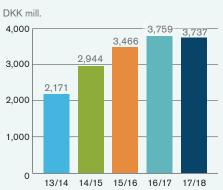
Compared to last year, revenue of the year shows an increase of 16%, primarily from increased revenues in the bunker segment that makes out the vast part of the Group's revenue. The increase in revenues is caused by a combination of increasing oil prices and higher volume traded. In total, the revenue of bunkers has outperformed last financial year by 26%. The growth, however, has been reduced with a third due to a lower USD rate.

The improved profit after tax has been anchored in bunkers, ship owning and shipping and logistics, which all have been able to outperform the performance from last year. Bunkers and the ship owning activities have experienced a shipping market struggling with imbalance between supply and demand. Despite the challenges they have improved their results through a strong focus

#### **PROFIT BEFORE TAX**



### **EQUITY**



### **SEGMENT'S SHARE OF REVENUE**



### **ANALYSIS OF ASSETS**



on the strategic goals. Shipping and logistics have also improved their result with a strong focus on optimizing synergies with their acquisitions.

The Selfinvest Group still has a very strong financial position with a positive cash flow from operating activities of DKK 1,140 million and a solid equity base and solvency ratio. The Group's funding is based on solid agreements with its banks by which the Group has had a close relation for many years.

The profit for the year is in line with the expected performance ahead

of the financial year. In light of the continuously fierce competition within the bunker segments as well as the rate levels in the tanker operator market, the result is considered acceptable.

#### **Bunkers**

The bunker business area achieved revenue of DKK 51,055 million and a profit before financial items of DKK 317 million.

In line with the last financial years, the Company has seen shipping demand declining combined with an overcapacity of tonnage, underlining another tough year for shipping. The bunker

industry as well has had a challenging year resulting in deficits for a number of large competitors.

Simultaneously with challenges in the bunker industry the Company has seen a 17% increase in the average oil price for the year. The increased level in prices has put additional pressure on the bunker industry in general. However, the Group's bunker business demonstrated its strength and agility through a strong performance in a challenging market.

In a year with changing dynamics in the shipping industry and where many bunker companies struggled, the Company achieved solid and satisfactory results that were in line with the expectation. A positive characteristic of the year has been that the Company's three divisions; bunker trading, risk management and physical operation all have contributed positively to the result meaning that the satisfactory financial performance is broadly anchored.

A strong and continuous access to capital is essential for a working capital-intensive business like bunkering. The 3-year committed financing facility with a strong syndicate of Danish and international banks assures the bunker activities' ability to stay in the

market and react to changes in financing requirements despite volatility in quantities sold and oil prices.

MANAGEMENT'S REVIEW

Both bunker trading, risk management and physical operations showed a strong second half of the financial year. This along with a positive start of the new year and a solid execution of the strategic initiatives causes expectations of a better result for the financial year 2018/19.



The Group's funding is based on solid agreements with its banks by which the Group has had a close relation for many years

### Ship owning

On the back of a very difficult year in 2016/17 and a strong focus on the Company's core business the net

result for 2017/18 was significantly improved by DKK 48 million compared to last year.

Revenue declined approximately 11% compared to last year, however, the profit before financial items increased by DKK 39 million driven by increased earnings and a significant reduction of operating costs.

The net result for the year is a loss of DKK 13 million. The result is below expectations prior to the beginning of the year, as the market conditions remained difficult during the year with overcapacity and volatile bunker prices keeping the freight rates under pressure.

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By continued strong focus on deliveries according to the strategy, the ship owning activities expects to further position itself as a leading operator of intermediate and small tanker vessels in the year to come

The fleet has continuously been adjusted to adapt to the current market conditions – and to the best fit of the needs of the customers. The activity measured in ship days decreased by 9% to 14,320 ship days in 2017/18.

To further develop an agile business approach and meet our vision: 'We set world standards in efficient and safe shipping to become the no. 1 oil and chemical tanker operator in our core markets', efforts on implementing the Company's new strategy continued during 2017/18.

Initiatives to implement the strategy throughout the organisation has thus been conducted at workshops on all organisational levels and at all offices and vessels during 2017/18.

By continued strong focus on deliveries according to the strategy, the ship owning activities expects to further position itself as a leading operator of intermediate and small tanker vessels in the year to come.

During the last month of the financial year 2017/18, the freight market slightly increased and the management expects the market conditions for transport of chemicals and oil products to further gradually improve during the financial year 2018/19.

Based on the current market conditions and outlook expectations for next year, the result for 2018/19 is expected to improve significantly compared to the result achieved in 2017/18.

### **Shipping and logistics**

The shipping and logistics activities achieved revenue of DKK 1,005 million and a profit before financial items of DKK 24 million.

Compared to last year, the profit before tax has increased by DKK 3 million corresponding to a 14% increase. The increased profit comes from two sources: organic growth/optimisation of existing activities and new business (acquisitions).

The growing profitability is considered a result of a continued strong and focused implementation of the strategy together with a very strong performing and motivated staff of employees. As part of the business area's strategy plan is clear objectives for the segment as a whole and for the individual enterprises to support growth in activities and earnings.

During the year, four new acquisitions took place and already in the first year of operation they have managed to contribute positively to the profit.

The shipping and logistics activities focus on organic growth as well as growth through acquisitions and based on the current market conditions, the result for 2018/19 is expected to grow moderately compared with the result for this year.

### IT activities

The IT activities achieved revenue of DKK 98 million and profit before financial items of DKK 4 million. The IT activities improved their revenue through growth in activities and focus on synergies, despite a tough competition in the market.

In 2016/17, two companies where acquired. This year, they have complemented the existing business by adding areas such as managed services, operation of software and high-end operation and performance optimization of databases to the portfolio.

The expansion of new products has paid off as customers are benefitting from the broader portfolio and during this year, increasing cross sales has been achieved.

With the new companies in the portfolio, the IT activities are able to attract lager companies within the SMB segment. This positive development in the activities is expected to continue in the year to come. Combined with the acquisition of companies with a strategic fit, this will put the IT activities in a unique market position.

#### Investment activities

The business area oversees the financial and investment activities of the Selfinvest Group through Selfinvest Family Office. The primary objective is to take advantage of the opportunities that arise in the financial markets, while at the same time maintaining a strong focus on key risk factors.

ASIA 14 offices In terms of financial markets, 2017/18 offered solid global economic growth and positive equity markets despite periods of political turbulence in both US and Europe as well as geopolitical conflicts. Strong corporate earnings in the US combined with a bold tax plan have led investors to overlook Trump's somewhat unorthodox style of communication. Instead the investors have taken comfort in the positive economic data coming out of especially the US Federal Bank, who has managed to increase interest rates three times during the financial year signalling a steady path of normalizing its benchmark rate.

The investment result generated by the business area was a positive return exceeding benchmark in the market. The investment result before currency effects has been satisfactory, however, for Selfinvest as a Danish investor, the weaker USD has resulted in a return slightly below expectation. In terms of contributions to relative return, the appointed asset managers have performed as expected and investments in private equity, alternative credit and real estate have delivered strong results.

During the past year, the allocation to alternative asset classes such as private equity and direct investments in companies and private and commercial real estate has continued with the objective of creating a more diversified and robust portfolio that can meet the established risk/return objectives over the long term, with a high degree of stability.

The strategic process for the Selfinvest Group has been finalized during the financial year. The strategic process was divided into 2 separate areas. One area was the Family Governance program where the outcome is as follows:

- » The family wishes to maintain and strengthen the active ownership of USTC Group
- " The family has phrased a Family Constitution and Owner Strategy
- " The family initiates activities to explore the values of active ownership and synergies within the Group

"> The family is involved in the Board of Directors in a number of companies throughout the Group

The Family Governance program has cemented the future ownership structure of the USTC Group and established a Family Constitution and ownership strategy that can provide a solid foundation for the next generations. The other area of the strategic process dealt with the role, vision and values for Selfinvest Family Office and the outcome of that process was to establish firmly that the family's active ownership of the USTC Group is rooted in and exercised from Selfinvest Family Office.

For the forthcoming year, the business area expects to deliver a positive and satisfactory investment return. The focus will be on continuing to look for attractive, alternative investment opportunities in order to meet the risk/return objectives.

### Strategy and objective

The objectives of the Selfinvest Group are, on a continuous basis, to develop its business in line with the customers' wishes and requirements and to exercise the active ownership role of the USTC Group in line with the outcome of the Family Governance Program.

The Group wants to be known for its high-quality services and deliveries, and trading must comply with the highest Danish and international standards. The Group focuses on strong organic growth but is ready to enter strategic alliances.

### FINANCIAL AND OPERATIONAL RISKS

### Foreign exchange risks

The Group hedges against commercial foreign exchange exposure on a current basis and moreover assesses the need to hedge against foreign exchange exposure of future cash flows. Hedging mainly takes place by means of forward exchange contracts. Future expected cash flows are hedged for a maximum period of the first succeeding 12 months.













☼ Entrance

■ Visitor parking

Deliveries **→** 

Torben Østergaard-Nielsen, owner and founder, together with next generation: Nina Østergaard Borris and Mia Østergaard Nielsen (left). 12 MANAGEMENT'S REVIEW ANNUAL REPORT 2017/18

#### **Credit risks**

The Group is exposed to credit risk relating to its customers, and all customers and other business partners are credit rated regularly in accordance with the Group's policy for assuming credit risks. Thorough international procedures are in place to minimise the credit risks and the international conventions for obtaining maritime lien for bunker deliveries mitigates the negative impact from defaulting payers. In addition, the Group insures the credit risk on certain receivables where considered adequate due to the credit worthiness of the counter party or the size of the credit exposure.

#### Interest rate risks

The Group's interest-bearing debt is mainly based on variable interest rates, and therefore earnings are affected by any changes in the level of interest. The Group monitors and assesses on a current basis the financial consequences of interest rate changes and hedges the interest rate risk if considered adequate.

#### Oil price risk

The Group's trading activities are back-to-back trading, where sale and purchase are done simultaneously and thus without any open positions. As for the physical activities, the Group possesses stocks but as the oil price is hedged, the Group has almost no exposure to deviations in the oil price. When the Group enters fixed price agreements the oil price exposure from such contracts is also hedged to reduce the price risk.

### **Trading risks**

The Group's trading activities are widely spread on the various shipping segments and no single customer or supplier has a significant part of the Group's sales or purchases. Deliveries take place widely spread over the world and as such geographical or political uncertainty in specific parts of the world should not affect the Group's activities significantly.

The Group is exposed to the commercial risks that follow from the general freight market fluctuations. The commercial risk for the Group's vessels operated in a time charter equivalent sharing (TCE) pool is considered reduced compared to operating the vessels in the spot market. Focus is on maintaining a healthy balance between spot business and covered business, being by Contracts of Affreightment, time charters etc.

The Group's fleet of 39 vessels consists of 45% own vessel and 55% percent time chartered vessels. As the time charter hire is fixed over the charter period, the Group is exposed to the commercial risk of a falling market, as well as other commercial risks. The Group's policy is to balance the risk between short term, medium term and long-term charter hire periods.

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We have a constant focus on finding new ways of improving our operational and environmental performance with the 2020 sulphur cap just around the corner.

### **COMPLIANCE**

Selfinvest Group regards it as a fundamental principle to always act in full compliance with competition laws and anti-corruption laws. The Group has taken steps to ensure that we have the adequate procedures to prevent fraudulent behaviour among individuals within the Group or persons associated with the Group. We ensure that everyone in the company – board members, ma-

nagers, employees – each possesses a general understanding of competition and anti-corruption laws. This is achieved through specific programmes on the subjects, including manuals, recurring training, and the staff's mandatory annual completion of compliance e-learning. At the same time, our activities are subject to several strict anti-corruption laws: The Danish Criminal Code, the UK Bribery Act, and the US foreign Corrupt Practices Act.

On top of this a representative of the subsidiaries is chairman of the Ethics Committee of The International Bunker Industry Association's (IBIA) and also plays an active role in the Maritime Anti-Corruption Network (MACN) working towards the vision of a maritime industry free of corruption.

Selfinvest Group manages it businesses responsibly and regards it as an imperative that the Group complies with all applicable rules and legislation in each country in which we operate. We see compliance as legally and ethically impeccable conduct by all employees in their daily work because the way they carry out their duties affects our company's reputation. This includes observing all international trade sanctions. The Group is regarded as one of the most compliant companies in our industry, and we constantly work to safeguard this reputation by updating systems and procedures to make all information on sanctions as easily accessible to all employees as possible.

Personal data protection is an increasingly important focus area. Legislation and regulations are being rolled out worldwide also in the EU and Denmark to ensure that companies are in compliance with ever stricter requirements on protection of personal data. In Denmark, new legislation has entailed requirements for internal training, preparation of policies and guidelines as well as risk and impact assessments.

Selfinvest Group is unreservedly committed to compliance and works proactively with these and related matters to remain best-in-class and at the forefront of new regulations.

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### CORPORATE SOCIAL RESPONSIBILITY

(cf. Section 99 a of the Danish Financial Statements Act)

Selfinvest Group perceives corporate social responsibility as a necessity to reduce negative and increase positive impacts on the individual, society and environment.

### **Health and Safety**

The Group focuses on continuously enhancing the health and safety of our employees as well as our premises on a global scale to be up to date on the safety requirements and best practices. In the financial year we have continued to plan and perform our work with the highest possible consideration and care for our staff's well-being.

### **Staff Development**

The dedication and expertise of our staff are one of our greatest assets. The Group strives to create an engaging workplace and optimal working conditions for our staff giving due consideration to diversity, health and safety and staff development.

Staff development is a key element in future growth and retention. In 2017/18 employees from our global workforce attended more the 10,000 hours of internal training either locally, internationally or in our internal academy at the headquarters in Middelfart, Denmark.

During the financial year, one of our subsidiaries has launched its new, ambitious talent programme. We aim at creating and always keeping a strong pipeline of talents that are ready to take on exciting opportunities and responsibilities in our Group.

### **Environment**

Being a Group specialising in oil trading, operation of ships, logistics services and IT services, we do whatever in our capacity to reduce the impact on the environment. Selfinvest acknowledges the influence of the climate changes, along with the role

that transportation and energy play in assisting people travelling and goods being transported by road, sea and air. A key role for society and for us is to combine knowledge on how to have the lowest impact on nature and at the same time facilitate the ability to journey. A particularly import area of focus is the prevention of oil spills. We have a constant focus on finding new ways of improving our operational and environmental performance with the 2020 sulphur cap just around the corner.

For our vessels, we have again this year introduced new initiatives, such as encouraging our crew to use best practice behavior with regard to power consumption and thereby fuel consumption. Further we continued to work on and improve the positive impact we have seen from energy optimization projects implemented during the latest years by adding new procedures for whether routing and vessel trim during sea passage. All the energy improving projects have focus on reducing the average fuel consumption per tonne mile.

All the initiatives proved to have significant positive impact on energy consumption on board our vessels. Together with the full-year effect of actions taken in previous years, we have again this year achieved a significant reduction in average fuel consumption per tonne mile. In the terms of developing and supporting alternative fuels in the shipping industry in the Northern part of Europe we are continually taking active part in developing the availability for use of LNG as bunker fuel.

### **Community Engagement**

Our focus on the individual human being reflects our own organisation with subsidiaries across the globe actively engaged in community projects of various kinds.

Throughout 2017/18, the Group's business activities have been engaged and supported in various non-profit projects around the globe with the aim of making a difference in their local community and support development of the social standards. Some of the initiatives we have been involved in during the financial year 2017/18 are:

- » Kenya: Funding a primary school to build new class rooms as well as improving sanitary conditions and giving access to electricity
- Denmark: Supporting one of the largest fundraising events in Denmark
- » Greece: Donation for the acquisition of dental clinic equipment for the refugee camp in Piraeus
- » China: Supporting accessories for visually impaired children
- » India: Raising funds for kidney dialysis aid
- » India: Providing aid for poor and orphaned children
- » Norway: Donation for incest centre that gives aid to victims of sexual abuse and families of victims
- » USA: Supporting local hunger relief system
- » United Kingdom: Raising money for people struggling with mental health issues

### **Human Rights**

Selfinvest Group has the responsibility and is committed to respect human rights. We do not tolerate any kind of discrimination based on nationality, gender, religion, skin colour or sexual orientation.

The Group celebrates diversity, and we actively seek to be a workplace with a multitude of different cultural backgrounds in our staff composition and at our management levels. As of 30 April 2018, the Group employed more than 50 nationalities.

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# REPORT ON GENDER COMPOSITION IN MANAGEMENT

(cf. Section 99 b of the Danish Financial Statements Act)

# Targets for the underrepresented gender on the Board of Directors

The subsidiaries are subject to section 99 b of the Danish Financial Statements Act, and have the following targets (Table 1).

# Policy for the underrepresented gender at other management levels

We recruit reliable, respectful and competent professionals of any orientation. Our policy is that all employees, irrespective of gender, nationality, skin colour, sexual orientation and religion, must have equal career and management opportunities. This philosophy is supported by our openminded, unprejudiced culture which allows each individual employee to make the best possible use of his/her skills.

Likewise, Selfinvest Group's internal management training programs are available to anyone with the right skills. When recruiting new colleagues, we evaluate the professional and personal skills of candidates. In our view, gender says nothing about a person's competencies, level of commitment or ability to cooperate with others which is why it is no decisive factor for us. In the Selfinvest Group offices across the world, our highly skilled staff – male and female – work together in making the most of their talents.

The industry in which we operate is characterised by a high degree of multiplicity – and so is Selfinvest Group. We believe that as an international group with business partners across the globe it is not just a great advantage to be represented by employees with different cultural backgrounds and nationalities. It is an absolute must.

We have a mobility programme allowing our employees with the best competencies to always be hired for the right positions irrespective of nationality, gender, religion, skin colour or sexual orientation. During the year, we have not experienced any significant changes in the gender composition among other management levels.

### **EXPECTATIONS FOR THE YEAR AHEAD**

The Group's level of activity, revenues and earnings are affected by a number of external factors, such as the development on the global freight market, the oil price development and the general structure of the oil market.

In the financial year 2018/19, the management expects to strengthen the Group's position within the four business areas. Based upon the present market condition and outlook expectations for the year, the earnings are expected to increase slightly compared to the year just ended.

TABLE 1

Company	Underrepresented gender, today*	Target for the underrepresented gender
A/S Dan-Bunkering Ltd	0%	Year 2020: 35%
A/S Global Risk Management Ltd Fondsmæglerselskab	0%	Year 2020: 35%
A/S Global Risk Management Ltd Holding	0%	Year 2020: 35%
Unioil Supply A/S	0%	Year 2020: 35%
Bunker Holding A/S	13%	Year 2020: 35%
Uni-Tankers A/S	13%	Year 2020: 35%
SDK A/S	17%	Year 2020: 40%
A/S United Shipping & Trading Company	13%	Year 2020: 35%

<sup>\*</sup> Except for Bunker Holding and USTC the gender composition in the Board of Directors did not change in 2017/18 as the members were re-elected at the general assembly.





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# INCOME STATEMENT

1 MAY - 30 APRIL

		Grou	ıp	Parent Company		
DKK '000	Note	2017/18	2016/17	2017/18	2016/17	
Revenue	1	53,627,980	46,064,748	34,740	19,135	
Direct expenses		(51,449,122)	(43,940,521)	(20,479)	(8,617)	
Gross profit		2,178,858	2,124,227	14,261	10,518	
Other operating income		6,219	2,718	0	0	
Fair value adjustments og investment properties		0	0	0	0	
Other external expenses		(667,748)	(703,148)	(25,463)	(18,845)	
Staff expenses	2	(981,402)	(945,977)	(23,874)	(17,248)	
Depreciation, amortisation and impairment losses	3	(211,808)	(229,204)	(494)	(180)	
Profit/loss before financial income and expenses		324,119	248,616	(35,570)	(25,755)	
Profit from investments in group enterprises and associate	s	0	0	197,874	139,265	
Profit from other equity investments		5,166	8,228	0	0	
Financial income	4	107,239	156,003	28,821	96,000	
Financial expenses	5	(180,190)	(149,002)	(1,311)	(876)	
Profit before tax		256,334	263,845	189,814	208,634	
Tax on profit for the year	6	(57,135)	(62,888)	2,022	(14,968)	
Net profit for the year		199,199	200,957	191,836	193,666	

Proposed distribution of profits

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# **BALANCE 30 APRIL**

**ASSETS** 

		Grou	р	Parent Company		
DKK '000	Note	2018	2017	2018	2017	
Software		57,132	30,739	0	0	
Development projects		2,556	3,994	0	0	
Acquired rights		36,610	690	0	0	
Goodwill		324,859	312,105	1,260	1,620	
Intangible assets	7	421,157	347,528	1,260	1,620	
Land and buildings		425,559	406,051	22,434	16,502	
Ships and equipment		1,240,733	1,435,059	0	0	
Property, plant and equipment in progress		48,611	69,534	0	0	
Fixtures and fittings, tools and equipment		105,434	38,354	3,047	1,416	
Leasehold improvements		492	218	0	0	
Investment properties		173,062	0	0	0	
Property, plant and equipment	8	1,993,891	1,949,216	25,481	17,918	
Investments in group enterprises		0	0	2,209,662	2,332,362	
Securities, equity investments and other investment assets		40,180	47,074	16,331	26,754	
Other receivables		3,485	2,604	0	0	
Fixed asset investments	9	43,665	49,678	2,225,993	2,359,116	
Fixed assets		2,458,713	2,346,422	2,252,734	2,378,654	
Inventories		969,623	975,492	309,446	275,618	
Trade receivables		5,665,271	5,457,717	2,578	870	
Other receivables	10	716,836	515,103	4,262	1,880	
Receivables from group enterprises		0	0	47,650	30,113	
Receivables from associates		65,947	43,694	0	26,000	
Prepayments		53,900	71,422	2,841	6,320	
Corporation tax		56,812	28,025	3,118	0	
Deferred tax asset	13	53,446	45,267	0	5	
Receivables		6,612,212	6,161,228	60,449	65,188	
Securities		1,078,069	1,075,832	1,041,087	957,201	
Cash at bank and in hand		899,290	434,750	44,058	32,102	
Current assets		9,559,194	8,647,302	1,455,040	1,330,109	

# **BALANCE 30 APRIL**

# **LIABILITIES AND EQUITY**

		Grou	ıp	Parent Company		
DKK '000	Note	2018	2017	2018	2017	
Share capital	11	301	301	301	301	
Reserve for net revaluation under the equity method		20,658	19,024	1,949,822	2,167,180	
Reserve for development costs		0	732	0	0	
Retained earnings		3,481,617	3,493,329	1,552,453	1,345,905	
Proposed dividend for the year		25,000	25,000	25,000	25,000	
Shareholders part of equity		3,527,576	3,538,386	3,527,576	3,538,386	
Minority interests		208,790	220,750	0	0	
Total equity		3,736,366	3,759,136	3,527,576	3,538,386	
Provision for deferred tax	13	39,317	22,814	156	0	
Other provisions	14	5,035	9,668	0	0	
Pension obligations		0	184	0	0	
Provisions		44,352	32,666	156	0	
Mortgage debt		162,978	135,397	0	0	
Bank loans		923,846	1,006,566	0	0	
Lease payables		31,767	43	0	0	
Other payables		3,350	4,000	0	0	
Long-term debt	15	1,121,941	1,146,006	0	0	
Short-term part of long-term debt		63,919	87,595	0	0	
Credit institutions		2,348,428	2,432,085	106,703	117,959	
Trade payables		3,522,134	2,876,482	1,611	1,269	
Prepayments received		712,958	196,733	0	0	
Payables to associates		888	9,317	0	0	
Payables to group enterprises		0	0	40,956	31,804	
Deferred income		11,626	16,156	0	0	
Corporation tax		73,308	100,056	0	14,461	
Other payables	10	381,987	337,492	30,772	4,884	
Short-term debt		7,115,248	6,055,916	180,042	170,377	
Debt		8,237,189	7,201,922	180,042	170,377	
Liabilities and equity		12,017,907	10,993,724	3,707,774	3,708,763	
Security etc.	16					
Related parties	17					

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Fee to auditors appointed at the general meeting

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# **EQUITY**

**GROUP** 

<b>2017/18</b> DKK '000	Share capital	Reserve under the equity method	Reserve for develop-ment costs	Retained earnings	Proposed dividend	Total	Minority interests	Total Equity
Equity at 1 May	301	19,024	732	3,493,329	25,000	3,538,386	220,750	3,759,136
Dividend paid	0	0	0	(7,500)	(25,000)	(32,500)	0	(32,500)
Net profit for the year	0	3,429	(732)	164,139	25,000	191,836	7,363	199,199
Change in minority	0	0	0	0	0	0	754	754
Capital adjustments	0	(1,795)	0	(168,351)	0	(170,146)	(20,077)	(190,223)
Equity at 30 April	301	20,658	0	3,481,617	25,000	3,527,576	208,790	3,736,366

<b>2016/17</b> DKK '000	Share capital	Reserve under the equity method	Reserve for develop-ment costs	Retained earnings	Proposed dividend	Total	Minority interests	Total Equity
Equity at 1 May	301	10,057	0	3,236,276	20,000	3,266,634	198,868	3,465,502
Dividend paid	0	0	0	(7,500)	(20,000)	(27,500)	0	(27,500)
Net profit for the year	0	8,229	732	159,705	25,000	193,666	7,291	200,957
Change in minority	0	0	0	0	0	0	6,157	6,157
Capital adjustments	0	738	0	104,848	0	105,586	8,434	114,020
Equity at 30 April	301	19,024	732	3,493,329	25,000	3,538,386	220,750	3,759,136

# **EQUITY**

# PARENT COMPANY

<b>2017/18</b> DKK '000	Share capital	Reserve under the equity method	Retained earnings	Proposed dividend	Total
Equity at 1 May	301	2,167,180	1,345,905	25,000	3,538,386
Dividend paid	0	0	(7,500)	(25,000)	(32,500)
Net profit for the year	0	(47,212)	214,048	25,000	191,836
Capital adjustments	0	(170,146)	0	0	(170,146)
Equity at 30 April	301	1,949,822	1,552,453	25,000	3,527,576

<b>2016/17</b> DKK '000	Share capital	Reserve under the equity method	Retained earnings	Proposed dividend	Total
Equity at 1 May	301	2,184,425	1,061,908	20,000	3,266,634
Dividend paid	0	0	(7,500)	(20,000)	(27,500)
Net profit for the year	0	(122,831)	291,497	25,000	193,666
Capital adjustments	0	105,586	0	0	105,586
Equity at 30 April	301	2,167,180	1,345,905	25,000	3,538,386



# CASH FLOW STATEMENT

1 MAY - 30 APRIL

	Group	
DKK '000	2017/18	2016/17
Profit for the year before tax	256,334	263,845
Depreciation, amortisation and impairment losses for the year	211,808	229,204
Changes in receivables	(439,169)	(2,026,965)
Changes in inventories	5,869	(100,161)
Changes in provisions	(4,817)	9,528
Changes in trade payables, other payables, etc	1,192,763	1,007,000
Exchange adjustments and other adjustments	1,133	5,717
Cash flows from ordinary activities	1,223,921	(611,832)
Corporation tax paid	(83,856)	(55,083)
Cash flows from operating activities	1,140,065	(666,915)
Business acquisition	(156,162)	(130,613)
Purchase of intangible assets	(77,499)	(24,093)
Sale of intangible assets	1,964	23,308
Purchase of property, plant and equipment	(238,652)	(257,782)
Sale of property, plant and equipment	4,658	3,822
Cash flows from investing activities	(465,691)	(385,358)
Change in debt to mortgage credit institutes and credit institutions	(47,091)	(39,834)
Change in lease payables	31,724	0
Minority interests	754	12,465
Dividend paid	(32,500)	(27,500)
Cash flows from financing activities	(47,113)	(54,869)
Change in cash and cash equivalents	627,261	(1,107,142)
Net cash and cash equivalents at 1 May	(921,503)	170,864
Additions through acquisition	(76,827)	14,775
Net cash and cash equivalents at 30 April	(371,069)	(921,503)

Net cash and cash equivalents comprise cash at bank and in hand, securities and the portion of the item "Credit institutions" under short-term debt relating to operating activities.



# **NOTES TO** THE ANNUAL **REPORT**

# 1. SEGMENT INFORMATION

	Reve	Revenue		Profit/loss before financial income and expenses		Value of fixed assets		Liabilities	
DKK mill	2017/18	2016/17	2017/18	2016/17	2018	2017	2018	2017	
GROUP ACTIVITIES									
Sale and meditation of bunkers	51,055	43,737	317	272	371	358	6,309	5,395	
Shipping	1,005	629	24	21	240	144	345	202	
Ship owning	1,416	1,584	11	(28)	1,308	1,461	1,070	1,202	
IT business	98	85	4	9	62	18	31	29	
Other activities	54	30	(32)	(25)	477	365	482	374	
	53,628	46,065	324	249	2,458	2,346	8,237	7,202	

# 2. STAFF EXPENSES

	Gro	oup	Parent Company	
DKK '000	2017/18	2016/17	2017/18	2016/17
Hire of crew	53,237	75,403	0	0
Wages and salaries	802,847	740,088	21,864	15,414
Pensions	42,539	43,424	632	401
Other social security expenses	82,779	87,062	1,378	1,433
	981,402	945,977	23,874	17,248
Remuneration to the Executive Board			9,418	8,320
Number of employees, including hired crew	1,661	1,585	12	10

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# 3. DEPRECIATION, AMORTISATION AND IMPAIRMENT LOSSES

	Gre	oup	Parent Company		
DKK '000	2017/18	2017/18 2016/17		2016/17	
Software	7,663	7,464	0	0	
Goodwill	46,078	55,985	360	180	
Development projects	1,534	1,226	0	0	
Acquired rights	149	101	0	0	
Buildings	11,795	12,666	59	0	
Ships and equipment	119,975	136,161	0	0	
Operating equipment	24,520	15,483	75	0	
Leasehold improvements	94	118	0	0	
	211,808	229,204	494	180	

# 4. FINANCIAL INCOME

	Gro	Group		Parent Company		
DKK '000	2017/18	2016/17	2017/18 2016/1			
Financial income from group enterprises	0	0	930	886		
Other financial income	107,239	156,003	27,891	95,114		
	107,239	156,003	28,821	96,000		

# **5. FINANCIAL EXPENSES**

	Group		Parent C	Parent Company	
DKK '000	2017/18	2016/17	2017/18	2016/17	
Other financial expenses	180,190	149,002	1,311	876	
	180,190	149,002	1,311	876	

# 6. CORPORATION TAX

	Gro	Group		Parent Company		
DKK '000	2017/18	2016/17	2017/18/17	2016/17		
Current tax for the year	66,051	90,774	(2,184)	14,931		
Adjustment of tax relating to previous years	(937)	(599)	0	222		
Adjustment of provision for deferred tax	(7,979)	(27,287)	162	(185)		
Total tax for the year	57,135	62,888	(2,022)	14,968		



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# 7. INTANGIBLE ASSETS

DKK '000	Development projects	Acquired rights	Software	Goodwill
GROUP				
Cost at 1 May	8,245	1,058	48,624	610,584
Exchange adjustment	0	(779)	(4,317)	(51,083)
Additions for the year through business acquisition	0	0	0	6,989
Additions for the year	95	38,082	39,322	74,826
Disposals for the year	0	0	(7,228)	0
Cost at 30 April	8,340	38,361	76,401	641,316
A CONTRACTOR	4.054	000	15.005	001 470
Amortisation at 1 May	4,251	368	17,885	301,479
Exchange adjustment	(1)	1,234	(1,015)	(31,437)
Additions for the year through business acquisition	0	0	0	337
Amortisation for the year	1,534	149	7,663	46,078
Reversed amortisation of disposals for the year	0	0	(5,264)	0
Amortisation at 30 April	5,784	1,751	19,269	316,457
Carrying amount at 30 April	2,556	36,610	57,132	324,859

Development projects relate to capitalised software development costs. The software has been developed for the Group's own use and is expected to contribute positively to the Group's earnings in the years ahead through efficiency improvements of processes and more insight into markets, customers, etc.

### **PARENT**

Carrying amount at 30 April	1,260
Amortisation at 30 April	540
Amortisation for the year	360
Amortisation at 1 May	180
Cost at 30 April	1,800
Additions for the year	0
Cost at 1 May	1,800

# 8. PROPERTY, PLANT AND EQUIPMENT

	Fixed assets		01:	Fixtures and		
DKK '000	under construction	Land and buildings	Ships and equipment	fittings, tools and equipment	Leasehold improvements	Investment Properties
		3.	- 1. [			
GROUP						
Cost at 1 May	69,534	493,344	2,093,221	186,989	1,054	0
Exchange adjustment	(36)	(2,438)	(193,671)	(6,608)	(137)	0
Addition through business acquisition	0	6,045	0	95,131	91	0
Transfer	(134,931)	(1,760)	0	475	0	134,062
Additions for the year	114,044	29,106	58,640	36,547	315	39,000
Disposals for the year	0	(4,621)	(66,164)	(16,974)	0	0
Cost at 30 April	48,611	519,676	1,892,026	295,560	1,323	173,062
Depreciation at 1 May	0	87,293	658,162	148,635	836	0
Exchange adjustment	0	(1,021)	(60,680)	(6,923)	(99)	0
Addition through business acquisition	0	0	0	36,854	0	0
Depreciation and impairment losses						
for the year	0	11,881	119,975	24,461	94	0
Reversal of impairment and		( )	(	(		
depreciation of disposals for the year	0	(4,036)	(66,164)	(12,901)	0	0
Depreciation at 30 April	0	94,117	651,293	190,126	831	0
Carrying amount at 30 April	48,611	425,559	1,240,733	105,434	492	173,062
Including assets under finance						
leases	0	0	0	42,858	0	0

Financial expenses recognized as part of the cost of land and buildings amounts to DKK 680k.

Investment properties are measured at fair value. The Group's investments consists of two properties in Kolding and Aarhus and was aquired during the year. Hence fair value is assessed to correspond aquisition price as for 30 April 2018.

### PARENT COMPANY

Cost at 1 May	16,502	1,416	
Additions for the year	5,991	1,709	
Cost at 30 April	22,493	3,125	
Depreciation at 1 May	0	0	
Depreciation for the year	59	78	
Depreciation at 30 April	59	78	
Carrying amount at 30 April	22,434	3,047	

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# 9. FIXED ASSET INVESTMENTS

Carrying amount at 30 April	3,485	40,180
Value adjustments at 30 April	0	20,658
Reserved value adjustments of disposals for the year	0	4,653
Value adjustments for the year	0	512
Exchange adjustment	0	(1,795)
Transfer	0	(1,736)
Value adjustments at 1 May	0	19,024
Cost at 30 April	3,485	19,522
Disposals for the year	(367)	(40,887)
Additions for the year	3	31,883
Addition through business acquisition	1,566	621
Exchange adjustment	(321)	(145)
Cost at 1 May	2,604	28,050
GROUP		
DKK '000	Other receivables	Investments in associates

DKK '000	Other investments	Investments in group enterprises	Investments in associates
PARENT COMPANY			
Cost at 1 May	1,151	165,961	24,824
Additions for the year	0	52,550	31,685
Transfer	0	40,884	(40,884)
Cost at 30 April	1,151	259,395	15,625
		·	·
Value adjustments at 1 May	0	2,166,401	779
Transfer	0	1,650	(1,736)
Shares of profit for the year	0	197,362	2,012
Dividend received	0	(245,000)	0
Capital adjustments	0	(170,146)	0
Amortisation on goodwill	0	0	(1,500)
Value adjustments at 30 April	0	1,950,267	(445)
Carrying amount at 30 April	1,151	2,209,662	15,180
Remaining positive difference (goodwill) included in the above carrying amount at 30 April 2018		18,500	

THE PARENT COMPANY'S INVESTMENTS IN GROUP ENTERPRISES AND ASSOCIATES COMPRISE:	Place of reg. office	Votes and ownership
A/S United Shipping & Trading Company	Middelfart	100%
Selfestate ApS	Middelfart	100%
Selfrent ApS	Middelfart	100%
Selfgarage ApS	Middelfart	100%
Selfapartments ApS	Middelfart	100%
Selfhouse ApS	Middelfart	100%
Selffuel ApS	Middelfart	100%
Selfproperty ApS	Middelfart	100%
Selfproperty Aarhus ApS	Middelfart	100%
Selected Car Leasing A/S	Middelfart	100%
New Start 1 Aps	Odense	25%
Kolding Åpark 8A A/S	Kolding	80%
Middelfart Bycenter A/S	Middelfart	33%

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# **10. DERIVATIVE FINANCIAL INSTRUMENTS**

DKK '000	2017/18	2017/18	2016/17	2016/17
GROUP	Assets	Liabilities	Assets	Liabilities
The items other receivables and other payables includes fair value adjustment of derivative financial instruments specified as follows:				
Commodity swaps	2,196,600	(2,402,852)	1,097,412	(2,321,308)
Commodity futures	1,899,109	(1,627,300)	2,098,159	(855,881)
Fixed Price Physical	4,052	(882)	7,139	0
Commodity options	37,241	(33,960)	38,940	(23,928)
Forward foreign exchange contracts	0	(29,716)	15,959	0
	4,137,002	(4,094,710)	3,257,609	(3,201,117)
BALANCES QUALIFYING FOR OFFSETTING				
Commodity swaps (futures and options)	(3,790,804)	3,829,532	(3,154,725)	3,021,285
Margin deposits	98,087	(444,335)	147,323	(12,515)
Amounts included in the balance sheet	444,285	(709,513)	250,207	(192,347)

# 11. EQUITY

The share capital consists of shares of DKK 1,000 or multiples hereof.

# 12. PROPOSED DISTRIBUTION OF PROFITS

DKK '000	Group		Parent Company	
	2017/18	2016/17	2017/18	2016/17
Proposed dividend	25,000	25,000	25,000	25,000
Extraordinary dividend	7,500	7,500	7,500	7,500
Reserve for net revaluation under the equity method	3,429	8,229	(47,212)	(122,831)
Reserve for development costs	(732)	732	0	0
Minority interests' share of profit in group enterprises	7,363	7,291	0	0
Retained earnings	156,639	152,205	206,548	283,997
	199,199	200,957	191,836	193,666



# 13. DEFERRED TAX

DKK '000	Group		Parent C	Parent Company	
	2017/18	2016/17	2017/18	2016/17	
D. ( ) ( ) ( ) ( )	(00.450)	0.554	(5)	100	
Deferred tax at 1 May	(22,453)	6,774	(5)	180	
Correction deferred tax, previous years	0	(231)	0	0	
Exchange adjustment	16,303	(1,709)	0	0	
Change for the year	(7,979)	(27,287)	161	(185)	
Deferred tax at 30 April	(14,129)	(22,453)	156	(5)	
Deferred tax is recognised in the Annual Report as follows:					
Deferred tax asset	(53,446)	(45,267)	0	(5)	
Deferred tax liability	39,317	22,814	156	0	
	(14,129)	(22,453)	156	(5)	

Deferred taxes relate to temporary differences of intangible assets and property, plant and equipment, which are essentially expected to be recirculated in the tax statement within the next three to five years. Deferred tax assets arising from tax losses are also expected utilised within the next three to five years based on an assessment of the plans and budgets of the companies concerned.

### 14. OTHER PROVISIONS

Other provisions relate to restructuring liabilities concerning severence pay and leases not utilized. All other provisions fall due within 1 year.

### 15. LONG-TERM DEBT

### **GROUP**

Of the long-term debt, DKK 105,242k falls due after more than 5 years.

NOTES TO THE ANNUAL REPORT ANNUAL REPORT ANNUAL REPORT 2017/18

# 16. SECURITY, CONTINGENT LIABILITIES AND LEASE AND CONTRACTUAL OBLIGATIONS

DKK '000	2017/18	2016/17
GROUP		
Guarantees		
Payment guarantees have been provided through credit institutions in respect of commitments	0	61
Security		
Carrying amount of land and buildings provided as security for debt to mortgage credit institutes	505,633	254,814
As security for long-term debt, letters of indemnity have been provided in ships and equipment	915,610	1,830,876
At the balance sheet date, the carrying amount of the assets provided as security was	1,240,234	1,435,122
Secured bank debt at 30 April	909,788	1,056,178
Mortgage deed registered to the mortgagor with charge on buildings on owned and leased land has been provided as security for debt to credit institutions	177,229	58,429
At the balance sheet date, the carrying amount of the assets provided as security was	271,424	139,822
Mortgage deed on movable property with charge on operating equipment has been provided as security for debt to bank	4,300	4,300
Carrying amount of motor vehicles provided as security for debt to credit institutions	0	112
Contingent liabilities		
Deferred tax concerning shipowning company registered under the Tonnage Tax Scheme	19,145	21,124
Lease and rent obligations		
Lease and rent obligations	540,970	502,728
Other liabilities		
Unpaid liabilities and deferred tax liabilities relating to participation in limited partnerships.		
Parts of the Group's activities are performed with basis in storage halls situated on leased sites. As is usual practice and according to the leases, the Group is obliged to surrender and yield up the sites in the state and condition in which they were taken over. It has not been possible to reliably calculate the amount which the Group may have to pay upon vacation of the storage halls as this is subject to material uncertainty. The possible restoration costs etc may be considerable. The leased sites are all subject to a long period of non-terminability on the part of the lessor (15-30 years) and are not expected to be vacated.		
PARENT COMPANY		
Other liabilities		
Guarantee commitment relating to investments in group enterprises and unpaid liabilities and deferred tax liabilities relating to participation in limited partnerships.		

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Related parties comprise the Board of Directors, the Executive Board and senior executives in group enterprises as well as companies in which these persons have significant interests.

For the Parent Company, related parties comprise Company Management.

With reference to section 98 C(7) of the Danish Financial Statements Act, related party transactions details are not disclosed.

### 18. FEE TO AUDITORS APPOINTED AT THE GENERAL MEETING

DKK '000	Gro	Group		Parent Company	
	2017/18	2016/17	2017/18	2016/17	
PricewaterhouseCoopers (Global)					
Audit	5,149	4,554	50	50	
Assurance engagements	6	7	0	0	
Tax services	1,940	1,527	0	0	
Other services	2,337	3,387	372	707	
Other					
Audit	1,807	2,849	0	0	
Assurance engagements	13	41	0	0	
Tax services	793	1,554	0	0	
Other services	1,700	1,561	0	0	
	13,745	15,480	422	757	

### 19. SUBSEQUENT EVENTS

No significant events affecting the assessment of the Annual Report have occurred after the balance sheet date.



ANNUAL REPORT 2017/18 ACCOUNTING POLICIES

## 20. ACCOUNTING POLICIES

#### **Basis of Preparation**

The Annual Report of Selfinvest ApS for 2017/18 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C.

The accounting policies applied remain unchanged from previous years.

The Annual Report for 2017/18 is presented in DKK thousands.

## **Recognition and measurement**

The Financial Statements have been prepared based on the historic cost principle.

Revenues are recognised in the income statement as earned, and all expenses incurred to achieve the earnings for the year are deducted. Expenses include operating expenses, depreciation, amortisation, impairment losses and provisions as well as changes due to changed accounting estimates. Furthermore, value adjustments of financial assets and liabilities measured at fair value are recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Group, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Group, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Recognition and measurement take into account profits, losses and risks occurring before the presentation of the Annual Report which relate to affairs and conditions existing at the balance sheet date. Certain financial assets and liabilities are measured at amortised cost, which involves the recognition of a constant effective interest rate over the maturity period. Amortised cost is calculated as original cost less any repayments and with addition/deduction of the cumulative amortisation of any difference between cost and the nominal amount. In this way, capital losses and gains are allocated over the maturity period.

Danish kroner is used as the measurement currency. All other currencies are regarded as foreign currencies.

#### **Basis of consolidation**

The Consolidated Financial Statements comprise the Parent Company, Selfinvest ApS, and enterprises in which the Parent Company directly or indirectly holds more than 50% of the votes or otherwise exercises control.

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

Newly acquired or newly established enterprises are included in the Consolidated Financial Statements from the time of acquisition. The difference between cost and net asset value of the enterprise acquired is determined at the date of acquisition after fair value adjustment of the individual assets and liabilities (the purchase method). This includes allowing for any restructuring provisions determined in relation to the enterprise acquired. Positive differences (goodwill) are recognised in intangible assets in the balance sheet as goodwill, which is amortised in the income statement on a straightline basis over its estimated useful life; however, not exceeding 20 years.

Changes in the purchase price after takeover result in adjustment of the acquisition value of goodwill. Moreover, goodwill is adjusted where, at the time of takeover, the fair value of the net assets taken over turns out to differ from the value previously assumed.

Goodwill is adjusted until the end of the financial year following the year of acquisition. 37

### **Minority interests**

In the Consolidated Financial Statements, the items of the subsidiaries are fully recognised. Minority interests' proportionate shares of the profit and equity of the subsidiaries are stated as separate items in the notes and the balance sheet.

In connection with sale of a minority holding in a subsidiary, the Group acquired a right but not an obligation to repurchase the shares at the selling price with addition of an annual rate of return. This minority interest is measured at the repurchase price in accordance with the purchase option if it is considered probable that the purchase option will be exercised. In case of subsequent changes in minority interests, the changed shares are recognised in results as from the time of the change.

#### Leases

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an approximated value as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Company. The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments relating to operating leases are recognised in the income statement on a straight line basis over the lease period.

## **Translation policies**

Transactions in foreign currencies are translated during the year at the exchange rates at the dates of transaction. Gains and los-

ANNUAL REPORT 2017/18

# 20. ACCOUNTING POLICIES (CONTINUED)

ses arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement.

Receivables, payables and other monetary items in foreign currencies are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the transaction date rates are recognised in financial income and expenses in the income statement; however, see the paragraph "Hedge accounting".

Upon recognition of financial statements of foreign group enterprises and associates, income statement items are translated into Danish kroner at the average exchange rate and balance sheet items at the exchange rate at the balance sheet date. Exchange differences arising on this translation are recognised directly in equity.

#### **Derivative financial instruments**

Derivative financial instruments are initially recognised in the balance sheet at cost and are subsequently remeasured at their fair values. Positive and negative fair values of derivative financial instruments are recognised in "Other receivables" and "Other payables", respectively. Determination of the amount of offsetting between derivatives and related collateral received and paid has been adjusted so as to better reflect the expected net cash settlement under the contractual agreements

The fair value of OTC traded derivative oil contracts is determined based on generally accepted forward and option models. Inputs to the models are, when possible, determined based on observable prices for the underlying products. In respect of contracts where the most relevant inputs are not observable, Management makes an estimation based on previous transactions, transactions with similar products, etc.

Changes in the fair values of derivative financial instruments are recognised in the income statement unless the derivative financial instrument is designated and qualify as hedge accounting, see below.

Net fair value adjustments relating to trading in raw materials derivatives are presented under gross profit.

#### **Hedge accounting**

Fair value hedges:

Changes in the fair values of derivative financial instruments that are designated and qualify as fair value hedges of a recognised asset or a recognised liability are recognised in the income statement as are any changes in the fair value of the hedged asset or the hedged liability.

Hedges of future assets or liabilities:

Changes in the fair values of derivative financial instruments that are designated and qualify as hedges of expected future transactions are recognised directly in retained earnings under equity. If the hedged transaction results in an asset or a liability, the amount is transferred from equity to the cost of the asset or the liability, respectively. If the hedged transaction results in an income or an expense, the amount is transferred from equity to the income statement in the period in which the hedged transaction is recognised. The amount is recognised in the same item as the hedged transaction.

Hedges of investment in subsidiaries, etc:

Changes in the fair values of derivative financial instruments that are designated and qualify as hedges of net investments in independent foreign subsidiaries or associates are recognised directly in equity as regards the effective portion of the hedge, whereas the ineffective portion is recognised in the income statement.

# **Segment information**

Segment information on activities is presented.

#### **INCOME STATEMENT**

#### Revenue

Revenue on the sale of goods and services is recognised in the income statement when the sale has been completed. This is considered the case when

- » delivery has been made before year end;
- » a binding sales agreement has been made;
- » the sales price has been determined, and
- » payment has been received or may with reasonable certainty be expected to be received.

Revenue is recognised exclusive of VAT and duties.

Revenue includes income from shipowning activities, which is cut off and recognised over the duration of the voyages. Income from the sale of financial derivatives in respect of crude oil and oilrelated products is recognised in revenue at the time when the contract is concluded.

Gross profit includes net fair value adjustments relating to trading in raw materials derivatives.

#### **Direct expenses**

Direct expenses include expenses for the purchase of goods for resale, transport services, lease and running of machinery, depots and warehouses as well as fuel for own ships.

#### Other external expenses

Other external expenses include expenses for sales, administration as well as the running of office facilities etc.

#### Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

# 20. ACCOUNTING POLICIES (CONTINUED)

# Income from investments in group enterprises and associates

The item "Income from investments in group enterprises and associates" in the income statement of the Parent Company includes the proportionate share of net profit for the year less goodwill amortisation.

## Financial income and expenses

Financial income and expenses comprise interest, financial expenses in respect of finance leases, realised and unrealised exchange gains and losses and gains and losses on securities, amortisation of mortgage loans, as well as changes in the fair value of financial instruments.

### Tax on profit/loss for the year

Tax for the year consists of current tax for the year and adjustment of deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Group's shipowning companies are computed according to the provisions of the Danish Tonnage Tax Act. On the basis of the shipowning company's planned shipowning activities, the Tonnage Tax Scheme does not imply recapture of depreciation, and therefore deferred tax for these companies is only disclosed in the note "Deferred tax".

The Company is jointly taxed with Danish group enterprises. The tax effect of the joint taxation is allocated to enterprises showing profits or losses in proportion to their taxable incomes (full allocation with credit for tax losses). The jointly taxed enterprises have adopted the onaccount taxation scheme.





ANNUAL REPORT 2017/18 ACCOUNTING POLICIES

# 20. ACCOUNTING POLICIES (CONTINUED)

#### **BALANCE SHEET**

### Intangible assets

Intangible assets are measured at cost less accumulated amortisation.

Completed development projects consist were the asset is ready for use and measured at cost less accumulated amortisation. Cost for development not meets the requirements for capitalisation are expensed.

The period of amortisation of goodwill is longest for enterprises acquired for strategic purposes with a strong market position and a long earnings profile.

Amortisation based on cost is calculated on a straightline basis over the expected useful lives of the assets, which are:

Goodwill	max	20 years
Software	max	5 years
Development projects	max	3 years
Acquired rights	max	20 years

Residual values and expected useful lives are reassessed on an annual basis.

#### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Land is measured at cost. No depreciation is made of land.

Interest paid on loans raised for indirect or direct financing or production of property, plant and equipment is recognised in the income statement.

Owneroccupied flats are measured at market value, if deemed to be of a permanent nature, less accumulated depreciation. Depreciation based on cost reduced by any residual value is calculated on a straightline basis over the expected useful lives of the assets:

Buildings	20-50 years
Fixtures and fittings, tools and equipment	3-10 years
Ships (newbuilding)	25 years
Ships (used)	up to 25 years
Leasehold improvements	Lease terms

Residual values and expected useful lives are reassessed on an annual basis.

Ships and equipment are measured at cost less accumulated depreciation calculated on a straightline basis over the period until either the end of the expected useful life or the time of expected phasing out. At the establishment of expected useful life, the condition and age of the ships are considered. At the establishment of the time of expected phasing out, the provisions of the MARPOL convention are considered.

The scrap values of ships are determined as the ships' selling value after 25 years of use as estimated by external shipbroker.

Docking expenses are added to the carrying amounts of the ships at the time of payment and are expensed on a straightline basis over the expected useful lives of the improvements, on average 2.5 years.

Gains and losses on sale of property, plant and equipment are recognised in the income statement under other operating income and other external expenses, respectively.

### Investment properties

Investment properties comprise investments made in land and buildings to earn a return on the invested capital by way of current operating income and/or capital gain upon resale.

Investment properties are measured at cost comprising cost of acquisition including transaction costs. Cost of own developed investment properties comprises the cost of acquisition and

expenses directly related to the acquisition, including transaction costs and indirect costs for labour, materials, components and sub-suppliers up until the time when the asset is ready for use.

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After the initial recognition, investment properties are measured at estimated fair value based on an annual assessment. Fair value is based on a return-based model as well as some subjective estimates made by Management.

The calculation of fair value under a return-based model is based on the budgeted operating income of the properties for the coming year. The budgeted operating income of the properties is calculated as rental income at full occupancy less the usual operating expenses of the properties. Some uncertainty pertains to the budget of the properties as often assumed events do not occur as expected, and deviations may be material, which could materially affect the valuation of the properties.

The required rate of return of the properties is determined based on market statistics, completed transactions as well as Management's general knowledge of the property market. The determination of the required rate of return includes parameters such a type (dwelling, office, shops, etc), location, age, maintenance, lease terms and tenant credit quality, etc. Deposits and prepaid rent are added to and expected idle rent, deferred maintenance and other non-recurring items are deducted from the calculated fair value based on operating income and required rate of return.

Investment properties are not subject to any depreciation as measurement is made at fair value. Adjustments of the value of the investment properties are recognised in the income statement.

#### Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation. If so, an impairment test is carried out to determine whether the recoverable amount is lower than the carrying amount, and the asset is written down to its lower recoverable amount.

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# 20. ACCOUNTING POLICIES (CONTINUED)

The recoverable amount of the asset is calculated as the higher of net selling price and value in use.

The recoverable amount of ships has been determined on the basis of the value in use as the value in use is considered higher than the fair value.

The value in use is calculated by means of cash flow estimates of the expected useful life of the ship based on approved budgets for the coming financial year as well as the following estimated development. A discount rate of 8% pa after tax and exchange rates at the level of the actual rates of exchange at 30 April 2018 have been applied.

The most material assumptions applied at the calculation of the value in use are as follows:

- " Cash flows are based on normal earnings over the remaining life of the ship based on the ship's expected total life, of accounting policies applied.
- "> Freight rates for the coming years are estimated based on experience, knowledge of the market and input from the Company's business partners. As from the financial year 2018/19, an annual increase in freight rates corresponding to the market having reached the expected level in 2021/22 is estimated. Hereafter, an annual increase in freight rates corresponding to 2.5% is estimated.
- "Operating and administrative expenses are based on experience and expectation of the general development in expenses. As from 2019/20, expenses are expected to increase by 2.5% annually.
- "> Docking expenses are estimated based on experience and already planned dockings. Docking expenses are expected to increase by 2.5% annually.

#### Investments in subsidiaries and associates

Investments in subsidiaries and associates are recognised and measured under the equity method.

The item "Securities and other equity investments" in the balance sheet of the Parent Company and the Group includes

investments in associates at the proportionate ownership share of the net asset value of the enterprises calculated under the accounting policies of the Parent Company, adjusted for unrealised intercompany profits or losses and with addition or deduction of goodwill.

The total net revaluation of investments in associates is transferred in the Group to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributions and adjusted for other equity movements.

Associates with a negative net asset value are recognised in the Consolidated Financial Statements at DKK 0. Any legal or constructive obligation of the Group to cover the negative balance of the enterprise is recognised in provisions.

Gains or losses on disposal or liquidation of associates are calculated in the Group as the difference between the sales sum or the liquidation amount and the carrying amount of net assets at the time of sale or liquidation, including unamortised goodwill and expected sales or liquidation expenses. Gains or losses are recognised in the income statement.

#### **Prepayments**

Prepayments recognised as receivable consists of preoayments of costs relating to the coming financial years.

#### Securities, equity investments and other investment assets

Securities, equity investments and other investment assets recognised in fixed asset investments are recognised and measured at fair value.

#### **Inventories**

Inventories are measured at the lower of cost under the FIFO method and net realisable value. The net realisable value of inventories is calculated at the amount expected to be generated by sale in the process of normal operations with deduction of selling expenses and costs of completion. The net realisable value is determined allowing for marketability, obsolescence and development in expected sales sum.

The cost of inventories the fair values of which are effectively hedged by a financial transaction is adjusted for changes in the fair value of the hedged risk.

Inventories are measured at landed cost.

#### Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts. Provisions for bad debts are determined on the basis of an individual assessment of each receivable.

#### **Securities**

Securities recognised in current assets are measured at the fair value at the balance sheet date. Fair value is determined on the basis of the latest quoted market price.

#### Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

#### **Provisions**

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Company has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

#### **Deferred income**

Deferred income is recognised as liabilities consists of received payments regarding income in the coming financial years.

#### Deferred tax assets and liabilities

Deferred tax is recognised in respect of all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised in respect of temporary differences concerning goodwill not deductible for tax purposes and own ships under the Tonnage Tax Scheme.

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# 20. ACCOUNTING POLICIES (CONTINUED)

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. In cases where the computation of the tax base may be made according to alternative tax rules, deferred tax is measured on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets, including the tax base of tax loss carry-forwards, are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities.

Deferred tax assets and liabilities are offset within the same legal tax entity.

#### **Current tax receivables and liabilities**

Current tax receivables and liabilities are recognised in the balance sheet at the amount calculated on the basis of the expected taxable income for the year and adjusted for tax on taxable incomes for prior years. Tax receivables and liabilities are offset and presented as a net item if there is a legally enforceable right of set-off and an intention to settle on a net basis or simultaneously.

#### **Financial debts**

Fixed-interest loans, such as mortgage loans and loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

## **CASH FLOW STATEMENT**

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

No cash flow statement has been prepared for the Parent Company as the Parent Company cash flows are included in the Consolidated Cash Flow Statement.

#### Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

#### **Cash flows from investing activities**

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

## **Cash flows from financing activities**

Cash flows from financing activities comprise cash flows from the raising and repayment of short- and long-term debt as well as payment of dividend to shareholders.

#### Cash and cash equivalents

Cash and cash equivalents comprise the items "Cash at bank and in hand" and "Securities" under current assets as well as the operating share of the item "Credit institutions" under short-term debt. "Securities" comprise short-term securities subject to insignificant risk of value changes which can easily be turned into cash.

The cash flow statement cannot be immediately derived from the published financial records.

### **DEFINITION OF FINANCIAL RATIOS**

Cross marain	_	Gross profit x 100
Gross margin =	_	Revenue
Profit margin	=	Profit before financials x 100  Revenue
Return on equity =	_	Net profit for the year x 100
		Average equity
Liquidity ratio =	=	Current assets
		Short-term debt
Solvency ratio	_	Equity at year end x 100
		Total assets
Number of employees	=	Employees are converted to annual full-time employees



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# **MANAGEMENT'S STATEMENT**

The Executive Board has today considered and adopted the Annual Report of Selfinvest ApS for the financial year 1 May 2017 - 30 April 2018.

The Annual Report was prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 30 April 2018 and of the results of the Company operations for the financial year 1 May 2017 - 30 April 2018.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Middelfart, 29 June 2018

**Executive Board** 

Torben Østergaard Nielsen

Mikkel Hammershøj

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# INDEPENDENT AUDITOR'S REPORT

#### TO THE SHAREHOLDER OF SELFINVEST APS

#### **Opinion**

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 30 April 2018, and of the results of the Group's and the Parent Company's operations as well as the consolidated cash flows for the financial year 1 May 2017 - 30 April 2018 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of Selfinvest ApS for the financial year 1 May 2017 - 30 April 2018, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("financial statements").

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement in Management's Review.

# Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Consolidated Financial Statements and Parent Company Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

"> Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- "Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- » Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- "> Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- Description: Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- » Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Finan-

cial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Trekantområdet, 29 June 2018

PricewaterhouseCoopers
Statsautoriseret Revisionspartnerselskab

CVR No 33 77 12 31

Jan Bunk Harbo Larsen State Authorised Public Accountant mne 30224

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