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# **KEY FIGURES AND FINANCIAL RATIOS**

SEEN OVER A FIVE-YEAR PERIOD, THE DEVELOPMENT OF THE GROUP IS DESCRIBED BY THE FOLLOWING FINANCIAL HIGHLIGHTS

	2016/17	2015/16	2014/15	2013/14	2012/13
	DKK mill				
Profit					
Revenue	46,065	40,103	51,985	61,935	61,810
Profit before financial income and expenses	249	562	513	405	141
Net financials	15	(83)	116*	(57)	26
Profit before tax	264	480	628*	349	167
Net profit for the year	201	408	482*	277	84
Balance sheet					
Balance sheet total	10,994	8,417	8,897	8,720	8,612
Equity	3,759	3,466	2,944	2,171	1,948
Cash flows					
Cash flows from:					
- operating activities	(667)	318	615	452	68
- investing activities	(385)	(313)	(224)	(192)	(576)
hereof investment in property, plant and equipment and intangible assets	(282)	(197)	(143)	(242)	(582)
- financing activities	(55)	(262)	332	(50)	407
Change in cash and cash equivalents for the year	(1,107)	(257)	723	211	(101)
Ratios					
Gross margin	4.6%	5.5%	3.9%	2.6%	2.6%
Profit margin	0.5%	1.4%	1.0%	0.7%	0.2%
Return on equity	5.6%	12.7%	18.8%	13.4%	4.4%
Liquidity ratio	1.43	1.68	1.58	1.34	1.31
Solvency ratio	34.2%	41.2%	33.1%	24.9%	23.6%
Number of employees	1,585	1,490	1,376	1,251	1,154

For definitions, see Accounting Policies.

<sup>\*</sup> Includes a non-recurring financial income of DKK 80 mill before tax (DKK 65 mill after tax) from a legal case.

MANAGEMENT'S REVIEW ANNUAL REPORT 2016/17

# MANAGEMENT'S REVIEW

### **ACTIVITIES**

The Group has activities within five segments:

- » Bunkers
- » Shipowning
- » Shipping and logistics
- » IT services
- » Investment activities

#### **Bunkers**

Purchase, sale, mediation and supply of bunkers and lubricating oil for ships as well as various naturally related services. The activities take place on a worldwide basis with customers

Within bunkers the Company is clearly one of the world's biggest players primarily within the shipowning, shipping and transport industries. Within bunkers the Company is clearly one of the world's biggest players.

#### **Shipowning**

The Company operates a global fleet of modern and flexible product and chemical tankers with focus on high security and quality in sizes up to 20,000 DWT. The fleet comprises 17 own ships as well as chartered ships under management.

At the end of the financial year, the fleet at disposal comprised a total of 42 ships, and the tonnage available under the Company's activities totals 343.000 DWT.

#### **Shipping and logistics**

Main activities include stevedoring and providing warehousing, agency, customs clearing, commercial chartering, liner services, cruise services and freight forwarding (road, air, sea). The logistics services are performed on the basis of more than 100,000 m<sup>2</sup> multi harbour terminals in Denmark and Sweden. The Company

operates a fleet of coasters and has approximately 250 lorries on the roads daily. Moreover, the company has a number of offices abroad.

#### IT services

The Group's IT activities comprise a wide range of high-end services within infrastructure and hosting including cloud-based solutions, operation of complex and international software solutions as well as Microsoft SQL competencies for operation and optimisation of database performance.

#### Investment activities

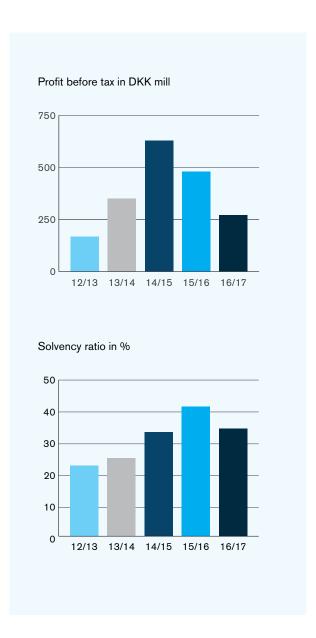
Activities cover the management of the Parent Company's capital and real investment assets. The investments are divided into three portfolios with different objectives, risk and liquidity profiles as well as investment horizons. Investments are made in a wide range of asset classes to ensure diversification and stable returns.

## DEVELOPMENT IN THE YEAR

The Selfinvest Group achieved revenue of DKK 46,065 million and a profit after tax of DKK 201 million. At the end of the year, equity amounted to DKK 3,759 million corresponding with a solvency ratio of 34.2%.

Compared to last year, revenue of the year shows an increase of 15%, primarily coming from increased revenues from trading with bunkers that makes out the vast part of the Group's revenue. The increase in revenues is caused partly by increasing oil prices, partly by a higher volume traded.

Both the bunker and the shipowning activities have had a difficult year and realised lower earnings than last year. The two segments have both been hit by a fierce competition in the market – especially the shipowning activities have been affected by the significant drop in tanker rates compared to the year before. On the opposite, the shipping and logistics area as well as the IT services and investment activities achieved improving results through growing their business and activities.



The Selfinvest Group has a very strong financial position with a solid equity base and solvency ratio. The Group's funding is based on solid agreements with its banks with whom the Group has had a close relation for many years.

The profit for the year is lower than expected ahead of the year, but based on the market conditions seen during the year, the result is considered acceptable.

#### **Bunkers**

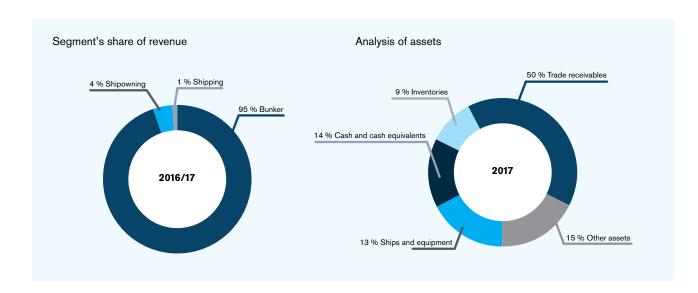
The bunker business achieved revenue of DKK 43,737 million and a profit before financial items of DKK 272 million.

With weak global economic growth and a low level of shipping demand, 2016/17 was a tough year for shipping. The bunker industry faced an imbalance between supply and demand, and global bunker volumes were down.

At the same time, competition temporarily heated up in the industry. As bunker prices fell to multi-year lows in 2015 and part of 2016, smaller players gained access to more product than their credit facilities would otherwise have allowed. The resulting increase in competition created tighter margins which made an impact across the industry. Many bunker suppliers felt pressured to lower their margins to rock-bottom levels. Under these circumstances the Group's bunker business demonstrated its strength through a strong performance in a challenging market. The business area has delivered a satisfactory and profitable result. Moreover, the bunker business has grown its market share, strengthened its strategic foundation and set the course for future growth.

Throughout the year, the bunker activities continued to stay the course. Several of its competitors reported deficits for the last part of 2016 and were forced to downsize and restructure, including closing offices and laying off employees. The Group's bunker activities, on the contrary, opened two new offices and invested massively in education and training.

A strong and continuous access to capital is essential for a working capital intensive business like bunkering. The 3-year commit-



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The Group's bunker business demonstrated its strength through a strong performance in a challenging market MANAGEMENT'S REVIEW ANNUAL REPORT 2016/17

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The business area has to the extent possible adapted to the new market situation

ted financing facility with a strong syndicate of Danish and international banks assures the bunker activities' ability to stay in the market and react to changes in financing requirements despite volatility in quantities sold and oil prices.

Looking forward, the business area expects a better result for the financial year 2017/18. The second half of the last financial year was markedly better than the first, not least because the business area optimised its business and benefitted from the effects of the shipping industry's recovery.

#### **Shipowning**

After a great result last year, the shipowning activities have seen strongly declining markets in 2016/17. The first few months continued with decent results, but since then it has been impossible to trade the vessels at profit making levels. Revenue declined approximately 7% and the net result before financial items for the year is a loss of DKK 28 million. The result is clearly disappointing, and below the expectations prior to the beginning of the year.

The business area has to the extent possible adapted to the new market situation by adjusting the fleet of time chartered vessels to match the demand. The fleet adjustment has resulted in a net decline of 8 vessels, and thus the fleet at disposal at year end counts 42 vessels and a total of 343.000 DWT.

Another topic high on the agenda for 2016/17 has been execution of extensive cost cutting programs, both regarding overheads and operation of the vessels. It has been crucial to all initiatives that no savings would jeopardise the strict focus on safety and quality of the Company's fleet. Nevertheless, the programs have indicated extensive saving potentials, which for the main part, however, will not have effect until the financial year 2017/18.

A new strategy has been introduced for the shipowning activities during the year. Basics of the strategy are:

- » Focus on core,
- Closer to customers, and
- » Operational excellence

As part of the new strategy, 5 must-win battles and several strategic projects supporting these must-win battles have been introduced, and the new strategy has brought all vessels, offices, and departments closer together, clearly working as one unit and towards the same goal: to become the no. 1 oil and chemical tanker operator in the Company's core markets.

Besides process optimisation, another key to operational excellence is efficient use of IT-systems, and a lot of effort has been put into making the shipowning business data-driven in decision making. This work will continue through the coming year, after which the Company is expected to be best-in-class when it comes to intelligent IT-solutions.

After having adapted both fleet and organisation to the current market conditions, the Company expects to further position itself as a leading operator of intermediate and small tanker vessels in the year to come. Based on the current market conditions and outlook expectations for next year, the result for 2017/18 is expected to improve significantly compared to the result achieved in 2016/17.

#### Shipping and logistics

The shipping and logistics activities achieved revenue of DKK 629 million and a profit before financial items of DKK 21 million.

Compared to last year, the profit before tax has increased by DKK 10 million corresponding to a 90% increase. The increased profit comes from two sources: organic growth/optimisation of existing activities and new business (acquisitions).

The growing profitability is considered a result of a continued strong and focused implementation of the strategy together with a very strong performing and motivated staff of employees.

As part of the business area's strategy plan is clear objectives for the Company as a whole and for the individual enterprises of the Company to support growth in activities and earnings. During the year, two new acquisitions took place and already in the first year of operation they have managed to contribute positively to the profit.

The financial strength continued to improve over the last year and the increased profits along with focus on lower working capital has improved cash flow.

The shipping and logistics activities focus on organic growth as well as growth through acquisitions, and based on the current market conditions, the result for 2017/18 is expected in a range close to the actual result for 2016/17.

#### IT activities

The IT activities achieved revenue of DKK 85 million and a profit before financial items of DKK 9 million. The IT activities improved their results through growth in activities and focus on synergies.

During the year, two acquisitions were made with the purpose of increasing the portfolio of IT-services delivered by the Group.

The two acquired companies complement the existing business by adding areas such as managed services, operation of software and high-end operation and performance optimization of databases.



During the year, two new acquisitions took place and already in the first year of operation they have managed to contribute positively to the profit

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#### MANAGEMENT'S REVIEW



The expansion of new products has already paid off as customers are benefitting from the broader portfolio and already during the year increasing cross sales have been seen.

The positive development seen in the activities in 2016/17 bodes well for the future and the IT activities are well equipped for the coming year, although challenges are expected due to the tough competition in the market.

#### **Investment activities**

The business area oversees the financial and investment activities of the Selfinvest Group through Selfinvest Family Office. The primary objective is to take advantage of the opportunities that arise in the financial markets, while at the same time maintaining a strong focus on key risk factors.

In 2016/17, the financial markets were characterised by a number of significant political events, where the outcome of the British EU- referendum and the American Presidential Election surprised markets and investors positively offering tailwind to exposed assets, well supported by easy monetary policies in most regions of the world.

The investment result generated by the business area was a positive return of 11%, equalling a 4% excess return compared to the benchmark. The investment result is considered very satisfactory. In terms of contributions to relative return, the appointed asset managers have performed above their benchmarks and electing to remain unhedged in terms of currency exposures has also contributed positively.

During the past year, the investment activities have increased the allocation to alternative asset classes such as private equity and private debt to create a more robust portfolio that can meet the established risk/return objectives over the long term. The business area has also invested directly in a Danish commercial real estate project.

The strategic process for the Selfinvest Group has been another key area of focus this year. The strategic process has been divided into 2 separate areas. One area has centred on the vision and values for the long-term strategic ownership of the Group. The other area has centred on the operational aspects and evolution of Selfinvest Family Office. The strategic process is on-going and is expected to be finalised during the autumn of 2017.

For the forthcoming year, the business area expects to deliver a positive and satisfactory investment return. The focus will be on continuing to look for attractive, alternative investment opportunities in order to realise the established risk/return objective.

#### Strategy and objective

The objective of the Selfinvest Group is, on a continuous basis, to develop its business in line with the customers' wishes and requirements. The Group wants to be known for its high-quality services and deliveries, and trading must comply with the highest Danish and international standards.

The Group focuses on strong organic growth but is ready to enter strategic alliances and make acquisitions when the opportunities arise.

### FINANCIAL AND OPERATIONAL RISKS

#### Foreign exchange risks

The Group hedges against commercial foreign exchange exposure on a current basis and moreover assesses the need to hedge against foreign exchange exposure of future cash flows. Hedging mainly takes place by means of forward exchange contracts. Future expected cash flows are hedged for a maximum period of the first succeeding 12 months.

#### **Credit risks**

The Group is exposed to credit risk relating to its customers, and all customers and other business partners are credit rated regularly in accordance with the Group's policy for assuming credit risks. Thorough international procedures are in place to minimise the credit risks and the international conventions for obtaining maritime lien for bunker deliveries mitigates the negative impact from defaulting payers. In addition, the Group insures the credit risk on certain receivables where considered adequate due to the credit worthiness of the counter party or the size of the credit exposure.

#### Interest rate risks

The Group's interest-bearing debt is mainly based on variable interest rates, and therefore earnings are affected by any changes in the level of interest. The Group monitors and assesses on a current basis the financial consequences of interest rate changes and hedges the interest rate risk if considered adequate.

#### Oil price risk

The Group's trading activities are back-to-back trading, where sale and purchase are done simultaneously and thus without any open positions. As for the physical activities, the Group possesses stocks but as the oil price is hedged, the Group has almost no exposure to deviations in the oil price. When the Group enters fixed price agreements the oil price exposure from such contracts is also hedged to reduce the price risk.

#### **Trading risks**

The Group's trading activities are widely spread on the various shipping segments and no single customer or supplier has a significant part of the Group's sales or purchases. Deliveries take place widely spread over the world and as such geographical or political uncertainty in specific parts of the world should not affect the Group's activities significantly.

The Group is exposed to the commercial risks that follow from the general freight market fluctuations. The commercial risk for the Group's vessels operated in a time charter equivalent sharing (TCE) pool is considered reduced compared to operating the vessels in the spot market. Focus is on maintaining a healthy balance between spot business and covered business, being by Contracts of Affreightment, time charters etc.

The Group's fleet of 42 vessels consists of 40% own vessels and 60% percent time chartered vessels. As the time charter hire is fixed over the charter period, the Group is exposed to the commercial risk of a falling market, as well as other commercial risks. The Group's policy is to balance the risk between short term, medium term and long term charter hire periods.

### CORPORATE SOCIAL RESPONSIBILITY

(cf. Section 99 a of the Danish Financial Statements Act)

Selfinvest Group policy focuses on 5 main areas:

- » Health & Safety
- » Staff Development
- » Environment
- » Community Engagement
- » Human Rights

#### **Health & Safety**

Everywhere in the Group, we seek to create satisfactory and optimum working conditions for our employees. In 2016/17 we have continued to plan and perform our work with the highest possible consideration and care for their well-being. Routines ensuring the health and safety of our employees are continually developed and improved with the aim of attaining the best possible foundation for a happy, healthy and productive staff.

#### **Staff Development**

Selfinvest Group emphasises open and honest communication internally in the Group as well as with all other stakeholders of the Group. Trust is essential in every aspect of our business and helps create the kind of work environment, cooperation and business relationships that inspire, motivate and add true value.

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Everywhere in the Group, we seek to create satisfactory and optimum working conditions for our employees 12 MANAGEMENT'S REVIEW ANNUAL REPORT 2016/17



To ensure the welfare, job satisfaction and motivation of our employees, we provide ample opportunity for them to continually develop their professional and personal competencies through internal and external education and training programs.

Management considers staff development a key factor in the further development of our Group, and employees are encouraged and expected to seek out courses and training that keep their professional and personal skills sharp and up-to-date at all times to the overall benefit of the Group and the employees themselves.

#### **Environment**

Being a Group specialising in oil trading, operation of ships, logistics services and IT services, we do whatever in our capacity to reduce the impact on the environment. Particularly important areas of focus in our line of business are prevention of oil spill and energy optimisation of our vessels as well as constantly being on the lookout for ways to improve environmental and operational performance.

Our aim is to protect our surroundings and the climate from human-induced harm and hazards

Our subsidiaries have in 2016/17 continued to be actively engaged in projects to lower sulphur emissions. Our aim is to protect our surroundings and the climate from human-induced harm and hazards, and we recycle and seek to reduce power consumption wherever and whenever possible.

For our vessels, several new initiatives have been taken during the year, among others installation of the new

Ballast Water Treatment system and the continued work on application of a new generation hull coating, offline main engine lubrication oil filtration, and testing of LED lights in the engine rooms.

All of which are initiatives that have proven to have great positive impact on energy consumption on board our vessels. Together with the full-year effect of actions taken in previous years, we have achieved a significant reduction in the average fuel consumption per tonne mile.

In the terms of developing and supporting alternative fuels for the shipping industry in the Northern part of Europe we continue to take active part in developing the availability to LNG as bunker fuel.

#### **Community Engagement**

Our focus on the individual human being reflects our own organisation with subsidiaries across the globe actively engaged in community projects of various kinds.

Throughout 2016/17, the Group's business activities have been engaged in various non-profit projects around the globe with the aim of making a difference in their local community and support development of the social standards. Some of the initiatives we have been involved in during the financial year 2016/17 are:

- » Food donations to vulnerable groups in the Middle East region
- Danish fundraising campaigns for cancer research and for families with children affected by cancer
- » A Red Cross project for vulnerable children in the Nordic countries
- » Charity rowing race in London, UK to raise money for disadvantaged young people
- » Economical support to street children in Mumbai, India to provide a safe and stimulating learning environment

#### **Human Rights**

Selfinvest Group does not tolerate any form of discrimination, be it on the grounds of gender, nationality, skin colour, sexual orientation or religion. On the contrary, the Group celebrates diversity and actively seeks to be a workplace with a multitude of different cultural backgrounds. As of 30 April, 2017, the Group employed more than 50 different nationalities.



# REPORT ON GENDER COMPOSITION IN MANAGEMENT

(cf. Section 99 b of the Danish Financial Statements Act)

# Targets for the underrepresented gender on the Board of Directors

The subsidiaries are subject to section 99b of the Danish Financial Statements Act, and have the following targets (Table 1).

# Policy for the underrepresented gender at other management levels

We recruit reliable, respectful and competent professionals of any orientation. Our policy is that all employees, irrespective of gender, nationality, skin colour, sexual orientation and religion, must have equal career and management opportunities. This philosophy is supported by our openminded, unprejudiced culture which allows each individual employee to make the best possible use of his/her skills.

Likewise Selfinvest Group's internal management training programs are available to anyone with the right skills. When recruiting new colleagues, we evaluate the professional and personal skills of candidates. In our view, gender says nothing about a person's competencies, level of commitment or ability to cooperate with others which is why it is no decisive factor for us. In the Selfinvest

Group offices across the world, our highly skilled staff – male and female – works together in making the most of their talents.

The industry in which we operate is characterised by a high degree of multiplicity – and so is Selfinvest Group. We believe that as an international group with business partners across the globe it is not just a great advantage to be represented by employees with different cultural backgrounds and nationalities. It is an absolute must.

During 2016/17, we have continued the implementation and use of our mobility programs for all our employees. The programs ensure that employees with the best skills are always hired for the right positions, no matter of gender, nationality, skin colour, sexual orientation and religion.

# **COMPLIANCE**

At Selfinvest Group, we know that every lasting business relationship is based on mutual trust and respect. We also know that trust is earned and should not be taken for granted. Keeping promises and meeting expectations are keys to building a trustful relation where two parties can rely on each other.

Quality, proactivity and attention to detail must characterise everything we do. This means that we always strive to create

TABLE 1

Company	Underrepresented gender, today*	Target for the underrepresented gende	
A/S Dan-Bunkering Ltd	0%	Year 2020: 35%	
A/S Global Risk Management Ltd	0%	Year 2020: 35%	
Unioil Supply A/S	0%	Year 2020: 35%	
Bunker Holding A/S	0%	Year 2020: 35%	
Uni-Tankers A/S	13%	Year 2020: 35%	
Shipping Holding A/S	17%	Year 2020: 40%	
A/S United Shipping & Trading Company	0%	Year 2020: 35%	

<sup>\*</sup> The gender composition in the Board of Directors did not change in 2016/17 as the members were re-elected at the general assembly.

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value for our customers and suppliers in any way that we can, and that we aim to avoid unnecessary bureaucracy and obsolete routines. We set high standards for our employees and expect initiative from all, while at the same time displaying a high degree of humanity and compassion.

#### **Competition & Anti-corruption**

It is a fundamental principle that Selfinvest Group must act in full compliance with applicable competition laws and anti-corruption laws. Due to the global nature of our activities, it is imperative that Selfinvest Group complies with all relevant rules and legislation in the countries where the Group operates.

The Group's activities are subject to a number of anti-corruption laws, i.a. the Danish Criminal Code, the UK law against corruption (the UK Bribery Act) and the American anti-corruption law (the U.S. Foreign Corrupt Practices Act).

The Group entities have introduced compliance programs to ensure that the Group has adequate procedures to prevent fraudulent behaviour among individuals within the Group or persons associated with the Group.

#### **Compliance Programs**

It is Selfinvest Group's policy that all board members, managers and employees must have a general understanding of competition and anti-corruption laws and possesses the tools and knowledge necessary to ensure that the Group acts in full compliance herewith. Furthermore, it is our policy that all board members, managers and employees must demonstrate proper business ethics and code of conduct.

Selfinvest Group's management assists in ensuring that we act in compliance with competition law and anti-corruption law.

Employees must always report to management both in clear-cut cases and cases of doubt. Employees are encouraged to consult management with any questions or grey-zone matters.

#### **Personal Data**

Personal data protection is an increasingly important focus area. Legislation and regulations are being rolled out globally, including in the European Union and Denmark, to ensure that companies are in compliance with ever stricter requirements on the protection of personal data. In Denmark, new legislation will likely entail intensified and extensive requirements for internal training, the preparation of guidelines and policies, and risk and impact assessments. The Selfinvest Group works proactively with these and other matters to remain at the forefront of new regulations.

### EXPECTATIONS FOR THE YEAR AHEAD

The Group's level of activity, revenues and earnings are affected by a number of external factors, such as the development on the global freight market, the oil price development and the general structure of the oil market.

In the financial year 2017/18, the management expects to strengthen the Group's position within the five business areas. Based upon the present market condition and outlook expectations for the year, the earnings are expected to increase compared to the year just ended.

### SUBSEQUENT EVENTS

No significant events affecting the assessment of the Annual Report have occurred after the balance sheet date.

# INCOME STATEMENT 1 MAY - 30 APRIL

		Group		Parent Cor	npany
	Note	2016/17	2015/16	2016/17	2015/16
		DKK '000	DKK '000	DKK '000	DKK '000
Revenue	1	46,064,748	40,103,433	19,135	3,362
Direct expenses		(43,940,521)	(37,878,278)	(8,617)	(3,307)
Gross profit		2,124,227	2,225,155	10,518	55
Other operating income		2,718	13,014	0	0
Other external expenses		(703,148)	(520,515)	(18,845)	(7,202)
Staff expenses	2	(945,977)	(955,667)	(17,248)	(2,044)
Depreciation, amortisation and impairment losses	3	(229,204)	(199,634)	(180)	0
Profit/loss before financial income and expenses		248,616	562,353	(25,755)	(9,191)
Profit from investments in group enterprises and ass	sociates	0	0	139,265	410,753
Profit from other equity investments		8,228	8,096	0	0
Financial income	4	156,003	81,878	96,000	26,409
Financial expenses	5	(149,002)	(172,666)	(876)	(23,821)
Profit before tax		263,845	479,661	208,634	404,150
Tax on profit for the year	6	(62,888)	(71,814)	(14,968)	1,329
Net profit for the year		200,957	407,847	193,666	405,479
Proposed distribution of profits	12				

16 BALANCE SHEET

**ANNUAL REPORT 2016/17** 

# **BALANCE 30 APRIL**

**ASSETS** 

		Grou	р	Parent Co	Parent Company		
	Note	2017	2016	2017	2016		
		DKK '000	DKK '000	DKK '000	DKK '000		
Software		30,739	17,560	0	0		
Development projects		3,994	0	0	0		
Acquired rights		690	0	0	0		
Goodwill		312,105	277,455	1,620	0		
Intangible assets	7	347,528	295,015	1,620	0		
Land and buildings		406,051	319,791	16,502	16,502		
Ships and equipment		1,435,059	1,424,523	0	0		
Property, plant and equipment in progress		69,534	372	0	0		
Fixtures and fittings, tools and equipment		38,354	45,191	1,416	0		
Leasehold improvements		218	332	0	0		
Property, plant and equipment	8	1,949,216	1,790,209	17,918	16,502		
Investments in group enterprises		0	0	2,332,362	2,321,643		
Securities, equity investments and other investment assets		47,074	19,199	26,754	7,985		
Other receivables		2,604	2,582	0	0		
Fixed asset investments	9	49,678	21,781	2,359,116	2,329,628		
Fixed assets		2,346,422	2,107,005	2,378,654	2,346,130		
Inventories		975,492	875,331	275,618	213,540		
Trade receivables		5,457,717	3,398,461	870	1,997		
Other receivables	10	515,103	604,657	1,880	707		
Receivables from group enterprises		0	0	30,113	6,559		
Receivables from associates		43,694	12,292	26,000	0		
Prepayments		71,422	69,853	6,320	3,427		
Corporation tax		28,025	83,086	0	0		
Deferred tax asset	13	45,267	11,929	5	0		
Receivables		6,161,228	4,180,278	65,188	12,690		
Securities		1,075,832	854,155	957,201	716,639		
Cash at bank and in hand		434,750	399,824	32,102	35,759		
Current assets		8,647,302	6,309,588	1,330,109	978,628		
Assets		10,993,724	8,416,593	3,708,763	3,324,758		

# **BALANCE 30 APRIL**

### **LIABILITIES AND EQUITY**

		Grou	ıp	Parent Co	mpany
	Note	2017	2016	2017	2016
		DKK '000	DKK '000	DKK '000	DKK '000
Share capital		301	301	301	301
Reserve for net revaluation under the equity method		19,024	10,057	2,167,180	2,184,425
Reserve for development costs		732	0	0	0
Retained earnings		3,493,329	3,236,276	1,345,905	1,061,908
Proposed dividend for the year		25,000	20,000	25,000	20,000
Shareholders part of equity		3,538,386	3,266,634	3,538,386	3,266,634
Minority interests		220,750	198,868	0	0
Total equity	11	3,759,136	3,465,502	3,538,386	3,266,634
Provision for deferred tax	13	22,814	18,703	0	180
Other provisions	14	9,668	154	0	0
Pension obligations		184	170	0	0
Provisions		32,666	19,027	0	180
Mortgage debt		135,397	126,050	0	0
Bank loans		1,006,566	1,046,601	0	0
Lease payables		43	403	0	0
Other payables		4,000	0	0	0
Long-term debt	15	1,146,006	1,173,054	0	0
Short-term part of long-term debt		87,595	96,381	0	0
Credit institutions		2,432,085	1,083,115	117,959	38,894
Trade payables		2,876,482	1,888,017	1,269	153
Prepayments received		196,733	258,378	0	0
Payables to associates		9,317	1,828	0	0
Payables to group enterprises		0	0	31,804	0
Deferred income		16,156	19,242	0	0
Corporation tax		100,056	90,249	14,461	16,539
Other payables	10	337,492	321,800	4,884	2,358
Short-term debt		6,055,916	3,759,010	170,377	57,944
Debt		7,201,922	4,932,064	170,377	57,944
Liabilities and equity		10,993,724	8,416,593	3,708,763	3,324,758
Security etc	16				
Related parties	17				
•					
Fee to auditors appointed at the general meeting	18				

18 STATEMENT OF CHANGES IN EQUITY ANNUAL REPORT 2016/17

# **EQUITY**

# **GROUP**

2016/17	Share capital	Revaluation reserve	Reserve under the equity method	Reserve for development costs	Retained earnings	Proposed dividend	Total	Minority interests	Total Equity
	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000
Equity at 1 May	301	0	10,057	0	3,236,276	20,000	3,266,634	198,868	3,465,502
Dividend paid	0	0	0	0	(7,500)	(20,000)	(27,500)	0	(27,500)
Net profit for the year	0	0	8,229	732	159,705	25,000	193,666	7,291	200,957
Change in minority	0	0	0	0	0	0	0	6,157	6,157
Capital adjustments	0	0	738	0	104,848	0	105,586	8,434	114,020
Equity at 30 April	301	0	19,024	732	3,493,329	25,000	3,538,386	220,750	3,759,136

2015/16	Share capital	Revaluation reserve	Reserve under the equity method	Reserve for development costs	Retained earnings	Proposed dividend	Total	Minority interests	Total Equity
	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000
Equity at 1 May	301	6,164	6,650	0	2,905,256	25,000	2,943,371	958	2,944,329
Dividend paid	0	0	0	0	0	(25,000)	(25,000)	0	(25,000)
Net profit for the year	0	(6,164)	3,321	0	388,322	20,000	405,479	1,527	407,006
Change in minority	0	0	0	0	0	0	0	196,407	196,407
Capital adjustments	0	0	86	0	(57,302)	0	(57,216)	(24)	(57,240)
Equity at 30 April	301	0	10,057	0	3,236,276	20,000	3,266,634	198,868	3,465,502

# **EQUITY**

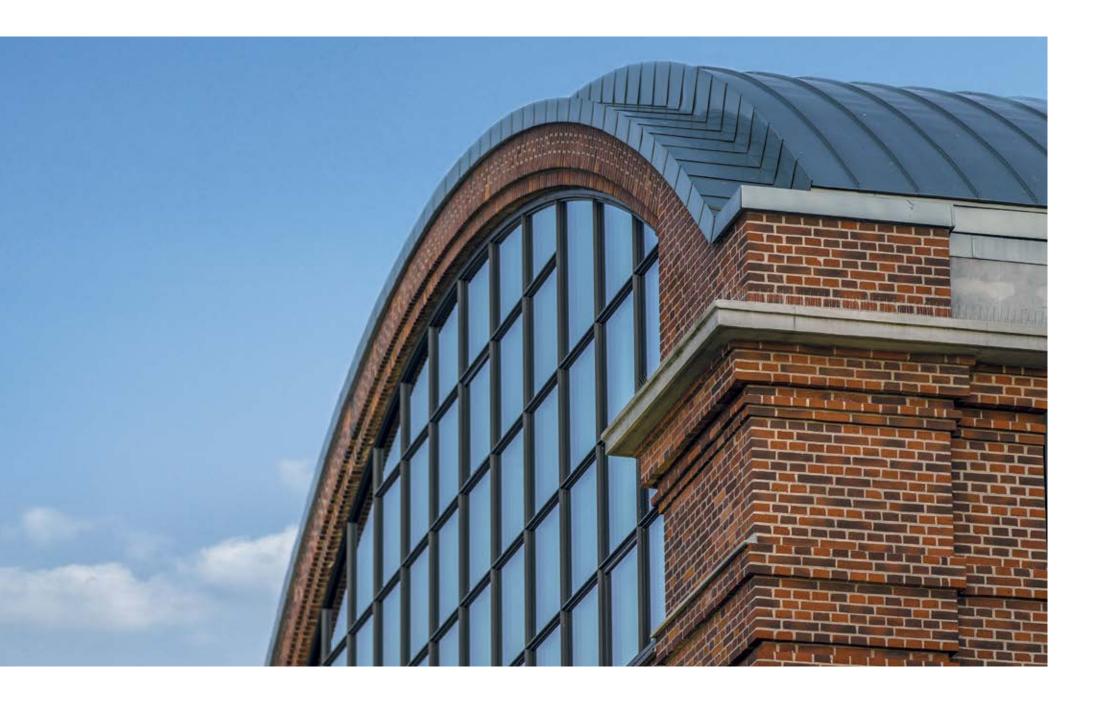
### PARENT COMPANY

2016/17	Share capital	Reserve under the equity method	Retained earnings	Proposed dividend	Total
	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000
Equity at 1 May	301	2,184,425	1,061,908	20,000	3,266,634
Dividend paid	0	0	(7,500)	(20,000)	(27,500)
Net profit for the year	0	(122,831)	291,497	25,000	193,666
Capital adjustments	0	105,586	0	0	105,586
Equity at 30 April	301	2,167,180	1,345,905	25,000	3,538,386

2015/16	Share capital	Reserve under the equity method	Retained earnings	Proposed dividend	Total
	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000
Equity at 1 May	301	2,105,888	812,182	25.000	2,943,371
. 3			,	.,	
Dividend paid	0	0	0	(25,000)	(25,000)
Net profit for the year	0	135,753	249,726	20,000	405,479
Capital adjustments	0	(57,216)	0	0	(57,216)
Equity at 30 April	301	2,184,425	1,061,908	20,000	3,266,634

CASH FLOW STATEMENT ANNUAL REPORT 2016/17

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# CASH FLOW STATEMENT 1 MAY - 30 APRIL

GROUP	2016/17	2015/16
	DKK '000	DKK '000
Profit for the year before tax	263,845	479,661
Amortisation and depreciation for the year	229,204	199,634
Changes in receivables	(2,026,965)	960,379
Changes in inventories	(100,161)	(291,719)
Changes in provisions	9,528	42
Changes in trade payables, other payables, etc	1,007,000	(913,481)
Exchange adjustments and other adjustments	5,717	(15,265)
Cash flows from ordinary activities	(611,832)	419,251
Corporation tax paid	(55,083)	(101,614)
Cash flows from operating activities	(666,915)	317,637
Business acquisition	(130,613)	(130,890)
Purchase of intangible assets	(24,093)	(9,524)
Sale of intangible assets	23,308	151
Purchase of property, plant and equipment	(257,782)	(187,282)
Sale of property, plant and equipment	3,822	14,713
Fixed asset investments made	0	50
Cash flows from investing activities	(385,358)	(312,782)
Change in debt to mortgage credit institutes and credit institutions	(39,834)	(440,857)
Minority interests	12,465	195,591
Dividend paid	(27,500)	(25,000)
Dividend received from associates	0	8,420
Cash flows from financing activities	(54,869)	(261,846)
Change in cash and cash equivalents	(1,107,142)	(256,991)
Net cash and cash equivalents at 1 May	170,864	427,737
Additions through acquisition	14,775	118
Net cash and cash equivalents at 30 April	(921,503)	170,864

Net cash and cash equivalents comprise cash at bank and in hand, securities and the portion of the item "Credit institutions" under short-term debt relating to operating activities.

# NOTES TO THE ANNUAL REPORT

1 SEGMENT INFORMATION	Reve	enue	Profit/los financial and ex		Value of fix	ced assets	Liabi	lities
	2016/17	2015/16	2016/17	2015/16	2016/17	2015/16	2016/17	2015/16
	DKK mill	DKK mill	DKK mill	DKK mill	DKK mill	DKK mill	DKK mill	DKK mill
Group								
Activities								
Sale and meditation of bunkers	43,737	37,795	272	448	358	359	5,395	3,395
Shipping	629	543	21	14	144	111	202	173
Shipowning	1,584	1,704	(28)	113	1,461	1,455	1,202	1,187
IT Business	85	46	9	5	18	9	29	11
Other activities	30	15	(25)	(18)	365	173	374	166
	46,065	40,103	249	562	2,346	2,107	7,202	4,932

2 STAFF EXPENSES	Group		Parent C	ompany
	2016/17	2015/16	2016/17	2015/16
	DKK '000	DKK '000	DKK '000	DKK '000
Group				
Hire of crew	75,403	78,115	0	0
Wages and salaries	740,088	753,708	15,414	1,907
Pensions	43,424	37,229	401	131
Other social security expenses	87,062	86,615	1,433	6
	945,977	955,667	17,248	2,044
Remuneration to the Executive Board			8,320	

With reference to section 98b(3) of the Danish Financial Statements Act, remuneration to the Executive Board in 2015/16 is not disclosed.

Number of employees, including hired crew	1,585	1,490	10	2
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3 AMORTISATION AND DEPRECIATION	Group		Parent Company	
	2016/17	2015/16	2016/17	2015/16
	DKK '000	DKK '000	DKK '000	DKK '000
Software	7,464	5,967	0	0
Goodwill	55,985	46,144	180	0
Development projects	1,226	0	0	0
Acquired rights	101	0	0	0
Buildings	12,666	13,485	0	0
Ships and equipment	136,161	117,039	0	0
Operating equipment	15,483	16,884	0	0
Leasehold improvements	118	115	0	0
	229,204	199,634	180	0

4 FINANCIAL INCOME	Group		Parent C	Company
	2016/17	2015/16	2016/17	2015/16
	DKK '000	DKK '000	DKK '000	DKK '000
Financial income from group enterprises	0	0	886	467
Other financial income	156,003	81,878	95,114	25,942
	156,003	81,878	96,000	26,409

5 FINANCIAL EXPENSES	Group		Parent Co	ompany
	2016/17	2015/16	2016/17	2015/16
	DKK '000	DKK '000	DKK '000	DKK '000
Other financial expenses	(149,002)	(172,666)	(876)	(23,821)
	(149,002)	(172,666)	(876)	(23,821)

6 CORPORATION TAX	Group		Parent C	ompany
	2016/17	2015/16	2016/17	2015/16
	DKK '000	DKK '000	DKK '000	DKK '000
Current tax for the year	90,774	59,512	14,931	(707)
Adjustment of tax relating to previous years	(599)	4,848	222	(622)
Adjustment of provision for deferred tax	(27,287)	7,454	(185)	0
Total tax for the year	62,888	71,814	14,968	(1,329)

7 INTANGIBLE ASSETS	Development projects	Acquired rights	Software	Goodwill
	DKK '000	DKK '000	DKK '000	DKK '000
Group				
Cost at 1 May	0	0	27,920	513,385
Exchange adjustment	0	0	618	16,645
Additions for the year through business acquisition	8,324	1,058	0	0
Additions for the year	940	0	20,202	103,862
Disposals for the year	(1,019)	0	(116)	(23,308)
Cost at 30 April	8,245	1,058	48,624	610,584
Amortisation at 1 May	0	0	10,360	235,930
Exchange adjustment	0	0	177	6,564
Additions for the year through business acquisition	4,044	267	0	0
Amortisation for the year	1,226	101	7,464	0
Reversed amortisation of disposals for the year	(1,019)	0	(116)	55,985
Amortisation at 30 April	4,251	368	17,885	298,479
Carrying amount at 30 April	3,994	690	30,739	312,105
Parent				
Cost at 1 May				0
Additions for the year				1,800
Cost at 30 April				1,800
Amortisation at 1 May				0
Amortisation for the year				180
Amortisation at 30 April				180
Carrying amount at 30 April				1,620

8 PROPERTY, PLANT AND EQUIPMENT	Fixed assets under construction	Land and buildings	Ships and equipment	Fixtures and fittings, tools and equipment	Leasehold improvements
	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000
Group					
Cost at 1 May	372	397,909	1,985,325	170,214	1,044
Exchange adjustment	16	606	83,338	2,637	60
Addition through business acquisition	0	5,003	0	16,021	0
Transfer	0	4,826	0	(4,826)	0
Additions for the year	69,146	90,671	86,200	11,758	7
Disposals for the year	0	(5,671)	(61,642)	(8,815)	(57)
Cost at 30 April	69,534	493,344	2,093,221	186,989	1,054
Depreciation at 1 May	0	78,118	560,802	125,023	712
Exchange adjustment	0	(15)	22,841	941	(12)
Addition through business acquisition	0	0	0	14,376	75
Depreciation and impairment losses for the year	0	12,666	136,161	15,483	118
Reversal of impairment and depreciation of disposals for the year	0	(3,476)	(61,642)	(7,188)	(57)
Depreciation at 30 April	0	87,293	658,162	148,635	836
Carrying amount at 30 April	69,534	406,051	1,435,059	38,354	218
Parent Company					
Cost at 1 May	0	16,502	0	0	0
Additions for the year	0	0	0	1,416	0
Cost at 30 April	0	16,502	0	1,416	0
Depreciation at 1 May	0	0	0	0	0
Depreciation at 30 April	0	0	0	0	0
Carrying amount at 30 April	0	16,502	0	1,416	0

9 FIXED ASSET INVESTMENTS	Other receivables	Investments in associates
	DKK '000	DKK '000
Group		
Cost at 1 May	2,582	9,088
Addition through business acquisition	346	0
Additions for the year	28	18,962
Disposals for the year	(352)	0
Cost at 30 April	2,604	28,050
Value adjustments at 1 May	0	10,057
Exchange adjustment	0	793
Value adjustments for the year	0	8,229
Reserved value adjustments of disposals for the year	0	(55)
Value adjustments at 30 April	0	19,024
Carrying amount at 30 April	2,604	47,074

9 FIXED ASSET INVESTMENTS (CONTINUED)	Other investments	Investments in group enterprises	Investments in associates
	DKK '000	DKK '000	DKK '000
Parent Company			
Cost at 1 May	0	137,211	7,992
Additions for the year	1,151	28,750	16,832
Cost at 30 April	1,151	165,961	24,824
Value adjustments at 1 May	0	2,184,432	(7)
Shares of profit for the year	0	138,479	2,286
Dividend received	0	(262,096)	0
Capital adjustments	0	105,586	0
Amortisation on goodwill	0	0	(1,500)
Value adjustments at 30 April	0	2,166,401	779
Carrying amount at 30 April	1,151	2,332,362	25,603
Remaining positive difference (goodwill) included in the above carrying amount at 30 April 2017			6,000

The Parent Company's investments in group enterprises and associates comprise:				
Name	Place of reg. office	Votes and ownership		
A/S United Shipping & Trading Company	Middelfart	100%		
Selfestate ApS	Middelfart	100%		
Selfrent ApS	Middelfart	100%		
Selfgarage ApS	Middelfart	100%		
Selfapartments ApS	Middelfart	100%		
Selfhouse ApS	Middelfart	100%		
Selffuel ApS	Middelfart	100%		
Selfproperty ApS	Middelfart	100%		
Kolding Åpark 8A A/S	Kolding	80%		
Middelfart Bycenter A/S	Middelfart	33%		
Selected Car Leasing A/S	Middelfart	50%		

Reference is made to the respective annual reports of the above enterprises for a specification of enterprises owned by subsidiaries.

10 DERIVATIVE FINANCIAL INSTRUMENTS	2016/17 Assets	2016/17 Liabilities
	DKK '000	DKK '000
Group		
The items other receivables and other payables includes fair of derivative financial instruments specified as follows:	value adjustment	
Commodity swaps	1,097,412	(2,321,308)
Commodity futures	2,098,159	(855,881)
Fixed Price Physical	7,139	0
Commodity options	38,940	(23,928)
Forward foreign exchange contracts	15,959	0
	3,257,609	(3,201,117)
Balances qualifying for offsetting		
Commodity swaps, -futures and -options	(3,154,725)	3,021,285
Margin deposits	147,323	(12,515)
Amounts included in the balance sheet	250,207	(192,347)

# 11 EQUITY

The share capital consists of shares of DKK 1,000 or multiples hereof.

12 PROPOSED DISTRIBUTION OF PROFITS	Group		Parent C	ompany
	2016/17	2015/16	2016/17	2015/16
	DKK '000	DKK '000	DKK '000	DKK '000
Proposed dividend	25,000	20,000	25,000	20,000
Extraordinary dividend	7,500	0	7,500	0
Reserve for net revaluation under the equity method	8,229	3,321	(122,831)	135,753
Reserve for developmemt costs	732	0	0	0
Minority interests' share of profit in group enterprises	7,291	2,368	0	0
Retained earnings	152,205	382,158	283,997	249,726
	200,957	407,847	193,666	405,479

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13 DEFERRED TAX	Gro	Group		Company
	2016/17	2015/16	2016/17	2015/16
	DKK '000	DKK '000	DKK '000	DKK '000
Deferred tax at 1 May	6,774	(53,400)	180	180
Correction deferred tax, previous years	(231)	21,136	0	0
Exchange adjustment	(1,709)	1,512	0	0
Change for the year	(27,287)	37,526	(185)	0
Deferred tax at 30 April	(22,453)	6,774	(5)	180
Deferred tax is recognised in the Annual Report as follows:				
Deferred tax asset	(45,267)	(11,929)	(5)	0
Deferred tax liability	22,814	18,703	0	180
	(22,453)	6,774	(5)	180

Deferred tax relates to intangible assets and property, plant and equipment as well as tax loss carry-forwards.

### **14 OTHER PROVISIONS**

Other provisions relate to restructuring liabilities concerning severence pay and leases not utilized. All other provisions fall due within 1 year.

### **15 LONG-TERM DEBT**

#### Group

Of the long-term debt, DKK 113,253k falls due after more than 5 years.

30 NOTES TO THE ANNUAL REPORT ANNUAL REPORT ANNUAL REPORT 2016/17

Group	DKK '000	DKK '000
Group		
Guarantees		
Payment guarantees have been provided through credit institutions in respect of commitments	61	21,701
Security		
Carrying amount of land and buildings provided as security for debt to mortgage credit institutes	254,814	232,652
As security for long-term debt, letters of indemnity have been provided in ships and equipment	1,830,876	1,774,029
At the balance sheet date, the carrying amount of the assets provided as security was	1,435,122	1,424,522
Secured bank debt at 30 April	1,056,178	1,063,206
Mortgage deed registered to the mortgagor with charge on buildings on owned and leased land has been provided as security for debt to credit institutions	58,429	54,877
At the balance sheet date, the carrying amount of the assets provided as security was	139,822	130,028
Mortgage deed on movable property with charge on operating equipment has been provided as security for debt to bank	4,300	4,300
Carrying amount of motor vehicles provided as security for debt to credit institutions	112	180
Contingent liabilities		
Deferred tax concerning shipowning company registered under the Tonnage Tax Scheme	21,124	20,263
Lease and rent obligations		
Lease and rent obligations	502,728	674,688
Other liabilities, Group		
Unpaid liabilities and deferred tax liabilities relating to participation in limited partnerships.		
Parts of the Group's activities are performed with basis in storage halls situated on leased sites. As is usual practice and according to the leases, the Group is obliged to surrender and yield up the sites in the state and condition in which they were taken over. It has not been possible to reliably calculate the amount which the Group may have to pay upon vacation of the storage halls as this is subject to material uncertainty. The possible restoration costs etc may be considerable. The leased sites are all subject to a long period of non-terminability on the part of the lessor (15-30 years) and are not expected to be vacated.		
Other liabilities, Parent Company		
Guarantee commitment relating to investments in group enterprises and unpaid liabilities and deferred tax liabilities relating to participation in limited partnerships.		

### 17 RELATED PARTIES

Related parties comprise the Board of Directors, the Executive Board and senior executives in group enterprises as well as companies in which these persons have significant interests.

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For the Parent Company, related parties comprise Company Management.

With reference to section 98 C(7) of the Danish Financial Statements Act, related party transactions details are not disclosed.

18 FEE TO AUDITORS APPOINTED AT THE GENERAL MEETING	Group		Parent Company	
	2016/17	2015/16	2016/17	2015/16
	DKK '000	DKK '000	DKK '000	DKK '000
PricewaterhouseCoopers (global)				
Audit	4,554	3,650	50	50
Assurance engagements	7	748	0	0
Tax services	1,527	1,778	0	0
Other services	3,387	4,227	707	0
Other				
Audit	2,849	2,465	0	0
Assurance engagements	41	20	0	0
Tax services	1,554	1,153	0	0
Other services	1,561	1,273	0	0
	15,480	15,314	757	50

### 19 SUBSEQUENT EVENTS

No significant events affecting the assessment of the Annual Report have occurred after the balance sheet date.



ANNUAL REPORT 2016/17 — MANAGEMENT'S STATEMENT

# **MANAGEMENT'S STATEMENT**

The Executive Board has today considered and adopted the Annual Report of Selfinvest ApS for the financial year 1 May 2016 - 30 April 2017.

The Annual Report was prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 30 April 2017 and of the results of the Company operations for the financial year 1 May 2016 - 30 April 2017.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Middelfart, 3 July 2017

**Executive Board** 

Torben Østergaard Nielsen

Mikkel Hammershøj

# INDEPENDENT AUDITOR'S REPORT

#### TO THE SHAREHOLDER OF SELFINVEST APS

#### **Opinion**

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 30 April 2017, and of the results of the Company's operations and cash flows for the financial year 1 May 2016 - 30 April 2017 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of Selfinvest ApS for the financial year 1 May 2016 - 30 April 2017, which comprise income statement, balance sheet, statement of cash flows, statement of changes in equity and notes, including a summary of significant accounting policies ("financial statements").

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Statement on Management's Review**

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so,

consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

# Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- "> Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- » Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- » Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- "> Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention

- in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- » Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Trekantområdet, 3 July 2017

PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab

CVR No 33 77 12 31

Jan Bunk Harbo Larsen
State Authorised Public Accountant

Gert Fisker Tomczyk
State Authorised Public Accountant



ACCOUNTING POLICIES ANNUAL REPORT 2016/17



# **ACCOUNTING POLICIES**

### BASIS OF PREPARATION

The Annual Report of Selfinvest ApS for 2016/17 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C.

Amendments per the Danish Financial Statements Act that are effective from 1 January 2016 have been implemented.

The amendments have resulted in transfer of an amount equal to capitalised development costs as a reserve not eligible for dividend distribution equity. The reserve corresponds to the development costs recognised in the balance sheet as intangible assets for the year. The change does not affect the financial statements or the financial position of the Group or the Parent Company at 30 April 2017.

Further the amendments have resulted in a reclassification of minority interest that previously was disclosed as a separate category in the balance sheet. Due to the changes these now form part of consolidated equity. The change positively affects the equity of the Group at 30 April 2017 with DKK 220,750k, but have no effect on the Parent Company's financial statemens.

The other amendments that are effective from 1 January 2016 have only entailed additional disclosure of information and do not affect the financial statements or the financial position of the Group or the Parent Company at 30 April 2017

Apart from changes due to amendments to the Danish Financial Statements Act mentioned above, the accounting policies applied remain unchanged from the previous year.

The Annual Report for 2016/17 is presented in DKK thousands.

#### **Recognition and measurement**

The Financial Statements have been prepared based on the historic cost principle.

Revenues are recognised in the income statement as earned, and all expenses incurred to achieve the earnings for the year are deducted. Expenses include operating expenses, depreciation, amortisation, impairment losses and provisions as well as changes due to changed accounting estimates. Furthermore, value adjustments of financial assets and liabilities measured at fair value are recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Group, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Group, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Recognition and measurement take into account profits, losses and risks occurring before the presentation of the Annual Report which relate to affairs and conditions existing at the balance sheet date

Certain financial assets and liabilities are measured at amortised cost, which involves the recognition of a constant effective interest rate over the maturity period. Amortised cost is calculated as original cost less any repayments and with addition/deduction of the cumulative amortisation of any difference between cost and the nominal amount. In this way, capital losses and gains are allocated over the maturity period.

Danish kroner is used as the measurement currency. All other currencies are regarded as foreign currencies.

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#### **Basis of consolidation**

The Consolidated Financial Statements comprise the Parent Company, Selfinvest ApS, and enterprises in which the Parent Company directly or indirectly holds more than 50% of the votes or otherwise exercises control.

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

Newly acquired or newly established enterprises are included in the Consolidated Financial Statements from the time of acquisition. The difference between cost and net asset value of the enterprise acquired is determined at the date of acquisition after fair value adjustment of the individual assets and liabilities (the purchase method). This includes allowing for any restructuring provisions determined in relation to the enterprise acquired. Positive differences (goodwill) are recognised in intangible assets in the balance sheet as goodwill, which is amortised in the income statement on a straightline basis over its estimated useful life; however, not exceeding 20 years.

Changes in the purchase price after takeover result in adjustment of the acquisition value of goodwill. Moreover, goodwill is adjusted where, at the time of takeover, the fair value of the net assets taken over turns out to differ from the value previously assumed. Goodwill is adjusted until the end of the financial year following the year of acquisition.

#### **Minority interests**

In the Consolidated Financial Statements, the items of the subsidiaries are fully recognised. Minority interests' proportionate shares of the profit and equity of the subsidiaries are stated as separate items in the notes and the balance sheet.

In connection with sale of a minority holding in a subsidiary, the Group acquired a right but not an obligation to repurchase the shares at the selling price with addition of an annual rate of return.

This minority interest is measured at the repurchase price in accordance with the purchase option if it is considered probable that the purchase option will be exercised. In case of subsequent changes in minority interests, the changed shares are recognised in results as from the time of the change.

#### Leases

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an approximated value as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Company. The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments relating to operating leases are recognised in the income statement on a straight line basis over the lease period.

#### **Translation policies**

Transactions in foreign currencies are translated during the year at the exchange rates at the dates of transaction. Gains and losses arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement.

Receivables, payables and other monetary items in foreign currencies are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the transaction date rates are recognised in financial income and expenses in the income statement; however, see the paragraph "Hedge accounting".

Upon recognition of financial statements of foreign group enterprises and associates, income statement items are translated into Danish kroner at the average exchange rate and balance sheet items at the exchange rate at the balance sheet date. Exchange differences arising on this translation are recognised directly in equity.

#### **Derivative financial instruments**

Derivative financial instruments are initially recognised in the balance sheet at cost and are subsequently remeasured at their fair values. Positive and negative fair values of derivative financial instruments are recognised in "Other receivables" and "Other payables", respectively. Determination of the amount of offsetting between derivatives and related collateral received and paid has been adjusted so as to better reflect the expected net cash settlement under the contractual agreements

The fair value of OTC traded derivative oil contracts is determined based on generally accepted forward and option models. Inputs to the models are, when possible, determined based on observable prices for the underlying products. In respect of contracts where the most relevant inputs are not observable, Management makes an estimation based on previous transactions, transactions with similar products, etc.

Changes in the fair values of derivative financial instruments are recognised in the income statement unless the derivative financial instrument is designated and qualify as hedge accounting, see below.

Net fair value adjustments relating to trading in raw materials derivatives are presented under gross profit.

#### **Hedge accounting**

Fair value hedges:

Changes in the fair values of derivative financial instruments that are designated and qualify as fair value hedges of a recognised asset or a recognised liability are recognised in the income statement as are any changes in the fair value of the hedged asset or the hedged liability.

Hedges of future assets or liabilities:

Changes in the fair values of derivative financial instruments that are designated and qualify as hedges of expected future transactions are recognised directly in retained earnings under equity. If the hedged transaction results in an asset or a liability, the amount is transferred from equity to the cost of the asset or the liability, respectively. If the hedged transaction results in an income or an expense, the amount is transferred from equity to the income statement in the period in which the hedged transaction is recognised. The amount is recognised in the same item as the hedged transaction.

Hedges of investment in subsidiaries, etc:

Changes in the fair values of derivative financial instruments that are designated and qualify as hedges of net investments in independent foreign subsidiaries or associates are recognised directly in equity as regards the effective portion of the hedge, whereas the ineffective portion is recognised in the income statement.

#### **Segment information**

Segment information on activities is presented.

### **INCOME STATEMENT**

#### Revenue

Revenue on the sale of goods and services is recognised in the income statement when the sale has been completed. This is considered the case when

- " delivery has been made before year end;
- » a binding sales agreement has been made;
- » the sales price has been determined, and
- » payment has been received or may with reasonable certainty be expected to be received.

Revenue is recognised exclusive of VAT and duties.

Revenue includes income from shipowning activities, which is cut off and recognised over the duration of the voyages. Income from the sale of financial derivatives in respect of crude oil and



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oilrelated products is recognised in revenue at the time when the contract is concluded.

Gross profit includes net fair value adjustments relating to trading in raw materials derivatives.

#### **Direct expenses**

Direct expenses include expenses for the purchase of goods for resale, transport services, lease and running of machinery, depots and warehouses as well as fuel for own ships.

#### Other external expenses

Other external expenses include expenses for sales, administration as well as the running of office facilities etc.

#### Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

# Income from investments in group enterprises and associates

The item "Income from investments in group enterprises and associates" in the income statement of the Parent Company includes the proportionate share of net profit for the year less goodwill amortisation.

#### **Financial income and expenses**

Financial income and expenses comprise interest, financial expenses in respect of finance leases, realised and unrealised exchange gains and losses and gains and losses on securities, amortisation of mortgage loans, as well as changes in the fair value of financial instruments.

#### Tax on profit/loss for the year

Tax for the year consists of current tax for the year and adjustment of deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity. The Group's shipowning companies are computed according to the provisions of the Danish Tonnage Tax Act. On the basis of the shipowning company's planned shipowning activities, the Tonnage Tax Scheme does not imply recapture of depreciation, and therefore deferred tax for these companies is only disclosed in the note "Deferred tax".

The Company is jointly taxed with Danish group enterprises. The tax effect of the joint taxation is allocated to enterprises showing profits or losses in proportion to their taxable incomes (full allocation with credit for tax losses). The jointly taxed enterprises have adopted the onaccount taxation scheme.

### **BALANCE SHEET**

#### Intangible assets

Intangible assets are measured at cost less accumulated amortisation.

Completed development projects consist were the asset is ready for use and measured at cost less accumulated amortisation. Cost for development not meets the requiremenmts for capitalisation are expensed.

The period of amortisation of goodwill is longest for enterprises acquired for strategic purposes with a strong market position and a long earnings profile.

Amortisation based on cost is calculated on a straightline basis over the expected useful lives of the assets, which are:

Goodwill	max 2	20 years
Software	max	5 years
Development projects	max	3 years
Acquired rights	max 2	20 years

Residual values and expected useful lives are reassessed on an annual basis.





#### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Land is measured at cost. No depreciation is made of land.

Interest paid on loans raised for indirect or direct financing or production of property, plant and equipment is recognised in the income statement.

Owneroccupied flats are measured at market value, if deemed to be of a permanent nature, less accumulated depreciation.

Depreciation based on cost reduced by any residual value is calculated on a straightline basis over the expected useful lives of the assets:

Buildings 20-50 years
Fixtures and fittings, tools and equipment 3-10 years
Ships (newbuilding)
Ships (used) up to 25 years
Leasehold improvements

Residual values and expected useful lives are reassessed on an annual basis.

Ships and equipment are measured at cost less accumulated depreciation calculated on a straightline basis over the period until either the end of the expected useful life or the time of expected phasing out. At the establishment of expected useful life, the condition and age of the ships are considered. At the establishment of the time of expected phasing out, the provisions of the MARPOL convention are considered.

The scrap values of ships are determined as the ships' selling value after 25 years of use as estimated by external shipbroker.

Docking expenses are added to the carrying amounts of the ships at the time of payment and are expensed on a straightline basis over the expected useful lives of the improvements, on average 2.5 years.

Gains and losses on sale of property, plant and equipment are recognised in the income statement under other operating income and other external expenses, respectively.

#### Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation. If so, an impairment test is carried out to determine whether the recoverable amount is lower than the carrying amount, and the asset is written down to its lower recoverable amount.

The recoverable amount of the asset is calculated as the higher of net selling price and value in use.

The recoverable amount of ships has been determined on the basis of the value in use as the value in use is considered higher than the fair value.

The value in use is calculated by means of cash flow estimates of the expected useful life of the ship based on approved budgets for the coming financial year as well as the following estimated development. A discount rate of 8% pa after tax and exchange rates at the level of the actual rates of exchange at 30 April 2017 have been applied.

The most material assumptions applied at the calculation of the value in use are as follows:

- "> Cash flows are based on normal earnings over the remaining life of the ship based on the ship's expected total life, cf accounting policies applied.
- » Freight rates for the coming years are estimated based on experience, knowledge of the market and input from the Com-

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pany's business partners. As from the financial year 2017/18, an annual increase in freight rates corresponding to the market having reached the expected level in 2019/20 is estimated. Hereafter, an annual increase in freight rates corresponding to 2.5% is estimated.

- "> Operating and administrative expenses are based on experience and expectation of the general development in expenses. As from 2018/19, expenses are expected to increase by 2.5% annually.
- "Docking expenses are estimated based on experience and already planned dockings. Docking expenses are expected to increase by 2.5% annually.

#### Investments in subsidiaries and associates

Investments in subsidiaries and associates are recognised and measured under the equity method.

The item "Securities and other equity investments" in the balance sheet of the Parent Company and the Group includes investments in associates at the proportionate ownership share of the net asset value of the enterprises calculated under the accounting policies of the Parent Company, adjusted for unrealised intercompany profits or losses and with addition or deduction of goodwill.

The total net revaluation of investments in associates is transferred in the Group to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributions and adjusted for other equity movements.

Associates with a negative net asset value are recognised in the Consolidated Financial Statements at DKK 0. Any legal or constructive obligation of the Group to cover the negative balance of the enterprise is recognised in provisions.

Gains or losses on disposal or liquidation of associates are calculated in the Group as the difference between the sales sum or the liquidation amount and the carrying amount of net assets at the time of sale or liquidation, including unamortised goodwill and expected sales or liquidation expenses. Gains or losses are recognised in the income statement.

#### **Prepayments**

Prepayments recognised as receivable consists of preoayments of costs relating to the coming financial years.

#### Securities, equity investments and other investment assets

Securities, equity investments and other investment assets recognised in fixed asset investments are recognised and measured at fair value.

#### **Inventories**

Inventories are measured at the lower of cost under the FIFO method and net realisable value. The net realisable value of inventories is calculated at the amount expected to be generated by sale in the process of normal operations with deduction of selling expenses and costs of completion. The net realisable value is determined allowing for marketability, obsolescence and development in expected sales sum.

The cost of inventories the fair values of which are effectively hedged by a financial transaction is adjusted for changes in the fair value of the hedged risk.

Inventories are measured at landed cost.

#### Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts. Provisions for bad debts are determined on the basis of an individual assessment of each receivable.

#### **Securities**

Securities recognised in current assets are measured at the fair value at the balance sheet date. Fair value is determined on the basis of the latest quoted market price.

#### Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

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#### **Provisions**

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Company has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

#### **Deferred income**

Deferred income is recognised as liabilities consists of received payments regarding income in the coming financial years.

#### **Deferred tax assets and liabilities**

Deferred tax is recognised in respect of all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised in respect of temporary differences concerning goodwill not deductible for tax purposes and own ships under the Tonnage Tax Scheme.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. In cases where the computation of the tax base may be made according to alternative tax rules, deferred tax is measured on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets, including the tax base of tax loss carry-forwards, are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities.

Deferred tax assets and liabilities are offset within the same legal tax entity.

#### **Current tax receivables and liabilities**

Current tax receivables and liabilities are recognised in the balance sheet at the amount calculated on the basis of the expected taxable income for the year and adjusted for tax on taxable incomes for prior years. Tax receivables and liabilities are offset and presented as a net item if there is a legally enforceable right of set-off and an intention to settle on a net basis or simultaneously.

#### Financial debts

Fixed-interest loans, such as mortgage loans and loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

### CASH FLOW STATEMENT

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

No cash flow statement has been prepared for the Parent Company as the Parent Company cash flows are included in the Consolidated Cash Flow Statement.

#### Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

#### **Cash flows from investing activities**

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

#### **Cash flows from financing activities**

Cash flows from financing activities comprise cash flows from the raising and repayment of short- and long-term debt as well as payment of dividend to shareholders.

#### **Cash and cash equivalents**

Cash and cash equivalents comprise the items "Cash at bank and in hand" and "Securities" under current assets as well as the operating share of the item "Credit institutions" under short-term debt. "Securities" comprise short-term securities subject to insignificant risk of value changes which can easily be turned into cash.

The cash flow statement cannot be immediately derived from the published financial records.

### DEFINITION OF FINANCIAL RATIOS

Gross margin =	_	Gross profit x 100
Gioss margin	_	Revenue
Profit margin	=	Profit before financials x 100
		Revenue
Return on equity	_	Net profit for the year x 100
	_	Average equity
Liquidity ratio =	_	Current assets
	_	Short-term debt
Solvency ratio =		Equity at year end x 100
	=	Total assets
Number of		Employees are converted to
employees	=	annual full-time employees





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