

Annual report

A stylized orange with two green leaves is positioned above the number '0' in the year '2018'. The orange is white with a circular cutout in the center containing the text 'CO-RO'.

2018

CO-RO

REFRESH AND DELIGHT

CO-RO Holding A/S
CVR no. 14 79 06 08
Holmensvej 11, DK-3600 Frederikssund

Chair of the meeting,
May 15, 2019



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MANAGEMENT REVIEW



Letter from the CEO

In 2018, we continued our Shape for Growth strategy. Investments in new product launches, organisational capabilities, geographical footprint and production capacity were at an all-time high. As a result, we grew revenue in our three core regions and on our four strategic brands and delivered a satisfactory financial result in a challenging environment.

Growth in all regions

Towards the end of the year, we completed our first international acquisition as the Chinese distributor JKD became part of CO-RO - making us a clear no. 1 juice-drink provider in the Chinese on-premise segment. The acquisition marked the end of a successful year in Asia, where we amongst others grew Sunquick's market share in Malaysia and started construction of a new factory in Sri Lanka.

In our biggest region – the Middle East & Africa (MEA) – the juice and concentrate

markets had a challenging year due to the difficult economic environment. Through new product innovations on Suntop, we gained market share in our biggest market, Saudi Arabia and we expanded our product portfolio across all markets in the Middle East. From our new factory in Nairobi, we established Suntop as a favourite brand amongst young adults in Kenya albeit still in the early days, and we launched into Uganda providing basis for future growth in the populous and growing East African market.

In Europe, we benefited from a hot summer in the North, which led to growth in our sales of Ambient Ice lollies of more than 25% with particularly strong growth in Germany. However, our business in Portugal was negatively affected by a new sugar tax.

During the year we welcomed many highly skilled colleagues across the Group, growing the number of employees to more than 1,200. This was partly through the acquisition of JKD and partly



through strengthening the organisation in existing markets. We tracked people engagement quarterly as a new initiative, launched a global Leadership program and increased our focus and investment in our People agenda, which we will continue in 2019 with a new Talent program as well as health initiatives.

2019 outlook

The outlook for our key markets is challenging due to expected legislative changes and geopolitical uncertainty in the Middle East. However, we entered

2019 with good momentum in all our regions, and we have many exciting new product launches and new market entries planned for the year, so we expect 2019 to be another exciting year for the Group. In mid-2019, we will move into our new head office & innovation centre, the "CO-RO Oval", which will provide great basis for us to continue to *Refresh and Delight* people around the world!

Highlights 2018

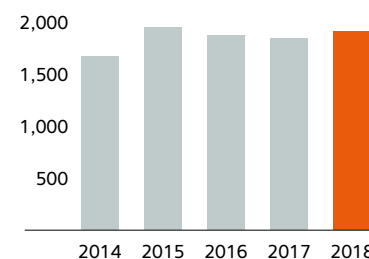
PRINCIPAL AND KEY FIGURES

| (tDKK) | 2018 | 2017 | 2016 | 2015 | 2014 |
|---------------------------------------|-----------|-----------|-----------|-----------|-----------|
| Profit and loss statement | | | | | |
| Revenue | 1,914,241 | 1,846,524 | 1,873,853 | 1,952,969 | 1,671,359 |
| Gross profit | 640,865 | 630,806 | 701,795 | 820,963 | 583,722 |
| Operating profit | 146,342 | 174,411 | 265,244 | 310,305 | 195,987 |
| Profit before financial items, (EBIT) | 150,451 | 180,782 | 270,612 | 313,038 | 208,646 |
| Profit of financial items | -11,711 | 39,449 | 31,667 | 13,412 | 34,864 |
| Profit for the year | 99,639 | 179,680 | 248,666 | 260,665 | 194,681 |
| Balance sheet | | | | | |
| Balance sheet total | 2,589,976 | 2,403,828 | 2,278,919 | 2,035,704 | 1,720,564 |
| Investments in tangible fixed assets | 180,599 | 202,414 | 167,789 | 144,141 | 102,979 |
| Equity capital | 2,119,394 | 2,061,645 | 1,947,350 | 1,695,087 | 1,440,118 |
| Employees | | | | | |
| Average number of full-time employees | 1,280 | 1,143 | 1,109 | 1,107 | 997 |
| Key figures (%) ¹⁾ | | | | | |
| Return on assets | 6.0 | 7.7 | 12.5 | 16.7 | 13.1 |
| Return on equity capital | 3.7 | 8.0 | 11.9 | 15.2 | 13.9 |
| Solvency ratio | 69.9 | 73.0 | 72.3 | 71.4 | 71.2 |

¹⁾ For key figure definitions see the section on applied accounting practice.

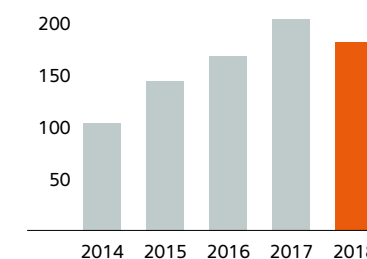
1,914

Revenue
mDKK



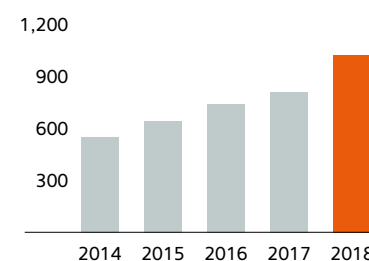
180.6

Investments in tangible fixed assets
mDKK



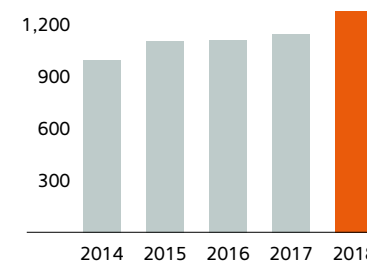
1,023

Total fixed assets
mDKK

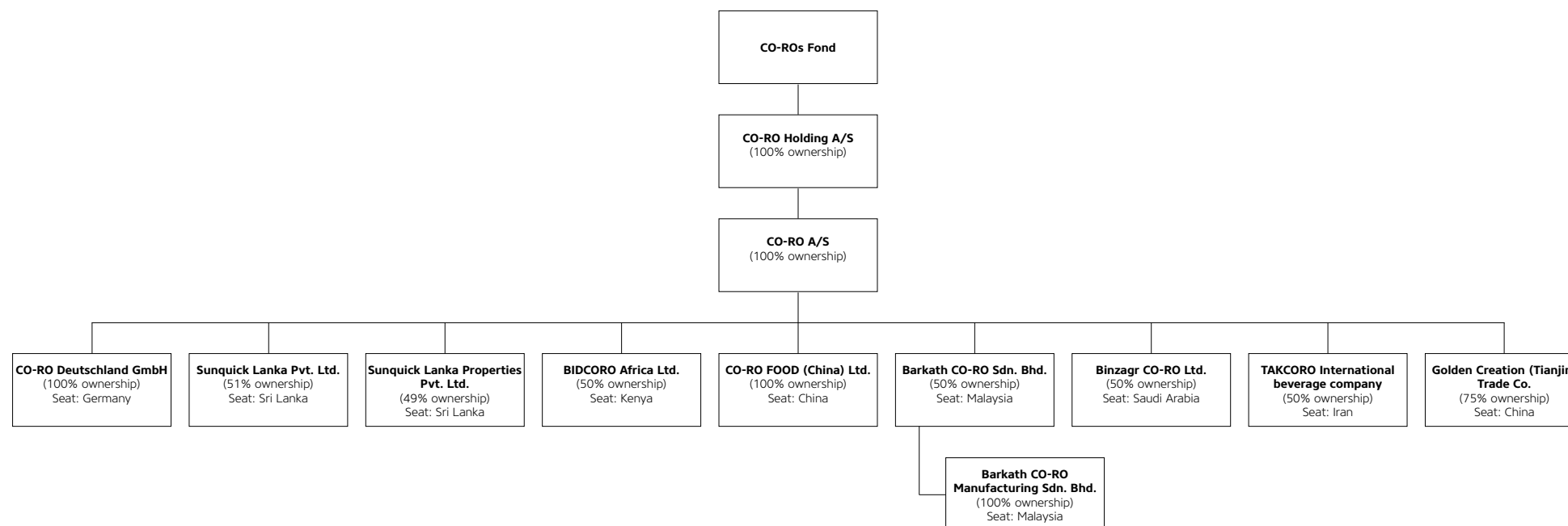


1,280

Average number of full-time employees



Company details



Board of directors CO-RO Holding A/S:

Michael Ring (Chairman)
 Jens Albert Harsaae (Vice chairman)
 Torsten Steenholt Christensen
 Sisse Fjelsted Rasmussen
 Thomas Asger Lund
 Vibeke Bak Solok

CO-RO Holding A/S

Holmensvej 11
 DK-3600 Frederikssund
 Phone: +45 47 36 51 00
 Fax: +45 47 38 38 88
 CVR no.: 14 79 06 08
 Established: 9 October 1990
 Municipality of
 registred office: Frederikssund
 Financial year: 1 January - 31 December

Management board:

Søren Holm Jensen
Auditors:
 Ernst & Young
 Godkendt Revisionspartnerselskab
 Osvald Helmuths Vej 4
 DK-2000 Frederiksberg

Ownership:

CO-ROs FOND
 Holmensvej 11
 DK-3600 Frederikssund



Management review

PRINCIPAL ACTIVITY OF THE COMPANY

The CO-RO Group manufactures, markets and sells still drinks, concentrates and home-freeze popsicles. The majority of the products are marketed outside of Denmark. Production of compound is done in Denmark – conversion to finished products happens in the various entities with the CO-RO Group.

DEVELOPMENT IN THE FINANCIAL YEAR 2018

Financial result for the year

The CO-RO Group revenue ended at 1,914.2 mDKK in 2018 – an increase of 3.7% over 2017. The increase is primarily driven by launch of new products and market share gains, however lowered by unfavorable FX rates. Organic revenue growth measured in comparable FX ended at 6.2% in line with management expectations.

Growth in Organic EBITDA was 11.0% compared to 2017 driven by strong

6.2%

Organic Growth in Net Sales
in line with management
expectations

topline growth as well as efficiency initiatives giving benefits of 30 mDKK.

Due to one-off acquisition and integration costs in China as well as impact of lower currencies, profit before financial items ended at 150.5 mDKK compared to 180.8 mDKK the year before. The decrease is in line with expectations.

Net Financials ended at -11.7 mDKK against 39.4 mDKK last year, leading to a profit before tax of 138.7 mDKK in 2018. The decrease in net financials was driven by loss on securities in line with general stock market development.

It is the view of management that the group's activities and results in 2018 have been satisfactory in view of the above factors, and the group is in a financially and operationally strong position to take advantage of future growth opportunities.

Balance Sheet, Investments & Cash Flow

CO-RO Group total assets at December 31st, 2018 amounted to 2,590 mDKK against 2,404 mDKK in 2017. The acquisition in China drives up the total assets by 74 mDKK. Continued investment in increasing our capacity as well as upgrading equipment and buildings adds another 181 mDKK. Both of the above are funded internally.

Working capital increased to 368.8 mDKK corresponding to 19.3% of revenue, which are slightly above 2017.

Consolidated cash flow from operation, investment and financing activities amounted to a decrease of 130.3 mDKK in 2018 compared to an increase of

33.8 mDKK in 2017. The decrease was mainly driven by significant increased investment activity, incl. the acquisition in China, as well as the poor return on securities and increased dividends to minority shareholders.

CO-RO Groups solvency-rate remains high at 69.9% providing a strong base for future growth and investments.

Development in the parent company

The parent company has created a revenue after tax in 2018 of 66.7 mDKK – below expectations due to the loss on securities.

2019 OUTLOOK

New taxes on sugar sweetened beverages will in 2019 be introduced in Malaysia, Sri Lanka and Portugal and are rumored to be imposed in several markets in the Middle East as well, among these Saudi Arabia. These markets make up a majority of CO-RO's revenue, and such new taxes could have significant impact on the development of the juice drink and



69.9%

Strong solvency for future growth and investments



concentrate categories, and hence on our sales volumes.

Excl. impact from such legislative changes, the Management expects 2019 to be a year of continued portfolio and market expansion and full year effect of the acquisition in China done in 2018. Market development within our categories in most markets is expected to remain flat, but geopolitical unrest and legislative changes may affect the markets negatively.

For 2019 – without any potential impact of new sugar-taxes - a revenue is therefore expected in the interval 1,950 – 2,100 mDKK and an EBIT-margin of 8-10%. For the parent company, a revenue is expected in the interval 100 – 150 mDKK.

Events after the end of the financial year

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

RISKS

General risks

CO-RO uses raw materials that are affected by significant price fluctuations. This is a risk factor since there may be a time lag between the time where price fluctuations take place and the date when the changes can be included into the price of the finished products in the market.

Several of the group's main markets are in the Middle East that has relatively high geopolitical unrest. Furthermore, legislative changes on sugar-content are seen increasingly across our markets. The group is aware of these risks and has performed corrective measures but may nevertheless be affected by it.

Financial risks

The group's activities mean that the financial result, cash flows and equity capital are affected by the exchange rate and interest rate trends for a number of currencies. Transactions are mainly in EUR, USD, SAR, CNY and MYR. It is company policy not to hedge against

currency risks. Exchange rate risks related to investments in affiliated enterprises abroad are not hedged.

KNOWLEDGE RESOURCES

CO-RO employs a large number of employees with specialist knowledge in the development, production and distribution of the group's products, who are essential for its ability to maintain market position. Through targeted recruitment, training and instruction of CO-RO employees, the group spends considerable resources to attract, retain and develop competent employees.

CSR

CO-RO have published the CSR report for 2018 on our website according to §99a and §99b of the Danish Financial Statements Act.

The CSR report as well as our Code of Conduct can be found at www.co-ro.com/csr

CO₂

In 2018 we optimized our compound and this alone reduced CO₂ emissions by more than 170 ton



FINANCIAL STATEMENTS



Statement by management

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of CO-RO HOLDING A/S for the financial year 1 January – 31 December 2018.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group

and the Parent Company at 31 December 2018 and of the results of the Group's and the Parent Company's operations and the consolidated cash flows for the financial year 1 January – 31 December 2018.

Further, in our opinion, the Management's review gives a fair review of the

development in the Group's and the Parent Company's operations and financial matters and the results of the Group's and the Parent Company's operations and financial position.

We recommend that the annual report be approved at the annual general meeting.

Frederikssund, 15 May 2019

Executive Board

Søren Holm Jensen

Board of Directors

Michael Ring
(Chairman)

Jens Albert Harsaae
(Vice chairman)

Torsten Steenholt Christensen

Sisse Fjelsted Rasmussen

Thomas Ager Lund

Vibeke Bak Solok

Independent auditor's report

To the shareholders of CO-RO HOLDING A/S

Opinion

We have audited the consolidated financial statements and the parent company financial statements of CO-RO HOLDING A/S for the financial year 1 January – 31 December 2018, which comprise income statement, balance sheet, statement of changes in equity and notes, including accounting policies, for the Group and the Parent Company, and a consolidated cash flow statement. The consolidated financial statements and the parent company financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the financial position of the Group and the Parent Company at 31 December 2018 and of the results of the Group's and the Parent Company's operations as well as the consolidated cash flows for the financial year 1 January – 31 December 2018 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in

Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent company financial statements" (hereinafter collectively referred to as "the financial statements") section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements.

Management's responsibilities for the financial statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are

free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Group or the Parent Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic

decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions

and events in a manner that gives a true and fair view.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so,

consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Copenhagen, 15 May 2019

ERNST & YOUNG
Godkendt Revisionspartnerselskab
CVR no. 30 70 02 28

Jan C. Olsen
State Authorised Public Accountant
mne33717

Dennis Dupont
State Authorised Public Accountant
mne36192

Income statement

for 1 January to 31 December

| (tDKK) | Note | Parent company | | Group | |
|--|------|----------------|----------------|------------------|------------------|
| | | 2018 | 2017 | 2018 | 2017 |
| Revenue | 2 | 0 | 0 | 1,914,241 | 1,846,524 |
| Production costs | 3 | 0 | 0 | -1,273,376 | -1,215,718 |
| Gross profit | | 0 | 0 | 640,865 | 630,806 |
| Distribution costs | 3 | 0 | 0 | -346,280 | -334,854 |
| Administrative costs | 3 | -29 | -9 | -148,243 | -121,541 |
| Operating profit | | -29 | -9 | 146,342 | 174,411 |
| Other operating income | 4 | 0 | 0 | 4,544 | 6,904 |
| Other operating costs | 5 | 0 | 0 | -435 | -533 |
| Profit before financial items | | -29 | -9 | 150,451 | 180,782 |
| Income from equity investments in Group companies | 6 | 78,305 | 110,909 | 0 | 0 |
| Financial income | 7 | 29,089 | 37,061 | 42,948 | 53,523 |
| Financial expenses | 8 | -46,097 | -4,021 | -54,659 | -14,074 |
| Profit before tax | | 61,268 | 143,940 | 138,739 | 220,231 |
| Tax on ordinary profit | 9 | 5,397 | -7,267 | -39,100 | -40,551 |
| Profit for the year | | 66,665 | 136,673 | 99,639 | 179,680 |
| The profit of the group is distributed as follows: | | | | | |
| Shareholders in CO-RO A/S | | | | 66,665 | 136,673 |
| Minority interests | | | | 32,974 | 43,007 |
| Profit for the year | | | | 99,639 | 179,680 |

Balance sheet of 31 December

Assets

| (tDKK) | Note | Parent company | | Group | |
|---|------|------------------|------------------|------------------|------------------|
| | | 2018 | 2017 | 2018 | 2017 |
| Acquired software rights | | 0 | 0 | 2,772 | 4,117 |
| Goodwill | | 0 | 0 | 67,990 | 0 |
| Intangible assets | 10 | 0 | 0 | 70,762 | 4,117 |
| Land and buildings | | 0 | 0 | 314,835 | 313,924 |
| Production facility and machinery | | 0 | 0 | 451,902 | 367,906 |
| Other facilities, operating equipment and equipment | | 0 | 0 | 25,887 | 22,259 |
| Tangible fixed assets under construction and advance payments for tangible fixed assets | | 0 | 0 | 150,522 | 91,891 |
| Tangible assets | 11 | 0 | 0 | 943,146 | 795,980 |
| Investments in Group companies | | 964,104 | 898,188 | 0 | 0 |
| Other Receivables | | 0 | 0 | 9,094 | 9,372 |
| Financial fixed assets | 12 | 964,104 | 898,188 | 9,094 | 9,372 |
| Fixed assets | | 964,104 | 898,188 | 1,023,002 | 809,469 |
| Raw materials and consumables | | 0 | 0 | 116,582 | 122,249 |
| Work in progress | | 0 | 0 | 42,781 | 42,285 |
| Finished goods | | 0 | 0 | 98,656 | 70,970 |
| Advance payment for goods | | 0 | 0 | 25,940 | 19,059 |
| Inventories | | 0 | 0 | 283,959 | 254,563 |
| Receivables from sales and services | | 0 | 0 | 205,692 | 214,279 |
| Company tax | | 18,302 | 22,074 | 25,354 | 29,759 |
| Receivables with Group companies | | 31,016 | 0 | 0 | 0 |
| Deferred tax asset | 14 | 0 | 0 | 18,988 | 7,677 |
| Other Receivables | | 0 | 2,532 | 73,530 | 21,120 |
| Accruals and deferred expenses | 13 | 0 | 0 | 11,336 | 12,710 |
| Receivables | | 49,318 | 24,606 | 334,900 | 285,545 |
| Securities | | 796,484 | 875,849 | 796,484 | 875,849 |
| Cash and cash equivalents | | 5,603 | 6,035 | 151,631 | 178,402 |
| Current assets | | 851,406 | 906,490 | 1,566,974 | 1,594,359 |
| Assets | | 1,815,510 | 1,804,678 | 2,589,976 | 2,403,828 |

Balance sheet of 31 December

Liabilities

| (tDKK) | Note | Parent company | | Group | |
|--|------|------------------|------------------|------------------|------------------|
| | | 2018 | 2017 | 2018 | 2017 |
| Share capital | | 50,000 | 50,000 | 50,000 | 50,000 |
| Reserve for net revaluation in accordance with the equity method | | 891,173 | 825,257 | 0 | 0 |
| Correction regarding changes of accounting policies | | | 0 | 0 | 11,769 |
| Transferred profit | | 868,324 | 869,964 | 1,759,497 | 1,693,452 |
| Proposed dividend for the financial year | | 0 | 10,000 | 0 | 0 |
| Shareholders in CO-RO A/S' share of the equity capital | | 1,809,497 | 1,755,221 | 1,809,497 | 1,755,221 |
| Minority interests | 16 | 0 | 0 | 309,898 | 306,424 |
| Equity capital total | 14 | 1,809,497 | 1,755,221 | 2,119,395 | 2,061,645 |
| Provision for pensions and similar | 17 | 0 | 0 | 27,863 | 23,626 |
| Provision for deferred tax | 18 | 0 | 0 | 11,887 | 9,286 |
| Provisions | | 0 | 0 | 39,750 | 32,912 |
| Prepayments received from customers | | 0 | 0 | 4,415 | 2,704 |
| Other Credit institutions | | 0 | 0 | 71,532 | 52,000 |
| Suppliers of goods and services | | 0 | 0 | 124,444 | 134,862 |
| Debts to Group companies | | 0 | 49,429 | 0 | 0 |
| Company tax | | 0 | 0 | 4,792 | 0 |
| Other debts | | 6,013 | 28 | 225,648 | 119,705 |
| Short-term debt liabilities | | 6,013 | 49,457 | 430,831 | 309,271 |
| Debt liabilities | | 6,013 | 49,457 | 430,831 | 309,271 |
| Liabilities | | 1,815,510 | 1,804,678 | 2,589,976 | 2,403,828 |
| Contingencies and other financial obligations | 19 | | | | |
| Related parties | 20 | | | | |
| Remuneration of the auditor elected by the general assembly | 21 | | | | |

Statement of changes in equity of 31 December

Group

| (tDKK) | Share capital | Retained earnings incl. Revaluation reserves | In all | Minority interests | Equity capital in total |
|---|------------------|---|------------------|-----------------------|----------------------------|
| Equity capital 1 January 2017 | 50,000 | 1,597,545 | 1,647,545 | 299,806 | 1,947,351 |
| Regarding change of accounting policies | 0 | 11,769 | 11,769 | 0 | 0 |
| New entries and disposals | 0 | 0 | 0 | 39,219 | 39,219 |
| Dividend paid | 0 | 0 | 0 | -39,859 | -39,859 |
| Retained earnings | 0 | 136,673 | 136,673 | 43,007 | 179,680 |
| Rate Adjustment etc., for Group companies | | -40,766 | -40,766 | -35,749 | -76,515 |
| Equity capital 1 January 2018 | 50,000 | 1,705,221 | 1,755,221 | 306,424 | 2,061,645 |
| New entries and disposals | 0 | 0 | 0 | 26,717 | 26,717 |
| Dividend paid | 0 | -10,000 | -10,000 | -67,733 | -77,733 |
| Retained earnings | 0 | 66,665 | 66,665 | 32,974 | 99,639 |
| Rate Adjustment etc., for Group companies | 0 | -2,389 | -2,389 | 11,516 | 9,127 |
| Equity capital 31 December 2018 | 50,000 | 1,759,497 | 1,809,497 | 309,898 | 2,119,395 |

Statement of changes in equity of 31 December

Parent company

| (tDKK) | Share capital | Reserve for net revaluation in accordance with the equity method | Retained earnings | Proposed dividend | In all |
|---|------------------|--|----------------------|----------------------|------------------|
| Equity capital 1 Januar 2017 | 50,000 | 793,345 | 804,200 | 0 | 1,647,545 |
| Regarding change of accounting policies | 0 | 11,769 | 0 | 0 | 11,769 |
| Retained earnings | 0 | 60,909 | 65,764 | 10,000 | 136,673 |
| Rate Adjustment etc., for Group companies | 0 | -40,766 | 0 | 0 | -40,766 |
| Equity capital 1 January 2018 | 50,000 | 825,257 | 869,964 | 10,000 | 1,755,221 |
| Dividend paid | 0 | 0 | 0 | -10,000 | -10,000 |
| Retained earnings | 0 | 68,305 | -1,640 | 0 | 66,665 |
| Rate Adjustment etc., for Group companies | 0 | -2,389 | 0 | 0 | -2,389 |
| Equity capital 31 December 2018 | 50,000 | 891,173 | 868,324 | 0 | 1,809,497 |

Cash flow statement

for the Group of 1 January to 31 December

| (tDKK) | Note | 2018 | 2017 |
|--|------|-----------------|------------------|
| Profit before net financials | | 150,451 | 174,094 |
| Amortisation/depreciation charges | | 110,476 | 89,121 |
| Other adjustments of non-cash operating items | | 0 | -2,498 |
| Cash generated from operations before changes in working capital | | 260,927 | 260,717 |
| Changes in working capital | 22 | -34,776 | -7,920 |
| Cash generated from operations | | 226,151 | 252,797 |
| Interest received | | 42,948 | 53,523 |
| Interest paid | | -54,659 | -14,074 |
| Income taxes paid | | -38,613 | -66,570 |
| Cash flows from operating activities | | 175,827 | 225,676 |
| Acquisition of intangible assets | | -1,334 | -2,892 |
| Acquisition of property, plant and equipment | | -180,599 | -189,683 |
| Disposal of property, plant and equipment | | 1,403 | 1,308 |
| Acquisition of subsidiaries | 23 | -74,585 | |
| Capital injection | | 26,717 | 39,219 |
| Cash flows from investing activities | | -228,397 | -191,267 |
| Shareholders: | | | |
| Dividend distribution | | -77,733 | -39,859 |
| Cash flows from financing activities | | -77,733 | -640 |
| Net cash flows | | | |
| Cash and cash equivalents, beginning of year | 24 | 1,006,887 | 968,482 |
| Cash and cash equivalents, year-end | 24 | 876,583 | 1,002,251 |

The cash flow statement cannot be directly derived from the other components of the consolidated financial statements.

Notes

1. Accounting policies

The annual report of CO-RO Holding A/S for 2018 has been presented in accordance with the provisions in the Danish Financial Statements Act applying to large reporting class C entities.

Change of accounting practices

The accounting policies applied has been changed in the following accounting area. As a consequence of the acquisition of Golden Creation (Tianjin) Trade Co. as of 1 October 2018 Management has reconsidered the Group's accounting policies regarding juice dispensers. Juice dispensers have previously been expensed immediately in the income statement but as a consequence of increased use of Juice dispensers going forward in Golden Creation (Tianjin) Trade Co and improvement of internal controls regarding existence of dispensers in the existing CO-RO company in China management has chosen to apply the accounting policies used in Golden Creation (Tianjin) Trade Co. meaning that juice dispensers are now recognized as assets subject to a 5 year depreciation. It is management's opinion that the new accounting policy gives a more true and fair view of the Financial Statements in respect to this accounting area.

The effect of the change in accounting policy has the following effect for the Group and the Parent Company.

1. Group Consolidated Financial Statements:

Dispensers are recognized – when certain criteria are met – under tangible fixed assets and are measured at cost less accumulated depreciation. Up until now, dispensers have been recognized in the income statement on an ongoing basis. The change has a positive effect on profit for the year for 2017 of 6,482 tDKK. Fixed assets are increased by 24,984 tDKK, deferred tax are decreased by -6,733 tDKK and Equity are increased by 18,251 tDKK as per 31. December 2017

2. Parent Financial Statements:

Dispensers are recognized in subsidiaries – when certain criteria are met – under tangible fixed assets and are measured at cost less accumulated depreciation. Up until now, dispensers have been recognized in the income statement on an ongoing basis. The change has a positive effect on the company's investments in Group companies and therefore it has an effect on profit for the year for 2017 of 6,482 tDKK. Investment in Group companies and Equity are increased by 18,251 tDKK as per 31. December 2017.

The change to the Group and the parent company's financial statements on the respective accounting items is disclosed below.

| | Group | Parent |
|---|--|--|
| | Regulation as a result of practice change | Regulation as a result of practice change |
| (tDKK) | | |
| Distribution costs | 6,482 | - |
| Income from equity investments in Group companies | - | 6,482 |
| Profit for the year | 6,482 | 6,482 |
| Balance | | |
| Tangible fixed assets | 24,984 | - |
| Investments in Group companies | - | 18,251 |
| Deferred tax | -6,733 | - |
| Assets | 18,251 | 18,251 |
| Equity | 18,251 | 18,251 |
| Liabilities | 18,251 | 18,251 |

Comparative figures and statement of key figures has been adjusted to reflect the change in accounting policy. Management has decided not to change key figures for the period 2014 – 2016.

Apart from the above-mentioned areas, the consolidated and annual accounts have been prepared in accordance with the same accounting policies as last year.

General about recognition and measurement

Income is recognized in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including amortization, depreciation and impairment losses, are recognized in the income statement when the amounts related to the financial year.

Assets are recognized in the balance sheet when it is probable that future economic benefits will flow to the company and the value of the asset can be measured reliably.

Liabilities are recognized in the balance sheet when the company as a result of a past event has a legal or actual obligation, and it is likely that future economic benefits will flow out of the company and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. On subsequent recognition, assets and liabilities are measured as described below for each individual accounting.

In respect to recognition and measurement, consideration are given to predictable risks and losses that occur before the Financial Statements are presented, and which confirm or refute conditions that existed on the balance sheet date.

Notes

1. Accounting policies (continued)

Consolidated Financial Statements

The consolidated financial statements comprise CO-RO HOLDING A/S (the parent company) and subsidiaries controlled by CO-RO HOLDING A/S. Control means the power to exercise decisive influence over a subsidiary's financial and operating decisions. Moreover, the possibility of yielding a return from the investment is required.

In assessing if the Parent Company controls an entity, de facto control is taken into consideration as well.

The existence of potential voting rights which may currently be exercised or converted into additional voting rights is considered when assessing if an entity may become empowered to exercise decisive influence over another entity's financial and operating decisions.

Consolidation principles

The consolidated financial statements have been prepared as a consolidation of the Parent Company's and the individual subsidiaries' financial statements, which are prepared according to the Group's accounting policies. On consolidation, intra-group income and expenses, shareholdings, intra-group balances and dividends, and realized and unrealized gains on intra-group transactions are eliminated.

In the consolidated financial statements, the items of subsidiaries are recognised in

full. Non-controlling interests' share of the profit/loss for the year and of the equity of subsidiaries which are not wholly-owned are included in the Group's profit/loss and equity, but are disclosed separately.

Acquisitions and disposals of non-controlling interests which are still controlled are recognized directly in equity as a transaction between shareholders.

Foreign currency translation

Transactions in foreign currency are converted at first recognition at the exchange rate of the transaction day. Currency exchange rate differences that arise between the rate on the transaction day and the rate on the day of payment, shall be included in the profit and loss account as a financial item.

Outstanding amounts, debt and other monetary items in foreign currency shall be converted to the currency rate on balance day. The difference between the balance sheet date's rate and the rate at the time of the creation of the outstanding amount or debt obligation or their inclusion in the latest annual accounts are included in the profit and loss account under financial income and costs.

Foreign subsidiaries are considered to be independent units. The profit and loss statements shall be converted into an average exchange rate for the month, and

the balance sheet items shall be converted into the currency rates of the balance day. Exchange rate differences that have arisen through the conversion of equity capital of foreign subsidiaries at the beginning of the year to the currency rates of the balance day and by the conversion of average rates to the currency rates of the balance day are included directly into the equity capital.

Currency rate adjustment of outstanding accounts with independent foreign subsidiary companies that are considered part of the total investment in the subsidiary company, are included directly in the equity capital. Equivalently, exchange rate gains and losses on loans and derived financial instruments that have been concluded in order to hedge foreign subsidiary companies, are included directly in the equity capital.

In the case of recognition of foreign subsidiaries that are integrated units, monetary items are converted at the exchange rate on the balance day. Non-monetary items are converted at the exchange rate at the time of purchase, or at the time of the subsequent appreciation or depreciation of the asset. Items on the profit and loss account are converted at the transaction day rate, since items derived from non-monetary items are however converted at historic rates for the non-monetary item.

Business combinations

Recently acquired entities are recognised in the consolidated financial statements from the date of acquisition. Entities sold or otherwise disposed of are recognised up to the date of disposal. Comparative figures are not restated to reflect newly acquired entities. Discontinued operations are presented separately, see below.

The date of acquisition is the date when the Group actually obtains control of the acquiree.

The purchase method is applied to acquisitions of new businesses over which the Group obtains control. The acquired businesses' identifiable assets, liabilities and contingent liabilities are measured at fair value at the acquisition date. Identifiable intangible assets are recognised if they are separable or arise from a contractual right. Deferred tax related to the revaluations is recognised.

Positive differences (goodwill) between, on the one hand, the consideration for the acquiree, the value of non-controlling interests in the acquired entity and the fair value of any previously acquired equity investments and, on the other hand, the fair value of the assets, liabilities and contingent liabilities acquired are recognised as goodwill under "Intangible assets". Goodwill is amortised on a straight-line basis in the income statement based on an individual

Notes

1. Accounting policies (continued)

assessment of the economic life of the asset.

Negative differences (negative goodwill) are recognised in the income statement at the date of acquisition.

Upon acquisition, goodwill is allocated to the cash-generating units, which subsequently form the basis for impairment testing. Goodwill and fair value adjustments in connection with the acquisition of a foreign entity with a functional currency different from the presentation currency used in the consolidated financial statements are accounted for as assets and liabilities belonging to the foreign entity and are, on initial recognition, translated into the foreign entity's functional currency using the exchange rate at the transaction date.

The consideration paid for an entity consists of the fair value of the agreed consideration in the form of assets transferred, liabilities assumed and equity instruments issued. If part of the consideration is contingent on future events or compliance with agreed terms, such part of the consideration is recognised at fair value at the date of acquisition. Subsequent adjustments of contingent considerations are recognised in the income statement.

Expenses incurred to acquire entities are recognised in the income statement in the year in which they are incurred.

Where, at the date of acquisition, the identification or measurement of acquired assets, liabilities, contingent liabilities or the determination of the consideration is Group with uncertainty, initial recognition will take place on the basis of provisional values. If it turns out subsequently that the identification or measurement of the purchase consideration, acquired assets, liabilities or contingent liabilities was incorrect on initial recognition, the statement will be adjusted retrospectively, including goodwill, until 12 months after the acquisition, and comparative figures will be restated. Hereafter, any adjustments are recognised as misstatements.

Gains or losses from divestment or winding-up of subsidiaries which imply that control is no longer maintained are calculated as the difference between, on the one hand, the selling price less selling expenses and, on the other hand, the proportionate share of the carrying amount of net assets. If the entity still holds equity investments in the divested entity, the remaining proportionate share of the carrying amount forms the basis for the measurement of equity investments in Groups or securities and equity investments.

Non-controlling interests

On initial recognition, non-controlling interests are measured at the fair value of the non-controlling interests' ownership share or at the non-controlling interests'

proportionate share of the fair value of the acquired entity's identifiable assets, liabilities and contingent liabilities.

In the former scenario, goodwill relating to the non-controlling interests' share in the acquired entity is thus recognised, while, in the latter scenario, goodwill relating to the non-controlling interests' share is not recognised. Measurement of non-controlling interests is chosen on a transaction-by-transaction basis.

Intra-group business combinations

The book value method is applied to business combinations such as acquisition and disposal of equity investments, mergers, demergers, additions of assets and share conversions, etc. in which entities controlled by the parent company are involved, provided that the combination is considered completed at the time of acquisition without any restatement of comparative figures. Differences between the agreed consideration and the carrying amount of the acquiree are taken directly to equity.

The profit and loss statement

Revenue

The company has chosen IAS 11/IAS 18 as interpretation for revenue recognition.

Revenue from the sale of goods and finished goods is recognized in revenue when the most significant rewards and risks have

been transferred to the buyer and provided the income can be measured reliably and payment is expected to be received. Revenue is measured net of all types of discounts/rebates, VAT and other indirect taxes in connection with the sale, and are measured at the current value of the remuneration.

Production costs

Production costs include direct and indirect costs borne to achieve the revenue. In the production costs are included costs of raw materials, consumables, production personnel, indirect production costs and depreciation on production facilities.

Distribution costs

Distribution costs include costs incurred for the distribution of sold products and for sales campaigns, including costs for sales and distribution staff, advertising costs and depreciation.

Administration costs

Administration costs include costs incurred for the management and administration of the company, including costs for the administrative staff and management, as well as office costs and depreciation.

Other operating income and operating costs

Other operating income and operating costs include revenue and costs of a secondary nature in relation to the company's

Notes

1. Accounting policies (continued)

main activities, including public subsidies, rent and licensing income etc. as well as the profit or loss incurred by the sale of fixed assets.

Income from equity investments in Group companies

Income from equity investments in Group companies shall be included and measured according to the equity method, which implies that the capital shares are measured as the proportional share of the companies' internal accountable value.

In the profit and loss account, the company's share of the profit of the companies is included after elimination of internal profits.

Net revaluation of capital shares in Group companies is transferred in connection with the allocation of the results to reserve for net revaluation by the equity method under the equity capital.

Financial income and expenses

Financial income and expenses comprise interest income and expenses, realised and unrealised capital gains and losses on securities, payables and transactions denominated in foreign currencies as well as surcharge and refunds under the on-account tax scheme, etc.

Tax for the year

CO-RO Holding A/S is subject to the Danish rules on mandatory joint taxation of the

Group's Danish subsidiaries. Subsidiaries are included in the joint taxation arrangement from the date when they are included in the consolidated financial statements and up to the date when they are no longer consolidated.

The Parent Company acts as management company for the joint taxation arrangement and consequently settles all corporate income tax payments with the tax authorities.

On payment of joint taxation contributions, the Danish corporate income tax charge is allocated between the jointly taxed entities in proportion to their taxable income. Entities with tax losses receive joint taxation contributions from entities that have been able to use the tax losses to reduce their own taxable income.

The tax expense for the year, which comprises the year's current tax charge, joint taxation contributions and changes in the deferred tax charge – including changes arising from changes in tax rates – is recognised in the income statement as regards the portion that relates to the profit/loss for the year and directly in equity as regards the portion that relates to entries directly in equity.

The balance sheet

Intangible assets

Goodwill

Goodwill is amortised over the expected economic life of the asset, measured by reference to Management's experience in the individual business segments. Goodwill is amortised on a straight-line basis over the amortisation period, which is 10 years. The amortisation period is fixed on the basis of the expected repayment horizon, longest for strategically acquired business enterprises with strong market positions and long-term earnings profiles.

Intangible fixed assets

Intangible fixed assets include acquired intellectual property rights, such as software and licenses.

Acquired intangible property rights are depreciated over 5 years and are measured at cost price after deduction of accumulated depreciations and deductions. Licenses are depreciated over 3 years.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. Assets are written down to the lower of the carrying amount and the recoverable amount.

The recoverable amount is the higher of the net selling price of an asset and its value

in use. The value in use is calculated as the net present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists. Impairment losses on goodwill are not reversed.

Tangible fixed assets

Land and buildings, production facilities and machinery and other facilities, operating equipment and equipment is measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the assets is available for use. The cost of self-constructed assets comprises direct and indirect costs of materials, components, sub-suppliers, and wages.

Where individual components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items, which are depreciated separately.

Depreciation is provided on a straight-line basis over the expected useful lives of the

Notes

1. Accounting policies (continued)

assets. The expected useful lives are as follows:

| | Expected service life | Scrap value |
|--|--------------------------|----------------|
| Buildings | 20-40 years | DKK 0 |
| Production plants and machinery | 3-10 years | DKK 0 |
| Other installations, operating equipment and inventory | 3-10 years | DKK 0 |
| Dispencers | 5 years | DKK 0 |

The basis of depreciation is based on the residual value of the asset and is reduced by impairment losses, if any. The depreciation period and the residual value are determined at the time of acquisition and are reassessed every year. Where the residual value exceeds the carrying amount of the asset, no further depreciation charges are recognised.

In case of changes in the depreciation period or the residual value, the effect on the amortisation charges is recognised prospectively as a change in accounting estimates.

Depreciation is recognised in the income statement as production costs, distribution costs and administrative expenses, respectively.

Gains and losses on the disposal of items of tangible assets are calculated as the difference between the selling price less costs

to sell and the carrying amount at the date of disposal. Gains or losses are recognised in the income statement as other operating income or other operating expenses, respectively.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. Assets are written down to the lower of the carrying amount and the recoverable amount.

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the net present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists. Impairment losses on goodwill are not reversed.

Leases

The Group has only operating leases. Payments relating to operating leases and any other leases are recognised in the income statement over the term of the lease. The company's total liabilities relating to operating leases and other leases are disclosed in contingencies, etc.

Investments in Group companies

Investments in Group companies are measured according to the equity method in the parent company financial statements. This implies that the equity ratios are measured at the proportionate share of the accounting equity value of the companies with the addition or deduction of unamortised positive and negative goodwill, respectively, with deduction or addition of unrealised intra-group profits and losses.

In the profit and loss statement, the company's share of the company's profit is included after elimination of unrealised intra-group profits and with the deduction or addition of depreciation of goodwill and negative goodwill, respectively.

Subsidiaries with negative accounting equity value are measured at zero, and any receivables from these companies are written down by the company's share of the negative equity value to the extent that it is assessed irrecoverable. If the accounting negative equity value exceeds the receivable, the remaining amount is included under provisions to the extent that the company has a legal or actual obligation to cover the liabilities of the company in question.

Net revaluation of investments in subsidiaries are transferred in connection with the allocation of results for reserves for net revaluation using the equity method under equity.

Impairment tests are conducted on investments in Group companies when there is evidence of impairment. Investments in Group companies are written down to the lower of the carrying amount and the recoverable amount.

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the net present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists. Impairment losses on goodwill are not reversed.

Other assets

Receivables included under fixed assets include long-term leasing rights on land abroad. These shall be measured by the first inclusion at cost price and shall be amortised over the period of the lease.

Inventories

Inventories are measured at cost price, calculated in accordance with the FIFO or net realizable value where this is lower.

Goods for resale and raw materials and consumables are measured at cost, comprising purchase price plus delivery costs.

Notes

1. Accounting policies (continued)

The cost of finished goods and work in progress includes the cost of raw materials, consumables, direct labour and production overheads. Indirect production overheads include the indirect cost of material and labour as well as maintenance and depreciation of production machinery, buildings and equipment and expenses relating to plant administration and management.

The net realisable value of inventories is calculated as the sales amount less costs of completion and costs necessary to make the sale and is determined taking into account marketability, obsolescence and development in expected selling price.

Receivables

Receivables shall be measured at amortised cost, which usually corresponds to the nominal value less any impairment losses to meet expected depreciation.

Prepayments

Prepayments recognised under "Current assets" comprise expenses incurred concerning subsequent financial years.

Cash

Cash comprises cash balances and bank balances.

Securities and investments

Securities included under current assets include listed securities that are measured

at fair value (market price) at the balance sheet date.

Equity capital

Reserve for net revaluation according to the equity method

Net revaluation of investment in Group companies is recognised at cost in the reserve for net revaluation according to the equity method.

The reserve can be eliminated in case of losses, realisation of equity investments or a change in accounting estimates.

The reserve cannot be recognised at a negative amount.

Dividend

Dividend proposed for the year is recognised as a liability at the date when it is adopted at the general meeting (declaration date). Dividend expected to be distributed for the year is disclosed as a separate item under equity.

Income tax and deferred tax

Current tax payables and receivables are recognised in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on prior-year taxable income and tax paid on account.

Joint taxation contribution payable and receivable is recognised in the balance sheet

as "Income tax receivable" or "Income tax payable".

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes or on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting neither the profit/loss for the year nor the taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax assets, including the tax base of tax loss carry-forwards, are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity and jurisdiction.

Adjustment is made to deferred tax resulting from elimination of unrealised intra-group profits and losses.

Deferred tax is measured according to the tax rules and at the tax rates applicable in the respective countries at the balance sheet date when the deferred tax is expected to crystallise as current tax.

Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation. Provisions are measured at net realisable value or fair value.

Provisions include employee liabilities which must be paid upon termination in accordance with local legislation.

Other financial liabilities

Other financial liabilities shall be measured at amortised cost, which usually corresponds to the nominal value.

Other liabilities are measured at net realisable value.

Prepayments received from customers

Prepayments received from customers a recognized as a liability comprises payments received concerning income in subsequent financial reporting years.

Fair value

Fair value measurements are based on the principal market. If no principal market exists, the measurement is based on the most advantageous market, i.e. the market that maximizes the price of the asset or liability less transaction and/or transport costs.

Notes

1. Accounting policies (continued)

All assets and liabilities that are measured at fair value or where the fair values is disclosed are classified based on the fair value hierarchy, see below:

Level 1:

Value based on the fair value of corresponding assets/liabilities in a well-functioning market.

Level 2:

Value calculated on the basis of recognised valuation methods based on observable market information.

Level 3:

Value calculated on the basis of recognised valuation methods and reasonable estimates are made on the basis of non-observable market information.

Cash flow statement

The cash flow statement is presented according to the indirect method and shows cash flows relating to operations, investments and financing as well as the company's cash at the beginning and end of the year.

Cash flows concerning operating activities is calculated as operating income adjusted for non-cash operating items, changes in working capital as well as paid corporation tax.

Cash flows concerning investing activities include payments in connection with the acquisitions and sales of companies, activities and financial fixed assets as well as the purchase, development, improvement and sales, etc. of intangible fixed assets and fixed assets.

Cash flows concerning financing activities include changes in the size or composition of the company's share capital and expenses Group with this, as well as borrowing of loans, repayment of interest-bearing debt, purchase of own shares and payment of dividends.

Cash includes cash and cash equivalents and short-term securities with an insignificant exchange rate risk less short-term bank debt, with is related to operating funding.

Omission of a cash flow statement

With reference to section 86(4) of the Danish Financial Statements Act, no cash flow statement is prepared for the parent company, as its cash flow are reflected in the consolidated cash flow statement.

Segment information

Segment information is disclosed by geographic markets. Segment information follows the Group's accounting policies, risks and internal financial management.

Organic Growth

Organic growth is calculated as realized numbers recalculated to last year currencies and adjusted for acquisitions done in the year.

Financial highlights

The key ratios presented under "Highlights 2018" have been calculated as follows:

| | |
|--------------------------|---|
| Return on assets | $\frac{\text{Profit before financial items, etc.} \times 100}{\text{Average assets}}$ |
| Return on equity capital | $\frac{\text{The financial profit for the year after tax excl. minority interests} \times 100}{\text{Average equity capital excl. minority interests}}$ |
| Solvency ratio | $\frac{\text{Equity capital excl. minority interests, year end} \times 100}{\text{Total liabilities, year end}}$ |

Notes

2. Segment information on Revenue

| (tDKK) | Parent company | | Group | |
|---------------------------|----------------|----------|------------------|------------------|
| | 2018 | 2017 | 2018 | 2017 |
| Geographic markets | | | | |
| Inside Europe | 0 | 0 | 191,025 | 173,201 |
| Outside Europe | 0 | 0 | 1,723,216 | 1,673,323 |
| | 0 | 0 | 1,914,241 | 1,846,524 |

3 Staff expenses

| (tDKK) | Parent company | | Group | |
|--|----------------|----------|----------------|----------------|
| | 2018 | 2017 | 2018 | 2017 |
| Wages and salaries | 0 | 0 | 300,458 | 272,843 |
| Pensions | 0 | 0 | 25,482 | 23,011 |
| Other expenses for social security | 0 | 0 | 5,247 | 6,549 |
| | 0 | 0 | 331,187 | 302,403 |
| The number of people employed on average | 0 | 0 | 1,280 | 1,143 |

Remuneration to the company's management and board of directors in 2018 is 6,011 tDKK. 2017 are not specified with reference to §98b, section 3(2) of the Danish Financial Statements Act.

4 Other operating income

| (tDKK) | Parent company | | Group | |
|------------------------------------|----------------|----------|--------------|--------------|
| | 2018 | 2017 | 2018 | 2017 |
| Profit on the sale of fixed assets | 0 | 0 | 8 | 406 |
| Compensation | 0 | 0 | 0 | 19 |
| Other operating income | 0 | 0 | 4,536 | 6,480 |
| | 0 | 0 | 4,544 | 6,904 |

Other operating income consist among others of sales of octoboxes, plastic caps and pallets.

5 Other operating costs

| (tDKK) | Parent company | | Group | |
|---|----------------|----------|------------|------------|
| | 2018 | 2017 | 2018 | 2017 |
| Property management, leasehold property | 0 | 0 | 212 | 274 |
| Depreciation, leasehold property | 0 | 0 | 223 | 223 |
| Other operating costs | 0 | 0 | 0 | 36 |
| | 0 | 0 | 435 | 533 |

6 Income from investments in Group companies

| (tDKK) | Parent company | | Group | |
|---|----------------|----------------|----------|----------|
| | 2018 | 2017 | 2018 | 2017 |
| Share from profit in Group companies | 104,273 | 102,373 | 0 | 0 |
| Offset in internal profit after tax on inventories purchased within the group | -14,808 | 8,536 | 0 | 0 |
| Goodwill depreciation | -2,010 | 0 | 0 | 0 |
| Impairment of transition costs JKD | -9,150 | 0 | 0 | 0 |
| | 78,305 | 110,909 | 0 | 0 |

Notes

7 Financial income

| (tDKK) | Parent company | | Group | |
|------------------------|----------------|---------------|---------------|---------------|
| | 2018 | 2017 | 2018 | 2017 |
| Other financial income | 29,089 | 37,061 | 42,948 | 53,523 |
| | 29,089 | 37,061 | 42,948 | 53,523 |

8 Financial expenses

| (tDKK) | Parent company | | Group | |
|--------------------------|----------------|--------------|---------------|---------------|
| | 2018 | 2017 | 2018 | 2017 |
| Group companies | 1,370 | 3,672 | 0 | 0 |
| Other financial expenses | 44,727 | 349 | 54,659 | 14,074 |
| | 46,097 | 4,021 | 54,659 | 14,074 |

9 Tax on ordinary profit

| (tDKK) | Parent company | | Group | |
|--|----------------|--------------|---------------|---------------|
| | 2018 | 2017 | 2018 | 2017 |
| Tax on profit for the year | -3,748 | 7,267 | 42,262 | 43,542 |
| Adjustment of deferred tax | 0 | 0 | -229 | -1,331 |
| Adjustment to tax relating to previous years | -1,649 | 0 | -2,933 | -1,660 |
| | -5,397 | 7,267 | 39,100 | 40,551 |

10 Intangible assets

| (tDKK) | Acquired rights | Goodwill |
|--|-----------------|---------------|
| Group | | |
| Cost price 1/1 2018 | 24,642 | 0 |
| Rate adjustment at closing rate | -2,575 | 0 |
| New entries for the year | 1,334 | 0 |
| Additions from business combinations | 0 | 70,000 |
| Cost price 31/12 2018 | 23,401 | 70,000 |
| Depreciation and impairment losses 1/1 2018 | -20,525 | 0 |
| Rate adjustment at closing rate | 2,553 | 0 |
| The year's depreciation and impairment losses | -2,657 | -2,010 |
| Depreciation and impairment losses 31/12 2018 | -20,629 | -2,010 |
| Accounting value 31/12 2018 | 2,772 | 67,990 |

Notes

11 Tangible assets

| (tDKK) | Land and buildings | Production facility and machinery | Other installations, operating equipment and furniture | Non-current assets under construction and pre- payments | Tangible assets in total |
|--|-----------------------|---|--|---|-----------------------------|
| Group | | | | | |
| Cost price 1/1 2018 | 592,365 | 852,778 | 85,901 | 91,891 | 1,622,935 |
| Additions from business combinations | 0 | 51,186 | 571 | 0 | 51,757 |
| Rate adjustment at closing rate | 9,475 | 28,443 | 1,820 | 945 | 40,683 |
| New entries for the year | 17,256 | 93,668 | 11,989 | 95,118 | 218,031 |
| Disposals for the year | 0 | -2,018 | -1,894 | -37,432 | -41,344 |
| Cost price 31/12 2018 | 619,096 | 1,024,057 | 98,387 | 150,522 | 1,892,062 |
| Depreciation and impairment losses 1/1 2018 | -278,447 | -484,411 | -63,640 | 0 | -826,498 |
| Rate adjustment at closing rate | -3,715 | -14,149 | -1,254 | 0 | -19,118 |
| The year's depreciation and impairment losses | -22,099 | -74,333 | -9,377 | 0 | -105,809 |
| Accumulated depreciation, divested assets | 0 | 738 | 1,771 | 0 | 2,509 |
| Depreciation and impairment losses 31/12 2018 | -304,261 | -572,155 | -72,500 | 0 | -948,916 |
| Accounting value 31/12 2018 | 314,835 | 451,902 | 25,887 | 150,522 | 943,146 |

Notes

12 Financial fixed assets

| (tDKK) | Other receivables |
|---------------------------------|----------------------|
| Group | |
| Cost price 1/1 2018 | 9,372 |
| Rate adjustment at closing rate | -59 |
| Disposals for the year | -219 |
| Cost price 31/12 2018 | 9,094 |

| (tDKK) | Investments in Group companies |
|--|--------------------------------------|
| Parent company | |
| Cost price 1/1 2018 | 72,931 |
| Cost price 31/12 2018 | 72,931 |
| Revaluation 1/1 2018 | 825,257 |
| Received dividends | -10,000 |
| Offset in internal profit after tax on inventories | -14,808 |
| Rate adjustment at closing rate, etc. | -2,389 |
| Share of profit for the year | 104,273 |
| Goodwill depreciation | -2,010 |
| Impairment of transition costs JKD | -9,150 |
| Revaluation 31/12 2018 | 891,173 |
| Accounting value 31/12 2018 | 964,104 |

Group companies:

| Company name | Registered address | Ownership share |
|--|---------------------------|--------------------|
| CO-RO A/S | Frederikssund, Denmark | 100% |
| CO-RO Deutschland GmbH | Germany | 100% |
| CO-RO Food (China) Ltd. | China | 100% |
| Binzagr CO-RO Ltd. | Saudi Arabia | 50% |
| Barkath CO-RO SDN BHD | Malaysia | 50% |
| Barkath CO-RO Manufacturing SDN BHD | Malaysia | 50% |
| Sunquick Lanka Pvt. Ltd. | Sri Lanka | 51% |
| Sunquick Lanka Properties Pvt. Ltd. | Sri Lanka | 49% |
| BIDCORO Africa Ltd. | Kenya | 50% |
| TAKCORO International Beverage Company | Iran | 50% |
| Golden Creation (Tianjin) Trade Co., Limited | China | 75% |

All subsidiaries are independent entities.

Notes

13 Accruals and deferred expenses

| (tDKK) | Parent company | | Group | |
|--------------------|----------------|----------|---------------|---------------|
| | 2018 | 2017 | 2018 | 2017 |
| Prepaid lease | 0 | 0 | 3,925 | 2,978 |
| Prepaid insurances | 0 | 0 | 2,590 | 810 |
| Other | 0 | 0 | 4,821 | 8,922 |
| | 0 | 0 | 11,336 | 12,710 |

14 Equity capital

| (tDKK) | Group | |
|--|---------------|---------------|
| | 2018 | 2017 |
| The share capital is distributed as follows: | | |
| A-stocks, 2 of TDKK 2,500 | 5,000 | 5,000 |
| B-stock, 2 of TDKK 22,500 | 45,000 | 45,000 |
| | 50,000 | 50,000 |

There have not been any changes in the share capital the last 5 years.

15 Allocation of the Profit

| (tDKK) | Parent company | |
|--|----------------|----------------|
| | 2018 | 2017 |
| Proposal for dividend | 0 | 10,000 |
| Reserve for net revaluation in accordance with the equity method | 68,305 | 60,909 |
| Transferred profit | -1,640 | 65,764 |
| Total distribution | 66,665 | 136,673 |

16 Minority interests

| (tDKK) | Group | |
|--|----------------|----------------|
| | 2018 | 2017 |
| Minority interests 1 January | 306,424 | 299,806 |
| Share of profit for the year | 32,974 | 43,007 |
| Distributed dividends | -67,733 | -39,859 |
| Capital contribution | 26,717 | 39,219 |
| Currency exchange adjustments | 11,516 | -35,749 |
| Minority interests 31. december | 309,898 | 306,424 |

17 Provision for pensions and similar

| (tDKK) | Parent company | | Group | |
|--------------------------------------|----------------|----------|---------------|---------------|
| | 2018 | 2017 | 2018 | 2017 |
| Severance obligation opening balance | 0 | 0 | 23,626 | 26,529 |
| Rate adjustment at closing rate | 0 | 0 | 3,966 | -3,174 |
| This year's adjustment | 0 | 0 | 271 | 271 |
| | 0 | 0 | 27,863 | 23,626 |

Provisions relate to the severance obligation to employees of foreign group companies and will be paid as the employees in these companies leave the group.

Notes

18 Provision for deferred tax

| (tDKK) | Parent company | | Group | |
|--|----------------|----------|---------------|--------------|
| | 2018 | 2017 | 2018 | 2017 |
| Intangible assets | 0 | 0 | 303 | 666 |
| Tangible assets | 0 | 0 | 9,593 | 14,635 |
| Inventories | 0 | 0 | 1,589 | 719 |
| Internal profit | 0 | 0 | -18,586 | -14,411 |
| | 0 | 0 | -7,101 | 1,609 |
| Deferred tax 1 January | 0 | 0 | 1,609 | -9,169 |
| This year's adjustment of deferred tax | 0 | 0 | -8,710 | 10,778 |
| Deferred tax 31 December | 0 | 0 | -7,101 | 1,609 |

The Group has on 31 December 2018 included a deferred tax asset totalling 18,988 tDKK. The tax asset consists of time differences on group eliminated internal profit.

Based on the budgets, management has assessed the probability that future taxable income will be available in which the tax asset can be utilised.

19 Contingencies and other financial obligations

The parent company is jointly taxed with the Danish subsidiary. As a management company, the company is indefinitely and jointly and severally liable with the subsidiary for Danish corporate taxes and withholding taxes on dividends, interest and royalties within the joint taxation circle. The jointly taxed companies' total known net obligation on corporate taxes and withholding taxes payable on dividends, interest and royalties amounts to 0.0 mDKK per share. December 31, 2018. Any subsequent corrections to the joint taxation income or withholding taxes, etc. may result in the companies' liability amounting to a greater amount. The Group as a whole is not liable to others.

The company is jointly and severally liable with jointly registered group companies for the total VAT obligation. There is no liability per December 31, 2018.

19 Contingencies and other financial obligations (continued)

Rental and lease contracts

A facility management agreement has been concluded concerning tools and equipment in CO-RO A/S. An agreement has also been concluded with Tetra Pak on the leasing of production equipment. Total future liabilities comprise:

| (tDKK) | Parent company | | Group | |
|----------------------------|----------------|----------|--------------|---------------|
| | 2018 | 2017 | 2018 | 2017 |
| Within one year | 0 | 0 | 4,281 | 5,743 |
| Between one and five years | 0 | 0 | 2,678 | 4,523 |
| After five years | 0 | 0 | 0 | 0 |
| | 0 | 0 | 6,959 | 10,266 |

Mortgages and collateral

The property in Barkath CO-RO Sdn. BHD. is provided as collateral for bank facilities in Barkath CO-RO Manufacturing Sdn. BHD. The property's book value per December 31, 2018 amounted to 18.3 mDKK. MYR equivalent to 28.7 mDKK. The bank debt is per December 31, 2018 at 11.7 mDKK.

CO-RO A/S has guaranteed bank debt in subsidiaries in China up to 7.6 mDKK. EUR - equivalent to 56.5 mDKK. The bank debt amounts to 29.2 mDKK as of 31. December 2018.

Contingent assets

The group has no contingent assets.

Contingent liabilities

Binzagr CO-RO Company Ltd. has initiated appeals regarding the resumption of corporate tax cases for 2005 to 2007 and 2009 to 2011. The contingent liability is estimated to amount to 6.6 mDKK.

CO-RO Food (China) Ltd. has a dispute regarding a leased land. The dispute is not expected to cause future economic consequences.

Notes

20 Connected parties

| | Basis |
|---|----------------------------------|
| Determining influence | |
| CO-RO's Fond, Holmensvej 11, 3600 Frederikssund | Principal shareholder |
| Other connected parties | |
| Preben Kønig | Chairman of the board |
| Michael Ring | Member of the Board of Directors |
| Annette Kobberup Stougaard | Member of the Board of Directors |

CO-RO Holding A/S have had following transactions with related parties:

| (tDKK) | Parent company | | Group | |
|--|----------------|--------|-------|------|
| | 2018 | 2017 | 2018 | 2017 |
| The purchase of legal services from a member of the board of directors | 0 | 0 | 149 | 310 |
| Interest costs Group companies | 1,370 | 3,672 | 0 | 0 |
| Receivables Group companies | 31,016 | 0 | 0 | 0 |
| Debts Group companies | 0 | 49,429 | 0 | 0 |

21 Remuneration to auditor elected at the general assembly

| (tDKK) | Parent company | | Group | |
|--------------------------------------|----------------|-----------|--------------|--------------|
| | 2018 | 2017 | 2018 | 2017 |
| Auditor's remuneration Ernst & Young | 12 | 12 | 1,437 | 901 |
| Other services | 0 | 0 | 1,083 | 283 |
| Tax consulting | 5 | 5 | 511 | 449 |
| | 17 | 17 | 3,031 | 1,633 |

22 Changes in working capital

| (tDKK) | Group | |
|------------------------------------|----------------|---------------|
| | 2018 | 2017 |
| Change in inventories | -20,916 | -5,206 |
| Change in receivables | -30,292 | 4,053 |
| Change in trade and other payables | 16,432 | -6,767 |
| | -34,776 | -7,920 |

Notes

23 Acquisition of subsidiaries and activities

| (tDKK) | Group 2018 |
|--------------------------------------|---------------|
| Intangible assets | |
| Property, plant and equipment | 51,757 |
| Inventories | 4,800 |
| Receivables | 13,679 |
| Cash | 7,011 |
| Bank debt | -32,611 |
| Debt to mortgage credit institutions | |
| Deferred tax | |
| Trade payables | -3,168 |
| Other payables | -49,681 |
| | -8,212 |
| Goodwill | 70,000 |
| Transaction costs | 9,150 |
| Cost | 70,868 |
| Hereof payables | -12,803 |
| Cash cost | 48,985 |

Differences on initial recognition of the subsidiary Golden creation (Tianjin) Trade Co., Limited total 70,868 tDKK, including goodwill of 70,000 tDKK.

In addition to the acquisition of Golden creation (Tianjin) Trade Co., a capital increase of 25,625 tDKK in BIDCORO and 16,052 tDKK in TAKCORO was made.

In 2017 a capital injection of 13,189 tDKK in Sunquick Lanka, 12,142 tDKK in Sunquick Lanka Properties and 13,213 tDKK in BIDCORO was made.

24 Cash and cash equivalents

| (tDKK) | Group | |
|--|------------------|------------------|
| | 2018 | 2017 |
| Cash and cash equivalents at 1 January | 1,002,251 | 969,716 |
| Exchange rates cash and cash equivalents | 4,636 | -1,234 |
| Restatement of cash and cash equivalents at 1 January | 1,006,887 | 968,482 |
| Cash and cash equivalents at 31 December comprise: | | |
| Securities with terms to maturity of less than three months | 796,484 | 875,849 |
| Cash | 80,099 | 126,402 |
| | 876,583 | 1,002,251 |

A large, semi-transparent watermark of the CO-RO logo is centered on the page. The logo consists of the text "CO-RO" in a bold, sans-serif font, enclosed within a circular border. The background of the entire page is a dark green color with a faint, repeating pattern of stylized leaves or petals.

CO-RO

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