

**PcP. Danmark A/S**  
Sverigesvej 2-4, 7480 Vildbjerg

Company reg. no. 14 31 09 40

## **Annual report**

**2021**

The annual report was submitted and approved by the general meeting on the 24 February 2022.

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**Hans Lohmann**  
Chairman of the meeting

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Notes:

- To ensure the greatest possible applicability of this document, IAS/IFRS English terminology has been used.
- Please note that decimal points have not been used in the usual English way. This means that for instance DKK 146.940 means the amount of DKK 146,940, and that 23,5 % means 23.5 %.

## **Management's statement**

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Today, the Board of Directors and the Managing Director have approved the annual report of PcP. Danmark A/S for the financial year 2021.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

We consider the chosen accounting policy to be appropriate, and in our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2021 and of the results of the Company's operations and cash flows for the financial year 1 January – 31 December 2021.

Further, in our opinion, the Management's review gives a true and fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the Annual General Meeting.

Vildbjerg, 24 February 2022

### **Managing Director**

John Nielsen

### **Board of directors**

Hans Lohmann  
Chairman

Martin Krogh Pedersen

Niels Garde Toft

Jesper Kirkeby Hansen

## **Independent auditor's report**

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### **To the shareholder of PcP. Danmark A/S**

#### **Opinion**

We have audited the financial statements of PcP. Danmark A/S for the financial year 1 January - 31 December 2021, which comprise a summary of significant accounting policies, income statement, balance sheet, statement of changes in equity, statement of cash flows and notes, for the Company. The financial statements are prepared under the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2021, and of the results of the Company's operations and cash flows for the financial year 1 January - 31 December 2021 in accordance with the Danish Financial Statements Act.

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Management's Responsibilities for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## **Independent auditor's report**

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As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### **Statement on Management's Review**

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

## **Independent auditor's report**

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In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that Management's Review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of Management's Review.

Herning, 24 February 2022

### **Partner Revision**

State Authorised Public Accountants  
Company reg. no. 15 80 77 76

**Peter Vinderslev**

State Authorised Public Accountant  
mne32848

## Company information

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**The company**

PcP. Danmark A/S  
Sverigesvej 2-4  
7480 Vibbjerg

Phone 97-131200

Company reg. no. 14 31 09 40

Financial year: 1 January - 31 December

**Board of directors**

Hans Lohmann, Chairman  
Martin Krogh Pedersen  
Niels Garde Toft  
Jesper Kirkeby Hansen

**Managing Director**

John Nielsen

**Auditors**

Partner Revision statsautoriseret revisionsaktieselskab  
Industrivej Nord 15  
7400 Herning

**Parent company**

PcP Corporation A/S

## Financial highlights

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DKK in thousands.	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
<b>Income statement:</b>					
Gross profit	105.655	91.640	94.239	84.565	104.084
Profit from operating activities	30.541	14.794	15.739	24.185	41.261
Net financials	-428	-631	-358	-202	-844
Net profit or loss for the year	22.315	11.030	11.961	18.406	31.496
<b>Statement of financial position:</b>					
Balance sheet total	144.751	130.213	136.049	127.530	131.650
Investments in property, plant and equipment	6.359	7.415	6.046	4.357	4.883
Equity	72.108	64.648	68.485	71.436	67.936
<b>Cash flows:</b>					
Operating activities	18.502	34.149	6.139	29.168	53.927
Investing activities	-6.197	-7.228	-6.731	-4.077	-4.602
Financing activities	-16.309	-13.695	-15.536	-17.908	-43.372
Total cash flows	-4.004	13.226	-16.128	7.184	5.953
<b>Employees:</b>					
Average number of full-time employees	133	139	136	108	121
<b>Key figures in %:</b>					
Solvency ratio	49,8	49,6	50,3	56,0	51,6
Return on equity	32,6	16,6	17,1	26,4	43,7

Calculations of key figures and ratios follow the recommendations of the Danish Association of Finance Analysts.



## Management's review

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### The principal activities of the company

Like previous years, the activities are manufacturing of steel items for the metal industry and construction industry.

### Development in activities and financial matters

The gross profit for the year totals DKK 105.655.382 against DKK 91.639.986 last year. Income or loss from ordinary activities after tax totals DKK 22.314.611 against DKK 11.030.249 last year.

The executive board and the board of directors consider net profit for the year 2021 satisfying.

### Special risks

#### Price risks

The company makes the necessary agreements on delivery of raw material used in production in order to ensure stable supplies. Risk conditions in this context are thus unchanged.

Due to substantial price fluctuations in the market, the company application of steel etc. in production implies a special risk, as an increase in prices not necessarily can be included to the full extent in the price of the finished products.

#### Exchange rate risks

It is generally not the company's exchange rate policy to hedge exchange rate risks, etc., since it is the company's opinion that ongoing hedging is not to prefer in an context of an overall risk and cost consideration.

### Environmental issues

The company is environmentally conscious and is through an ongoing process to reduce the environmental impacts of corporate operations.

### Research and development activities

The company does not conduct systematic research, but there is a continuous adaptation and improvement of the company production methods.

### Expected developments

The management expect a satisfactory net profit for 2022.

## Accounting policies

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The annual report for PcP. Danmark A/S has been presented in accordance with the Danish Financial Statements Act regulations concerning reporting class C enterprises (medium sized enterprises).

The accounting policies are unchanged from last year, and the annual report is presented in DKK.

### Recognition and measurement in general

Income is recognised in the income statement concurrently with its realisation, including the recognition of value adjustments of financial assets and liabilities. Likewise, all costs are recognised in the income statement, including depreciations amortisations, writedowns for impairment, provisions, and reversals due to changes in estimated amounts previously recognised in the income statement.

Assets are recognised in the statement of financial position when it seems probable that future economic benefits will flow to the company and the value of the asset can be reliably measured.

Liabilities are recognised in the statement of financial position when it is seems probable that future economic benefits will flow out of the company and the value of the liability can be reliably measured.

Assets and liabilities are measured at cost at the initial recognition. Hereafter, assets and liabilities are measured as described below for each individual accounting item.

Certain financial assets and liabilities are measured at amortised cost, allowing a constant effective interest rate to be recognised during the useful life of the asset or liability. Amortised cost is recognised as the original cost less any payments, plus/less accrued amortisations of the difference between cost and nominal amount. In this way, capital losses and gains are allocated over the useful life of the liability.

Upon recognition and measurement, allowances are made for such predictable losses and risks which may arise prior to the presentation of the annual report and concern matters that exist on the reporting date.

### Foreign currency translation

Transactions in foreign currency are translated by using the exchange rate prevailing at the date of the transaction. Differences in the rate of exchange arising between the rate at the date of transaction and the rate at the date of payment are recognised in the profit and loss account as an item under net financials. If currency positions are considered to hedge future cash flows, the value adjustments are recognised directly in equity in a fair value reserve.

Receivables, payables, and other foreign currency monetary items are translated using the closing rate. The difference between the closing rate and the rate at the time of the occurrence or initial recognition in the latest financial statements of the receivable or payable is recognised in the income statement under financial income and expenses.

Fixed assets acquired and paid for in foreign currency are measured at the exchange rate prevailing at the date of the transaction.

## Accounting policies

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### Derivatives

At their initial recognition, derivatives are recognised at cost in the statement of financial position. Hereafter, they are measured at fair value. Positive and negative fair values of derivatives are recognised under other receivables and payables, respectively.

Changes in the fair value of derived financial instruments classified as and meeting the criteria for hedging the fair value of a recognised asset or a recognised liability are recognised in the income statement together with changes in the fair value of the hedged asset or the hedged liability.

Changes in the fair value of derived financial instruments classified as hedging of future cash flows are recognised in other receivables or other payables, and in equity.

If the future transaction results in the recognition of assets or liabilities, amounts previously recognised in equity are transferred to the cost of the asset or the liability, respectively. If the future transaction results in income or costs, amounts recognised in equity on a continuing basis are transferred to the income statement for the period in which the hedged item affected the income statement.

For derived financial statements that are no longer recognised as hedging instruments, changes in fair value are recognised in the income statement on a current basis.

### Income statement

#### Gross profit

Gross profit comprises the revenue, changes in inventories of finished goods, and work in progress, work performed for own account and capitalised, other operating income, and external costs.

The enterprise will be applying IAS 11 and IAS 18 as its basis of interpretation for the recognition of revenue.

Revenue is recognised in the income statement if delivery and passing of risk to the buyer have taken place before the end of the year and if the income can be determined reliably and inflow is anticipated. Recognition of revenue is exclusive of VAT and taxes and less any discounts relating directly to sales.

Cost of sales comprises costs concerning purchase of raw materials and consumables less discounts and changes in inventories.

Other operating income comprises items of a secondary nature as regards the principal activities of the enterprise, including profit from the disposal of intangible and tangible assets.

Other external expenses comprise expenses incurred for distribution, sales, advertising, administration, premises, loss on receivables, and operational leasing costs.

## Accounting policies

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### Staff costs

Staff costs include salaries and wages, including holiday allowances, pensions, and other social security costs, etc., for staff members. Staff costs are less government reimbursements.

### Depreciation, amortisation, and writedown for impairment

Depreciation, amortisation, and writedown for impairment comprise depreciation on, amortisation of, and writedown for impairment of intangible and tangible assets, respectively.

### Financial income and expenses

Financial income and expenses are recognised in the income statement with the amounts concerning the financial year. Financial income and expenses comprise interest income and expenses, financial expenses from financial leasing, realised and unrealised capital gains and losses relating to securities, debt and transactions in foreign currency, amortisation of financial assets and liabilities as well as surcharges and reimbursements under the advance tax scheme, etc.

### Tax on net profit or loss for the year

Tax for the year comprises the current income tax for the year and changes in deferred tax and is recognised in the income statement with the share attributable to the net profit or loss for the year and directly in equity with the share attributable to entries directly in equity.

The company is subject to Danish rules on compulsory joint taxation of Danish group enterprises.

The current Danish income tax is allocated among the jointly taxed companies proportional to their respective taxable income (full allocation with reimbursement of tax losses).

## Statement of financial position

### Property, plant, and equipment

Property, plant, and equipment are measured at cost less accrued depreciation and writedown for impairment. Land is not subject to depreciation.

The depreciable amount is cost less any expected residual value after the end of the useful life of the asset. The amortisation period and the residual value are determined at the acquisition date and reassessed annually. If the residual value exceeds the carrying amount, the depreciation is discontinued.

If the amortisation period or the residual value is changed, the effect on amortisation will, in future, be recognised as a change in the accounting estimates.

The cost comprises acquisition cost and costs directly associated with the acquisition until the time when the asset is ready for use.

## Accounting policies

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The cost of a total asset is divided into separate components. These components are depreciated separately, the useful lives of each individual components differing, and the individual component representing a material part of the total cost.

Depreciation is done on a straight-line basis according to an assessment of the expected useful life:

	Useful life
Buildings	33 years
Plant and machinery	3-10 years
Other fixtures and fittings, tools and equipment	3-5 years

Minor assets with an expected useful life of less than 1 year are recognised as costs in the income statement in the year of acquisition.

Profit or loss derived from the disposal of property, land, and equipment is measured as the difference between the sales price less selling costs and the carrying amount at the date of disposal. Profit or loss is recognised in the income statement as other operating income or other operating expenses.

### Leases

The enterprise will be applying IAS 17 as its base of interpretation for recognition of classification and recognition of leases.

At their initial recognition in the statement of financial position, leases concerning property, plant, and equipment where the company holds all essential risks and advantages associated with the proprietary right (finance lease) are measured either at fair value or at the present value of the future lease payments, whichever value is lower. When calculating the present value, the discount rate used is the internal rate of return of the lease or, alternatively, the borrowing rate of the enterprise. Hereafter, assets held under a finance lease are treated in the same way as other similar property, plant, and equipment.

The capitalised residual lease commitment is recognised in the statement of financial position as a liability other than provisions, and the interest part of the lease is recognised in the income statement for the term of the contract.

All other leases are regarded as operating leases. Payments in connection with operating leases and other lease agreements are recognised in the income statement for the term of the contract. The company's total liabilities concerning operating leases and lease agreements are recognised under contingencies, etc.

### Impairment loss relating to non-current assets

The carrying amount of both intangible and tangible fixed assets are subject to annual impairment tests in order to disclose any indications of impairment beyond those expressed by amortisation and depreciation respectively.

## Accounting policies

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If indications of impairment are disclosed, impairment tests are carried out for each individual asset or group of assets, respectively. Writedown for impairment is done to the recoverable amount if this value is lower than the carrying amount.

The recoverable amount is the higher value of value in use and selling price less expected selling cost. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the asset group and expected net cash flows from the sale of the asset or the asset group after the end of their useful life.

Previously recognised impairment losses are reversed when conditions for impairment no longer exist. Impairment relating to goodwill is not reversed.

### Inventories

Inventories are measured at cost according to the FIFO method. In cases when the net realisable value of the inventories is lower than the cost, the latter is written down for impairment to this lower value.

Costs of goods for resale, raw materials, and consumables comprise acquisition costs plus delivery costs.

Costs of manufactured goods and work in progress comprise the cost of raw materials, consumables, direct wages, and indirect production costs. Indirect production costs comprise indirect materials and wages, maintenance and depreciation of machinery, factory buildings, and equipment used in the production process, and costs for factory administration and factory management. Borrowing expenses are not recognised in cost.

The net realisable value for inventories is recognised as the market price less costs of completion and selling costs. The net realisable value is determined with due consideration of negotiability, obsolescence, and the development of expected market prices.

### Receivables

Receivables are measured at amortised cost, which usually corresponds to nominal value.

In order to meet expected losses, impairment takes place at the net realisable value. The company has chosen to use IAS 39 as a basis for interpretation when recognising impairment of financial assets, which means that impairments must be made to offset losses where an objective indication is deemed to have occurred that an account receivable or a portfolio of accounts receivable is impaired. If an objective indication shows that an individual account receivable has been impaired, an impairment takes place at individual level.

Accounts receivable for which there is no objective indication of impairment at the individual level are evaluated at portfolio level for objective indication of impairment. The portfolios are primarily based on the debtors' domicile and credit rating in accordance with the company's and the group's credit risk management policy. Determination of the objective indicators applied for portfolios are based on experience with historical losses.

## **Accounting policies**

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### **Prepayments**

Prepayments recognised under assets comprise incurred costs concerning the following financial year.

### **Cash and cash equivalents**

Cash and cash equivalents comprise cash at bank and on hand.

### **Equity**

#### **Reserve for hedging transactions**

The reserve for hedging transactions arises when hedging instruments are subject to fair value adjustments.

The reserve is dissolved once the value adjustments have been applied or reversed.

The reserve is distributable.

### **Dividend**

Dividend expected to be distributed for the year is recognised as a separate item under equity.

### **Income tax and deferred tax**

Current tax liabilities and current tax receivable are recognised in the statement of financial position as calculated tax on the taxable income for the year, adjusted for tax of previous years' taxable income and for tax paid on account.

The company is jointly taxed with consolidated Danish companies. The current corporate income tax is distributed between the jointly taxed companies in proportion to their taxable income and with full distribution with reimbursement as to tax losses. The jointly taxed companies are comprised by the Danish tax prepayment scheme.

Joint taxation contributions payable and receivable are recognised in the statement of financial position as "Income tax receivable" or "Income tax payable".

According to the rules of joint taxation, PcP. Danmark A/S is unlimitedly, jointly, and severally liable to pay the Danish tax authorities the total income tax, including withholding tax on interest, royalties, and dividends, arising from the jointly taxed group of companies.

Deferred tax is measured on the basis of temporary differences in assets and liabilities with a focus on the statement of financial position. Deferred tax is measured at net realisable value.

Deferred tax is measured based on the tax rules and tax rates applying under the legislation prevailing in the respective countries on the reporting date when the deferred tax is expected to be released as current tax. Changes in deferred tax due to changed tax rates are recognised in the income statement, except for items included directly in the equity.

## Accounting policies

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Deferred tax assets, including the tax value of tax losses allowed for carryforward, are recognised at the value at which they are expected to be realisable, either by settlement against tax of future earnings or by set-off in deferred tax liabilities within the same legal tax unit. Any deferred net tax assets are measured at net realisable value.

### **Liabilities other than provisions**

Financial liabilities other than provisions related to borrowings are recognised at the received proceeds less transaction costs incurred. In subsequent periods, the financial liabilities are recognised at amortised cost, corresponding to the capitalised value when using the effective interest rate. The difference between the proceeds and the nominal value is recognised in the income statement during the term of the loan.

Mortgage loans and bank loans are thus measured at amortised cost which, for cash loans, corresponds to the outstanding payables. For bond loans, the amortised cost corresponds to an outstanding payable calculated as the underlying cash value at the date of borrowing, adjusted by amortisation of the market value on the date of the borrowing effectuated over the repayment period.

Also, capitalised residual leasing liabilities associated with financial leasing contracts are recognised in the financial liabilities.

Other liabilities concerning payables to suppliers, group enterprises, and other payables are measured at amortised cost which usually corresponds to the nominal value.

### **Statement of cash flows**

The cash flow statement shows the cash flows for the year, divided in cash flows deriving from operating activities, investment activities and financing activities, respectively, the changes in the liabilities, and cash and cash equivalents at the beginning and the end of the year, respectively.

#### **Cash flows from operating activities**

Cash flows from operating activities are calculated as the company's share of the profit adjusted for non-cash operating items, changes in the working capital, and corporate income tax paid. Dividend income from equity investments are recognised under "Interest income and dividend received".

#### **Cash flows from investment activities**

Cash flows from investment activities comprise payments in connection with the acquisition and sale of enterprises and activities as well as the acquisition and sale of intangible assets, property, plant, and equipment, and investments, respectively.

#### **Cash flows from financing activities**

Cash flows from financing activities include changes in the size or the composition of the company's share capital and costs attached to it, as well as raising loans, repayments of interest-bearing payables and payment of dividend to shareholders.



## **Accounting policies**

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### **Cash and cash equivalents**

Cash and cash equivalents comprise cash at bank and in hand with deduction of short-term bank debts and short-term securities with a maturity less than 3 months that are readily convertible into cash and which are subject to an insignificant risk of changes in value.

## Income statement 1 January - 31 December

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All amounts in DKK.

<u>Note</u>	<u>2021</u>	<u>2020</u>
<b>Gross profit</b>	<b>105.655.382</b>	<b>91.639.986</b>
1 Staff costs	-66.971.139	-68.963.864
Depreciation and impairment of property, land, and equipment	-8.143.214	-7.882.135
<b>Operating profit</b>	<b>30.541.029</b>	<b>14.793.987</b>
Other financial income from group enterprises	192.101	92.173
Other financial income	89.513	288.806
2 Other financial expenses	-709.381	-1.012.341
<b>Pre-tax net profit or loss</b>	<b>30.113.262</b>	<b>14.162.625</b>
Tax on net profit or loss for the year	-7.798.651	-3.132.376
<b>3 Net profit or loss for the year</b>	<b>22.314.611</b>	<b>11.030.249</b>

## Balance sheet at 31 December

All amounts in DKK.

<u>Note</u>	<u>2021</u>	<u>2020</u>
<b>Assets</b>		
<b>Non-current assets</b>		
4 Property	29.707.779	30.389.691
5 Plant and machinery	11.465.325	10.337.175
6 Other fixtures and fittings, tools and equipment	2.383.463	4.649.309
Total property, plant, and equipment	<u>43.556.567</u>	<u>45.376.175</u>
<b>Total non-current assets</b>	<b><u>43.556.567</u></b>	<b><u>45.376.175</u></b>
<b>Current assets</b>		
Raw materials and consumables	21.084.619	15.262.495
Work in progress	11.024.442	11.043.048
Manufactured goods and goods for resale	7.634.788	9.174.428
Total inventories	<u>39.743.849</u>	<u>35.479.971</u>
Trade receivables	19.567.707	10.113.656
Receivables from group enterprises	32.896.666	30.122.706
Other receivables	1.288.631	695.555
7 Prepayments	1.059.771	836.819
Total receivables	<u>54.812.775</u>	<u>41.768.736</u>
Cash and cash equivalents	<u>6.637.491</u>	<u>7.588.013</u>
<b>Total current assets</b>	<b><u>101.194.115</u></b>	<b><u>84.836.720</u></b>
<b>Total assets</b>	<b><u>144.750.682</u></b>	<b><u>130.212.895</u></b>

## Balance sheet at 31 December

All amounts in DKK.

<b>Equity and liabilities</b>		
<u>Note</u>	<u>2021</u>	<u>2020</u>
<b>Equity</b>		
8 Contributed capital	2.000.000	2.000.000
Reserve for hedging transactions	277.749	132.191
Retained earnings	49.830.271	47.515.660
Proposed dividend for the financial year	20.000.000	15.000.000
<b>Total equity</b>	<b><u>72.108.020</u></b>	<b><u>64.647.851</u></b>
<b>Provisions</b>		
9 Provisions for deferred tax	3.884.577	2.976.428
<b>Total provisions</b>	<b><u>3.884.577</u></b>	<b><u>2.976.428</u></b>
<b>Long term liabilities other than provisions</b>		
10 Mortgage loans	8.271.490	11.226.982
11 Other payables	3.496.381	6.425.723
Total long term liabilities other than provisions	<u>11.767.871</u>	<u>17.652.705</u>
Current portion of long term liabilities	7.532.812	2.956.784
Bank loans	3.053.163	0
Prepayments received from customers	769.202	551.313
Trade payables	25.616.948	12.923.727
Payables to group enterprises	367.820	12.273.211
Income tax payable	6.931.557	3.228.196
Other payables	12.718.712	13.002.680
Total short term liabilities other than provisions	<u>56.990.214</u>	<u>44.935.911</u>
<b>Total liabilities other than provisions</b>	<b><u>68.758.085</u></b>	<b><u>62.588.616</u></b>
<b>Total equity and liabilities</b>	<b><u>144.750.682</u></b>	<b><u>130.212.895</u></b>
<b>12 Disclosures on fair value</b>		
<b>13 Charges and security</b>		
<b>14 Contingencies</b>		
<b>15 Financial risks</b>		
<b>16 Related parties</b>		

## Statement of changes in equity

All amounts in DKK.

	Contributed capital	Reserve for hedging transactions	Retained earnings	Proposed dividend for the financial year	Total
Equity 1 January 2020	2.000.000	0	51.485.411	15.000.000	68.485.411
Distributed dividend	0	0	0	-15.000.000	-15.000.000
Retained earnings for the year	0	0	-3.969.751	15.000.000	11.030.249
Fair value adjustments of hedging instruments for the year	0	169.476	0	0	169.476
Tax on adjustment	0	-37.285	0	0	-37.285
Equity 1 January 2021	2.000.000	132.191	47.515.660	15.000.000	64.647.851
Distributed dividend	0	0	0	-15.000.000	-15.000.000
Retained earnings for the year	0	0	2.314.611	20.000.000	22.314.611
Fair value adjustments of hedging instruments for the year	0	186.613	0	0	186.613
Tax on adjustment	0	-41.055	0	0	-41.055
	<b>2.000.000</b>	<b>277.749</b>	<b>49.830.271</b>	<b>20.000.000</b>	<b>72.108.020</b>

## Statement of cash flows 1 January - 31 December

All amounts in DKK.

<u>Note</u>	<u>2021</u>	<u>2020</u>
Net profit or loss for the year	22.314.611	11.030.249
17 Adjustments	16.242.895	11.588.211
18 Change in working capital	<u>-16.399.553</u>	<u>15.964.256</u>
Cash flows from operating activities before net financials	22.157.953	38.582.716
Interest received, etc.	281.614	380.979
Interest paid, etc.	<u>-709.381</u>	<u>-1.012.341</u>
Cash flows from ordinary activities	21.730.186	37.951.354
Income tax paid	<u>-3.228.196</u>	<u>-3.802.256</u>
<b>Cash flows from operating activities</b>	<b><u>18.501.990</u></b>	<b><u>34.149.098</u></b>
Purchase of property, plant, and equipment	-6.359.023	-7.415.390
Sale of property, plant, and equipment	<u>162.154</u>	<u>186.912</u>
<b>Cash flows from investment activities</b>	<b><u>-6.196.869</u></b>	<b><u>-7.228.478</u></b>
Repayments of long-term payables	-1.308.806	1.305.202
Dividend paid	<u>-15.000.000</u>	<u>-15.000.000</u>
<b>Cash flows from investment activities</b>	<b><u>-16.308.806</u></b>	<b><u>-13.694.798</u></b>
<b>Change in cash and cash equivalents</b>	<b><u>-4.003.685</u></b>	<b><u>13.225.822</u></b>
Cash and cash equivalents at 1 January	<u>7.588.013</u>	<u>-5.637.809</u>
<b>Cash and cash equivalents at 31 December</b>	<b><u>3.584.328</u></b>	<b><u>7.588.013</u></b>
<b>Cash and cash equivalents</b>		
Cash and cash equivalents	6.637.491	7.588.013
Short-term bank loans	<u>-3.053.163</u>	<u>0</u>
<b>Cash and cash equivalents at 31 December</b>	<b><u>3.584.328</u></b>	<b><u>7.588.013</u></b>

## Notes

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All amounts in DKK.

	<u>2021</u>	<u>2020</u>
<b>1. Staff costs</b>		
Salaries and wages	60.518.531	61.943.184
Pension costs	4.760.000	4.992.479
Other costs for social security	<u>1.692.608</u>	<u>2.028.201</u>
	<b><u>66.971.139</u></b>	<b><u>68.963.864</u></b>
 Executive board and board of directors	 <u>2.468.308</u>	 <u>2.510.010</u>
 Average number of employees	 <u>133</u>	 <u>139</u>
<b>2. Other financial expenses</b>		
Financial costs, group enterprises	0	178.704
Other financial costs	<u>709.381</u>	<u>833.637</u>
	<b><u>709.381</u></b>	<b><u>1.012.341</u></b>
<b>3. Proposed appropriation of net profit</b>		
Dividend for the financial year	20.000.000	15.000.000
Transferred to retained earnings	2.314.611	0
Allocated from retained earnings	<u>0</u>	<u>-3.969.751</u>
<b>Total allocations and transfers</b>	<b><u>22.314.611</u></b>	<b><u>11.030.249</u></b>

## Notes

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All amounts in DKK.

	<u>31/12 2021</u>	<u>31/12 2020</u>
<b>4. Property</b>		
Cost 1 January	70.514.296	70.111.503
Additions during the year	<u>1.568.771</u>	<u>402.793</u>
<b>Cost 31 December</b>	<b><u>72.083.067</u></b>	<b><u>70.514.296</u></b>
Depreciation and writedown 1 January	-40.124.605	-37.892.903
Amortisation and depreciation for the year	<u>-2.250.683</u>	<u>-2.231.702</u>
<b>Depreciation and writedown 31 December</b>	<b><u>-42.375.288</u></b>	<b><u>-40.124.605</u></b>
<b>Carrying amount, 31 December</b>	<b><u>29.707.779</u></b>	<b><u>30.389.691</u></b>
<b>5. Plant and machinery</b>		
Cost 1 January	115.260.894	112.876.483
Additions during the year	4.244.209	4.950.605
Disposals during the year	<u>-3.955.683</u>	<u>-2.566.194</u>
<b>Cost 31 December</b>	<b><u>115.549.420</u></b>	<b><u>115.260.894</u></b>
Depreciation and writedown 1 January	-104.923.719	-104.675.981
Amortisation and depreciation for the year	-3.116.059	-2.813.932
Reversal of depreciation, amortisation and impairment loss, assets disposed of	<u>3.955.683</u>	<u>2.566.194</u>
<b>Depreciation and writedown 31 December</b>	<b><u>-104.084.095</u></b>	<b><u>-104.923.719</u></b>
<b>Carrying amount, 31 December</b>	<b><u>11.465.325</u></b>	<b><u>10.337.175</u></b>



## Notes

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All amounts in DKK.

	<u>31/12 2021</u>	<u>31/12 2020</u>
<b>6. Other fixtures and fittings, tools and equipment</b>		
Cost 1 January	14.999.428	13.621.442
Additions during the year	546.043	2.061.992
Disposals during the year	<u>-75.000</u>	<u>-684.006</u>
<b>Cost 31 December</b>	<b><u>15.470.471</u></b>	<b><u>14.999.428</u></b>
Depreciation and writedown 1 January	-10.350.119	-8.068.374
Amortisation and depreciation for the year	-2.776.472	-2.836.501
Reversal of depreciation, amortisation and impairment loss, assets disposed of	<u>39.583</u>	<u>554.756</u>
<b>Depreciation and writedown 31 December</b>	<b><u>-13.087.008</u></b>	<b><u>-10.350.119</u></b>
<b>Carrying amount, 31 December</b>	<b><u>2.383.463</u></b>	<b><u>4.649.309</u></b>
<b>7. Prepayments</b>		
Other prepayments IT ect.	<u>1.059.771</u>	<u>836.819</u>
	<b><u>1.059.771</u></b>	<b><u>836.819</u></b>
<b>8. Contributed capital</b>		
Contributed capital 1 January	<u>2.000.000</u>	<u>2.000.000</u>
	<b><u>2.000.000</u></b>	<b><u>2.000.000</u></b>

The contributed capital consists of shares of DKK 1.000 or multiples thereof. No shares hold particular rights.

## Notes

All amounts in DKK.

	<u>31/12 2021</u>	<u>31/12 2020</u>
<b>9. Provisions for deferred tax</b>		
Provisions for deferred tax 1 January	2.976.428	3.034.963
Deferred tax relating to the net profit or loss for the year	<u>908.149</u>	<u>-58.535</u>
	<b><u>3.884.577</u></b>	<b><u>2.976.428</u></b>
The following items are subject to deferred tax:		
Tangible fixed assets	3.662.342	2.539.700
Current assets	351.803	406.211
Liabilities	<u>-129.568</u>	<u>30.517</u>
	<b><u>3.884.577</u></b>	<b><u>2.976.428</u></b>
<b>10. Mortgage loans</b>		
Total mortgage loans	11.268.313	14.183.766
Share of amount due within 1 year	<u>-2.996.823</u>	<u>-2.956.784</u>
	<b><u>8.271.490</u></b>	<b><u>11.226.982</u></b>
Share of liabilities due after 5 years	<u>2.272.497</u>	<u>2.820.209</u>
<b>11. Other payables</b>		
Total other payables	8.032.370	6.425.723
Share of amount due within 1 year	<u>-4.535.989</u>	<u>0</u>
<b>Total other payables</b>	<b><u>3.496.381</u></b>	<b><u>6.425.723</u></b>
Share of liabilities due after 5 years	<u>0</u>	<u>4.819.292</u>
<b>12. Disclosures on fair value</b>		
		<b><u>Derived financial instruments</u></b>
Fair value at 31 December		<u>286.760</u>
Change in fair value of the year recognised in the equity		<u>186.613</u>

## Notes

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All amounts in DKK.

### 13. Charges and security

As security for bank debt to Nordea A/S, the following is deposited:

Owner mortgage deed and letter of indemnity in total 16.600.000 DKK, mortgage has been granted on the following property: Sverigesvej 2, matr. nr. 1AÆ, Pugdalgård, Vildbjerg sogn.

The property is representing a book value of 29.707.779 DKK on 31/12 2021.

As security for debt to Nykredit Realkredit, the following is deposited:

Mortgage deed nominal 25.176.000 DKK and 1.462.200 EUR, mortgage has been granted on the following property: Sverigesvej 2, Vildbjerg.

The property is representing a book value of 29.707.779 DKK on 31/12 2021.

As security for debt to Spar Nord Bank, the following is deposited:

Owner mortgage deed nominal 6.200.000 DKK, mortgage has been granted on the Sverigesvej 2, Vildbjerg. The property is representing a book value of 29.707.779 DKK on 31/12 2021.

Chattel mortgage deed nominal 3.000.000 DKK on specific machine.

The machine is representing a book value of 0 DKK on 31/12 2021.

There has been given a negative pledge as security for the company and some group enterprises accounts with the bank.

Some of the group enterprises has provided guarantees for the bank debts of the company.

The shares of the company are provided as guarantees for the bank debt of some group enterprises.

### 14. Contingencies

#### Contingent liabilities

##### Leasing liabilities

The company has entered into operational leasing contracts with an average annual leasing payment of DKK 877.591. The leasing contracts have 6-33 months left to run, and the total outstanding leasing payment is DKK 1.509.680.

##### Recourse guarantee commitments

The company has provided guarantees for the bank debt and rent of property of some group enterprises.

Rebuy obligation on inventories in some group enterprises.

## Notes

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All amounts in DKK.

### 14. Contingencies (continued)

#### Joint taxation

PcP Corporation A/S, company reg. no 35242147 being the administration company, the company is subject to the Danish scheme of joint taxation and unlimited jointly and severally liable with the other jointly taxed companies for the total corporation tax.

The company is unlimited jointly and severally liable with the other jointly taxed companies for any obligation to withhold tax on interest, royalties and dividends.

### 15. Financial risks

#### Interest rate risks

The company has entered an interest rate swap agreement in order to limit the interest rate risk in relation to a mortgage loan with a floating interest rate. Changes in the market value of the interest rate swap are recognised directly in equity. Market value interest rate swap agreement on 31/12 2021 286.760 DKK is booked under other debts. The market value interest rate swap agreement comprises nominal 744.586 EUR and interest rate between -0,57 % and 3,0 %.

### 16. Related parties

#### Controlling interest

PcP Corporation A/S, Sverigesvej 2, 7480 Vildbjerg

Majority shareholder

#### Other related parties

Group enterprises.

#### Transactions

All transactions have been carried out on an arm's length basis and therefore ÅRL § 98c, stk 7 is in use.

#### Consolidated annual accounts

The company is included in the consolidated annual accounts for PcP Corporation A/S, reg. nr. 35 24 21 47.

## Notes

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All amounts in DKK.

	<u>2021</u>	<u>2020</u>
<b>17. Adjustments</b>		
Depreciation, amortisation, and impairment	8.143.214	7.882.135
Profit from sale of fixed assets	-126.737	-57.662
Other financial income	-281.614	-380.979
Other financial expenses	709.381	1.012.341
Tax on net profit or loss for the year	<u>7.798.651</u>	<u>3.132.376</u>
	<b><u>16.242.895</u></b>	<b><u>11.588.211</u></b>
<b>18. Change in working capital</b>		
Change in inventories	-4.263.878	2.590.600
Change in receivables	-13.044.039	7.641.648
Change in trade payables and other payables	721.751	5.562.532
Other changes in working capital	<u>186.613</u>	<u>169.476</u>
	<b><u>-16.399.553</u></b>	<b><u>15.964.256</u></b>