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# **Epoke A/S**

Vejenvej 50 6600 Vejen Central Business Registration No 14125345

Annual report 2016/17

The Annual General Meeting adopted the annual report on 07.07.2017

Chairman of the General Meeting

Name: Kristian la Cour

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# **Entity details**

#### **Entity**

Epoke A/S Vejenvej 50 6600 Vejen

Central Business Registration No: 14125345

Founded: 01.05.1990 Registered in: Vejen

Financial year: 01.03.2016 - 28.02.2017

Phone: 76962200 Fax: 75363867

Website: www.epoke.dk E-mail: epoke@epoke.dk

#### **Board of Directors**

Søren Klarskov Vilby, Chairman Thomas Marstrand, Vice Chairman Asger Bruun-Christensen Kristian la Cour Gert Kristensen Dan Johannsen Nicholas Andrew Vince

#### **Executive Board**

Jan Nielsen Økjær, COO Torben Børsting, CFO Torben Ude Petersen, CCO

#### **Auditors**

Deloitte Statsautoriseret Revisionspartnerselskab Dokken 8 Postbox 200 6701 Esbjerg

### Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Epoke A/S for the financial year 01.03.2016 - 28.02.2017.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 28.02.2017 and of the results of its operations and cash flows for the financial year 01.03.2016 - 28.02.2017.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Vejen, 30.06.2017

### **Executive Board**

Jan Nielsen Økjær	Torben Børsting	Torben Ude Petersen

COO CFO CCO

#### **Board of Directors**

Søren Klarskov Vilby	Thomas Marstrand	Asger Bruun-Christensen
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Chairman Vice Chairman

Kristian la Cour Gert Kristensen Dan Johannsen

Nicholas Andrew Vince

## **Independent auditor's report**

# To the shareholders of Epoke A/S Opinion

We have audited the financial statements of Epoke A/S for the financial year 01.03.2016 - 28.02.2017, which comprise the income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 28.02.2017 and of the results of its operations and cash flows for the financial year 01.03.2016 - 28.02.2017 in accordance with the Danish Financial Statements Act.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the financial statements section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## **Independent auditor's report**

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## **Independent auditor's report**

#### Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Esbjerg, 30.06.2017

#### **Deloitte**

Statsautoriseret Revisionspartnerselskab Central Business Registration No: 33963556

Jørn Jepsen State Authorised Public Accountant Mikael Grosbøl

State Authorised Public Accountant

# **Management commentary**

<u>-</u>	2016/17 DKK'000	2015/16 DKK'000	2014/15 DKK'000	2013/14 DKK'000	2011/13 DKK'000
Financial highlights					
Key figures					
Revenue	188,533	211,953	247,590	251,412	414,058
Gross profit/loss	67,226	82,247	100,882	111,566	161,949
Operating profit/loss	(2,352)	9,675	16,363	32,895	32,142
Net financials	(6,128)	(6,369)	(6,338)	(5,857)	370
Profit/loss for the year	(7,241)	1,436	6,643	20,553	24,589
Total assets	180,139	191,682	156,348	167,471	163,617
Investments in property, plant and equipment	5,401	2,027	2,838	2,956	6,709
Equity	86,639	93,252	91,366	84,846	93,930
Average invested capital incl goodwill	103,270	101,252	98,763	101,671	122,708
Ratios					
Gross margin (%)	35.7	38.8	40.7	44.4	39.1
Net margin (%)	(3.8)	0.7	2.7	8.2	5.9
Return on invested capital					
incl goodwill (%)	(0.7)	11.2	18.3	34.3	29.0
Return on equity (%)	(8.1)	1.6	7.5	23.0	27.5
Equity ratio (%)	48.1	48.6	58.4	50.7	57.4

Please note that the financial year 2011/13 covers a 17-month period, for which reason the financial high-lights are not directly comparable.

Financial highlights are defined and calculated in accordance with "Recommendations & Ratios 2015" issued by the Danish Society of Financial Analysts.

Ratios	Calculation formula Gross profit/loss x 100	Ratios
Gross margin (%)	Revenue	The entity's operating gearing.
Net margin (%)	Profit/loss for the year x 100 Revenue	The entity's operating profitability.
Return on invested capital incl goodwill	$\frac{\text{EBITA} \times 100}{\text{Average invested capital incl goodwill}}$	The return generated by the entity on the
(%)		investors' funds.
Return on equity (%)	Profit/loss for the year x 100 Average equity	The entity's return on capital invested in the entity by the owners.
	Equity x 100	andley by the omittee
Equity ratio (%)	Total assets	The financial strength of the entity.

# **Management commentary**

EBITA (Earnings Before Interest, Tax and Amortisation) is defined as operating profit plus the year's amortisation of and impairment losses relating to intangible assets including goodwill.

Invested capital including goodwill is defined as net working capital plus the carrying amount of property, plant and equipment and intangible assets as well as accumulated amortisation of intangible assets including goodwill, and less other provisions and long-term operating liabilities. Accumulated impairment losses relating to goodwill are not added.

Net working capital is defined as inventories, receivables and other operating current assets net of trade payables and other short-term operating liabilities. Income taxes receivable and payable as well as cash are not included in net working capital.

## Management commentary

#### **Primary activities**

The primary activities of Epoke A/S are to develop, manufacture, market and sell Epoke, Brodd and Snowline machinery.

In 2015 the companies Hydromann A/S and Brodd Sweden were acquired as a supplement and to complement the company's product range (winter/summer). Furthermore the Group's total world-wide market share has been increased due to the acquisitions.

The Group's products are sold through own companies in Denmark, Germany, Sweden and Poland. Sales and marketing in other markets are based on partnerships with dealers and the subsidiaries based in the respective countries.

Focusing on the customer and in co-operation with dealers, Epoke Group markets Epoke winter road maintenance products together with Snowline snow removal equipment and Brodd sweepers. Epoke Group aims to become the industry's best-known brand and to be a market leader in selected segments.

Epoke Group develops and manufactures state-of-the-art salt and liquid spreaders together with Snowline snow removal equipment and Brodd sweepers that meet the customers' requirements in terms of service, quality and economic life costs.

#### **Development in activities and finances**

Revenue realised by Epoke A/S comes to DKK 189m against DKK 212m last year, the main share of which is attributable to exports.

Deficit for the year before net financials is DKK 2,352k against a profit of DKK 9,675k for last year. Deficit for the year after tax is DKK 7,241k against a profit of DKK 1,436k last year.

Epoke A/S is a firmly based enterprise with a solvency ratio of 48.1% at 28 February 2017.

#### Profit/loss for the year in relation to expected developments

Management considers profit for the year not satisfactory and lower than expectations due to the facts that the integration of the 2015 acquisitions has been more time consuming than expected and that the mild winter of this financial year had a negative impact on the sales of spare parts.

#### Outlook

Management expects an improved financial performance for the next financial year - i.e. on a par with 2014/2015 level.

#### Particular risks

#### **Currency risks**

Epoke A/S' receivables and loans are primarily denominated in DKK. Epoke A/S does not apply financial instruments for the purpose of speculating.

Excess liquidity is deposited in money market accounts or the like. Therefore, Epoke A/S is exposed to no material financial risks.

## **Management commentary**

#### Intellectual capital resources

Epoke Group aims to be an attractive workplace with motivated and committed staff. To ensure continued motivation and strong commitment on the part of staff, work at Epoke A/S is performed on the basis of corporate values enabling the individual staff member to make his or her own decisions. The management philosophy is freedom with responsibility.

Epoke Group has formulated a senior policy and is locally known for its efforts to retain senior staff as well as other social initiatives.

#### **Environmental performance**

The Group holds a clean environmental approval dated 1 August 2000, and the 2013 inspection confirmed the approval.

Epoke A/S is compliant with applicable environmental law etc. and has not received any complaints or claims relating to non-compliance with environmental rules on the part of its Danish and foreign subsidiaries.

#### Research and development activities

The Group is among the absolute market leaders when it comes to spreaders for winter road clearance. The Group has won this position through persistent and targeted development efforts as regards spreaders and related electronic products.

The integration of Snowline and Brodd will continue and is expected to be completed during the next financial year.

The Group protects its development projects by taking out patents, if appropriate. The Group intends to sustain its position by continuously adding the resources required and staying focused on road clearance.

The product portfolio is characterized by high performance, low service costs, high quality of products and in particular innovative solutions.

### **Events after the balance sheet date**

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

# **Income statement for 2016/17**

	Notes	2016/17 DKK'000	2015/16 DKK'000
Revenue		188,533	211,953
Changes in inventories of finished goods and work in progress		9,321	11,248
Other operating income		598	584
Cost of sales		(114,166)	(125,344)
Other external expenses		(17,060)	(16,194)
Gross profit/loss		67,226	82,247
Staff costs	1	(63,895)	(66,824)
Depreciation, amortisation and impairment losses		(5,683)	(5,748)
Operating profit/loss		(2,352)	9,675
Income from investments in group enterprises		(3,423)	(4,591)
Other financial income	2	1,150	1,078
Other financial expenses	3	(3,855)	(2,856)
Profit/loss before tax		(8,480)	3,306
Tax on profit/loss for the year	4	1,239	(1,870)
Profit/loss for the year	5	(7,241)	1,436

# **Balance sheet at 28.02.2017**

	Notes	2016/17 DKK'000	2015/16 DKK'000
Completed development projects		1,011	2,431
Goodwill		2,083	2,333
Intangible assets	6	3,094	4,764
Land and buildings		11,015	11,740
Plant and machinery		7,051	5,314
Other fixtures and fittings, tools and equipment		2,631	2,549
Leasehold improvements		31_	43
Property, plant and equipment	7	20,728	19,646
Investments in group enterprises		12,614	13,440
Deposits		72	24
Fixed asset investments	8	12,686	13,464
Fixed assets		36,508	37,874
Raw materials and consumables		34,412	45,362
Manufactured goods and goods for resale		44,457	35,136
Inventories		78,869	80,498
Trade receivables		21,370	24,654
Receivables from group enterprises		42,080	33,477
Deferred tax	9	198	0
Other receivables		191	1,733
Income tax receivable		0	1,578
Joint taxation contribution receivable		49	3,239
Prepayments	10	752	1,401
Receivables		64,640	66,082
Cash		122	7,228
Current assets		143,631	153,808
Assets		180,139	191,682

# **Balance sheet at 28.02.2017**

	Notes	2016/17 DKK'000	2015/16 DKK'000
Contributed capital	11	15,000	15,000
Retained earnings		71,639	78,252
Equity		86,639	93,252
Deferred tax	9	0	830
Other provisions	12	2,991	2,935
Provisions	12	2,991 2,991	3,765
	•	2,331	3,703
Debt to other credit institutions		12,680	23,924
Other payables		2,166	2,231
Non-current liabilities other than provisions	13	14,846	26,155
Current portion of long-term liabilities other than			
provisions	13	11,261	1,236
Bank loans		11,071	15,344
Prepayments received from customers		1,031	0
Trade payables		19,560	17,051
Payables to group enterprises		14,666	17,716
Other payables	14	18,074	17,163
Current liabilities other than provisions		75,663	68,510
Liabilities other than provisions		90,509	94,665
Equity and liabilities		180,139	191,682
Financial instruments	16		
Unrecognised rental and lease commitments	17		
Contingent liabilities	18		
Mortgages and securities	19		
Related parties with controlling interest	20		
Transactions with related parties	21		
Group relations	22		

# Statement of changes in equity for 2016/17

	Contributed	Retained	
	capital	earnings	Total
	DKK'000	DKK'000	DKK'000
Equity beginning of year	15,000	78,252	93,252
Exchange rate adjustments	0	195	195
Fair value adjustments of hedging	0	555	555
instruments	U	333	333
Tax of equity postings	0	(122)	(122)
Profit/loss for the year	0	(7,241)	(7,241)
Equity end of year	15,000	71,639	86,639

# Cash flow statement 2016/17

	Notes	2016/17 DKK'000	2015/16 DKK'000
Operating profit/loss		(2,352)	9,675
Amortisation, depreciation and impairment losses		5,683	5,748
Other provisions		56	(1,253)
Working capital changes	15	(1,945)	(19,274)
Cash flow from ordinary operating activities		1,442	(5,104)
Financial income received		1,150	1,078
Financial income paid		(3,855)	(2,856)
Income taxes refunded/(paid)		4,857	(4,039)
Cash flows from operating activities		3,594	(10,921)
Acquisition etc of intangible assets		0	(2,644)
Acquisition etc of property, plant and equipment		(5,401)	(2,027)
Sale of property, plant and equipment		306	233
Acquisition of fixed asset investments		(48)	(19,907)
Cash flows from investing activities		(5,143)	(24,345)
Loans raised		0	2,231
Instalments on loans etc		(1,284)	(1,189)
Incurrence of debt to group enterprises		0	14,819
Cash flows from financing activities		(1,284)	15,861
Increase/decrease in cash and cash equivalents		(2,833)	(19,405)
Cash and cash equivalents beginning of year		(8,116)	11,289
Cash and cash equivalents end of year		(10,949)	(8,116)
Cash and cash equivalents at year-end are composed of:			
Cash		122	7,228
Short-term debt to banks		(11,071)	(15,344)
Cash and cash equivalents end of year		(10,949)	(8,116)

	2016/17 DKK'000	2015/16 DKK'000
1. Staff costs	<u> </u>	<u> </u>
Wages and salaries	58,111	60,751
Pension costs	4,394	4,505
Other social security costs	1,390	1,568
,	63,895	66,824
Average number of employees	142_	147_
	Remunera- tion of	Remunera- tion of
	manage-	manage-
	ment	ment
	2016/17	2015/16
<del>-</del>	DKK'000	DKK'000
Executive Board	3,569	3,783
Board of Directors	546	450
<del>-</del>	4,115	4,233
	2016/17	2015/16
	DKK'000	DKK'000
2. Other financial income		
Financial income arising from group enterprises	945	630
Other financial income	205	448
	1,150	1,078
	2016/17	2015/16
	DKK'000	DKK'000
3. Other financial expenses		
Financial expenses from group enterprises	501	298
Other financial expenses	3,354	2,558
	3,855	2,856

	2016/17 DKK'000	2015/16 DKK'000
4. Tax on profit/loss for the year		
Tax on current year taxable income	0	2,250
Change in deferred tax for the year	(1,150)	(439)
Adjustment concerning previous years	(40)	59
Refund in joint taxation arrangement	(49)	0
	(1,239)	1,870
	2016/17 DKK'000	2015/16 DKK'000
5. Proposed distribution of profit/loss		
Retained earnings	(7,241)	1,436
	(7,241)	1,436
	Completed	
	develop-	
	ment	
	projects DKK'000	Goodwill DKK'000
6. Intangible assets		
Cost beginning of year	15,076	2,650
Cost end of year	15,076	2,650
Amortisation and impairment losses beginning of year	(12,645)	(317)
Amortisation for the year	(1,420)	(250)
Amortisation and impairment losses end of year	(14,065)	(567)
Carrying amount end of year	1,011	2,083

			Other fixtures and fittings, tools	Leasehold
	Land and	Plant and	and	improve-
	buildings	machinery	equipment	ments
_	DKK'000	DKK'000	DKK'000	DKK'000
7. Property, plant and equipment				
Cost beginning of year	38,878	40,061	25,774	83
Additions	400	3,749	1,252	0
Disposals	0_	0_	(1,940)	0_
Cost end of year	39,278	43,810	25,086	83
Depreciation and				
impairment losses beginning of the year	(27,138)	(34,747)	(23,225)	(40)
Depreciation for the year	(1,125)	(2,012)	(1,101)	(12)
Reversal regarding disposals	0	0	1,871	0
Depreciation and				
impairment losses end of	(28,263)	(36,759)	(22,455)	(52)
the year			-	
Carrying amount end of year	11,015	7,051	2,631	31

	Investments in group enterprises  DKK'000	Deposits DKK'000
8. Fixed asset investments		
Cost beginning of year	27,688	24
Additions	0	48
Cost end of year	27,688	72
Impairment losses beginning of year	(14,248)	0
Exchange rate adjustments	197	0
Amortisation of goodwill	(546)	0
Share of profit/loss for the year	(2,220)	0
Adjustment of intra-group profits	(660)	0
Other adjustments	2,403	0
Impairment losses end of year	(15,074)	0
Carrying amount end of year	12,614	72

		Corpo-	Equity inte-
		rate	rest
	Registered in	form	%
Investments in group enterprises comprise:			
Alfred Thomsen GmbH	Eichenzell, Germany	GmbH	100.0
Epoke Maschinenbau GmbH & Co. KG	Eichenzell, Germany	GmbH	100.0
Epoke Sp. z.o.o.	Warzawa, Poland	Sp.	100.0
гроке эр. 2.0.0.	warzawa, i olalia	z.o.o.	100.0
Brodd Sweden AB	Sweden	AB	100.0
Brodd Polonia Sp. z.o.o.	Poland	Sp.	100.0
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### **Notes**

	2016/17 DKK'000	2015/16 DKK'000
9. Deferred tax		
Intangible assets	(289)	(576)
Property, plant and equipment	1,311	696
Inventories	(908)	(1,014)
Receivables	(182)	(166)
Provisions	266	230
	198	(830)
Changes during the year		
Beginning of year	(830)	
Recognised in the income statement	1,150	
Recognised directly in equity	(122)	
End of year	198	

Deferred tax assets mainly relate to accelerated depreciation on property, plant and equipment. Based on the Company's historical results and the expected performance in the next few years, it is assessed that the deferred tax assets may be utilised within three to five years.

### 10. Prepayments

Prepayments comprise incurred costs relating to subsequent financial years.

			Nominal
		Par value	value
	Number	DKK'000	DKK'000
11. Contributed capital			
Ordinary shares	1,500	10	15,000
	1,500		15,000

### 12. Other provisions

Other provisions comprise service and warranty commitments.

	Instalments within 12 months 2016/17 DKK'000	Instalments within 12 months 2015/16 DKK'000	Instalments beyond 12 months 2016/17 DKK'000	Outstanding after 5 years DKK'000
13. Liabilities other than				
provisions				
Debt to other				
credit	11,261	1,236	12,680	7,626
institutions				
Other payables	0	0	2,166	0
	11,261	1,236	14,846	7,626
			2016/17	2015/16
			DKK'000	DKK'000
14. Other payable	es			
VAT and duties			1,948	1,534
Wages and salaries, payable	, personal income taxe	s, social security costs	s, etc 4,844	5,185
Holiday pay obligati	on		3,468	3,562
Other costs payable	2		7,814	6,882
			18,074	17,163

### **Notes**

	2016/17 DKK'000	2015/16 DKK'000
15. Change in working capital		
Increase/decrease in inventories	1,629	(14,183)
Increase/decrease in receivables	(5,531)	(9,538)
Increase/decrease in trade payables etc	1,957	4,447
	(1,945)	(19,274)

#### 16. Financial instruments

Interest rate swaps have been entered into in order to hedge the interest risk involved in bank loans until maturity. The fair value of the interest rate swaps amounts to DKK 1,297k at 28.02.2017 and has been recognised as other payables. The interest rate swaps guarantee a fixed interest rate between 4.08% and 4.38% on the loans concerned.

	2016/17 DKK'000	2015/16 DKK'000
2018, nominal amount	11,439	12,331
2024, nominal amount	2,265	2,524
<u>-</u>	13,704	14,855
	2016/17 DKK'000	2015/16 DKK'000
17. Unrecognised rental and lease commitments		
Hereof liabilities under rental or lease agreements until maturity in total	2,816	2,623

#### 18. Contingent liabilities

The Entity participates in a Danish joint taxation arrangement in which Epoke Investment II A/S serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore liable for the jointly taxed entities, and for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed entities. The total known net liability of the jointly taxed entities under the joint taxation arrangement is evident from the administration company's financial statements.

The Entity has issued a letter of support to Epoke Maschinenbau GmbH & Co. KG.

### **Notes**

#### 19. Mortgages and securities

Debt to other credit institutions are secured on real property. The mortgage also comprises the plant and machinery deemed part of the property.

The carrying amount of mortgaged properties is DKK 11,015k and the carrying amount of mortgaged plant is DKK 7,051k.

The Company has provided payment guarantees for DKK 2,542k nominal.

#### 20. Related parties with controlling interest

Epoke Investment II A/S, Gentofte, Denmark holds all shares in Epoke A/S and so it controls the company.

#### 21. Transactions with related parties

Only non-arm's-length transactions with related parties are disclosed in the annual report. Such transactions have not been made in the financial year.

#### 22. Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group: Epoke Investment II A/S, Gentofte, Denmark.

Name and registered office of the Parent preparing consolidated financial statements for the smallest group: Epoke Investment II A/S, Gentofte, Denmark.

## **Accounting policies**

#### Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (medium).

The accounting policies applied to these financial statements are consistent with those applied last year.

#### **Consolidated financial statements**

Referring to section 112(1) of the Danish Financial Statements Act, no consolidated financial statements have been prepared.

### **Recognition and measurement**

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

### Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other non-monetary assets that have been purchased in foreign currencies are translated using historical rates.

When recognising foreign subsidiaries and associates that are independent entities, the income statements are translated at average exchange rates for the months that do not significantly deviate from the rates at the transaction date. Balance sheet items are translated using the exchange rates at the balance sheet date. Exchange differences arising out of the translation of foreign subsidiaries' equity at the beginning of the year at the balance sheet date exchange rates as well as out of the translation of income statements from average rates to the exchange rates at the balance sheet date are classified directly as equity.

## **Accounting policies**

Exchange adjustments of outstanding accounts with independent foreign subsidiaries, which are considered part of the total investment in the subsidiary in question are classified directly as equity.

#### **Income statement**

#### Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

#### Changes in inventories of finished goods and work in progress

Changes in inventories of finished goods and work in progress comprise decreases or increases for the financial year in inventories of finished goods and work in progress. This item includes ordinary writedowns of such inventories. Changes in inventories of raw materials are included in costs of raw materials and consumables.

#### Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities.

#### Cost of sales

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

#### Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

#### Staff costs

Staff costs comprise salaries and wages as well as social security contributions, pension contributions, etc for entity staff.

#### Depreciation, amortisation and impairment losses

Amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment comprise amortisation, depreciation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of intangible assets as well as property, plant and equipment.

#### Income from investments in group enterprises

Income from investments in group enterprises comprises the pro rata share of the individual enterprises' profit/loss after full elimination of intra-group profits or losses.

## **Accounting policies**

#### Other financial income

Other financial income comprises interest income, including interest income on receivables from group enterprises, net capital gains on payables and transactions in foreign currencies, amortisation of financial assets as well as tax relief under the Danish Tax Prepayment Scheme etc.

#### Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

#### Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with the parent company and all the parent company's Danish subsidiaries. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

#### **Balance sheet**

#### Goodwill

Goodwill is the positive difference between cost and value in use of assets and liabilities taken over as part of the acquisition. Goodwill is amortised straight-line over its estimated useful life which is fixed based on the experience gained by Management for each business area. Useful life is determined based on an assessment of whether the enterprises are strategically acquired enterprises with a strong market position and a long-term earnings profile and whether the amount of goodwill includes intangible resources of a temporary nature that cannot be separated and recognised as separate assets. If it is not possible to estimate the useful life reliably, it is set at 10 years. Useful lives are reassessed on an annual basis. The amortisation period used is 10 years.

Goodwill is written down to the lower of recoverable amount and carrying amount.

#### Intellectual property rights etc

Intellectual property rights etc comprise development projects completed and in progress with related intellectual property rights.

Development projects on clearly defined and identifiable products and processes, for which the technical rate of utilisation, adequate resources and a potential future market or development opportunity in the enterprise can be established, and where the intention is to manufacture, market or apply the product or process in question, are recognised as intangible assets. Other development costs are recognised as costs in the income statement as incurred. When recognising development projects as intangible assets, an amount equalling the costs incurred is taken to equity under Reserve for development costs that is reduced as the development projects are amortised and written down.

## **Accounting policies**

The cost of development projects comprises costs such as salaries and amortisation that are directly and indirectly attributable to the development projects.

Completed development projects are amortised on a straight-line basis using their estimated useful lives which are determined based on a specific assessment of each development project. If the useful life cannot be estimated reliably, it is fixed at 10 years. For development projects, protected by intellectual property rights, the maximum period of amortisation is the remaining duration of the relevant rights. The amortisation period used is 5 years.

### Property, plant and equipment

Land and buildings, plant and machinery as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For self-constructed assets, cost comprises direct and indirect costs of materials, components, subsuppliers and labour costs.

Indirect production costs in the form of indirectly attributable staff costs and amortisation of intangible assets and depreciation of property, plant and equipment used in the development process are recognised in cost based on time spent on each asset.

Interest expenses on loans for the financing of the manufacture of property, plant and equipment are included in cost if they relate to the manufacturing period. All other finance costs are recognised in the income statement.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings 7-33 years
Plant and machinery 3-10 years
Other fixtures and fittings, tools and equipment 3-5 years
Leasehold improvements 7 years

For leasehold improvements the depreciation period cannot exceed the contract period.

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

#### Investments in group enterprises

Investments in group enterprises are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity value plus or minus unamortised goodwill and plus or minus unrealised intra-group profits or losses.

## **Accounting policies**

Group enterprises with negative equity value are measured at DKK 0. Any receivables from these enterprises are written down to net realisable value based on a specific assessment. If the Parent has a legal or constructive obligation to cover the liabilities of the relevant enterprise, and it is probable that such obligation is imminent, a provision is recognised that is measured at present value of the costs deemed necessary to incur to settle the obligation.

Upon distribution of profit or loss, net revaluation of investments in group enterprises is transferred to Reserve for net revaluation according to the equity method under equity.

Goodwill is calculated as the difference between cost of the investments and fair value of the pro rata share of assets and liabilities acquired. Goodwill is amortised straight-line over its estimated useful life, which is fixed based on the experience gained by Management for each business area. Useful life is determined based on an assessment of whether the enterprises are strategically acquired enterprises with a strong market position and a long-term earnings profile and whether the amount of goodwill includes intangible resources of a temporary nature that cannot be separated and recognised as separate assets. If the useful life cannot be estimated reliably, it is fixed at 10 years. Useful lives are reassessed annually. The amortisation period used is 10 years.

Investments in group enterprises are written down to the lower of recoverable amount and carrying amount.

#### **Inventories**

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials, consumables, direct labour costs and indirect production costs.

Indirect production costs comprise indirect materials and labour costs, costs of maintenance of, depreciation of and impairment losses relating to machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management. Finance costs are not included in cost.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

#### Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

### **Deferred tax**

Deferred tax is recognised on all temporary differences between the carrying amount and tax-based value of assets and liabilities, for which the tax-based value of assets is calculated based on the planned use of each asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

## **Accounting policies**

#### Income tax payable or receivable

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

#### **Prepayments**

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

#### Cash

Cash comprises cash in hand and bank deposits.

#### Other provisions

Other provisions comprise anticipated costs of guarantee commitments etc.

Other provisions are recognised and measured as the best estimate of the expenses required to settle the liabilities at the balance sheet date. Provisions that are estimated to mature more than one year after the balance sheet date are measured at their discounted value.

Guarantee commitments comprise commitments to remedy defects and deficiencies within the guarantee period.

#### Operating leases

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

#### Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

#### **Prepayments received from customers**

Prepayments received from customers comprise amounts received from customers prior to delivery of the goods agreed or completion of the service agreed.

#### **Cash flow statement**

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments as well as purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

# **Accounting policies**

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, repayments of interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash and short-term securities with an insignificant price risk less short-term bank loans.