



## Container Centralen A/S

Sanderumvej 16  
5250 Odense SV  
CVR No. 13909709

## Annual report 2021

The Annual General Meeting adopted the  
annual report on 18.05.2022

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**Krishan Dahoe**

Chairman of the General Meeting

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# Entity details

## Entity

Container Centralen A/S

Sanderumvej 16

5250 Odense SV

Business Registration No.: 13909709

Date of foundation: 14.12.1989

Registered office: Odense

Financial year: 01.01.2021 - 31.12.2021

Phone number: +4563142190

Fax: +4563142198

URL: [www.container-centralen.com](http://www.container-centralen.com)

## Board of Directors

Nicolaas Alfons van der Plas, Chairman

Matthijs Mesken

Cornelis van der Meij

## Executive Board

Krishan Dahoe, CFO

Roel de Jong, CEO

## Auditors

Deloitte Statsautoriseret Revisionspartnerselskab

Tværkajen 5

P. O. Box 10

5100 Odense

# Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Container Centralen A/S for the financial year 01.01.2021 - 31.12.2021.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2021 and of the results of their operations and the consolidated cash flows for the financial year 01.01.2021 - 31.12.2021.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Odense, 18.05.2022

## Executive Board

**Krishan Dahoe**  
CFO

**Roel de Jong**  
CEO

## Board of Directors

**Nicolaas Alfons van der Plas**  
Chairman

**Matthijs Mesken**

**Cornelis van der Meij**

# Independent auditor's report

## To the shareholders of Container Centralen A/S

### Opinion

We have audited the consolidated financial statements and the parent financial statements of Container Centralen A/S for the financial year 01.01.2021 - 31.12.2021, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for the Group as well as the Parent, and the consolidated cash flow statement. The consolidated financial statements and the parent financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2021 and of the results of their operations and the consolidated cash flows for the financial year 01.01.2021 - 31.12.2021 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements" section of this auditor's report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the consolidated financial statements and the parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and the parent financial statements, Management is responsible for assessing the Group's and the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the consolidated financial statements and the parent financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and the parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in

Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and the parent financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the consolidated financial statements and the parent financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and the parent financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements and the parent financial statements, including the disclosures in the notes, and whether the consolidated financial statements and the parent financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Statement on the management commentary**

Management is responsible for the management commentary.

Our opinion on the consolidated financial statements and the parent financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and the parent financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the consolidated financial statements and the parent financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the management commentary is in accordance with the consolidated financial statements and the parent financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Odense, 18.05.2022

**Deloitte**

Statsautoriseret Revisionspartnerselskab  
CVR No. 33963556

**Peter Mølkjær**

State Authorised Public Accountant  
Identification No (MNE) mne24821

**Gert Rasmussen**

State Authorised Public Accountant  
Identification No (MNE) mne35430

# Management commentary

## Financial highlights

	2021 EUR'000	2020 EUR'000	2019 EUR'000	2018 EUR'000	2017 EUR'000
<b>Key figures</b>					
Revenue	57,672	57,943	89,756	84,949	79,872
Gross profit/loss	18,322	21,698	36,958	31,629	30,809
Operating profit/loss	5,549	5,543	11,150	10,040	6,257
Net financials	(669)	593	(866)	(1,535)	(1,619)
Profit/loss for the year	20,886	8,636	7,849	6,506	4,333
Balance sheet total	78,610	148,666	134,616	123,979	108,432
Investments in property, plant and equipment	11,270	10,913	22,520	19,302	11,089
Equity	20,199	61,226	56,180	47,667	42,363
Cash flows from operating activities	5,548	26,182	23,518	11,702	11,784
Cash flows from investing activities	59,903	(23,750)	(21,686)	(17,442)	(8,321)
Cash flows from financing activities	(44,920)	0	0	(1,000)	(1,000)
<b>Ratios</b>					
Gross margin (%)	31.77	37.45	41.18	37.23	38.57
Net margin (%)	36.22	14.90	8.74	7.66	5.42
Return on equity (%)	51.30	14.71	15.12	14.45	10.41
Equity ratio (%)	25.70	41.18	41.73	38.45	39.07

A part of the group is considered as discontinued operations. The comparative figures 2017 - 2019 in the financial highlights are not restated.

Financial highlights are defined and calculated in accordance with below definitions:

**Gross margin (%):**

$\frac{\text{Gross profit/loss}}{\text{Revenue}} * 100$

Revenue

**Net margin (%):**

$\frac{\text{Profit/loss for the year}}{\text{Revenue}} * 100$

Revenue



**Return on equity (%):**

Profit/loss for the year \* 100

Average equity

**Equity ratio (%):**

Equity \* 100

Balance sheet total

### Primary activities

The Company's activities consist of purchase, sales and rental of returnable equipment for example CC Containers (flower trolleys) in an international pooling system, which also includes maintenance and administration of these products. The Company also conducts Pool Management including "optimization of logistical flows and balance clearing" between parties in the supply chain, where other products than the Company's own are utilized.

### Development in activities and finances

Result for the year after tax is a profit of EUR 20.886k. This is higher compared to previous years result after tax of EUR 8.686k. The reason for the significant increase of the net profit after tax is that in 2021 the company has divested their USA and European Retail related business activities.

The company has made significant investments in 2021 and by doing so has enlarged its asset base to be able to fulfill increased customer utilization of our products. These investments will allow sustainable growth going forward. We have seen in Europe strong growth in sales and coupled with tight cost control earnings have increased in 2021. We have seen however a significant increase in the repair cost of CC Containers. This is on the one hand caused by increased volumes of to be repaired products and on the other hand because of first impact of substantial price increases for spare-parts needed for these repairs.

We have developed various scanning applications supporting our European depots to run their processes more efficiently. Next to that we have launched in 2021 an app enabling the users of the CC pool system to scan RFID tags.

The company continued the usage of the in 2011 implemented RFID identification system to prevent copy containers entering the system and by doing so keep the system fair and affordable. The system is the world's largest RFID system in an open logistic supply chain. Next to that CC has continued to use a volume quota on the number of shelves which can be brought in for repair under the annual service fee.

The majority of our 18,000 customers where in some way affected by the impact of governmental measures to fight the Covid-19 virus. CC was only lightly impacted by this. Fortunately demand from shoppers did not slow down but continued to be strong. This in conjunction with higher price-levels than normally led to a lower than anticipated financial impact of Covid-19 with our customers.

CC is co-owner together with its customers and caretaker of the CC system. Therefore, it has an initiating role in improving the quality of the pool of products. After having implemented a couple of years ago a quota system on repair of CC shelves, management has started to investigate new product concepts to either improve the current shelf or implement a total new interchangeable product. In 2022 consultations with customers will be taken place.

Shared service support functions are being executed from the sales office in The Netherlands, where all the European customers are supported in 9 languages.

### Profit/loss for the year in relation to expected developments

Besides results due to divestment of USA and retail activities in Europe, the Company delivered a higher result on normal business activities than the budget 2021. This was due to revenue growth while COVID did not have a major negative impact on the business. The company's future looks bright and with the right resources and tools there is strong believe that CC will continue to be a value adding partner for its customers. Apart from already strong upward pressure during 2021 on our cost basis we expect that during 2022 and 2023 we will see

substantial further increases of logistical and sourcing cost. Due to Covid and recent war between Ukraine and Russia the company expects a significant increase of logistical and sourcing cost.

#### **Description of material changes in activities and finances**

Management does not project major changes in 2022.

#### **Unusual circumstances affecting recognition and measurement**

Market conditions in the horticultural sector have shown after years of low figure growth numbers a substantial increase in plant and flower sales in recent years. This change was driven by positive changes in consumer behavior due to consumers spending an increasing part of their spendable income to flowers and plants. It is to be seen post Covid whereas this increase will be permanent. In 2021 we have been confronted with serious disruptions in our supply chain. These disruptions were caused by restricted sea freight capacity and related massive price increases. Global supply chain issues in 2021 are expected not to improve in 2022 especially because of the impact of the war between Russia and Ukraine. Inflationary consequences will be seen in; sea-freight tariffs, logistical cost, utility costs and personnel cost. Many institutions provide a grim outlook for 2022 and the years thereafter. Impact of the Consolidation in horticultural industry is ongoing and expected to accelerate. The company is seeing a clear trend that more business is going direct, meaning the auction is bypassed increasingly and more and more business is moving to online platforms. CC will seek for opportunities to connect to some of these platforms. Market outlook in our pool management activities is strong as more and more companies are outsourcing their management of returnable transport items. CC has been successful in getting major retailers on board executing parts of their RTI flows.

#### **Outlook**

Our budgets for our operating companies show stable results comparable to 2021. The budgeted revenue is projected to be higher than previous year. Investments and capital needs are basically going to be financed partly out of the operations and from bank loans. The Company expects to have sufficient liquidity available for 2022.

#### **Use of financial instruments**

The business is mainly in EUR and DKK. Exchange rate risks relates to GB and no financial instruments are used. Loan is a mix of short and long term, all with variable interest rate.

## Statutory report on corporate social responsibility

### Business model

We operate in markets across Europe, providing containers and pool management, products and services. Our products can be rented for long- or short-term hire. Our most important products are; CC containers and Euro containers. Most of our Reusable Transport Items (RTIs) can be nested, which increases the number of empty items you can fit into a vehicle. This creates return transport efficiencies. One good example is our virtual transfer by which our client may deliver containers at a depot in one part of Europe and have the corresponding quantity of containers delivered at a depot in another part of Europe. We thus avoid unnecessary transportation of empty units while optimising the economy of transportation and minimising CO2 emissions. Our goal is to continuously improve supply chains by moving products more efficiently. We do this by integrating RTIs into supply chains and managing their rotation throughout a multi-client pool. In doing this we consider the interests of retailers, consumers and suppliers. We have 81 employees across locations in 8 countries in Europe.

### Our risk landscape

We do not assess that we operate in areas and locations, where there are major risks related to human rights, labour rights, the environment and anti-corruption and we have not encountered any incidents of this nature. The main parts of our products are produced in Europe. To our knowledge our suppliers adhere to rules and regulations.

We operate in Europe. In Europe we face a high level of regulations in relation to environment and employee relations. We are highly aware of complying with all relevant regulatory requirements across the EU market, including regarding environment and climate protection, labour rights and financial legislation.

### Policies, activities and results

The company is fully aware of UN SDG's' and we strive to work in correspondence with the principles stated herein with a focus on respecting human rights, labor rights, the environment and working against corruption in all its forms. CC has selected three goals; 9 (Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation) ,10 (Reduce inequality within and among countries) and 12 (Ensure sustainable consumption and production patterns) on which it will further discuss and implement individual, formalised policies. In accordance with the Danish Financial Statements Act § 99a. The company has assessed that there are no significant risks within the company's business operations and supply chain.

The company only operates in Europe where there are strong regulations in place from national or supra national legislative bodies. Due to this the company does not feel the need to implement additional specific policies.

As a responsible company, we continuously reassess our approach and, in that way, find new ways to improve in relation to CSR. In CC we welcome this challenge as part of our overall aim of growing responsibly. Integrating CSR into our operations helps us to create transparency and clarity throughout the organization and to our stakeholders. Thus, we want CSR to become a natural part of our daily operations and code of conduct, and not just an 'add-on activity'. At CC we are committed to implementing responsible business practices, and by doing so we are able to reduce costs, manage risks, minimize our impact on the environment, attract and retain employees, and strengthen our brand and business overall.

### Statutory report on the underrepresented gender

The board of directors has implemented a policy including targets for any gender which may be underrepresented on management level within Container Centralen A/S.

The policy stipulates that in the event that candidates with sufficient industry knowledge can be found, the share of the under-represented gender (currently women) in the board of directors should increase from the current 0% to minimum 25% before 2025.

The target was not met in 2021, since the best qualified candidates for the Board were men, but more so due to the fact there was no vacancy for a board position. The company is struggling to achieve the minimum as in this sector women are very scarcely acting on senior management level. Nevertheless, the company will continue to strive for women in Executive board or Board of Directors.

Since the company has less than 50 employees in Container Centralen A/S, we have not established a specific policy for the underrepresented gender in the Executive board levels.

#### **Statutory report on data ethics policy**

Management currently working on a data ethics policy and expect it to be ready for review and approval by the board of directors Q3 2022.

#### **Events after the balance sheet date**

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

# Consolidated income statement for 2021

	Notes	2021 EUR'000	2020 EUR'000
Revenue	2	57,672	57,943
Own work capitalised		1	0
Other operating income		744	0
Cost of sales		(35,323)	(30,453)
Other external expenses	3	(4,772)	(5,792)
<b>Gross profit/loss</b>		<b>18,322</b>	<b>21,698</b>
Staff costs	4	(6,560)	(8,228)
Depreciation, amortisation and impairment losses	5	(6,213)	(7,927)
<b>Operating profit/loss</b>		<b>5,549</b>	<b>5,543</b>
Other financial income		114	1,460
Impairment losses on financial assets		(175)	0
Other financial expenses	6	(608)	(867)
<b>Profit/loss before tax</b>		<b>4,880</b>	<b>6,136</b>
Tax on profit/loss for the year	7	(1,276)	(1,584)
<b>Profit/loss from continuing operations</b>		<b>3,604</b>	<b>4,552</b>
<b>Profit/loss from discontinued operations</b>	8	<b>17,282</b>	<b>4,084</b>
<b>Profit/loss for the year</b>	9	<b>20,886</b>	<b>8,636</b>

# Consolidated balance sheet at 31.12.2021

## Assets

	Notes	2021 EUR'000	2020 EUR'000
Completed development projects	11	2,120	2,532
Acquired licences		0	4
<b>Intangible assets</b>	10	<b>2,120</b>	<b>2,536</b>
Plant and machinery		53,450	53,354
Other fixtures and fittings, tools and equipment		2,853	3,383
<b>Property, plant and equipment</b>	12	<b>56,303</b>	<b>56,737</b>
Other investments		0	175
<b>Financial assets</b>		<b>0</b>	<b>175</b>
<b>Fixed assets</b>		<b>58,423</b>	<b>59,448</b>
Manufactured goods and goods for resale		354	2,079
<b>Inventories</b>		<b>354</b>	<b>2,079</b>
Trade receivables	13	4,148	18,169
Other receivables		163	772
Prepayments	14	13,089	415
<b>Receivables</b>		<b>17,400</b>	<b>19,356</b>
<b>Cash</b>		<b>2,433</b>	<b>3,190</b>
<b>Current assets</b>		<b>20,187</b>	<b>24,625</b>
<b>Assets regarding discontinued operations</b>	8	<b>0</b>	<b>64,593</b>
<b>Assets</b>		<b>78,610</b>	<b>148,666</b>

**Equity and liabilities**

	<b>Notes</b>	<b>2021 EUR'000</b>	<b>2020 EUR'000</b>
Contributed capital	15, 16	9,383	9,383
Translation reserve		(628)	(546)
Retained earnings		11,444	52,389
<b>Equity</b>		<b>20,199</b>	<b>61,226</b>
Deferred tax	17	12,522	7,700
Other provisions	18	167	88
<b>Provisions</b>		<b>12,689</b>	<b>7,788</b>
Bank loans		10,261	0
Deferred income		5,048	3,915
<b>Non-current liabilities other than provisions</b>	<b>20</b>	<b>15,309</b>	<b>3,915</b>
Current portion of non-current liabilities other than provisions	20	11,270	9,359
Bank loans		5,819	22,143
Prepayments received from customers	21	423	38
Trade payables		9,186	13,293
Tax payable		871	209
Other payables		2,844	10,342
<b>Current liabilities other than provisions</b>		<b>30,413</b>	<b>55,384</b>
<b>Liabilities other than provisions</b>		<b>45,722</b>	<b>59,299</b>
<b>Liabilities regarding discontinued operations</b>	<b>8</b>	<b>0</b>	<b>20,353</b>
<b>Equity and liabilities</b>		<b>78,610</b>	<b>148,666</b>
Events after the balance sheet date	1		
Unrecognised rental and lease commitments	23		
Contingent liabilities	24		
Assets charged and collateral	25		
Transactions with related parties	26		
Subsidiaries	27		



# Consolidated statement of changes in equity for 2021

	Contributed capital EUR'000	Translation reserve EUR'000	Retained earnings EUR'000	Total EUR'000
Equity beginning of year	9,383	(546)	52,389	61,226
Purchase of treasury shares	0	0	(61,831)	(61,831)
Exchange rate adjustments	0	(144)	0	(144)
Tax of entries on equity	0	62	0	62
Profit/loss for the year	0	0	20,886	20,886
<b>Equity end of year</b>	<b>9,383</b>	<b>(628)</b>	<b>11,444</b>	<b>20,199</b>

Purchase of treasury shares relates to shares owned via RTI Invest ApS

# Consolidated cash flow statement for 2021

	Notes	2021 EUR'000	2020 EUR'000
Operating profit/loss		5,549	5,543
Operating profit/loss from discontinued operations		0	6,906
Amortisation, depreciation and impairment losses		6,213	12,942
Other provisions		79	290
Working capital changes	22	(5,532)	2,264
<b>Cash flow from ordinary operating activities</b>		<b>6,309</b>	<b>27,945</b>
Financial income received		74	92
Financial expenses paid		(565)	(868)
Taxes refunded/(paid)		(270)	(987)
<b>Cash flows from operating activities</b>		<b>5,548</b>	<b>26,182</b>
Acquisition etc. of intangible assets		(498)	(1,411)
Acquisition etc. of property, plant and equipment		(11,270)	(22,339)
Sale of property, plant and equipment		6,621	0
Disposal of enterprises		65,050	0
<b>Cash flows from investing activities</b>		<b>59,903</b>	<b>(23,750)</b>
<b>Free cash flows generated from operations and investments before financing</b>		<b>65,451</b>	<b>2,432</b>
Loans raised		22,000	0
Repayments of loans etc.		(4,638)	0
Acquisition of treasury shares		(62,282)	0
<b>Cash flows from financing activities</b>		<b>(44,920)</b>	<b>0</b>
<b>Increase/decrease in cash and cash equivalents</b>		<b>20,531</b>	<b>2,432</b>
Cash and cash equivalents beginning of year		(18,000)	(19,679)
Currency translation adjustments of cash and cash equivalents		(98)	(753)
<b>Cash and cash equivalents end of year</b>		<b>2,433</b>	<b>(18,000)</b>

Cash and cash equivalents at year-end are composed of:

Cash	2,433	3,190
Short-term bank loans	0	(22,143)
Cash and cash equivalents regarding discontinued operations	0	953
<b>Cash and cash equivalents end of year</b>	<b>2,433</b>	<b>(18,000)</b>

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# Notes to consolidated financial statements

## 1 Events after the balance sheet date

No events have occurred after the balance sheet date to this date which would influence the evaluation of this annual report.

## 2 Revenue

The main activity of the Group is to hire out containers in Europe. The activities on each market including the competitive situation and risk profile are regarded as very homogeneous except for the differences in language, etc. In the light of this the Group is not seen as having different segment activities.

## 3 Fees to the auditor appointed by the Annual General Meeting

	2021 EUR'000	2020 EUR'000
Statutory audit services	45	60
Other assurance engagements	0	7
Tax services	25	28
Other services	16	125
	<b>86</b>	<b>220</b>

## 4 Staff costs

	2021 EUR'000	2020 EUR'000
Wages and salaries	5,200	6,439
Pension costs	548	649
Other social security costs	660	884
Other staff costs	152	256
	<b>6,560</b>	<b>8,228</b>
Average number of full-time employees	<b>80</b>	<b>78</b>

	Remuneration of manage- ment 2021 EUR'000	Remuneration of manage- ment 2020 EUR'000
Executive Board	710	703
Committee of Representatives	53	110
	<b>763</b>	<b>813</b>

**5 Depreciation, amortisation and impairment losses**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Amortisation of intangible assets	883	1,203
Depreciation on property, plant and equipment	4,559	5,916
Impairment losses on property, plant and equipment	(174)	808
Profit/loss from sale of intangible assets and property, plant and equipment	945	0
	<b>6,213</b>	<b>7,927</b>

**6 Other financial expenses**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Other interest expenses	153	722
Exchange rate adjustments	294	79
Other financial expenses	161	66
	<b>608</b>	<b>867</b>

**7 Tax on profit/loss for the year**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Current tax	1,372	6,862
Change in deferred tax	(96)	(5,865)
Adjustment concerning previous years	0	587
	<b>1,276</b>	<b>1,584</b>

## 8 Discontinued operations

	2021 EUR'000	2020 EUR'000
Revenue	2,086	39,807
Cost of sales	(1,082)	(19,409)
Other external expenses	(548)	(3,047)
Staff costs	(396)	(5,430)
Depreciation, amortisation and impairment losses	(514)	(5,015)
Other financial expenses	(267)	(1,368)
<b>Profit/loss for the period</b>	<b>(721)</b>	<b>5,538</b>
Profit/loss from disposal of operations etc.	22,689	0
<b>Pre-tax profit/loss from discontinued operations</b>	<b>21,968</b>	<b>5,538</b>
Tax on profit/loss from discontinued operations	(4,686)	(1,454)
<b>Post-tax profit/loss from discontinued operations</b>	<b>17,282</b>	<b>4,084</b>
Intangible assets	0	990
Property, plant and equipment	0	54,768
Inventory	0	1,512
Receivables	0	6,369
Cash	0	954
<b>Assets related to discontinued operations</b>	<b>0</b>	<b>64,593</b>
Provisions	0	9,594
Non-current liabilities other than provisions	0	3,561
Current liabilities other than provisions	0	7,198
<b>Liabilities related to discontinued operations</b>	<b>0</b>	<b>20,353</b>
Cash flows from operating activities	0	14,869
Cash flows from investing activities	0	(14,448)
<b>Cash flows related to discontinued operations</b>	<b>0</b>	<b>421</b>

## 9 Proposed distribution of profit/loss

	2021 EUR'000	2020 EUR'000
Retained earnings	20,886	8,636
	<b>20,886</b>	<b>8,636</b>

## 10 Intangible assets

	<b>Completed development projects EUR'000</b>	<b>Acquired licences EUR'000</b>
Cost beginning of year	28,441	139
Exchange rate adjustments	11	0
Transfers	(188)	0
Additions	498	0
Disposals	(10,688)	0
<b>Cost end of year</b>	<b>18,074</b>	<b>139</b>
Amortisation and impairment losses beginning of year	(25,909)	(135)
Exchange rate adjustments	10	0
Transfers	156	0
Amortisation for the year	(879)	(4)
Reversal regarding disposals	10,668	0
<b>Amortisation and impairment losses end of year</b>	<b>(15,954)</b>	<b>(139)</b>
<b>Carrying amount end of year</b>	<b>2,120</b>	<b>0</b>

## 11 Development projects

CC Solid and CC Air are the 2 development projects which are part of the beginning balance. Both projects intend to improve the quality, extend the lifespan and or reduce the repair & maintenance cost for CC and our customers.

During 2021, CC mainly invested in the operational and financial systems.

Completed development consist of software supporting the business which is completed and in use. Additions mainly comprise of investments in Financial system, Scanner software and extra Loglink & RFID functionality.

## 12 Property, plant and equipment

	<b>Plant and machinery EUR'000</b>	<b>Other fixtures and fittings, tools and equipment EUR'000</b>
Cost beginning of year	146,161	14,818
Exchange rate adjustments	58	0
Additions	10,761	509
Disposals	(10,173)	0
<b>Cost end of year</b>	<b>146,807</b>	<b>15,327</b>
Depreciation and impairment losses beginning of year	(92,807)	(11,435)
Exchange rate adjustments	(36)	0
Impairment losses for the year	174	0
Depreciation for the year	(3,520)	(1,039)
Reversal regarding disposals	2,832	0
<b>Depreciation and impairment losses end of year</b>	<b>(93,357)</b>	<b>(12,474)</b>
<b>Carrying amount end of year</b>	<b>53,450</b>	<b>2,853</b>

## 13 Trade receivables

Receivables include receivables that are due only after one year with EUR 157k.

## 14 Prepayments

Prepayments comprise prepaid expenses regarding services, rent, insurance premiums, subscriptions etc.

## 15 Contributed capital

	<b>Number</b>	<b>Par value EUR'000</b>	<b>Nominal value EUR'000</b>
Share certificates of DKK 10,000	10	1	13
Share certificates of DKK 25,000	8	3	27
Share certificates of DKK 100,000	12	13	161
Share certificates of DKK 500,000	1	67	67
Share certificates of DKK 1,000,000	23	134	3,083
Share certificates of DKK 5,000,000	1	670	670
Share certificates of DKK 10,000,000	4	1340	5,362
	<b>59</b>		<b>9,383</b>

## 16 Treasury shares

Treasury shares is earned through merge between CC Investment ApS and RTI Invest ApS.



**17 Deferred tax**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Intangible assets	466	557
Property, plant and equipment	12,293	7,445
Receivables	0	(9)
Provisions	(237)	(293)
<b>Deferred tax</b>	<b>12,522</b>	<b>7,700</b>

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
<b>Changes during the year</b>		
Beginning of year	7,700	15,798
Recognised in the income statement	(96)	(5,865)
Other changes	2	1
Discontinued operations	4,916	(2,234)
<b>End of year</b>	<b>12,522</b>	<b>7,700</b>

**18 Other provisions**

Other provisions may be attributed to certain significant customers where there is a risk of loss of containers.

**19 Deferred income**

The prepaid hire concerns the containers mentioned under property, plant and equipment.

**20 Non-current liabilities other than provisions**

	<b>Due within 12</b>	<b>Due within 12</b>	<b>Due after</b>
	<b>months</b>	<b>months</b>	<b>more than 12</b>
	<b>2021</b>	<b>2020</b>	<b>2021</b>
	<b>EUR'000</b>	<b>EUR'000</b>	<b>EUR'000</b>
Bank loans	1,282	0	10,261
Deferred income	9,988	9,359	5,048
	<b>11,270</b>	<b>9,359</b>	<b>15,309</b>

**21 Prepayments received from customers**

Received prepayments from customers can primarily be attributed to deposits.

**22 Changes in working capital**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Increase/decrease in inventories	(11,219)	(1,540)
Increase/decrease in receivables	14,988	(3,263)
Increase/decrease in trade payables etc.	(9,301)	7,067
	<b>(5,532)</b>	<b>2,264</b>

### 23 Unrecognised rental and lease commitments

	2021 EUR'000	2020 EUR'000
Total liabilities under rental or lease agreements until maturity	1,446	1,763

### 24 Contingent liabilities

Container Centralen Benelux B.V. has provided security and EUR 221k for the tenancy on a tied account.

### 25 Assets charged and collateral

Bank loans are secured by way of a floating charge of nominal DKK 250 m. (approx. EUR 33m) on goodwill, operating equipment, inventories and trade receivables.

The carrying amount of mortgaged other fixtures and fittings, tools and equipment 2,853k EUR.

The carrying amount of mortgaged plant and machinery 53.450k EUR.

The carrying amount of mortgaged inventories/containers for rent 354k EUR.

The carrying amount of mortgaged trade receivables 12.693k EUR

### 26 Transactions with related parties

Transactions with related parties are not disclosed with reference to the Danish Financial Statements Act § 98c paragraph. 3.

### 27 Subsidiaries

	Registered in	Ownership %
Container Centralen GmbH	Germany	100.00
Container Centralen Iberica S.L.U.	Spain	100.00
Container Centralen France Sarl	France	100.00
Container Centralen Limited	United Kingdom	100.00
Container Centralen Polska Sp. zo.o.	Poland	100.00
Container Centralen Benelux B.V.	The Netherlands	100.00
Container Centralen Italia S.r.l.)	Italy	100.00
RTI Invest ApS	Denmark	100.00

# Parent income statement for 2021

	Notes	2021 EUR'000	2020 EUR'000
Revenue	2	47,392	42,854
Other operating income		744	0
Cost of sales		(33,470)	(25,654)
Other external expenses		(3,112)	(3,835)
<b>Gross profit/loss</b>		<b>11,554</b>	<b>13,365</b>
Staff costs	3	(1,169)	(1,281)
Depreciation, amortisation and impairment losses	4	(6,089)	(7,804)
<b>Operating profit/loss</b>		<b>4,296</b>	<b>4,280</b>
Income from investments in group enterprises		23,146	5,240
Other financial income	5	114	1,348
Impairment losses on financial assets		(175)	0
Other financial expenses	6	(757)	(1,018)
<b>Profit/loss before tax</b>		<b>26,624</b>	<b>9,850</b>
Tax on profit/loss for the year	7	(5,738)	(1,214)
<b>Profit/loss for the year</b>	8	<b>20,886</b>	<b>8,636</b>

# Parent balance sheet at 31.12.2021

## Assets

	Notes	2021 EUR'000	2020 EUR'000
Completed development projects	10	2,120	2,532
Acquired licences		0	4
<b>Intangible assets</b>	9	<b>2,120</b>	<b>2,536</b>
Plant and machinery		53,450	53,354
Other fixtures and fittings, tools and equipment		2,413	2,831
<b>Property, plant and equipment</b>	11	<b>55,863</b>	<b>56,185</b>
Investments in group enterprises		9,018	17,581
Other investments		0	175
<b>Financial assets</b>	12	<b>9,018</b>	<b>17,756</b>
<b>Fixed assets</b>		<b>67,001</b>	<b>76,477</b>
Manufactured goods and goods for resale		354	2,080
<b>Inventories</b>		<b>354</b>	<b>2,080</b>
Trade receivables		140	9,292
Receivables from group enterprises		190	43,467
Other receivables		316	530
Prepayments	13	13,186	315
<b>Receivables</b>		<b>13,832</b>	<b>53,604</b>
<b>Cash</b>		<b>638</b>	<b>398</b>
<b>Current assets</b>		<b>14,824</b>	<b>56,082</b>
<b>Assets</b>		<b>81,825</b>	<b>132,559</b>

**Equity and liabilities**

	<b>Notes</b>	<b>2021 EUR'000</b>	<b>2020 EUR'000</b>
Contributed capital		9,383	9,383
Translation reserve		(628)	(546)
Reserve for net revaluation according to equity method		0	14,985
Reserve for development costs		1,654	1,975
Retained earnings		9,790	35,429
<b>Equity</b>		<b>20,199</b>	<b>61,226</b>
Deferred tax	14	12,522	7,699
Other provisions	15	166	88
<b>Provisions</b>		<b>12,688</b>	<b>7,787</b>
Bank loans		10,261	0
Deferred income	16	1,975	2,868
<b>Non-current liabilities other than provisions</b>	17	<b>12,236</b>	<b>2,868</b>
Current portion of non-current liabilities other than provisions	17	3,444	2,430
Bank loans		5,819	22,142
Prepayments received from customers	18	399	8
Trade payables		8,676	11,928
Payables to group enterprises		15,847	21,592
Tax payable		725	72
Other payables		1,792	2,506
<b>Current liabilities other than provisions</b>		<b>36,702</b>	<b>60,678</b>
<b>Liabilities other than provisions</b>		<b>48,938</b>	<b>63,546</b>
<b>Equity and liabilities</b>		<b>81,825</b>	<b>132,559</b>
Events after the balance sheet date	1		
Unrecognised rental and lease commitments	19		
Contingent liabilities	20		
Assets charged and collateral	21		
Transactions with related parties	22		

# Parent statement of changes in equity for 2021

	Contributed capital EUR'000	Translation reserve EUR'000	Reserve for net revaluation according to the equity method EUR'000	Reserve for development costs EUR'000	Retained earnings EUR'000
Equity beginning of year	9,383	(546)	14,985	1,975	35,429
Purchase of treasury shares	0	0	0	0	(61,831)
Exchange rate adjustments	0	(144)	0	0	0
Tax of entries on equity	0	62	0	0	0
Transfer to reserves	0	0	(14,985)	(321)	15,306
Profit/loss for the year	0	0	0	0	20,886
<b>Equity end of year</b>	<b>9,383</b>	<b>(628)</b>	<b>0</b>	<b>1,654</b>	<b>9,790</b>

	Total EUR'000
Equity beginning of year	61,226
Purchase of treasury shares	(61,831)
Exchange rate adjustments	(144)
Tax of entries on equity	62
Transfer to reserves	0
Profit/loss for the year	20,886
<b>Equity end of year</b>	<b>20,199</b>

# Notes to parent financial statements

## 1 Events after the balance sheet date

No events have occurred after the balance sheet date to this date which would influence the evaluation of this annual report.

## 2 Revenue

The main activity of the Group is to hire out containers in Europe. The activities on each market including the competitive situation and risk profile are regarded as very homogeneous except for the differences in language, etc. In the light of this the Group is not seen as having different segment activities.

## 3 Staff costs

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Wages and salaries	956	1,135
Pension costs	136	139
Other staff costs	77	7
	<b>1,169</b>	<b>1,281</b>
Average number of full-time employees	<b>10</b>	<b>10</b>

	<b>Remuneration of Manage- ment 2021</b>	<b>Remuneration of Manage- ment 2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Executive Board	388	385
Committee of Representatives	52	83
	<b>440</b>	<b>468</b>

## 4 Depreciation, amortisation and impairment losses

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Amortisation of intangible assets	883	1,203
Depreciation on property, plant and equipment	4,526	5,793
Impairment losses on property, plant and equipment	(174)	808
Profit/loss from sale of intangible assets and property, plant and equipment	854	0
	<b>6,089</b>	<b>7,804</b>

**5 Other financial income**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Financial income from group enterprises	114	1,345
Other interest income	0	3
	<b>114</b>	<b>1,348</b>

**6 Other financial expenses**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Financial expenses from group enterprises	276	174
Other interest expenses	152	722
Exchange rate adjustments	234	83
Other financial expenses	95	39
	<b>757</b>	<b>1,018</b>

**7 Tax on profit/loss for the year**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Current tax	918	6,492
Change in deferred tax	4,820	(5,865)
Adjustment concerning previous years	0	587
	<b>5,738</b>	<b>1,214</b>

**8 Proposed distribution of profit and loss**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Retained earnings	20,886	8,636
	<b>20,886</b>	<b>8,636</b>



## 9 Intangible assets

	<b>Completed development projects EUR'000</b>	<b>Acquired licences EUR'000</b>
Cost beginning of year	28,441	139
Exchange rate adjustments	11	0
Transfers	(188)	0
Additions	498	0
Disposals	(10,688)	0
<b>Cost end of year</b>	<b>18,074</b>	<b>139</b>
Amortisation and impairment losses beginning of year	(25,909)	(135)
Exchange rate adjustments	(10)	0
Transfers	156	0
Amortisation for the year	(879)	(4)
Reversal regarding disposals	10,688	0
<b>Amortisation and impairment losses end of year</b>	<b>(15,954)</b>	<b>(139)</b>
<b>Carrying amount end of year</b>	<b>2,120</b>	<b>0</b>

## 10 Development projects

CC Solid and CC Air are the 2 development projects which are part of the beginning balance. Both projects intend to improve the quality, extend the lifespan and or reduce the repair & maintenance cost for CC and our customers.

During 2021, CC mainly invested in the operational and financial systems.

Completed development consist of software supporting the business which is completed and in use. Additions mainly comprise of investments in Financial system, Scanner software and extra Loglink & RFID functionality.

## 11 Property, plant and equipment

	Plant and machinery EUR'000	Other fixtures and fittings, tools and equipment EUR'000
Cost beginning of year	146,162	13,725
Exchange rate adjustments	57	5
Transfers	0	188
Additions	10,761	555
Disposals	(10,173)	0
<b>Cost end of year</b>	<b>146,807</b>	<b>14,473</b>
Depreciation and impairment losses beginning of year	(92,807)	(10,895)
Exchange rate adjustments	(36)	(3)
Transfers	0	(156)
Impairment losses for the year	174	0
Depreciation for the year	(3,520)	(1,006)
Reversal regarding disposals	2,832	0
<b>Depreciation and impairment losses end of year</b>	<b>(93,357)</b>	<b>(12,060)</b>
<b>Carrying amount end of year</b>	<b>53,450</b>	<b>2,413</b>

## 12 Financial assets

	Investments in group enterprises EUR'000	Other investments EUR'000
Cost beginning of year	3,795	175
Additions	62,282	0
Disposals	(80)	(175)
<b>Cost end of year</b>	<b>65,997</b>	<b>0</b>
Revaluations beginning of year	13,786	0
Exchange rate adjustments	124	0
Share of profit/loss for the year	949	0
Adjustment of intra-group profits	(61,808)	0
Reversal regarding disposals	(10,030)	0
<b>Revaluations end of year</b>	<b>(56,979)</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>9,018</b>	<b>0</b>

A specification of investments in subsidiaries is evident from the notes to the consolidated financial statements.

## 13 Prepayments

Prepayments comprise prepaid expenses regarding rent, insurance premiums, subscriptions etc.

**14 Deferred tax**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Intangible assets	466	557
Property, plant and equipment	12,293	7,444
Receivables	0	(9)
Provisions	(237)	(293)
<b>Deferred tax</b>	<b>12,522</b>	<b>7,699</b>

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
<b>Changes during the year</b>		
Beginning of year	7,700	13,564
Recognised in the income statement	4,820	(5,865)
Other changes	2	0
<b>End of year</b>	<b>12,522</b>	<b>7,699</b>

**15 Other provisions**

Other provisions may be attributed to certain significant customers where there is a risk of loss of containers.

**16 Deferred income**

The prepaid hire concerns the containers mentioned under property, plant and equipment.

**17 Non-current liabilities other than provisions**

	<b>Due within 12</b>	<b>Due within 12</b>	<b>Due after</b>
	<b>months</b>	<b>months</b>	<b>more than 12</b>
	<b>2021</b>	<b>2020</b>	<b>2021</b>
	<b>EUR'000</b>	<b>EUR'000</b>	<b>EUR'000</b>
Bank loans	1,282	0	10,261
Deferred income	2,162	2,430	1,975
	<b>3,444</b>	<b>2,430</b>	<b>12,236</b>

The prepaid hire concerns the containers mentioned under property, plant and equipment.

**18 Prepayments received from customers**

Received prepayments from customers can primarily be attributed to deposits.

**19 Unrecognised rental and lease commitments**

	<b>2021</b>	<b>2020</b>
	<b>EUR'000</b>	<b>EUR'000</b>
Total liabilities under rental or lease agreements until maturity	<b>113</b>	<b>39</b>

## 20 Contingent liabilities

Container Centralen Limited, registered in the UK under company number 04344379, has taken the exemption from audit under Section 479A of the Companies Act 2006 relating to subsidiary undertakings. Container Centralen A/S has given a guarantee for all outstanding liabilities to which Container Centralen Limited is subject at 31 December 2021.

Container Centralen A/S has provided security for the liabilities of the subsidiaries in the Netherlands under art. 2:396. Paragraph 7 of the Netherlands Civil Code.

## 21 Assets charged and collateral

Bank loans are secured by way of a floating charge of nominal DKK 250 m. (approx. EUR 33m) on goodwill, operating equipment, inventories and trade receivables.

The carrying amount of mortgaged other fixtures and fillings, tools and equipment 2,413k EUR.

The carrying amount of mortgaged plant and machinery 53.450k EUR.

The carrying amount of mortgaged inventories/containers for rent 354k EUR.

The carrying amount of mortgaged trade receivables 12,693k EUR

## 22 Transactions with related parties

Transactions with related parties are not disclosed with reference to the Danish Financial Statements Act § 98c paragraph. 3.

# Accounting policies

## Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (large).

The accounting policies applied to these consolidated financial statements and parent financial statements are consistent with those applied last year.

Transactions with related parties are not disclosed with reference to the Danish Financial Statements Act § 98c paragraph 3 and 7.

## Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

## Consolidated financial statements

The consolidated financial statements comprise the Parent and the group enterprises (subsidiaries) that are controlled by the Parent. Control is achieved by the Parent, either directly or indirectly, holding more than 50% of the voting rights or in any other way possibly or actually exercising controlling influence. Enterprises in which the Group, directly or indirectly, holds between 20% and 50% of the voting rights and exercises significant, but not controlling influence, are regarded as associates.

## Basis of consolidation

The consolidated financial statements are prepared on the basis of the financial statements of the Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements. Minority interests' proportionate share of profit or loss is presented as a separate item in Management's proposal for

distribution of profit or loss, and their share of subsidiaries' net assets is presented as a separate item in group equity.

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the takeover date, with net assets having been calculated at fair value.

### **Discontinued operations**

Discontinued operations are material business areas or geographical areas planned, or decided, to be disposed of, discontinued or abandoned and which may be separated from the Entity's other operations.

Results from discontinued operations are presented in the income statement as a separate item consisting of profit/loss after tax of the relevant operation and any gains or losses from fair value adjustments or sale of the assets and liabilities related to the operation.

Assets relating to the discontinued operations are presented separately in the balance sheet as assets related to discontinued operations. Liabilities related to the discontinued operations are presented separately in the balance sheet as liabilities related to discontinued operations.

The comparative figures in the income statement and the balance sheet are not restated.

### **Foreign currency translation**

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date, are recognised in the income statement as financial income or financial expenses. Property, plant and equipment, intangible assets, inventories and other non-monetary assets that have been purchased in foreign currencies are translated using historical rates. The comparative figures might deviate slightly from last years annual report due to roundings.

When recognising foreign subsidiaries and associates that are independent entities, the income statements are translated at average exchange rates for the months that do not significantly deviate from the rates at the transaction date. Balance sheet items are translated using the exchange rates at the balance sheet date.

Exchange adjustments of outstanding accounts with independent foreign subsidiaries, which are considered part of the total investment in the subsidiary in question, are classified directly as equity.

### **Income statement**

#### **Revenue**

New rental is normally based on short term (from day hire to period) till long term (five-year) agreements, according to which the full rental amount is paid as a lump sum and taken to income, deferred over time depending on the contract type. Apart from that CC generates service income related to pool management.

#### **Sale of containers on service agreements**

The sales amount is taken to income at the closure of the contract.

#### **Pool fee**

Income from repair and maintenance agreements is stated on an accrual basis for each month, so that, based

on the prudence concept, a provision is made to meet the expected direct repair and maintenance costs during the rest of the period which the invoiced fees concern.

**Own work capitalised**

Own work capitalised comprises staff costs and other costs incurred in the financial year and recognised in cost for proprietary intangible assets and property, plant and equipment.

**Other operating income**

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities.

**Cost of sales**

Cost of sales comprises goods consumed in the financial year measured at cost, adjusted for ordinary inventory writedowns.

**Other external expenses**

Other external expenses comprise expenses for distribution, sale, marketing, administration, premises, bad debts, etc.

Other external costs are recognised together with insurance costs, costs regarding development projects that do not comply with the criteria for recognition in the balance sheet and amortisation of development projects recognised.

**Staff costs**

Staff costs comprise salaries and wages as well as social security contributions, pension contributions, etc for entity staff.

**Depreciation, amortisation and impairment losses**

Depreciation, amortisation and impairment losses relating to plant and equipment and intangible assets comprise depreciation, amortisation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of intangible assets as well as plant and equipment.

**Income from investments in group enterprises**

Income from investments in group enterprises comprises the pro rata share of the individual enterprises' profit/loss after full elimination of internal profits or losses.

**Other financial income**

Other financial income comprises interest income, including interest income on receivables from group enterprises, payables and transactions in foreign currencies etc.

**Impairment losses on financial assets**

Impairment losses on financial assets comprises impairment losses on financial assets which are not measured at fair value on a current basis.

**Other financial expenses**

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, payables and transactions in foreign currencies, amortisation of financial liabilities etc.

**Tax on profit/loss for the year**

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

**Balance sheet****Intellectual property rights etc.**

Intellectual property rights etc. comprise development projects completed and in progress with related intellectual property rights, acquired intellectual property rights and prepayments for intangible assets.

Development projects on clearly defined and identifiable products and processes, for which the technical rate of utilisation, adequate resources and a potential future market or development opportunity in the enterprise can be established, and where the intention is to manufacture, market or apply the product or process in question, are recognised as intangible assets. Other development costs are recognised as costs in the income statement as incurred. When recognising development projects as intangible assets, an amount equalling the costs incurred less deferred tax is taken to equity under reserve for development costs that is reduced as the development projects are amortised and written down.

The cost of development projects comprises costs such as salaries and amortisation that are directly and indirectly attributable to the development projects.

Development costs are measured at cost.

Completed development projects are amortised on a straight-line basis using the estimated useful lives of the assets. The amortisation period is usually three to six years. For development projects protected by intellectual property rights, the maximum amortisation period is the remaining duration of the relevant rights. Development projects are written down to the lower of recoverable amount and carrying amount.

Intellectual property rights acquired are measured at cost less accumulated amortisation. Patents are amortised over their remaining duration, and licences are amortised over the term of the agreement, but over no more than 20 years.

Intellectual property rights etc. are written down to the lower of recoverable amount and carrying amount.

**Property, plant and equipment**

Plant and machinery as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

CC Containers, European pool	10 years
Other equipment	5-10 years
CC Containers, US pool	20 years



Property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Profits and losses from the sale of plant and equipment are calculated as the difference between selling price less selling costs and carrying amount at the time of sale. Profits or losses are recognised in the income statement as an adjustment to depreciation and impairment losses.

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

### **Investments in group enterprises**

Investments in group enterprises are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity plus or minus unamortised positive, or negative, goodwill and minus or plus unrealised intra-group profits or losses.

Group enterprises with negative equity are measured at DKK 0, and any receivables from these enterprises are written down by the Parent's share of such negative equity value if it is deemed irrecoverable. If the negative equity value exceeds the amount receivable, the remaining amount is recognised under provisions if the Parent has a legal or constructive obligation to cover the liabilities of the relevant enterprise. Upon distribution of profit or loss, net revaluation of investments in group enterprises is transferred to Reserve for net revaluation according to the equity method under equity.

Goodwill is calculated as the difference between cost of the investments and fair value of the assets and liabilities acquired. Goodwill is amortised over its estimated useful life which is normally ten years, however, in certain cases it may be up to 20 years for strategically acquired enterprises with a strong market position and a long-term earnings profile if the longer amortisation period is considered to give a better reflection of the benefit from the relevant resources.

Investments in group enterprises are written down to the lower of recoverable amount and carrying amount.

### **Other investments**

Other investments comprise listed securities which are measured at fair value (market price) at the balance sheet date.

### **Inventories**

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

### **Receivables**

Receivables are measured at amortised cost, usually equalling nominal value, less writedowns for bad and doubtful debts.

**Prepayments**

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

**Cash**

Cash comprises cash in hand and bank deposits.

**Treasury shares**

Acquisition and selling prices and dividends of treasury shares are classified directly as equity under retained earnings. Gains and losses from sale are not recognised in the income statement.

**Deferred tax**

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value is calculated based on the planned use of each asset or the planned settlement of each liability.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

**Other provisions**

Other provisions comprise anticipated costs of non-recourse guarantee commitments.

Other provisions are recognised and measured as the best estimate of the expenses required to settle the liabilities at the balance sheet date. Provisions that are estimated to mature more than one year after the balance sheet date are measured at their discounted value.

**Operating leases**

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

**Other financial liabilities**

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

**Prepayments received from customers**

Prepayments received from customers comprise amounts received from customers prior to delivery of the goods agreed or completion of the service agreed.

**Tax payable or receivable**

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

**Deferred income**

Deferred income comprises income received for recognition in subsequent financial years. Deferred income is measured at cost.

**Cash flow statement**

The cash flow statement shows cash flows from operating, investing and financing activities, and cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments, and purchase, development, improvement and sale, etc. of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs, and the raising of loans, inception of finance leases, repayments of interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash and short-term securities with an insignificant price risk less short-term bank loans.