JYSK A/S

Sødalsparken 18, DK-8220 Brabrand

Annual Report for 1 September 2022 - 31 August 2023

CVR No. 13 59 04 00

The Annual Report was presented and adopted at the Annual General Meeting of the company on 18/1 2024

Jan Bøgh Chairman of the general meeting



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Management's statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of JYSK A/S for the financial year 1 September 2022 - 31 August 2023.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 August 2022 of the Company and of the results of the Company operations for 2021/22.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Aarhus, 18 January 2024

Executive Board

Rami Jensen Signe Lind Jacobsen Mikael Havndrup Nielsen CEO

Board of Directors

Jan Bøgh Henrik Naundrup Peter Dornonville de la Cour

Chairman Andsager

Niels Veien



Independent Auditor's report

To the shareholder of JYSK A/S

Opinion

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 August 2023 and of the results of the Company's operations for the financial year 1 September 2022 - 31 August 2023 in accordance with the Danish Financial Statements Act.

We have audited the Financial Statements of JYSK A/S for the financial year 1 September 2022 - 31 August 2023, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies ("the Financial Statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Management's responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.



Independent Auditor's report

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Aarhus C, 18 January 2024

PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab CVR No 33 77 12 31

Jens Weiersøe Jakobsen State Authorised Public Accountant mne30152 Henrik Berring Rasmussen State Authorised Public Accountant mne34157



Company information

The Company JYSK A/S

Sødalsparken 18 DK-8220 Brabrand

Telephone: + 45 89 39 75 00 Website: www.jysk.com

CVR No: 13 59 04 00

Financial period: 1 September 2022 - 31 August 2023

Municipality of reg. office: Aarhus

Board of Directors Jan Bøgh, chairman

Henrik Naundrup

Peter Dornonville de la Cour Andsager

Niels Veien

Executive Board Rami Jensen

> Signe Lind Jacobsen Mikael Havndrup Nielsen

Auditors PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab Jens Chr. Skous Vej 1

DK-8000 Aarhus C

Bankers

Nordjyske Bank A/S Torvet 4, Postboks 123 9400 Nørresundby

Nordea Bank Danmark A/S Skt. Clemens Torv 2-6

8000 Aarhus C



Financial Highlights

Seen over a 5-year period, the development of the Company is described by the following financial highlights:

| | 2022/23 | 2021/22 | 2020/21 | 2019/20 | 2018/19 |
|--|-----------|-----------|-----------|-----------|-----------|
| _ | TDKK | TDKK | TDKK | TDKK | TDKK |
| Key figures | | | | | |
| Profit/loss | | | | | |
| Revenue | 5,925,711 | 5,978,188 | 5,750,238 | 5,152,010 | 4,446,156 |
| Profit/loss of ordinary primary operations | 292,236 | 404,483 | 522,229 | 409,456 | 178,900 |
| Profit/loss before financial income and expenses | 1,405,495 | 1,659,073 | 1,533,932 | 1,471,000 | 1,166,563 |
| Profit/loss of financial income and expenses | -10,858 | 17,257 | 348 | -10,576 | -3,484 |
| Net profit/loss | 1,087,789 | 1,307,980 | 1,198,204 | 1,134,773 | 913,455 |
| Balance sheet | | | | | |
| Balance sheet total | 3,077,257 | 3,300,937 | 3,223,620 | 3,613,061 | 2,767,788 |
| Investment in property, plant and equipment | 46,123 | 141,294 | 74,358 | 52,328 | 267,408 |
| Equity | 2,113,788 | 2,333,979 | 2,224,203 | 2,151,753 | 1,901,829 |
| Number of employees | 2,035 | 2,145 | 2,040 | 1,707 | 1,571 |
| Ratios | | | | | |
| Return on assets | 45.7% | 50.3% | 47.6% | 40.7% | 42.1% |
| Solvency ratio | 68.7% | 70.7% | 69.0% | 59.6% | 68.7% |
| Return on equity | 48.9% | 57.4% | 54.8% | 56.0% | 96.1% |



Management's review

Key activities

The principal activity of the Company is primarily retail and wholesale trade of everything for the bedroom, bathroom, living/dining room, curtains and garden furniture.

Our retail and wholesale activities are carried out from 111 stores in Denmark in addition to online sales, sales to fellow companies and franchise sales from the distribution centre in Uldum.

Development in the year

Revenue in JYSK A/S reached DKK 5.926 million compared to DKK 5.978 million in FY 2021/22. The improvement is attributable to increases in sales in existing stores, online sales, sales to fellow companies and in franchise sales.

Profit before financial income and expenses reached DKK 1.446 million compared to DKK 1.659 million last year.

Profit after tax for the year amounts to DKK 1.120 million.

Development expectations

JYSK A/S expects the 2023/24 profit to reach a level which is unchanged compared to 2022/23.

External environment

Environmental initiatives

JYSK A/S makes an effort to constantly reduce the environmental impact related to our activities. Energy efficient store fittings and lightning are used in connection with new openings and store renovations, where possible, and we moreover work on reducing the use of air conditioning.

JYSK A/S currently seeks to upgrade to efficient operation and minimise mileage through optimised route planning.

Intellectual capital resources

Through specific, customised training programmes and our own training centre, JYSK A/S continues to develop competent employees who are able to handle operational management in the Group's retail stores.

Statement of corporate social responsibility

The statement required under section 99(a) of the Danish Financial Statements Act are contained in the Consolidated Financial Statement of LLG A/S, CVR no. 86 00 15 19, which can be obtained at www.cvr.dk.



Management's review

Statement on gender composition

The Board of Directors consists of four male board members. The composition of Board of Directors is based on ensuring the right professional competences.

The goal for the gender composition for 2022/23 has not been reached, as the general assembly chose not to replace the current Board of Directors.

It is the ambition to have at least one female member of the Board of Directors before 2027.

At management levels (other than The Board of Directors), the gender composition is as mentioned below:

Total: 308

Women in percent: 33% Men in percent: 67%

JYSK A/S strives to be an attractive workplace with equal opportunity for all employees. We will continue our work to further support the development towards equal gender representation at management levels throughout the organisation. To achieve that ambition, we will work actively with the Group Gender Equality Policy and Human Resource programs, while ensuring that recruitment is based on qualifications and competences.

Statement on data ethics

The statement required under section 99(d) of the Danish Financial Statements Act are contained in the Consolidated Financial Statement of LLG A/S, CVR no. 86 00 15 19, which can be obtained at www.cvr.dk.

Subsequent events

No material subsequent events have been identified.



Income statement 1 September 2022 - 31 August 2023

| | Note | 2022/23 | 2021/22 |
|---|------|------------|------------|
| | | TDKK | TDKK |
| Revenue | | 5,925,711 | 5,978,188 |
| Other operating income | | 1,113,672 | 1,255,102 |
| Expenses for raw materials and consumables | | -3,581,261 | -3,583,964 |
| Other external expenses | | -902,352 | -888,917 |
| Gross profit | | 2,555,770 | 2,760,409 |
| Staff expenses | 1 | -1,051,599 | -1,007,117 |
| Depreciation and impairment losses of property, plant and equipment | 2 | -98,263 | -93,707 |
| Other operating expenses | | -413 | -512 |
| Profit/loss before financial income and expenses | | 1,405,495 | 1,659,073 |
| Financial income | 3 | 13,658 | 19,511 |
| Financial expenses | | -24,516 | -2,254 |
| Profit/loss before tax | | 1,394,637 | 1,676,330 |
| Tax on profit/loss for the year | 4 | -306,848 | -368,350 |
| Net profit/loss for the year | 5 | 1,087,789 | 1,307,980 |



Balance sheet 31 August 2023

Assets

| | Note | 2022/23 | 2021/22 |
|--|------|-----------|-----------|
| | | TDKK | TDKK |
| Other fixtures and fittings, tools and equipment | | 105,027 | 129,909 |
| Leasehold improvements | | 12,607 | 43,142 |
| Property, plant and equipment in progress | | 67,847 | 132,860 |
| Property, plant and equipment | 6 | 185,481 | 305,911 |
| | | | |
| Deposits | 7 | 3,247 | 83,993 |
| Fixed asset investments | | 3,247 | 83,993 |
| Fixed assets | | 188,728 | 389,904 |
| | | | |
| Finished goods and goods for resale | | 1,317,583 | 1,507,878 |
| Inventories | | 1,317,583 | 1,507,878 |
| | | | |
| Trade receivables | | 255,877 | 636,910 |
| Receivables from group enterprises | | 1,184,941 | 10,320 |
| Other receivables | | 2,664 | 649,560 |
| Deferred tax asset | 8 | 42,323 | 31,943 |
| Prepayments | 9 | 35,866 | 50,911 |
| Receivables | | 1,521,671 | 1,379,644 |
| Cash at bank and in hand | | 49,275 | 23,511 |
| Current assets | | 2,888,529 | 2,911,033 |
| Assets | | 3,077,257 | 3,300,937 |



Balance sheet 31 August 2023

Liabilities and equity

| | Note | 2022/23 | 2021/22 |
|--|------|-----------|-----------|
| | | TDKK | TDKK |
| Share capital | 10 | 500 | 500 |
| Retained earnings | | 1,025,499 | 1,025,499 |
| Proposed dividend for the year | | 1,087,789 | 1,307,980 |
| Equity | | 2,113,788 | 2,333,979 |
| Duran and a section of factors and | | 20.402 | 24 220 |
| Prepayments received from customers | | 39,692 | 24,339 |
| Trade payables | | 335,122 | 369,850 |
| Payables to group enterprises | | 10,104 | 20,884 |
| Corporation tax | | 312,117 | 370,265 |
| Other payables | | 262,620 | 176,966 |
| Deferred income | 11 | 3,814 | 4,654 |
| Short-term debt | | 963,469 | 966,958 |
| Debt | | 963,469 | 966,958 |
| Liabilities and equity | | 3,077,257 | 3,300,937 |
| | | | |
| Contingent assets, liabilities and other financial obligations | 12 | | |
| Related parties | 13 | | |
| Accounting Policies | 14 | | |



Statement of changes in equity

| | Share capital | Retained earnings | Proposed dividend for the year | Total |
|------------------------------|---------------|----------------------|--------------------------------------|------------|
| | TDKK | TDKK | TDKK | TDKK |
| Equity at 1 September | 500 | 1,025,499 | 1,307,980 | 2,333,979 |
| Ordinary dividend paid | 0 | 0 | -1,307,980 | -1,307,980 |
| Net profit/loss for the year | 0 | 0 | 1,087,789 | 1,087,789 |
| Equity at 31 August | 500 | 1,025,499 | 1,087,789 | 2,113,788 |



| | 2022/23 | 2021/22 |
|--|-----------|-----------|
| | TDKK | TDKK |
| 1. Staff Expenses | | |
| Wages and salaries | 962,200 | 926,232 |
| Pensions | 72,788 | 63,474 |
| Other social security expenses | 16,611 | 17,411 |
| | 1,051,599 | 1,007,117 |
| Including remuneration to the Executive Board | 40,502 | 33,368 |
| Average number of employees | 2,035 | 2,145 |
| | | |
| | 2022/23 | 2021/22 |
| | TDKK | TDKK |
| 2. Depreciation and impairment losses of property, plant and equipment | | |
| Depreciation of property, plant and equipment | 98,263 | 93,707 |
| | 98,263 | 93,707 |
| Which is specified as follows: | | |
| Depreciation - Leasehold improvements | 35,222 | 35,199 |
| Depreciation - Other fixtures and fittings, tools and equipment | 63,041 | 58,508 |
| | 98,263 | 93,707 |
| | | |
| | 2022/23 | 2021/22 |
| | TDKK | TDKK |
| 3. Financial income | | |
| Interest received from group enterprises | 12,187 | 0 |
| Other financial income | 1,471 | 6,165 |
| Exchange gains | 0 | 13,346 |
| | 13,658 | 19,511 |



| | | 2022/23 | 2021/22 |
|---|---|-----------------------------|--|
| | | TDKK | TDKK |
| 4. Income tax expense | | | |
| 1 | | | |
| Current tax for the year | | 317,228 | 375,398 |
| Deferred tax for the year | | -10,380 | -7,048 |
| | | 306,848 | 368,350 |
| | | | |
| | | 2022/22 | 2021/22 |
| | | | 2021/22 TDKK |
| | | IDKK | IDKK |
| 5. Profit allocation | | | |
| Proposed dividend for the year | | 1,087,789 | 1,307,980 |
| Retained earnings | | 0 | 0 |
| θ, | | 1,087,789 | 1,307,980 |
| | | | |
| | | | |
| 6. Property, plant and equipment | | | |
| | Other fixtures and fittings, tools and equipment | Leasehold improvements | Property, plant and equipment in progress |
| | TDKK | TDKK | TDKK |
| Cost at 1 September | 659,877 | 208,094 | 132,860 |
| Additions for the year | 41,115 | 5,008 | 0 |
| Disposals for the year | -27,267 | -8,872 | -65,013 |
| Cost at 31 August | | | , |
| | 673,725 | 204,230 | 67,847 |
| | 673,725 | 204,230 | |
| Impairment losses and depreciation at 1 September | 673,725 529,970 | 204,230 | |
| Impairment losses and depreciation at 1 September Depreciation for the year | | <u> </u> | 67,847 |
| | 529,970 | 164,952 | 67,847 |
| Depreciation for the year | 529,970 63,040 | 164,952 35,222 | 67,847 0 0 |
| Depreciation for the year Reversal of impairment and depreciation of sold assets | 529,970 63,040 -24,312 | 164,952 35,222 -8,551 | 67,847 0 0 0 |

3-5 years

5 years



Depreciated over

7. Other fixed asset investments

| | | Deposits |
|--|---------|----------|
| | | TDKK |
| Cost at 1 September | | 83,993 |
| Disposals for the year | _ | -80,746 |
| Cost at 31 August | _ | 3,247 |
| Carrying amount at 31 August | - | 3,247 |
| | 2022/23 | 2021/22 |
| | TDKK | TDKK |
| 8. Deferred tax asset | | |
| Deferred tax asset at 1 September | 31,943 | 24,895 |
| Amounts recognised in the income statement for the year | 10,380 | 7,048 |
| Deferred tax asset at 31 August | 42,323 | 31,943 |
| Property, plant and equipment | -35,276 | -25,693 |
| Inventories | -4,063 | -2,916 |
| Other | -2,984 | -3,334 |
| Transferred to deferred tax assets | 42,323 | 31,943 |
| <u>-</u> | 0 | 0 |
| Deferred tax has been provided at 22% corresponding to the current tax rate. | | |
| Deferred tax asset | | |
| Calculated tax assets | 42,323 | 31,943 |
| Carrying amount | 42,323 | 31,943 |

The recognised tax asset comprises property, plant and equipments expected to be utilised within the nearest future. In connection with the assessment of the utilisation of the tax asset, it is expected that the Company's profit will be increasing.

9. Prepayments

Prepayments primarily consist of prepaid expenses regarding rent, electricity and insurances etc.



10. Share capital

| | Number | Nominal value |
|----------|--------|---------------|
| | | TDKK |
| A-shares | 50 | 50 |
| B-shares | 450 | 450 |
| | | 500 |

There have been no changes in the share capital during the last 5 years.

11. Deferred income

Deferred income consists of payments received regarding gift vouchers and prepaid sales.

| | 2022/23 | 2021/22 |
|--|-----------|-----------|
| | TDKK | TDKK |
| 12. Contingent assets, liabilities and other financial obligatio | ns | |
| Contingent assets Warranties | 4,849 | 4,849 |
| Rental and lease obligations | | |
| Tenancy commitments | 2,227,517 | 2,396,258 |
| Other contingent liabilities | | |
| Letters of credit etc | 19,307 | 10,112 |
| Other contractual obligations | 65,826 | 86,929 |

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable is disclosed in the Annual Report of LLG A/S, which is the management company of the joint taxation purposes. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

LLG A/S has entered a cash pool agreement for Lars Larsen Group. As of 31 August 2023, mDKK 0 have been drawn. As a participant in the cash pool arrangement, JYSK A/S has provided the credit institutions with a guarantee of payment as security for LLG A/S' obligations pursuant to the cash pool agreement.



13. Related parties and disclosure of consolidated financial statements

| | Basis |
|--|---|
| Controlling interest | |
| LLG A/S | Controlling shareholder |
| Other related parties | |
| Transactions | |
| The Company has chosen only to disclose transaction accordance with section 98(c)(7) of the Danish Finan | ns which have not been made on an arm's length basis in acial Statements Act. |
| Consolidated Financial Statements | |
| The Company is included in the Group Annual Repogroup: | rt of the Parent Company of the largest and smallest |
| Name | Place of registered office |
| LLG A/S | Brabrand, Denmark |



14. Accounting policies

The Annual Report of JYSK A/S for 2022/23 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Financial Statements for 2022/23 are presented in TDKK.

Cash flow statement

With reference to section 86(4) of the Danish Financial Statements Act and to the cash flow statement included in the consolidated financial statements of , the Company has not prepared a cash flow statement.

Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Gains and losses arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the transaction date rates are recognised in financial income and expenses in the income statement.

Income statement

Net sales

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Company.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

In accordance with section 96(1) of the Danish Financial Statements Acts, disclosures on revenue broken down by business segments are not provided as the Company's Executive Board and Board of Directors assess that such disclosures would be very detrimental to the Company.

Expenses for raw materials and consumables

Cost of goods sold comprise the raw materials and consumables consumed to achieve revenue for the year.



Other external expenses

Other external expenses comprise expenses for premises, sales and distribution as well as administrative expenses, etc.

Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of property, plant and equipment.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Company, including gains and losses on the sale of property, plant and equipment.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with Parent Company. The tax effect of the joint taxation is allocated to Danish enterprises in proportion to their taxable incomes.

Balance sheet

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Interest expenses on loans contracted directly for financing the construction of property, plant and equipment are recognised in cost over the construction period.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Other fixtures and fittings, tools and equipment 3-5 years

Leasehold improvements 5 years

Trucks and passenger cars 4 years

The fixed assets' residual values are determined at nil.

Gains and losses from current replacement of property, plant and equipment are expensed in "Depreciation".

Depreciation period and residual value are reassessed annually.



Impairment of fixed assets

The carrying amounts of property, plant and equipment and investments are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by depreciation.

If so, the asset is written down to its lower recoverable amount.

Other fixed asset investments

Fixed asset investments consist of deposits and other investment.

Inventories

Inventories are measured at the lower of cost based on weighted average prices and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses and costs of completion. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale equals landed cost.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts. Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts. Provisions for bad debts are determined on the basis of an individual assessment of each receivable, and in respect of trade receivables, a general provision is also made based on the Company's experience from previous years.

Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

Equity

Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets, are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.



Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

Financial debts

Debts are measured at amortised cost, substantially corresponding to nominal value.

Deferred income

Deferred income comprises payments received in respect of income in subsequent years.

Financial Highlights

Explanation of financial ratios

Return on assets Profit before financials x 100 / Total assets at year end Solvency ratio Equity at year end x 100 / Total assets at year end Return on equity Net profit for the year x 100 / Average equity

