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Deloitte Statsautoriseret Revisionspartnerselskab CVR no. 33963556 Weidekampsgade 6 P.O. Box 1600 0900 Copenhagen C

Phone +4536102030 Fax +4536102040 www.deloitte.dk

# Syntese A/S

Industriholmen 13 2650 Hvidovre Business Registration No 13456402

### Annual report 2018

The Annual General Meeting adopted the annual report on 22.03.2019

**Chairman of the General Meeting** 

Name: Lars Peter Brunse

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# **Entity details**

### Entity

Syntese A/S Industriholmen 13 2650 Hvidovre

Central Business Registration No (CVR): 13456402 Founded: 31.08.1989 Registered in: Hvidovre Financial year: 01.01.2018 - 31.12.2018

Phone: +4536340030 Website: www.syntese.dk

### **Board of Directors**

Lars Peter Brunse, Chairman Claus Johnsen Jepsen Kim Fonager Jensen Marianne Kock Mette Mari Rohrberg

### **Executive Board**

Carsten Hjorth Jensen, Chief Executive Officer

### Bank

Danske Bank, Corporate Banking Denmark Holmens Kanal 2 1092 Copenhagen K

### Auditors

Deloitte Statsautoriseret Revisionspartnerselskab Weidekampsgade 6 P.O. Box 1600 0900 Copenhagen C

### Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Syntese A/S for the financial year 01.01.2018 - 31.12.2018.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2018 and of the results of its operations and cash flows for the financial year 01.01.2018 - 31.12.2018.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Hvidovre, 22.03.2019

**Executive Board** 

Carsten Hjorth Jensen Chief Executive Officer

### **Board of Directors**

Lars Peter Brunse	Claus Johnsen Jepsen	Kim Fonager Jensen
Chairman		
Marianne Kock	Mette Mari Rohrberg	

### Independent auditor's report

# To the shareholder of Syntese A/S Opinion

We have audited the financial statements of Syntese A/S for the financial year 01.01.2018 - 31.12.2018, which comprise the income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2018 and of the results of its operations and cash flows for the financial year 01.01.2018 - 31.12.2018 in accordance with the Danish Financial Statements Act.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the financial statements section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

### Independent auditor's report

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
  material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
  involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in
  preparing the financial statements, and, based on the audit evidence obtained, whether a material
  uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability
  to continue as a going concern. If we conclude that a material uncertainty exists, we are required to
  draw attention in our auditor's report to the related disclosures in the financial statements or, if such
  disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence
  obtained up to the date of our auditor's report. However, future events or conditions may cause the
  Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

## Independent auditor's report

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Copenhagen, 22.03.2019

### Deloitte

Statsautoriseret Revisionspartnerselskab Central Business Registration No (CVR) 33963556

Flemming Larsen State-Authorised Public Accountant Identification No (MNE) mne27790

# **Management commentary**

	2018 DKK'000	2017 DKK'000	2016 DKK'000	2015 DKK'000	2014 DKK'000
Financial highlights					
Key figures					
Revenue	210,488	224,258	239,748	218,546	239,684
Gross profit/loss	59,969	66,494	73,773	69,215	66,821
Operating profit/loss	41,727	50,139	56,874	55,534	55,598
Net financials	(376)	(364)	(981)	(1,138)	(1,712)
Profit/loss for the year	32,342	38,837	43,543	41,881	40,887
Total assets	156,743	165,235	123,090	126,459	132,268
Investments in property, plant and equipment	13,472	16,222	12,196	16,875	7,697
Equity	101,943	109,601	70,764	54,221	66,340
Average numbers of employees	93	93	90	84	83
Ratios					
Gross margin (%)	28.5	29.7	30.8	31.7	27.9
Return on equity (%)	30.6	43.1	69.7	69.5	63.0
Equity ratio (%)	65.0	66.3	57.5	42.9	50.2
Revenue per employee	2,263.3	2,411.4	2,663.9	2,601.7	2,887.8
Profit margin (%)	19.8	22.4	23.7	25.4	23.2
Return on assets (%)	26.6	30.3	46.2	43.9	42.0

Financial highlights are defined and calculated in accordance with the latest "Recommendations & Ratios" issued by the CFA Society of Denmark.

Ratios	Calculation formula	Calculation formula reflects
Gross margin (%)	<u>Gross profit/loss x 100</u> Revenue	The entity's operating gearing.
Return on equity (%)	Profit/loss for the year x 100	The entity's return on capital invested in the
Recuir on equity (76)	Average equity	entity by the owners.
Equity ratio (%)	<u>Equity x 100</u> Total assets	The financial strength of the entity.
Revenue per employee	<u>Revenue</u> Average number of employees	The entity's productivity
Profit margin (%)	Profit before financials x 100 Revenue	Earnings capacity.
Return on assets (%)	Profit before financials x 100	The entity's ability to generate profits in
	Total assets	relation to total assets.

### Management commentary

#### **Primary activities**

The Company's primary activity is to produce the Active Pharmaceutical Ingredient Mesalazine for human use.

In early 2007, the Company was approved by the US Food and Drug Administration (FDA), and since then the Company has been selling its products to the US market. However, most company products are sold on the European market. The level of activity remained high in 2018. The Company had an average of 93 staff members in 2018.

### **Development in activities and finances**

For 2018, operating profit before interest and tax is DKK 41,727 thousand (2017: DKK 50,139 thousand). The operating profit for 2018 is influenced by lower sales volumes, slightly higher production volumes and significantly higher raw material prices. Net profit has decreased by DKK 6,495 thousand, or 16.7%, from 2017 to 2018.

Profit after interest and tax is DKK 32,342 thousand (2017: 38,837 thousand) and the Company's balance sheet shows equity of DKK 101,943 thousand, equaling an equity ratio of 65%, at 31.12.2018.

### Uncertainty relating to recognition and measurement

Nothing to report.

### Unusual circumstances affecting recognition and measurement

Nothing to report.

#### Outlook

The Company's level of activity is also expected to be high in 2019. The programme of process optimisatio n will be continued. The Entity's success with these programmes has resulted in considerable efficiency measures. Nevertheless, there is still room for additional efficiency measures.

### Particular risks

The Company produces a product, Mesalazine. The product has a key position in the treatment of Colitis Ulcerosa and Chron's disease. This key position is not expected to change in the foreseeable future.

#### Intellectual capital resources

The Company's development department is staffed with highly educated candidates from various universities. The Company is working intensely with process development to minimise the environmental impact and to optimise the return from all steps of the process.

#### **Environmental performance**

Syntese A/S is a so-called listed undertaking, meaning an undertaking producing pharmaceuticals through a chemical or biological process. Syntese A/S holds an environmental licence for both production and inventories. Also, the pilot activities are covered by a separate environmental licence, and the Capital Region of Denmark has granted a permit for the underground storage tanks.

### Management commentary

The main environmental impact of Syntese A/S is the Company's consumption of resources and raw materials, accrual of waste and process wastewater as well as emission from the two combustion plants. Consumption of resources includes water, electricity and heating for the entire Company and the use of raw materials for production and development purposes. Process wastewater and waste are key emissions, the environmental impact of which takes the form of accrual of waste and process wastewater, which is transported or discharged for external treatment.

Syntese A/S is certified under DS/EN ISO 14001 (environmental management), first time in 2011 and recertified in 2014 and 2017 (2017 also included energy management). Since 2013 Syntese A/S has been certified under OHSAS 18001 (working environment) and was re-certified in 2016.

#### **Research and development activities**

During the year, the Company continued to develop its processes and technologies to optimise profits and reduce production costs. The programme implemented has had a positive effect in 2018. The programme will continue in years ahead. Operations have born costs incurred for the process and development activities.

### Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

# **Income statement for 2018**

	Notes	2018 DKK'000	2017 DKK'000
Revenue		210,488	224,258
Production costs	1, 2	(150,519)	(157,764)
Gross profit/loss		59,969	66,494
Administrative expenses	1, 2	(18,242)	(16,355)
Operating profit/loss		41,727	50,139
Other financial income		25	24
Other financial expenses		(401)	(388)
Profit/loss before tax		41,351	49,775
Tax on profit/loss for the year	3	(9,009)	(10,938)
Profit/loss for the year	4	32,342	38,837

# Balance sheet at 31.12.2018

	Notes_	2018 DKK'000	2017 DKK'000
Acquired licences		2,408	2,391
Intangible assets	5	2,408	2,391
Land and buildings		33,689	33,716
Plant and machinery		25,887	29,569
Other fixtures and fittings, tools and equipment		2,422	526
Property, plant and equipment in progress		16,463	11,868
Property, plant and equipment	6	78,461	75,679
Fixed assets		80,869	78,070
Raw materials and consumables		3,283	3,756
Work in progress		7,173	5,329
Manufactured goods and goods for resale		38,544	25,372
Inventories		49,000	34,457
Trade receivables		1,996	2,405
Receivables from group enterprises		5,306	38,739
Other receivables		2,217	2,742
Prepayments	7	754	1,005
Receivables		10,273	44,891
Cash		16,601	7,817
Current assets		75,874	87,165
Assets		156,743	165,235

# Balance sheet at 31.12.2018

	Notes	2018 DKK'000	2017 DKK'000
Contributed capital	8	2,340	2,340
Retained earnings		60,603	67,261
Proposed dividend		39,000	40,000
Equity		101,943	109,601
Deferred tax	9	9,770	6,785
Provisions		9,770	6,785
Mortgage debt		8,294	10,376
Non-current liabilities other than provisions	10	8,294	10,376
Current portion of long-term liabilities other than provisions	10	2,081	2,088
Trade payables		17,211	14,998
Payables to group enterprises		151	, 0
Income tax payable	11	6,024	10,151
Other payables		11,269	11,236
Current liabilities other than provisions		36,736	38,473
Liabilities other than provisions		45,030	48,849
Equity and liabilities		156,743	165,235
Unrecognised rental and lease commitments	13		
Contingent liabilities	14		
Related parties with controlling interest	15		
Group relations	16		

# Statement of changes in equity for 2018

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	Contributed capital DKK'000	Retained earnings DKK'000	Proposed dividend DKK'000	Total DKK'000
Equity beginning of year	2,340	67,261	40,000	109,601
Ordinary dividend paid	0	0	(40,000)	(40,000)
Profit/loss for the year	0	(6,658)	39,000	32,342
Equity end of year	2,340	60,603	39,000	101,943

# **Cash flow statement for 2018**

	Notes	2018 DKK'000	2017 DKK'000
Operating profit/loss		41,727	50,139
Amortisation, depreciation and impairment losses		10,454	10,870
Working capital changes	12	22,473	(35,926)
Cash flow from ordinary operating activities		74,654	25,083
Financial income received		25	24
Financial expenses paid		(401)	(388)
Income taxes refunded/(paid)		(10,151)	(68)
Cash flows from operating activities		64,127	24,651
Acquisition etc of intangible assets		(759)	(1,649)
Acquisition etc of property, plant and equipment		(13,472)	(16,222)
Sale of property, plant and equipment		977	78
Cash flows from investing activities		(13,254)	(17,793)
Repayments of loans etc		(2,089)	(2,077)
Dividend paid		(40,000)	0
Cash flows from financing activities		(42,089)	(2,077)
Increase/decrease in cash and cash equivalents		8,784	4,781
Cash and cash equivalents beginning of year		7,817	3,036
Cash and cash equivalents end of year		16,601	7,817

	2018 DKK'000	2017 DKK'000
1. Staff costs		
Wages and salaries	52,602	51,334
Pension costs	6,271	5,971
Other social security costs	721	572
	59,594	57,877
Average number of employees	93	93

Pursuant to section 98b(3) of the Danish Financial Statement Act, the Company has omitted to disclose Management's remuneration.

	2018	2017
	DKK'000	DKK'000
Wages and salaries, pension costs and other social security costs are recognised in the following items:		
Production costs	45,124	45,294
Administrative expenses	14,470	12,583
	59,594	57,877

	2018	2017
-	DKK'000	DKK'000
2. Depreciation, amortisation and impairment losses		
Amortisation of intangible assets	742	598
Depreciation on property, plant and equipment	9,712	10,271
Profit/loss from sale of intangible assets and property, plant and equipment	978	34
_	11,432	10,903

	2018 DKK'000	2017 DKK'000
3. Tax on profit/loss for the year		
Current tax	6,024	10,151
Change in deferred tax	2,985	787
	9,009	10,938

	2018 DKK'000	2017 DKK'000
4. Proposed distribution of profit/loss		
Ordinary dividend for the financial year	39,000	40,000
Retained earnings	(6,658)	(1,163)
	32,342	38,837
		Acquired licences
5. Intangible assets	-	DKK'000
Cost beginning of year		10,586
Additions		759
Cost end of year	-	11,345
Amortisation and impairment losses beginning of year		(8,195)
Amortisation for the year	_	(742)
Amortisation and impairment losses end of year	-	(8,937)
Carrying amount end of year	-	2,408

			Other	
			fixtures and	Property,
			fittings, tools	plant and
	Land and	Plant and	and	equipment in
	buildings	machinery	equipment	progress
_	DKK'000	DKK'000	DKK'000	DKK'000
6. Property, plant and				
equipment				
Cost beginning of year	97,442	147,368	2,669	11,868
Additions	4,012	2,649	2,216	4,595
Disposals	(2,901)	(2,340)	(1,327)	0
Cost end of year	98,553	147,677	3,558	16,463
Depreciation and				
impairment losses	(63,726)	(117,799)	(2,143)	0
beginning of year				
Depreciation for the year	(3,064)	(6,331)	(317)	0
Reversal regarding	1.026	2 240	1 224	0
disposals	1,926	2,340	1,324	0
Depreciation and				
impairment losses end of	(64,864)	(121,790)	(1,136)	0
year				
Carrying amount end of year	33,689	25,887	2,422	16,463

### 7. Prepayments

Prepayments include prepaid expenses such as insurance.

		Nominal value
	Number	DKK'000
8. Contributed capital		
Ordinary shares	2,340	2,340
	2,340	2,340

	2018 DKK'000	2017 DKK'000
9. Deferred tax		
Property, plant and equipment	2,747	2,436
Inventories	6,930	4,422
Receivables	166	0
Liabilities other than provisions	(73)	(73)
	9,770	6,785

	Due within 12 months 2018 DKK'000	Due within 12 months 2017 DKK'000	Due after more than 12 months 2018 DKK'000
10. Liabilities other than			
provisions			
Mortgage debt	2,081	2,088	8,294
	2,081	2,088	8,294

### 11. Income tax payable

Income tax payable consists of joint taxation contribution.

	2018 DKK'000	2017 DKK'000
12. Change in working capital		
Increase/decrease in inventories	(14,543)	(1,789)
Increase/decrease in receivables	34,618	(28,651)
Increase/decrease in trade payables etc	2,398	(5,486)
	22,473	(35,926)
	2018 DKK'000	2017 DKK'000
13. Unrecognised rental and lease commitments		
Liabilities under rental or lease agreements until maturity in total	1,021	635

### 14. Contingent liabilities

The Company participates in a Danish joint taxation arrangement in which Ferring Pharmaceuticals A/S serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act, the Company is therefore liable for income taxes etc for the jointly taxed companies and also for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed companies.

The total known net liability of the jointly taxed companies under the joint taxation arrangement is evident from the administration company's financial statements.

The Company has contractual obligations regarding fixed assets of DKK 5 million.

### 15. Related parties with controlling interest

Performing a management function, the following companies have a controlling interest:

Parent Foundation: Dr. Frederik Paulsen Foundation Thistle House 4 Burnaby Street Hamilton HM11 Bermuda

Intermediate Parent: Ferring Holding S.A. Chemin De La Vergognausaz 50 1162 Saint-Prex, Vaud Switzerland

Immediate Parent: Ferring B.V. Polarisavenue 144 2132 JX Hoofddorp The Netherlands

### 16. Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group: Insula Corporation S.á.r.l. 1 Rue Hildegard von Bingen, L-1282 Luxembourg

Name and registered office of the Parent preparing consolidated financial statements for the smallest group: Ferring Holding S.A.\* Chemin De La Vergognausaz 50 1162 Saint-Prex, Vaud Switzerland

\*The consolidated financial statement is according to Swiss legislation not published.

### **Reporting class**

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (medium).

The accounting policies applied to these financial statements are consistent with those applied last year.

### **Recognition and measurement**

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

### Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date, are recognised in the income statement as financial income or financial expenses.

### **Derivative financial instruments**

On initial recognition in the balance sheet, derivative financial instruments are measured at cost and subsequently at fair value. Derivative financial instruments are recognised under other receivables or other payables.

For derivative financial instruments that do not comply with the requirements for being treated as hedging instruments, changes in fair value are recognised currently in the income statement as financial income or financial expenses.

### Income statement

### Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

### **Production costs**

Production costs comprise expenses incurred to earn revenue for the financial year. Production costs comprise direct and indirect costs for raw materials and consumables, wages and salaries, rent and lease as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment included in the production process. In addition, the item includes ordinary write-down of inventories.

Production costs related to work in progress are recognised when incurred.

Production costs also include recognised insurance costs, costs related to development projects that do not meet the criteria for recognition in the balance sheet as well as amortisation of recognised development projects. In addition, provisions for loss on contract work in progress are recognised under production costs.

### Administrative costs

Administrative costs comprise expenses incurred for the Entity's administrative functions, including wages and salaries for administrative staff and Management, stationery and office supplies as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment used for administration of the Entity.

### Other financial income

Other financial income comprises interest, realised and unrealised exchange adjustments as well as tax relief under the Danish Tax Prepayment Scheme.

### Other financial expenses

Other financial expenses comprises interest expenses, realised and unrealised exchange adjustments as well as tax surcharge under the Danish Tax Prepayment Scheme.

### Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with all Danish group enterprises. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

### **Balance sheet**

### Intellectual property rights etc

Intellectual property rights etc consist of software and licences. Intellectual property rights acquired are measured at cost less accumulated amortisation. Software is amortised on a straight line basis over its useful life not exceeding four years, and licenses are amortised over the term of the agreement.

Intellectual property rights etc are written down to the lower of recoverable amount and carrying amount.

### Property, plant and equipment

Land and buildings, plant and machinery as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For self-constructed assets, cost comprises direct and indirect costs of materials, components, subsuppliers and labour costs.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings	20-25 years
Plant and machinery	5-15 years
Other fixtures and fittings, tools and equipment	3-5 years

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

#### Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials, consumables, direct labour costs and indirect production costs.

Indirect production costs comprise indirect materials and labour costs, costs of maintenance of, depreciation of and impairment losses relating to machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management. Finance costs are not included in cost.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

#### Receivables

Receivables are measured at amortised cost, usually equalling nominal value, less writedowns for bad and doubtful debts.

### Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

### Cash

Cash comprises cash in hand and bank deposits.

### Dividend

#### **Deferred tax**

Deferred tax is recognised on all temporary differences between the carrying amount and tax-based value of assets and liabilities, for which the tax-based value of assets is calculated based on the planned use of each asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

#### Mortgage debt

At the time of borrowing, mortgage debt to mortgage credit institutions is measured at cost which corresponds to the proceeds received less transaction costs incurred. Mortgage debt is subsequently measured at amortised cost. This means that the difference between the proceeds at the time of borrowing and the nominal repayable amount of the loan is recognised in the income statement as a financial expense over the term of the loan applying the effective interest method.

#### **Operating leases**

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

### **Other financial liabilities**

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

#### Income tax receivable or payable

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

### Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with activities and fixed asset investments as well as purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, repayments of interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash and short-term securities with an insignificant price risk less short-term bank debt.