

**Syntese A/S**  
Industriholmen 13  
2650 Hvidovre  
Business Registration No  
13456402

## **Annual report 2017**

The Annual General Meeting adopted the annual report on 23.03.2018

### **Chairman of the General Meeting**

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Name: Lars Peter Brunse

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## Entity details

### Entity

Syntese A/S  
Industriholmen 13  
2650 Hvidovre

Central Business Registration No (CVR): 13456402

Founded: 31.08.1989

Registered in: Hvidovre

Financial year: 01.01.2017 - 31.12.2017

Phone: +4536340030

Website: [www.syntese.dk](http://www.syntese.dk)

### Board of Directors

Lars Peter Brunse, Chairman

Claus Johnsen Jepsen

Kim Fonager Jensen

Marianne Kock

Mette Mari Rohrberg

### Executive Board

Carsten Hjorth Jensen, Chief Executive Officer

### Bank

Danske Bank, Corporate Banking Denmark

Holmens Kanal 2

1092 Copenhagen K

### Auditors

Deloitte Statsautoriseret Revisionspartnerselskab

Weidekampsgade 6

P.O. Box 1600

0900 Copenhagen C

## Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Syntese A/S for the financial year 01.01.2017 - 31.12.2017.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2017 and of the results of its operations and cash flows for the financial year 01.01.2017 - 31.12.2017.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Hvidovre, 23.03.2018

### Executive Board

Carsten Hjorth Jensen  
Chief Executive Officer

### Board of Directors

Lars Peter Brunse  
Chairman

Claus Johnsen Jepsen

Kim Fonager Jensen

Marianne Kock

Mette Mari Rohrberg

# Independent auditor's report

## To the shareholder of Syntese A/S

### Opinion

We have audited the financial statements of Syntese A/S for the financial year 01.01.2017 - 31.12.2017, which comprise the income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2017 and of the results of its operations and cash flows for the financial year 01.01.2017 - 31.12.2017 in accordance with the Danish Financial Statements Act.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the Auditor's responsibilities for the audit of the financial statements section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

## Independent auditor's report

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### **Statement on the management commentary**

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act.

## **Independent auditor's report**

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the management commentary.

Copenhagen, 23.03.2018

### **Deloitte**

Statsautoriseret Revisionspartnerselskab

Central Business Registration No (CVR) 33963556

Flemming Larsen

State-Authorised Public Accountant

Identification No (MNE) mne27790

## Management commentary

	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>
	<b>DKK'000</b>	<b>DKK'000</b>	<b>DKK'000</b>	<b>DKK'000</b>	<b>DKK'000</b>
<b>Financial highlights</b>					
<b>Key figures</b>					
Revenue	224.258	239.748	218.546	239.684	187.259
Gross profit/loss	66.494	73.773	69.215	66.821	42.676
Operating profit/loss	50.139	56.874	55.534	55.598	32.007
Net financials	(364)	(981)	(1.138)	(1.712)	(710)
Profit/loss for the year	38.837	43.543	41.881	40.887	23.671
Total assets	165.234	123.090	126.459	132.268	123.473
Investments in property, plant and equipment	16.222	12.196	16.875	7.697	7.979
Equity	109.601	70.764	54.221	66.340	63.453
Average numbers of employees	93	90	84	83	80
<b>Ratios</b>					
Gross margin (%)	29,7	30,8	31,7	27,9	22,8
Return on equity (%)	43,1	69,7	69,5	63,0	37,3
Equity ratio (%)	66,3	57,5	42,9	50,2	51,4
Revenue per employee	2.411,4	2.663,9	2.601,7	2.887,8	2.340,7
Profit margin (%)	22,4	23,7	25,4	23,2	17,1
Return on assets (%)	30,3	46,2	43,9	42,0	25,9

Financial highlights are defined and calculated in accordance with "Recommendations & Ratios 2015" issued by the Danish Society of Financial Analysts.

<b>Ratios</b>	<b>Calculation formula</b>	<b>Calculation formula reflects</b>
Gross margin (%)	$\frac{\text{Gross profit/loss} \times 100}{\text{Revenue}}$	The entity's operating gearing.
Return on equity (%)	$\frac{\text{Profit/loss for the year} \times 100}{\text{Average equity}}$	The entity's return on capital invested in the entity by the owners.
Equity ratio (%)	$\frac{\text{Equity} \times 100}{\text{Total assets}}$	The financial strength of the entity.
Revenue per employee	$\frac{\text{Revenue}}{\text{Average number of employees}}$	The entity's productivity
Profit margin (%)	$\frac{\text{Profit before financials} \times 100}{\text{Revenue}}$	Earnings capacity.
Return on assets (%)	$\frac{\text{Profit before financials} \times 100}{\text{Total assets}}$	The entity's ability to generate profits in relation to total assets.



## Management commentary

### Primary activities

The Company's primary activity is to produce the pharmaceutical substance Mesalazine for human use.

In early 2007, the Company was approved by the U.S. Food and Drug Administration (FDA), and since then the Company has been selling its products to the U.S. market. Most company products are sold on the European market. The level of activity remained high for 2017. The Company employed an average of 93 staff members in 2017.

### Development in activities and finances

For 2017, operating profit before financials and tax is DKK 50,139 thousand (2016: DKK 56,874 thousand). The operating profit for 2017 is influenced by lower sales and production volumes and the continued implementation of a savings programme. Net profit has decreased by DKK 4,706 thousand, or 10.8%, from 2016 to 2017.

Profit after interest and tax is DKK 38,837 thousand (2016: 43,543 thousand), and the Company's balance sheet shows equity of DKK 109,601 thousand at 31.12.2017, equaling an equity ratio of 66.3%.

### Uncertainty relating to recognition and measurement

Nothing to report.

### Unusual circumstances affecting recognition and measurement

Nothing to report.

### Outlook

The Company's level of activity is also expected to be high in 2018. The programme of process optimisation will be continued. The Entity's success with these programmes has resulted in considerable efficiency measures, and there is room for additional efficiency measures.

### Particular risks

The Company produces a product, Mesalazine. The product has a key position in the treatment of Colitis Ulcerosa and Chron's disease. This key position is not expected to change in the foreseeable future.

### Intellectual capital resources

The Company's development department is staffed with highly educated candidates from various universities. The Company is working intensely with process development to minimise the environmental impact and to optimise the return from all steps of the process.

### Environmental performance

Syntese A/S is a so-called listed undertaking, meaning an undertaking producing pharmaceuticals through a chemical or biological process. Syntese A/S holds an environmental licence for both production and inventories. Also, the pilot activities are covered by a separate environmental licence, and the Capital Region of Denmark has granted a permit for the underground storage tanks.

The main environmental impact of Syntese A/S is the Company's consumption of resources and raw materials, accrual of waste and process wastewater as well as emission from the two combustion plants.

## Management commentary

Consumption of resources includes water, electricity and heating of the entire Company and the use of raw materials for production and development purposes. Process wastewater and waste are vital emissions, the environmental impact of which takes the form of accrual of waste and process wastewater, which are transported or discharged for external treatment.

Syntese A/S was certified under DS/EN ISO 14001:2004 (environmental management) in 2011, and in 2013 the Company was certified under OHSAS 18001 (working environment).

### **Research and development activities**

During the year, the Company continued to develop its processes and technologies to optimise profits and reduce production costs. The programme implemented has had a positive effect in 2017. The programme will continue in the years ahead. Operations have born costs incurred for the process and development activities.

### **Events after the balance sheet date**

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

## Income statement for 2017

	<u>Notes</u>	<u>2017 DKK'000</u>	<u>2016 DKK'000</u>
Revenue		224.258	239.748
Production costs	1, 2	<u>(157.764)</u>	<u>(165.975)</u>
<b>Gross profit/loss</b>		<b>66.494</b>	<b>73.773</b>
Administrative expenses	1, 2	<u>(16.355)</u>	<u>(16.899)</u>
<b>Operating profit/loss</b>		<b>50.139</b>	<b>56.874</b>
Other financial income		24	44
Other financial expenses	3	<u>(388)</u>	<u>(1.025)</u>
<b>Profit/loss before tax</b>		<b>49.775</b>	<b>55.893</b>
Tax on profit/loss for the year	4	<u>(10.938)</u>	<u>(12.350)</u>
<b>Profit/loss for the year</b>	5	<b><u>38.837</u></b>	<b><u>43.543</u></b>

## Balance sheet at 31.12.2017

	<u>Notes</u>	<u>2017 DKK'000</u>	<u>2016 DKK'000</u>
Acquired licences		2.390	1.339
<b>Intangible assets</b>	6	<b>2.390</b>	<b>1.339</b>
Land and buildings		33.716	35.893
Plant and machinery		29.569	30.110
Other fixtures and fittings, tools and equipment		526	731
Property, plant and equipment in progress		11.868	3.073
<b>Property, plant and equipment</b>	7	<b>75.679</b>	<b>69.807</b>
<b>Fixed assets</b>		<b>78.069</b>	<b>71.146</b>
Raw materials and consumables		3.756	5.669
Work in progress		5.329	4.124
Manufactured goods and goods for resale		25.372	22.875
<b>Inventories</b>		<b>34.457</b>	<b>32.668</b>
Trade receivables		2.405	1.728
Receivables from group enterprises		38.739	10.104
Other receivables		2.742	2.944
Prepayments	8	1.005	1.464
<b>Receivables</b>		<b>44.891</b>	<b>16.240</b>
<b>Cash</b>		<b>7.817</b>	<b>3.036</b>
<b>Current assets</b>		<b>87.165</b>	<b>51.944</b>
<b>Assets</b>		<b>165.234</b>	<b>123.090</b>

## Balance sheet at 31.12.2017

	<u>Notes</u>	<u>2017 DKK'000</u>	<u>2016 DKK'000</u>
Contributed capital	9	2.340	2.340
Retained earnings		67.261	68.424
Proposed dividend		40.000	0
<b>Equity</b>		<b><u>109.601</u></b>	<b><u>70.764</u></b>
Deferred tax	10	6.785	5.998
<b>Provisions</b>		<b><u>6.785</u></b>	<b><u>5.998</u></b>
Mortgage debt		10.376	12.464
<b>Non-current liabilities other than provisions</b>	11	<b><u>10.376</u></b>	<b><u>12.464</u></b>
Current portion of long-term liabilities other than provisions	11	2.088	2.077
Trade payables		14.998	20.930
Income tax payable	12	10.151	68
Other payables		11.235	10.789
<b>Current liabilities other than provisions</b>		<b><u>38.472</u></b>	<b><u>33.864</u></b>
<b>Liabilities other than provisions</b>		<b><u>48.848</u></b>	<b><u>46.328</u></b>
<b>Equity and liabilities</b>		<b><u>165.234</u></b>	<b><u>123.090</u></b>
Unrecognised rental and lease commitments	14		
Contingent liabilities	15		
Related parties with controlling interest	16		
Group relations	17		

## Statement of changes in equity for 2017

	<b>Contributed capital DKK'000</b>	<b>Retained earnings DKK'000</b>	<b>Proposed dividend DKK'000</b>	<b>Total DKK'000</b>
Equity beginning of year	2.340	68.424	0	70.764
Profit/loss for the year	0	(1.163)	40.000	38.837
<b>Equity end of year</b>	<b>2.340</b>	<b>67.261</b>	<b>40.000</b>	<b>109.601</b>

## Cash flow statement for 2017

	<u>Notes</u>	<u>2017 DKK'000</u>	<u>2016 DKK'000</u>
Operating profit/loss		50.139	56.874
Amortisation, depreciation and impairment losses		10.870	10.935
Working capital changes	13	<u>(35.926)</u>	<u>(595)</u>
<b>Cash flow from ordinary operating activities</b>		<b>25.083</b>	<b>67.214</b>
Financial income received		24	44
Financial income paid		(388)	(1.025)
Income taxes refunded/(paid)		<u>(68)</u>	<u>(23.447)</u>
<b>Cash flows from operating activities</b>		<b>24.651</b>	<b>42.786</b>
Acquisition etc of intangible assets		(1.649)	(535)
Acquisition etc of property, plant and equipment		(16.222)	(12.196)
Sale of property, plant and equipment		<u>78</u>	<u>148</u>
<b>Cash flows from investing activities</b>		<b>(17.793)</b>	<b>(12.583)</b>
Repayments of loans etc		(2.077)	(2.057)
Dividend paid		<u>0</u>	<u>(27.000)</u>
<b>Cash flows from financing activities</b>		<b>(2.077)</b>	<b>(29.057)</b>
<b>Increase/decrease in cash and cash equivalents</b>		<b>4.781</b>	<b>1.146</b>
Cash and cash equivalents beginning of year		<u>3.036</u>	<u>1.890</u>
<b>Cash and cash equivalents end of year</b>		<b>7.817</b>	<b>3.036</b>

## Notes

	<b>2017</b>	<b>2016</b>
	<b>DKK'000</b>	<b>DKK'000</b>
<b>1. Staff costs</b>		
Wages and salaries	51.333	49.798
Pension costs	5.971	5.795
Other social security costs	572	654
	<b>57.876</b>	<b>56.247</b>
Average number of employees	<b>93</b>	<b>90</b>

Pursuant to section 98b(3) of the Danish Financial Statement Act, the Company has omitted to disclose Management's remuneration.

	<b>2017</b>	<b>2016</b>
	<b>DKK'000</b>	<b>DKK'000</b>
Wages and salaries, pension costs and other social security costs are recognised in the following items:		
Production costs	45.294	42.931
Administrative expenses	12.582	13.316
	<b>57.876</b>	<b>56.247</b>

	<b>2017</b>	<b>2016</b>
	<b>DKK'000</b>	<b>DKK'000</b>
<b>2. Depreciation, amortisation and impairment losses</b>		
Amortisation of intangible assets	598	647
Depreciation on property, plant and equipment	10.272	10.288
Profit/loss from sale of intangible assets and property, plant and equipment	34	140
	<b>10.904</b>	<b>11.075</b>

	<b>2017</b>	<b>2016</b>
	<b>DKK'000</b>	<b>DKK'000</b>
<b>3. Other financial expenses</b>		
Financial expenses from group enterprises	0	58
Exchange rate adjustments	52	68
Other financial expenses	336	899
	<b>388</b>	<b>1.025</b>



## Notes

	<b>2017</b>	<b>2016</b>
	<b>DKK'000</b>	<b>DKK'000</b>
<b>4. Tax on profit/loss for the year</b>		
Current tax	10.151	12.068
Change in deferred tax	787	282
	<b>10.938</b>	<b>12.350</b>
	<b>2017</b>	<b>2016</b>
	<b>DKK'000</b>	<b>DKK'000</b>
<b>5. Proposed distribution of profit/loss</b>		
Ordinary dividend for the financial year	40.000	0
Retained earnings	(1.163)	43.543
	<b>38.837</b>	<b>43.543</b>
		<b>Acquired licences DKK'000</b>
<b>6. Intangible assets</b>		
Cost beginning of year		8.937
Additions		1.649
<b>Cost end of year</b>		<b>10.586</b>
Amortisation and impairment losses beginning of year		(7.598)
Amortisation for the year		(598)
<b>Amortisation and impairment losses end of year</b>		<b>(8.196)</b>
<b>Carrying amount end of year</b>		<b>2.390</b>

## Notes

	<b>Land and buildings DKK'000</b>	<b>Plant and machinery DKK'000</b>	<b>Other fixtures and fittings, tools and equipment DKK'000</b>	<b>Property, plant and equipment in progress DKK'000</b>
<b>7. Property, plant and equipment</b>				
Cost beginning of year	96.779	142.346	2.494	3.073
Transfers	0	1.916	0	0
Additions	1.012	4.324	175	10.711
Disposals	(349)	(1.218)	0	(1.916)
<b>Cost end of year</b>	<b>97.442</b>	<b>147.368</b>	<b>2.669</b>	<b>11.868</b>
Depreciation and impairment losses beginning of year	(60.886)	(112.236)	(1.763)	0
Depreciation for the year	(3.161)	(6.731)	(380)	0
Reversal regarding disposals	321	1.168	0	0
<b>Depreciation and impairment losses end of year</b>	<b>(63.726)</b>	<b>(117.799)</b>	<b>(2.143)</b>	<b>0</b>
<b>Carrying amount end of year</b>	<b>33.716</b>	<b>29.569</b>	<b>526</b>	<b>11.868</b>

## 8. Prepayments

Prepayments include prepaid expenses such as insurances.

	<b>Number</b>	<b>Nominal value DKK'000</b>
<b>9. Contributed capital</b>		
Ordinary shares	2.340	2.340
	<b>2.340</b>	<b>2.340</b>

## Notes

	<b>2017</b>	<b>2016</b>
	<b>DKK'000</b>	<b>DKK'000</b>
<b>10. Deferred tax</b>		
Property, plant and equipment	2.436	2.025
Inventories	4.422	3.855
Receivables	0	191
Liabilities other than provisions	(73)	(73)
	<b>6.785</b>	<b>5.998</b>

	<b>Due within 12</b>	<b>Due within 12</b>	<b>Due after more</b>	<b>Outstanding</b>
	<b>months</b>	<b>months</b>	<b>than 12 months</b>	<b>after 5 years</b>
	<b>2017</b>	<b>2016</b>	<b>2017</b>	<b>DKK'000</b>
	<b>DKK'000</b>	<b>DKK'000</b>	<b>DKK'000</b>	<b>DKK'000</b>
<b>11. Liabilities other than provisions</b>				
Mortgage debt	2.088	2.077	10.376	2.066
	<b>2.088</b>	<b>2.077</b>	<b>10.376</b>	<b>2.066</b>

### 12. Income tax payable

Income tax payable consists of joint taxation contribution.

	<b>2017</b>	<b>2016</b>
	<b>DKK'000</b>	<b>DKK'000</b>
<b>13. Change in working capital</b>		
Increase/decrease in inventories	(1.789)	5.090
Increase/decrease in receivables	(28.651)	1.072
Increase/decrease in trade payables etc	(5.486)	(6.757)
	<b>(35.926)</b>	<b>(595)</b>

	<b>2017</b>	<b>2016</b>
	<b>DKK'000</b>	<b>DKK'000</b>
<b>14. Unrecognised rental and lease commitments</b>		
Liabilities under rental or lease agreements until maturity in total	635	697

### 15. Contingent liabilities

The Company participates in a Danish joint taxation arrangement in which Ferring Pharmaceuticals A/S serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act,

## Notes

the Company is therefore liable from the financial year 2013 for income taxes etc for the jointly taxed companies and from 01.07.2012 for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed companies. The total known net liability of the jointly taxed companies under the joint taxation arrangement is evident from the administration company's financial statements.

The Company has contractual obligations regarding fixed assets of DKK 5 million.

### 16. Related parties with controlling interest

The companies below, performing a management function, have a controlling interest:

Parent Foundation:

Dr. Frederik Paulsen Foundation  
Chemin De La Vergognausaz 50  
1162 Saint-Prex, Vaud Switzerland

Intermediate Parent:

Ferring Holding S.A.  
Chemin De La Vergognausaz 50  
1162 Saint-Prex, Vaud, Switzerland

Immediate Parent:

Ferring B.V  
Polarisavenue 144  
2132 JX Hoofddorp  
The Netherlands

### 17. Group relations

Name and registered office of the Parent preparing consolidated financial statements for the largest group:  
Dr. Frederik Paulsen Foundation, Chemin De La Vergognausaz 50, 1162 Saint-Prex, Vaud, Switzerland. As a result of the legislation in Switzerland, the consolidated financial statements are not published.

Name and registered office of the Parent preparing consolidated financial statements for the smallest group:  
Ferring B.V., Polarisavenue 144, 2132 JX Hoofddorp, the Netherlands. The consolidated financial statements of Ferring B.V. may be obtained at the following address:

Ferring B.V.  
Polarisavenue 144  
2132 JX Hoofddorp  
The Netherlands

## Accounting policies

### Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (medium).

The accounting policies applied to these financial statements are consistent with those applied last year.

### Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

### Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the rate in effect at the payment date, or the rate at the balance sheet date, are recognised in the income statement as financial income or financial expenses.

### Derivative financial instruments

On initial recognition in the balance sheet, derivative financial instruments are measured at cost and subsequently at fair value. Derivative financial instruments are recognised under other receivables or other payables.

For derivative financial instruments that do not comply with the requirements for being treated as hedging instruments, changes in fair value are recognised currently in the income statement as financial income or financial expenses.

## Accounting policies

### Income statement

#### Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue from the sale of services is recognised in the income statement when delivery is made to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

#### Production costs

Production costs comprise expenses incurred to earn revenue for the financial year. Production costs comprise direct and indirect costs for raw materials and consumables, wages and salaries, rent and lease as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment included in the production process. In addition, the item includes ordinary write-down of inventories.

Production costs related to work in progress is recognised when incurred.

Under production costs are also recognised insurance costs, costs related to development projects that do not meet the criteria for recognition in the balance sheet as well as amortisation of recognised development projects. In addition, provision for loss on contract work in progress is recognised.

#### Administrative costs

Administrative costs comprise expenses incurred for the Entity's administrative functions, including wages and salaries for administrative staff and Management, stationery and office supplies as well as amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment used for administration of the Entity.

#### Other financial income

Other financial income comprises interest, realised and unrealised exchange adjustments as well as tax relief under the Danish Tax Prepayment Scheme.

#### Other financial expenses

Other financial expenses comprises interest expenses, realised and unrealised exchange adjustments as well as tax surcharge under the Danish Tax Prepayment Scheme.

#### Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with all Danish group enterprises. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

## Accounting policies

### Balance sheet

#### Intellectual property rights etc

Intellectual property rights etc consist of software and licences. Intellectual property rights acquired are measured at cost less accumulated amortisation. Software is amortised on a straight line basis over its useful life not exceeding four years, and licenses are amortised over the term of the agreement.

Intellectual property rights etc are written down to the lower of recoverable amount and carrying amount.

#### Property, plant and equipment

Land and buildings, plant and machinery as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For self-constructed assets, cost comprises direct and indirect costs of materials, components, sub-suppliers and labour costs.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings	20-25 years
Plant and machinery	5-15 years
Other fixtures and fittings, tools and equipment	3-5 years

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

#### Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials, consumables, direct labour costs and indirect production costs.

Indirect production costs comprise indirect materials and labour costs, costs of maintenance of, depreciation of and impairment losses relating to machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management. Finance costs are not included in cost.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

#### Receivables

Receivables are measured at amortised cost, usually equalling nominal value, less writedowns for bad and doubtful debts.

## Accounting policies

### Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

### Cash

Cash comprises cash in hand and bank deposits.

### Dividend

#### Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and tax-based value of assets and liabilities, for which the tax-based value of assets is calculated based on the planned use of each asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

#### Mortgage debt

At the time of borrowing, mortgage debt to mortgage credit institutions is measured at cost which corresponds to the proceeds received less transaction costs incurred. Mortgage debt is subsequently measured at amortised cost. This means that the difference between the proceeds at the time of borrowing and the nominal repayable amount of the loan is recognised in the income statement as a financial expense over the term of the loan applying the effective interest method.

#### Operating leases

Lease payments on operating leases are recognised on a straight-line basis in the income statement over the term of the lease.

#### Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

#### Income tax receivable or payable

Current tax payable or receivable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

#### Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with activities and fixed asset investments as well as purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.



## **Accounting policies**

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, repayments of interest-bearing debt, purchase of treasury shares and payment of dividend.

Cash and cash equivalents comprise cash with an insignificant price risk less short-term bank loans.