# EagleBurgmann KE A/S

Odinsvej 1, DK-6950 Ringkøbing

# Annual Report for 1 January - 31 December 2020

CVR No 13 43 66 81

The Annual Report was presented and adopted at the Annual General Meeting of the Company on 22/6 21

Adam Mezody Chairman of the General Meeting



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# **Management's Statement**

The Executive Board and Board of Directors have today considered and adopted the Annual Report of EagleBurgmann KE A/S for the financial year 1 January - 31 December 2020.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position at 31 December 2020 of the Company and of the results of the Company operations for 2020.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Ringkøbing-Skjern, 22 June 2021

#### **Executive Board**

Frank Steen Sumborg

#### **Board of Directors**

Dr. Andreas Klaus Oswald Raps

Chairman

Babak Khodadadi Bashbolagh

Guido Peter Wedell

Kristian Maegaard

Bo Hagde Nielsen



# **Independent Auditor's Report**

To the Shareholders of EagleBurgmann KE A/S

#### **Opinion**

We have audited the Financial Statements of EagleBurgmann KE A/S for the financial year 1 January - 31 December 2020, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The Financial Statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 December 2020 and of the results of the Company's operations for the financial year 1 January - 31 December 2020 in accordance with the Danish Financial Statements Act.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Management's responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the



# **Independent Auditor's Report**

audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
  material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the
  disclosures, and whether the Financial Statements represent the underlying transactions and events
  in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information re-



# **Independent Auditor's Report**

quired under the Danish Financials Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Trekantområdet, 22 June 2021 **PricewaterhouseCoopers** Statsautoriseret Revisionspartnerselskab *CVR No 33 77 12 31* 

Jan Bunk Harbo Larsen statsautoriseret revisor mne30224



# **Company Information**

**The Company** EagleBurgmann KE A/S

Odinsvej 1

DK-6950 Ringkøbing

CVR No: 13 43 66 81

Financial period: 1 January - 31 December Municipality of reg. office: Ringkøbing

**Board of Directors** Andreas Klaus Oswald Raps, Chairman

Babak Khodadadi Bashbolagh

Guido Peter Wedell Kristian Maegaard Bo Hagde Nielsen

**Executive Board** Frank Steen Sumborg

**Auditors** PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

Herredsvej 32 DK-7100 Vejle



# **Financial Highlights**

Seen over a five-year period, the development of the Company is described by the following financial highlights:

|                              | 2020    | 2019    | 2018    | 2017    | 2016    |
|------------------------------|---------|---------|---------|---------|---------|
|                              | TDKK    | TDKK    | TDKK    | TDKK    | TDKK    |
| Key figures                  |         |         |         |         |         |
| Profit/loss                  |         |         |         |         |         |
| Gross profit/loss            | 72,878  | 98,092  | 124,048 | 129,106 | 112,188 |
| Operating profit/loss        | -11,992 | -4,939  | 32,219  | 836     | 10,541  |
| Net financials               | 15,290  | -1,084  | -963    | -1,736  | -2,007  |
| Net profit/loss for the year | 19,179  | 94,547  | 30,933  | 19,743  | 23,549  |
| Balance sheet                |         |         |         |         |         |
| Balance sheet total          | 178,187 | 211,684 | 203,126 | 153,079 | 191,461 |
| Equity                       | 131,958 | 160,928 | 128,032 | 98,109  | 93,077  |
| Number of employees          | 119     | 161     | 174     | 177     | 187     |
| Ratios                       |         |         |         |         |         |
| Return on assets             | 1.6%    | -2.4%   | 18.1%   | 0.5%    | 5.6%    |
| Solvency ratio               | 74.1%   | 76.0%   | 63.0%   | 64.1%   | 48.6%   |
| Return on equity             | 13.1%   | 65.4%   | 27.4%   | 20.7%   | 50.6%   |

There has been an intra group merger between EagleBurgmann KE A/S, EBI Atlantic A/S and EBI Middle East A/S, effective 1 January 2019, with EagleBurgmann KE A/S as the surviving company. The book value method has been applied to the intra group business combination. The comparative figures for 2018 and previous years have therefore not been restated in accordance with the book value method.



# **Management's Review**

## **Key activities**

The Company's business segment comprises two divisions:

#### **Expansion Joints Division**

The division supplies total solutions, which compensate for thermic expansions, vibrations and assembling imbalances in pipes, ducts and other systems, primarily within the energy sector. The solutions are based on compensator technology within fabric, rubber, elastomers and special compensators with steel parts, sealing products and engineering. Focus is on customised quality, design, engineering, installation and after sales service.

#### The Seals Division

The Seals division sells sealing products, including mechanical axial sealings, braided and static sealings for the industry.

#### **Market overview**

The strategy for 2021-2023 has been agreed with the shareholders and under implementation. The expectation for 2021 is 11,6% higher revenue compared to 2020.

#### Development in the year

The income statement of the Company for 2020 shows a profit of TDKK 19,179, and at 31 December 2020 the balance sheet of the Company shows equity of TDKK 131,958.

#### **Capital resources**

The Company's capital structure is considered to be sufficient.

#### **Unusual events**

Regarding the world wide Covid-19 outbreak, the management assesses that the entity's financial position and cash flow has not been significantly affected by this. Metal Expansion Joints sales volume was only DKK 947 thousand less in 2020 than a year before.

The Covid-19 outbreak has meant that the company has had to adapt a number of work routines to ensure the health of employees and thus the company's operations so that deliveries of goods could be maintained in this extraordinary situation. The result of these adjustments has generally had a satisfactory effect and meant that deliveries have been able to be maintained. No other events have occurred after the financial-year end which could significantly affect the company's financial position.

### **Subsequent events**

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.



# **Income Statement 1 January - 31 December**

|                                                                    | Note . | 2020<br>TDKK | 2019<br>TDKK |
|--------------------------------------------------------------------|--------|--------------|--------------|
|                                                                    |        |              |              |
| Gross profit/loss                                                  |        | 72,878       | 98,092       |
| Staff expenses                                                     | 1      | -65,479      | -79,975      |
| Depreciation, amortisation and impairment of intangible assets and |        |              |              |
| property, plant and equipment                                      | 2 .    | -4,503       | -5,347       |
| Profit/loss before financial income and expenses                   |        | 2,896        | 12,770       |
| Income from investments in subsidiaries                            |        | 16,248       | 85,985       |
| Financial income                                                   |        | 32           | 464          |
| Financial expenses                                                 | 3      | -990         | -1,548       |
| Profit/loss before tax                                             |        | 18,186       | 97,671       |
| Tax on profit/loss for the year                                    | 4 .    | 993          | -3,124       |
| Net profit/loss for the year                                       |        | 19,179       | 94,547       |



# **Balance Sheet 31 December**

# Assets

|                                                   | Note     | 2020    | 2019    |
|---------------------------------------------------|----------|---------|---------|
|                                                   |          | TDKK    | TDKK    |
| Goodwill                                          | _        | 128     | 166     |
| Intangible assets                                 | 5 _      | 128     | 166     |
| Land and buildings                                |          | 19,291  | 18,123  |
| Plant and machinery                               |          | 3,913   | 5,652   |
| Other fixtures and fittings, tools and equipment  |          | 1,405   | 0       |
| Leasehold improvements                            | _        | 0       | 2,629   |
| Property, plant and equipment                     | 6        | 24,609  | 26,404  |
| Investments in subsidiaries                       | 7        | 44,022  | 43,152  |
| Fixed asset investments                           | -        | 44,022  | 43,152  |
| Fixed assets                                      | -        | 68,759  | 69,722  |
| Raw materials and consumables                     |          | 5,389   | 9,216   |
| Work in progress                                  |          | 3,201   | 3,714   |
| Finished goods and goods for resale               | <u>-</u> | 6,206   | 10,077  |
| Inventories                                       | -        | 14,796  | 23,007  |
| Trade receivables                                 |          | 22,842  | 39,681  |
| Receivables from group enterprises                |          | 64,011  | 61,079  |
| Other receivables                                 |          | 296     | 14,677  |
| Deferred tax asset                                | 11       | 3,603   | 3,160   |
| Corporation tax receivable from group enterprises |          | 3,398   | 0       |
| Prepayments                                       | 8 -      | 455     | 333     |
| Receivables                                       | -        | 94,605  | 118,930 |
| Cash at bank and in hand                          | -        | 27      | 25      |
| Currents assets                                   | -        | 109,428 | 141,962 |
| Assets                                            | -        | 178,187 | 211,684 |



# **Balance Sheet 31 December**

# Liabilities and equity

|                                                                | Note   | 2020    | 2019    |
|----------------------------------------------------------------|--------|---------|---------|
|                                                                |        | TDKK    | TDKK    |
| Share capital                                                  | 9      | 16,000  | 16,000  |
| Reserve for net revaluation under the equity method            |        | 32,434  | 31,564  |
| Other reserves                                                 |        | -1,999  | 0       |
| Retained earnings                                              |        | 85,523  | 67,214  |
| Proposed dividend for the year                                 | _      | 0       | 46,150  |
| Equity                                                         | _<br>_ | 131,958 | 160,928 |
| Other provisions                                               | _      | 1,863   | 2,758   |
| Provisions                                                     | _      | 1,863   | 2,758   |
| Lease obligations                                              |        | 2,238   | 1,444   |
| Other payables                                                 | _      | 0       | 2,177   |
| Long-term debt                                                 | 12     | 2,238   | 3,621   |
| Lease obligations                                              | 12     | 828     | 828     |
| Trade payables                                                 |        | 6,972   | 6,744   |
| Payables to group enterprises                                  |        | 7,459   | 10,747  |
| Corporation tax                                                |        | 604     | 0       |
| Payables to group enterprises relating to corporation tax      |        | 0       | 1,065   |
| Other payables                                                 | 12     | 26,265  | 24,993  |
| Short-term debt                                                | _      | 42,128  | 44,377  |
| Debt                                                           | -      | 44,366  | 47,998  |
| Liabilities and equity                                         | _      | 178,187 | 211,684 |
| Distribution of profit                                         | 10     |         |         |
| Contingent assets, liabilities and other financial obligations | 13     |         |         |
| Related parties                                                | 14     |         |         |
| Accounting Policies                                            | 15     |         |         |



# **Statement of Changes in Equity**

|                              |               | Reserve for net revalua- |          |          |              |         |
|------------------------------|---------------|--------------------------|----------|----------|--------------|---------|
|                              |               | tion under               |          |          | Proposed     |         |
|                              |               | the equity               | Other    | Retained | dividend for |         |
|                              | Share capital | method                   | reserves | earnings | the year     | Total   |
|                              | TDKK          | TDKK                     | TDKK     | TDKK     | TDKK         | TDKK    |
| Equity at 1 January          | 16,000        | 31,564                   | 0        | 67,214   | 46,150       | 160,928 |
| Exchange adjustments         | 0             | 0                        | -1,999   | 0        | 0            | -1,999  |
| Ordinary dividend paid       | 0             | 0                        | 0        | 0        | -46,150      | -46,150 |
| Net profit/loss for the year | 0             | 870                      | 0        | 18,309   | 0            | 19,179  |
| Equity at 31 December        | 16,000        | 32,434                   | -1,999   | 85,523   | 0            | 131,958 |



|   |                                                         | 2020   | 2019   |
|---|---------------------------------------------------------|--------|--------|
| 1 | Staff expenses                                          | TDKK   | TDKK   |
| 1 | Staff expenses                                          |        |        |
|   | Wages and salaries                                      | 60,757 | 72,492 |
|   | Pensions                                                | 2,825  | 4,170  |
|   | Other social security expenses                          | 928    | 1,144  |
|   | Other staff expenses                                    | 969    | 2,169  |
|   |                                                         | 65,479 | 79,975 |
|   | Average number of employees                             | 119    | 161    |
| 2 | Depreciation, amortisation and impairment of intangible |        |        |
| _ | assets and property, plant and equipment                |        |        |
|   | assets and property, plant and equipment                |        |        |
|   | Amortisation of intangible assets                       | 38     | 18     |
|   | Depreciation of property, plant and equipment           | 4,465  | 5,329  |
|   |                                                         | 4,503  | 5,347  |
|   |                                                         |        |        |
| 3 | Financial expenses                                      |        |        |
|   | Interest paid to group enterprises                      | 360    | 481    |
|   | Other financial expenses                                | 630    | 1,067  |
|   |                                                         | 990    | 1,548  |
|   |                                                         |        |        |
|   |                                                         | 2020   | 2019   |
| 4 | Tax on profit/loss for the year                         | TDKK   | TDKK   |
|   | Current tax for the year                                | 656    | 0      |
|   | Deferred tax for the year                               | -443   | 3,124  |
|   | Adjustment of tax concerning previous years             | -1,206 | 0      |
|   |                                                         | -993   | 3,124  |
|   |                                                         |        | •      |



# 5 Intangible assets

|                                                                           | Goodwill TDKK |
|---------------------------------------------------------------------------|---------------|
| Cost at 1 January                                                         | 19,810        |
| Cost at 31 December                                                       | 19,810        |
| Impairment losses and amortisation at 1 January Amortisation for the year | 19,644        |
| Impairment losses and amortisation at 31 December                         | 19,682        |
| Carrying amount at 31 December                                            | 128           |

# 6 Property, plant and equipment

|                                                        | Land and buildings | Plant and machinery | and fittings,<br>tools and<br>equipment<br>TDKK |
|--------------------------------------------------------|--------------------|---------------------|-------------------------------------------------|
| Cost at 1 January                                      | 30,245             | 56,256              | 9,309                                           |
| Additions for the year                                 | 2,084              | 614                 | 0                                               |
| Disposals for the year                                 | 0                  | -1,191              | -2,063                                          |
| Cost at 31 December                                    | 32,329             | 55,679              | 7,246                                           |
| Impairment losses and depreciation at 1 January        | 12,122             | 50,604              | 6,680                                           |
| Depreciation for the year                              | 916                | 2,343               | 1,224                                           |
| Reversal of impairment and depreciation of sold assets | 0                  | -1,181              | -2,063                                          |
| Impairment losses and depreciation at 31 December      | 13,038             | 51,766              | 5,841                                           |
| Carrying amount at 31 December                         | 19,291             | 3,913               | 1,405                                           |
| Including assets under finance leases amounting to     | 1,844              | 1,293               | 0                                               |



Other fixtures

|   |                                        | 2020    | 2019    |
|---|----------------------------------------|---------|---------|
| 7 | Investments in subsidiaries            | TDKK    | TDKK    |
|   | Cost at 1 January                      | 11,588  | 11,588  |
|   | Net effect from merger and acquisition | 0       | 55,167  |
|   | Disposals for the year                 | 0       | -55,167 |
|   | Cost at 31 December                    | 11,588  | 11,588  |
|   | Value adjustments at 1 January         | 31,564  | 30,674  |
|   | Exchange adjustment                    | -1,998  | 869     |
|   | Net profit/loss for the year           | 15,693  | 17,242  |
|   | Dividend to the Parent Company         | -12,825 | -17,221 |
|   | Value adjustments at 31 December       | 32,434  | 31,564  |
|   | Carrying amount at 31 December         | 44,022  | 43,152  |

Investments in subsidiaries are specified as follows:

|                                 | Place of          | Votes and |
|---------------------------------|-------------------|-----------|
| Name                            | registered office | ownership |
| EagleBurgmann KE Pte. Ltd.      | Singapore         | 100%      |
| EagleBurgmann Pvt. Ltd.         | India             | 100%      |
| KE-Burgmann UK Ltd.             | United Kingdom    | 100%      |
| EagleBurgmann Poland Sp. z.o.o. | Poland            | 100%      |

# 8 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions and interest as well.



## 9 Equity

The share capital consists of 16,000,100 shares of a nominal value of TDKK 1. No shares carry any special rights.

The share capital has developed as follows:

|                            | 2020           | 2019           | 2018           | 2017           | 2016           |
|----------------------------|----------------|----------------|----------------|----------------|----------------|
| Share capital at 1 January | TDKK<br>16,000 | TDKK<br>16,000 | TDKK<br>16,000 | TDKK<br>16,000 | TDKK<br>16,000 |
| Capital increase           | 0              | 0              | 0              | 0              | 0              |
| Capital decrease           | 0              | 0              | 0              | 0              | 0              |
| Share capital at 31        |                |                |                |                |                |
| December                   | 16,000         | 16,000         | 16,000         | 16,000         | 16,000         |

In 2019 the Share capital was increased from DKK 16,000,000 to DKK 16,000,100.

|    |                                                         | 2020   | 2019     |
|----|---------------------------------------------------------|--------|----------|
| 10 | Distribution of profit                                  | TDKK   | TDKK     |
|    | Extraordinary dividend paid                             | 0      | 191,407  |
|    | Proposed dividend for the year                          | 0      | 46,150   |
|    | Reserve for net revaluation under the equity method     | 870    | 890      |
|    | Retained earnings                                       | 18,309 | -143,900 |
|    |                                                         | 19,179 | 94,547   |
| 11 | Deferred tax asset                                      |        |          |
|    | Deferred tax asset at 1 January                         | 3,160  | 3,160    |
|    | Amounts recognised in the income statement for the year | 443    | 0        |
|    | Deferred tax asset at 31 December                       | 3,603  | 3,160    |



# 12 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

## Lease obligations

| Between 1 and 5 years     | 2,238  | 1,444  |
|---------------------------|--------|--------|
| Long-term part            | 2,238  | 1,444  |
| Within 1 year             | 828    | 828    |
|                           | 3,066  | 2,272  |
| Other payables            |        |        |
| Between 1 and 5 years     | 0      | 2,177  |
| Long-term part            | 0      | 2,177  |
| Other short-term payables | 26,265 | 24,993 |
|                           | 26,265 | 27,170 |



| 13 | -<br>Contingent assets, liabilities and other financial obligations              | 2020<br>TDKK | 2019<br>TDKK |
|----|----------------------------------------------------------------------------------|--------------|--------------|
|    | Charges and security                                                             |              |              |
|    | The following assets have been placed as security with mortgage credit institute | es:          |              |
|    | Land and buildings with a book value of TDKK                                     | 19,291       | 18,123       |
|    | Rental and lease obligations                                                     |              |              |
|    | Lease obligations under operating leases. Total future lease payments:           |              |              |
|    | Within 1 year                                                                    | 0            | 289          |
|    | -<br>-                                                                           | 0            | 289          |
|    | Guarantee obligations                                                            |              |              |
|    | Bank Guarantee                                                                   | 0            | 200          |
|    | Guarantee commitments                                                            | 0            | 5,869        |

## Other contingent liabilities

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable by the Group amounts to TDKK 3,309. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on unearned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.



## 14 Related parties

| Basis |  |  |  |
|-------|--|--|--|
|       |  |  |  |

## **Controlling interest**

Freudenberg & Co. KG

Parent company

### Ownership

The following shareholders are recorded in the Company's register of shareholders as holding at least 5% of the votes or at least 5% of the share capital:

Freudenberg & Co. KG



### 15 Accounting Policies

The Annual Report of EagleBurgmann KE A/S for 2020 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Financial Statements for 2020 are presented in TDKK.

#### Consolidated financial statements

With reference to section 112 of the Danish Financial Statements Act and to the consolidated financial statements of Freudenberg & Co. KG, the Company has not prepared consolidated financial statements.

#### Cash flow statement

With reference to section 86(4) of the Danish Financial Statements Act and to the cash flow statement included in the consolidated financial statements of, the Company has not prepared a cash flow statement.

### **Recognition and measurement**

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

#### **Business combinations**

#### Uniting of interests

Intragroup business combinations are accounted for under the uniting-of-interests method. Under this method, the two enterprises are combined at carrying amounts, and no differences are identified. Any consideration which exceeds the carrying amount of the acquired enterprise is recognised directly in equity. The uniting-of-interests method is applied at the date of acquisition, and comparative figures have not been restated.



### 15 Accounting Policies (continued)

#### Leases

Leases in terms of which the Company assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Company.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

#### **Translation policies**

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

### **Derivative financial instruments**

Derivative financial instruments are initially recognised in the balance sheet at cost and are subsequently remeasured at their fair values. Positive and negative fair values of derivative financial instruments are classified as "Other receivables" and "Other payables", respectively.

Changes in the fair values of derivative financial instruments are recognised in the income statement unless the derivative financial instrument is designated and qualify as hedge accounting.



15 Accounting Policies (continued)

## **Income Statement**

#### Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Company.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

#### **Expenses for raw materials and consumables**

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

#### Other external expenses

Other external expenses comprise indirect production costs and expenses for premises, sales and distribution as well as office expenses, etc.

#### Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue, other operating income, expenses for raw materials and consumables and other external expenses.

### **Staff expenses**

Staff expenses comprise wages and salaries as well as payroll expenses.

#### Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

### Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Company, including gains and losses on the sale of intangible assets and property, plant and equipment.



### 15 Accounting Policies (continued)

#### Income from investments in subsidiaries

The item "Income from investments in subsidiaries" in the income statement includes the proportionate share of the profit for the year.

#### Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

### Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with wholly owned Danish and foreign subsidiaries of the Freudenberg Group. The tax effect of the joint taxation is allocated to Danish enterprises in proportion to their taxable incomes.

## **Balance Sheet**

#### **Intangible assets**

Goodwill acquired is measured at cost less accumulated amortisation. Goodwill is amortised on a straight-line basis over its useful life, which is assessed at 7 years.

### Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Buildings 10-50 years Plant and machinery 3-10 years

Other fixtures and fittings,

tools and equipment 3-10 years Leasehold improvements 7 years



### 15 Accounting Policies (continued)

Depreciation period and residual value are reassessed annually.

#### Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

#### Investments in subsidiaries

Investments in subsidiaries are recognised and measured under the equity method.

The item"Investments in subsidiaries" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with deduction or addition of unrealised intercompany profits or losses and with addition of the remaining value of any increases in value and goodwill calculated at the time of acquisition of the enterprises.

The total net revaluation of investments in subsidiaries is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries.

Subsidiaries with a negative net asset value are recognised at DKK o. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

#### **Inventories**

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour with addition of indirect production costs. Indirect production costs comprise the cost of indirect materials and labour as well as maintenance and depreciation of the machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management.



### 15 Accounting Policies (continued)

#### **Receivables**

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

#### **Prepayments**

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

#### **Equity**

#### Dividend

Dividend distribution proposed by Management for the year is disclosed as a separate equity item.

#### **Provisions**

Provisions are recognised when - in consequence of an event occurred before or on the balance sheet date - the Company has a legal or constructive obligation and it is probable that economic benefits must be given up to settle the obligation.

Other provisions include warranty obligations in respect of repair work within the warranty period of . Provisions are measured and recognised based on experience with guarantee work.

#### Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.



### 15 Accounting Policies (continued)

#### Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

#### **Financial debts**

Loans, such as loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Mortgage loans are measured at amortised cost, which for cash loans corresponds to the remaining loan. Amortised cost of debenture loans corresponds to the remaining loan calculated as the underlying cash value of the loan at the date of raising the loan adjusted for depreciation of the price adjustment of the loan made over the term of the loan at the date of raising the loan.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

## **Financial Highlights**

### **Explanation of financial ratios**

| Return on assets | Profit before financials x 100                     |  |
|------------------|----------------------------------------------------|--|
|                  | Total assets                                       |  |
| Solvency ratio   | Equity at year end x 100  Total assets at year end |  |
| Return on equity | Net profit for the year x 100                      |  |
|                  | Average equity                                     |  |

