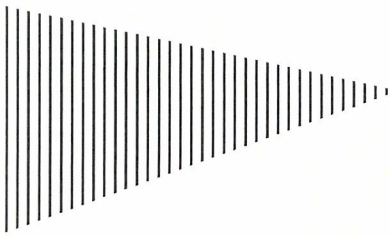


# DAO Aviation A/S

Hangarvej H1, 4000 Roskilde

CVR no. 13 23 94 44



## Annual report 2015

Approved at the annual general meeting of shareholders on 9 May 2016

Chairman:

.....  
Anja Christina Kostechy-Skaaning



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### Statement by the Board of Directors and the Executive Board

The Board of Directors and the Executive Board have today discussed and approved the annual report of DAO Aviation A/S for the financial year 1 January - 31 December 2015.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's financial position at 31 December 2015 and of the results of the Company's operations and cash flows for the financial year 1 January - 31 December 2015.

Further, in our opinion, the Management's review gives a fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the annual general meeting.

Roskilde, 21 April 2016  
Executive Board:

.....  
Anja Christina Kostechy-  
Skaaning

Board of Directors:

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Gudleiv Mærum Bjørklund  
Chairman

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Kim Grud Hansen

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Sveinn Biering Jónsson

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Ove Vik



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Sveinn Biering Jónsson





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Ove Vik



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We recommend that the annual report be approved at the annual general meeting.

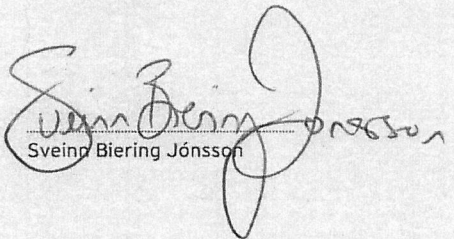
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Board of Directors:

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Chairman

.....  
Kim Grud Hansen

  
Sveing Biering Jónsson

.....  
Ove Vik



## Independent auditors' report

To the shareholders of DAO Aviation A/S

### Independent auditors' report on the financial statements

We have audited the financial statements of DAO Aviation A/S for the financial year 1 January - 31 December 2015, which comprise an income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

### Management's responsibility for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal that Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing and additional requirements according to Danish audit regulations. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors considers internal control relevant to the Company's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our audit has not resulted in any qualification.

### Opinion

In our opinion, the financial statements give a true and fair view of the Company's financial position at 31 December 2015 and of the results of its operations and cash flows for the financial year 1 January - 31 December 2015 in accordance with the Danish Financial Statements Act.

### Statement on the Management's review

Pursuant to the Danish Financial Statements Act, we have read the Management's review. We have not performed any other procedures in addition to the audit of the financial statements. On this basis, it is our opinion that the information provided in the Management's review is consistent with the financial statements.

Copenhagen, 21 April 2016  
ERNST & YOUNG  
Godkendt Revisionspartnerselskab  
CVR No. 30 70 02 28

Robert Christensen  
state authorised public accountant



## Management's review

### Company details

Name	DAO Aviation A/S
Address, Postal code, City	Hangarvej H1, 4000 Roskilde
CVR No.	13 23 94 44
Established	1 June 1989
Registered office	Roskilde
Financial year	1 January - 31 December
Website	<a href="http://www.dao.dk">www.dao.dk</a>
Telephone	+45 46 19 12 19
Telefax	+45 46 19 11 49
Board of Directors	Gudleiv Mæhum Bjørklund, Chairman Kim Grud Hansen Sveinn Biering Jónsson Ove Vik
Executive Board	Anja Christina Kostechy-Skaaning
Auditors	Ernst & Young Godkendt Revisionspartnerselskab Osvald Helmuths Vej 4, P O Box 250, 2000 Frederiksberg, Denmark



## Management's review

### Operating review

#### The Company's business review

The Company's activities include servicing, refurbishment and sale of small and medium-sized aircrafts, turboprop aircraft engines and aircraft and engine components to primarily foreign customers. The activities are carried out at the home base in Roskilde airport and at customer premises.

#### Financial review

In 2015, the Company's revenue came in at DKK 92,138 thousand against DKK 91,553 thousand the year before. The income statement for 2015 shows a profit before tax of DKK 2,673 thousand against DKK 239 thousand the year before. The balance sheet at 31 December 2015 shows equity of DKK 15,173 thousand.

In the year of review the Company has continued to focus on optimizing day-to-day operation as well as focusing on customers appreciating the value adding service the company offers.

The Company obtained additional capabilities in respect to service approvals for selected aircraft and engine components.

A settlement in regards to a Honeywell audit in 2013 resulted in a payment of DKK 1,020 thousand to Honeywell. If not for this event, the Company's profit before tax would have been DKK 3,693 thousand, which would have been satisfactory considering the operations in the year and the profit before tax exceptions for 2015 was DKK 4,000 thousand.

#### Special risks

##### *Financial risks*

As the majority of purchase is in USD, the Company is subject to fluctuations of the currency. Also on prepayments from customers in USD.

##### *Market risk*

The Company operates in a competitive market, with its main competitors located in the US. The Company has a strong position in the market due to its value-adding services. It is of strategic importance to maintain the market position which is the foundation of the Company's operation.

##### *Liquidity risk*

The Company's liquidity is considered good.



## Management's review

### Operating review

#### Research and development activities

The Company has no research and development activities.

#### Knowledge resources

The Company has a majority of knowledge resources, which is of utmost importance for the future development.

#### Effect on the external environment

##### *The external environment*

The Company's operations have no significant impact on the external environment.

##### *Working environment and staff*

During the year, no industrial accidents or injuries have been reported. Absence due to sickness was low.

The Company has the right staff and the necessary skills in all areas.

The working environment is good, and improvements are made on an ongoing basis.

The Company regularly assesses training opportunities to maintain and develop skills.

#### Post balance sheet events

No significant events have occurred subsequent to the balance sheet date.

#### Outlook

Under the circumstances, Management considers the financial performance in the year satisfactory. Also, prospects are considered fine as the consolidation is beginning to show its impact and the Company's order book is very promising.



## Financial statements for the period 1 January - 31 December

### Income statement

Note	DKK'000	2015	2014
	Revenue	92,138	91,553
2	Production costs	-73,112	-70,954
	Gross profit	19,026	20,599
2	Distribution costs	-3,028	-3,457
2	Administrative expenses	-12,351	-15,276
	Ordinary operating profit	3,647	1,866
	Other operating income	229	276
	Operating profit	3,876	2,142
	Income from investments in group entities	19	-8
	Financial income	10	21
	Financial expenses	-1,232	-1,916
	Profit before tax	2,673	239
3	Tax for the year	-681	57
	Profit for the year	1,992	296
	Proposed profit appropriation		
	Retained earnings	1,992	296



## Financial statements for the period 1 January - 31 December

### Balance sheet

Note	DKK'000	2015	2014
	<b>ASSETS</b>		
	Non-current assets		
4	Intangible assets		
	Completed development projects	296	389
		<u>296</u>	<u>389</u>
5	Property, plant and equipment		
	Buildings	7,881	8,212
	Plant and machinery	1,414	2,144
	Other fixtures and fittings, tools and equipment	180	401
		<u>9,475</u>	<u>10,757</u>
6	Investments		
	Investments in group entities, net asset value	0	69
		<u>0</u>	<u>69</u>
	<b>Total non-current assets</b>	<u>9,771</u>	<u>11,215</u>
	<b>Current assets</b>		
	Inventories		
	Raw materials and consumables	13,133	14,621
		<u>13,133</u>	<u>14,621</u>
	Receivables		
	Trade receivables	5,428	12,891
	Work in progress for third parties	14,587	12,177
	Receivables from group entities	16	0
	Income taxes receivable	2	0
	Other receivables	494	311
	Prepayments	1,550	307
		<u>22,077</u>	<u>25,686</u>
	Cash	285	264
	<b>Total current assets</b>	<u>35,495</u>	<u>40,571</u>
	<b>TOTAL ASSETS</b>	<u>45,266</u>	<u>51,786</u>





## Financial statements for the period 1 January - 31 December

### Balance sheet

Note	DKK'000	2015	2014
	<b>EQUITY AND LIABILITIES</b>		
	Equity		
7	Share capital	3,540	3,540
	Revaluation reserve	5,868	5,868
	Retained earnings	5,765	3,773
	<b>Total equity</b>	<b>15,173</b>	<b>13,181</b>
	Provisions		
	Deferred tax	1,243	576
	Other provisions	747	0
8	<b>Total provisions</b>	<b>1,990</b>	<b>576</b>
	Liabilities other than provisions		
9	Non-current liabilities other than provisions		
	Mortgage debt	3,782	3,917
	Other credit institutions	0	528
10	Subordinate loan capital	1,500	1,500
		5,282	5,945
	Current liabilities other than provisions		
9	Current portion of long-term liabilities	691	889
	Other credit institutions	11,320	12,195
	Prepayments received from customers	2,462	3,670
	Trade payables	5,061	11,748
	Payables to group entities	0	40
	Other payables	3,287	3,542
		22,821	32,084
	<b>Total liabilities other than provisions</b>	<b>28,103</b>	<b>38,029</b>
	<b>TOTAL EQUITY AND LIABILITIES</b>	<b>45,266</b>	<b>51,786</b>
1	Accounting policies		
11	Collateral		
12	Contractual obligations and contingencies, etc.		



Financial statements for the period 1 January - 31 December

Statement of changes in equity

DKK'000	Share capital	Revaluation reserve	Retained earnings	Total
Equity at 1 January 2015	3,540	5,868	3,773	13,181
Profit/loss for the year	0	0	1,992	1,992
Equity at 31 December 2015	3,540	5,868	5,765	15,173



## Financial statements for the period 1 January - 31 December

### Cash flow statement

Notes	DKK'000	2015	2014
	Profit for the year	1,992	296
13	Adjustments	4,264	4,039
	Cash generated from operations (operating activities)	6,256	4,335
14	Changes in working capital	-3,093	-2,340
	Cash generated from operations (operating activities)	3,163	1,995
	Interest received, etc.	10	21
	Interest paid, etc.	-1,232	-1,916
	Income taxes paid	-13	0
	Cash flows from operating activities	1,928	100
	Additions of intangible assets	-239	-1,691
	Cash flows from investing activities	-239	-1,691
	Contracting of other long-term liabilities	-1,737	1,402
	Other cash flows from financing activities	69	296
	Cash flows from financing activities	-1,668	1,698
	Net cash flow	21	107
	Cash and cash equivalents at 1 January	264	157
15	Cash and cash equivalents at 31 December	285	264

## Financial statements for the period 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies

The annual report of DAO Aviation A/S for 2015 has been presented in accordance with the provisions of the Danish Financial Statements Act as regards medium-sized reporting class C enterprises.

The accounting policies applied by the Company are consistent with those of last year.

#### Reporting currency

The financial statements are presented in Danish kroner.

#### Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rates at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and at the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

### Income statement

#### Revenue

Income from the sale of goods for resale and finished goods, comprising sale of small and medium sized aircrafts, turboprop aircraft engines and aircraft and engine components, is recognised in revenue when transfer of the most significant rewards and risks to the buyer has taken place and provided that the income can be reliably measured and payment is expected to be received.

Income from contract work is recognised as revenue as the production is carried out. Thus revenue corresponds to the selling price of work performed according to the annual report (the percentage-of-completion-method).

Revenue is measured at fair value of the agreed consideration exclusive of VAT and taxes charged on behalf of third parties. All discounts and rebates granted are recognised in revenue.

#### Other operating income

Other operating income comprises items of a secondary nature relative to the entity's core activities, including gains or losses on the sale of non-current assets.

#### Production costs

Production costs include expenses incurred to generate the year's revenue. The item includes direct and indirect expenses relating to raw materials, consumables, labour, rent and leasing as well as depreciation of productive equipment.

#### Distribution costs

Distribution costs include expenses relating to sale and distribution in the year, including expenses relating to sales staff, advertising, exhibitions and amortisation/depreciation of assets that are related to sale and distribution of the Company's products.

**Financial statements for the period 1 January - 31 December****Notes to the financial statements****1 Accounting policies (continued)****Administrative expenses**

Administrative expenses include expenses incurred in the year for purposes of managing and administering the Company, including expenses relating to administrative staff, management, office premises/expenses as well as amortisation/depreciation of assets used for administrative purposes.

**Amortisation/depreciation and impairment of intangible assets and property, plant and equipment**

The item comprises amortisation/depreciation and impairment of intangible assets and property, plant and equipment.

The basis of amortisation, which is calculated as cost less any residual value, is amortised on a straight-line basis over the expected useful life. The expected useful lives are as follows:

Completed development projects	5 years
--------------------------------	---------

The basis of depreciation, which is calculated as cost less any residual value, is depreciated on a straight-line basis over the expected useful life. The expected useful lives are as follows:

Buildings	20 years
Plant and machinery	3-7 years
Other fixtures and fittings, tools and equipment	3-5 years

**Financial income and expenses**

Financial income and expenses are recognised in the income statement at the amounts that relate to the financial reporting period. The items comprise interest income and expenses, e.g. from group entities and associates, dividends declared from other securities and investments, financial expenses relating to finance leases, realised and unrealised capital gains and losses relating to other securities and investments, exchange gains and losses and amortisation of financial assets and liabilities.

**Tax**

Tax for the year includes current tax on the year's expected taxable income and the year's deferred tax adjustments. The portion of the tax for the year that relates to the profit/loss for the year is recognised in the income statement, whereas the portion that relates to transactions taken to equity is recognised in equity.

**Balance sheet****Intangible assets**

Other intangible assets include development projects and other acquired intangible rights, including software licences, distribution rights and development projects.

Other intangible assets are measured at cost less accumulated amortisation and impairment losses.

**Property, plant and equipment**

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes the acquisition price and costs directly related to the acquisition until the time at which the asset is ready for use.

## Financial statements for the period 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Impairment of non-current assets

Intangible assets, property, plant and equipment and investments in subsidiaries and associates are subject to an annual test for indications of impairment other than the decrease in value reflected by depreciation or amortisation. Impairment tests are conducted in respect of individual assets or groups of assets generating separate cash flows when there is indications of impairment. The assets are written down to the higher of the value in use and net realisable value (recoverable amount) of the asset or group of assets if this is lower than the carrying amount. As for group of assets, impairment losses are first recognised in respect of goodwill and thereafter proportionately in respect of the other assets.

##### Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value. The net realisable value of inventories is calculated as the sales amount less costs of completion and costs necessary to effect the sale and is determined taking into account marketability, obsolescence and development in the expected selling price.

The cost of raw materials and consumables comprises the cost of acquisition plus delivery costs.

The cost of finished goods and work in progress are measured at cost, comprising the cost of raw materials, consumables, direct labour and direct production overheads. Indirect production overheads and borrowing costs are not included in the cost.

Goods for resale are measured at cost, which comprises the cost of acquisition plus delivery costs as well as other costs directly attributable to the acquisition.

##### Receivables

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective indication that a receivable or a group of receivables is impaired. If there is objective indication that an individual receivable has been impaired, write-down is made on an individual basis.

##### Work in progress for third parties

Ongoing service supplies and work in progress for third parties are measured at the market value of the work performed less advances received. The market value is calculated on the basis of the percentage of completion at the balance sheet date and the total expected income from the relevant contract. The percentage of completion is made up based on costs incurred relative to the expected, total expenses on each individual work in progress.

Where the outcome of contract work in progress cannot be made up reliably, the market value is measured at the costs incurred in so far as they are expected to be paid by the purchaser.

Where the total expenses relating to the work in progress are expected to exceed the total market value, the expected loss is recognised as a loss-making agreement under 'Provisions' and is expensed in the income statement.

The value of each contract in progress less prepayments is classified as assets when the market value exceeds prepayments and as liabilities when prepayments exceeds the market value.



## Financial statements for the period 1 January - 31 December

### Notes to the financial statements

#### 1 Accounting policies (continued)

##### Prepayments

Prepayments recognised under 'Assets' comprise prepaid expenses regarding subsequent financial reporting years.

##### Corporation tax

Current tax payable and receivable is recognised in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on the taxable income of prior years and for tax paid on account.

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax value of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax is measured according to the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Changes in deferred tax due to changes in the tax rate are recognised in the income statement.

##### Liabilities

Financial liabilities are recognised at the date of borrowing at the net proceeds received less transaction costs paid. In subsequent periods, the financial liabilities are measured at amortised cost, corresponding to the capitalised value using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan. Financial liabilities also include the capitalised residual liability in respect of finance leases.

Other liabilities are measured at net realisable value.

##### Subordinate loan capital

Liabilities where the creditors have stated they are willing to subordinate their claim to rank after all the entity's other creditors are presented as subordinate loan capital. Recognition is made according to the same method as applies to liabilities.

##### Cash flow statement

The cash flow statement shows the entity's net cash flows, broken down by operating, investing and financing activities, the year's changes in cash and cash equivalents and the entity's cash and cash equivalents at the beginning and the end of the year.

Cash flows from operating activities are calculated as the profit/loss for the year adjusted for non-cash operating items, changes in working capital and corporation tax paid.

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of enterprises and activities and of intangible assets, property, plant and equipment and investments.

Cash flows from financing activities comprise changes in the size or composition of the Company's share capital and related costs as well as the raising of loans, repayment of interest-bearing debt, and payment of dividends to shareholders.

Cash and cash equivalents comprise cash, short-term bank loans and short-term marketable securities which are subject to an insignificant risk of changes in value.



Financial statements for the period 1 January - 31 December

Notes to the financial statements

DKK'000	2015	2014
2 Staff costs		
Wages/salaries	24,317	24,364
Pensions	1,418	1,417
Other social security costs	350	357
	<u>26,085</u>	<u>26,138</u>
Average number of full-time employees	<u>52</u>	<u>52</u>

By reference to section 98b(3)(ii) of the Danish Financial Statements Act, remuneration to Management is not disclosed.

DKK'000	2015	2014
3 Tax for the year		
Estimated tax charge for the year	13	4
Deferred tax adjustments in the year	668	-61
	<u>681</u>	<u>-57</u>

DKK'000	Completed development projects
4 Intangible assets	
Cost at 1 January 2015	555
Additions in the year	22
Cost at 31 December 2015	<u>577</u>
Impairment losses and amortisation at 1 January 2015	166
Amortisation in the year	115
Impairment losses and amortisation at	<u>281</u>
Carrying amount at 31 December 2015	<u>296</u>





## Financial statements for the period 1 January - 31 December

### Notes to the financial statements

	2015	2014
DKK'000		
2 Staff costs		
Wages/salaries	24,317	24,364
Pensions	1,418	1,417
Other social security costs	350	357
	<u>26,085</u>	<u>26,138</u>
Average number of full-time employees	<u>52</u>	<u>52</u>

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	2015	2014
DKK'000		
3 Tax for the year		
Estimated tax charge for the year	13	4
Deferred tax adjustments in the year	668	-61
	<u>681</u>	<u>-57</u>

#### 4 Intangible assets

DKK'000	Completed development projects
Cost at 1 January 2015	555
Additions in the year	<u>22</u>
Cost at 31 December 2015	<u>577</u>
Impairment losses and amortisation at 1 January 2015	166
Amortisation in the year	<u>11.5</u>
Impairment losses and amortisation at	<u>281</u>
Carrying amount at 31 December 2015	<u>296</u>

## Financial statements for the period 1 January - 31 December

## Notes to the financial statements

## 5 Property, plant and equipment

DKK'000	Buildings	Plant and machinery	Other fixtures and fittings, tools and equipment	Total
Cost at 1 January 2015	13,775	7,350	3,882	25,007
Additions in the year	216	0	0	216
Cost at 31 December 2015	13,991	7,350	3,882	25,223
Cost at	7,823	0	0	7,823
Value adjustments at 31 December 2015	7,823	0	0	7,823
Impairment losses and depreciation at 1 January 2015	13,386	5,206	3,481	22,073
Depreciation in the year	547	730	221	1,498
Impairment losses and depreciation at 31 December 2015	13,933	5,936	3,702	23,571
Carrying amount at 31 December 2015	7,881	1,414	180	9,475

## 6 Investments

DKK'000	Investments in group entities, net asset value
Cost at 1 January 2015	97
Disposals in the year	-97
Cost at 31 December 2015	0
Value adjustments at 1 January 2015	-28
Share of the profit/loss for the year	19
Reversal of revaluation of sold investments	9
Value adjustments at 31 December 2015	0
Carrying amount at 31 December 2015	0

## Financial statements for the period 1 January - 31 December

### Notes to the financial statements

DKK'000	2015	2014
<b>7 Share capital</b>		
The share capital consists of the following:		
3,540,000 shares of DKK 1.00 each	3,540	3,540
	<u>3,540</u>	<u>3,540</u>

Analysis of changes in the share capital over the past 5 years:

DKK'000	2015	2014	2013	2012	2011
Opening balance	3,540	3,540	3,540	540	540
Capital increase	0	0	0	3,000	0
	<u>3,540</u>	<u>3,540</u>	<u>3,540</u>	<u>3,540</u>	<u>540</u>

### 8 Provisions

Other provisions comprise provisions for warranty commitments, etc. Warranty provisions relate to expected warranty expenses in accordance with usual guarantee commitments applicable to the sale of goods. The obligation is expected to be settled over the warranty period.

### 9 Long-term liabilities

Of the long-term liabilities, DKK 3,122 falls due for payment after more than 5 years after the balance sheet date.

### 10 Subordinate loan capital

DKK'000	Amount outstanding
Subordinate loan capital	1,500
	<u>1,500</u>

The loan has been granted by the parent and is subordinated in relation to all other creditors. No repayment arrangement has been agreed upon. The loan is interest free and the creditor has the option to terminate the loan, however, with at least 6 months notice.

### 11 Collateral

As security for the Company's debt to mortgage credit institutions, other credit institutions, creditors and other suppliers, the Company has placed assets or other as security, worth a total of DKK 28,036 thousand.

Owner's mortgages, DKK 9,098 thousand, nominal value in buildings and plant and DKK 8,500 thousand in mortgage on trade receivables, inventories, intangible rights, plants and equipment have been put up as security for the company's bank debt, amounting to DKK 15,793 thousand.



## Financial statements for the period 1 January - 31 December

### Notes to the financial statements

#### 12 Contractual obligations and contingencies, etc.

##### Other financial obligations

Other rent and lease liabilities:

DKK'000	2015	2014
Rent and lease liabilities	6,053	6,270

Rent and lease liabilities include a rent obligation totalling DKK 5,059 thousand in interminable rent agreements with remaining contract terms of 3-14 years. Furthermore, the Company has liabilities under operating leases for cars and IT equipment, totalling DKK 994 thousand, with remaining contract terms of 1-3 years.

#### 13 Adjustments

Amortisation/depreciation and impairment losses	1,614	2,221
Provisions	747	-133
Financial income	-10	-21
Financial expenses	1,232	1,916
Tax for the year	681	56
	<u>4,264</u>	<u>4,039</u>

#### 14 Changes in working capital

Change in inventories	1,196	-6,025
Change in receivables	6,037	-4,143
Change in prepayments and trade and other payables	-8,220	7,310
Other adjustments in working capital	-2,106	518
	<u>-3,093</u>	<u>-2,340</u>

#### 15 Cash and cash equivalents at year end

Cash and cash equivalents according to the balance sheet	285	264
	<u>285</u>	<u>264</u>