

# **MUSIC Group Commercial DK A/S**

Sindalsvej 34, 8240 Risskov CVR no. 12 90 07 32

# **Annual report for 2017**

Årsrapporten er godkendt på den ordinære generalforsamling, d. 28.06.18

Cheryl S. De Leon Dirigent



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# Company information etc.

#### The company

MUSIC Group Commercial DK A/S Sindalsvej 34 8240 Risskov Registered office: Risskov

Registered office: Risskov CVR no.: 12 90 07 32

Financial year: 01.01 - 31.12

#### **Executive Board**

Cheryl Saldaña De Leon

#### **Board Of Directors**

Raul Guevara Gerodias Vanessa Cancio Raymundo Cheryl Saldaña De Leon

#### **Auditors**

Beierholm

Statsautoriseret Revisionspartnerselskab



# Statement of the Board of Directors and Executive Board on the annual report

We have on this day presented the annual report for the financial year 01.01.17 - 31.12.17 for MUSIC Group Commercial DK A/S.

The annual report is presented in accordance with Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the company's assets, liabilities and financial position as at 31.12.17 and of the results of the the company's activities for the financial year 01.01.17 - 31.12.17.

We believe that the management's review includes a fair review of the matters dealt with in the management's review.

The annual report is submitted for adoption by the general meeting.

Risskov, June 25, 2018

#### **Executive Board**

Cheryl Saldaña De Leon

#### **Board Of Directors**

Raul Guevara Gerodias Chairman Vanessa Cancio Raymundo Cheryl Saldaña De Leon



#### To the Shareholder of MUSIC Group Commercial DK A/S

#### Opinion

We have audited the financial statements of MUSIC Group Commercial DK A/S for the financial year 01.01.17 - 31.12.17, which comprise the income statement, balance sheet, statement of changes in equity and notes, inclusive of accounting policies. The financial statements are prepared in accordance with Danish Financial Statements Act

In our opinion the financial statements give a true and fair view of the company's assets, liabilities and financial position at 31.12.17 and of the results of the company's operations for the financial year 01.01.17 - 31.12.17 in accordance with the Danish Financial Statements Act.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Management's responsibility for the financial statements

The Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act. Furthermore the Management is responsible for the internal control as the Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.



#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with International Standards on Auditing and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the



Independent auditor's report

planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement regarding the management's review

Management is responsible for management's review.

Our opinion on the financial statements does not cover management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read management's review and, in doing so, consider whether management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Acts. We did not identify any material misstatement of management's review.

Aarhus, June 25, 2018

Beierholm

Statsautoriseret Revisionspartnerselskab CVR no. 32 89 54 68

Helle Damsgaard Jensen State Authorized Public Accountant MNE-no. mne33690



### FINANCIAL HIGHLIGHTS

### **Key figures**

Figures in DKK '000 '000	2017	2016	01.07.14 31.12.15	2013/14	2012/13
Profit/loss					
Gross profit Index	62,566	46,176	74,754	38,178	46,240
	135	100	162	83	100
Operating profit/loss Index	36,042	18,830	19,071	-1,977	3,970
	908	474	480	-50	100
Total net financials Index	-11,102	4,477	5,196	1,374	4,273
	-260	105	122	32	100
Profit/loss for the year Index	19,505	17,739	18,549	-875	6,372
	306	278	291	-14	100
Balance					
Total assets Index	212,196	161,645	139,087	109,623	101,312
	209	160	137	108	100
Investments in property, plant and equipment Index	17 131	29 223	45 346	0 -	13 100
Equity	83,796	64,287	46,602	28,053	48,910
Index	171	131	95	57	100



#### **Ratios**

	2017	2016	01.07.14 31.12.15	2013/14	2012/13
Profitability					
Return on equity	26%	32%	50%	-2%	13%
Equity ratio					
Equity interest	39%	40%	34%	26%	48%
Others					
Number of employees (average)	6	36	53	53	56

The financial year 2014/15 was extended to 18 months due to change of Balance Sheet date to 31 December. The reason was alignment of the Balance Sheet to the new Parent Company, MUSIC Group Limited.

Other years presented contain a 12 month's period.

Profit/loss for the year x 100	
Return on equity:	Average equity
Positive in terms at	Equity, end of year x 100
Equity interest:	Total assets

The ratios have been computed in accordance with the recommendations of the Danish Society of Financial Analysts (Den Danske Finansanalytikerforening).



#### **Primary activities**

MUSIC Group Commercial DK A/S sells and distributes products for the professional audio market.

The Company has entered into sales and distribution agreements with the affiliated subsidiaries: MUSIC Tribe Brands DK A/S, MUSIC Group Innovation SC Ltd., MUSIC Tribe Brands SE AB and MUSIC Group Innovation CA Inc.

The primary geographical markets are Europe and Asia.

#### Development in activities and financial affairs

The income statement for the period 01.01.17 - 31.12.17 shows a profit/loss of DKK'000 19,505 against DKK'000 17,739 for the period 01.01.16 - 31.12.16. The balance sheet shows equity of DKK'000 83,796.

During 2017 a change in the globale sales strategy resulted in the gradual closure of the sales activities in the company.

In light of the Company's expectations for the operating results for the year, the operating results achieved are regarded as satisfactory.

The Company's subsidiaries have had no activity in the year.

#### Outlook

The Company expects to be merged with MUSIC Tribe Brands DK A/S in 2018/2019.

#### Special risks

#### Currency risks

Almost all sales are invoiced in foreign currencies, which mainly relates to USD and EUR. In accordance with The TC Group A/S's strategy in this area, the Company is on a current basis seeking, to the extent possible, to participate in The TC Group's matching currencies against purchase and cost currencies.

#### Liquidity risks

The Company's necessary cash resources are ensured through the cooperation with The TC Group A/S's finance function.



#### Credit risks

The most material credit risk relates to the Company's trade receivables. The Company performs individual customer credit ratings on a current basis. No individual customer constitutes a major part of the Company's total sales.

#### External environment

The Company's activities are not assessed to have adverse environmental impact regards noise, smoke, discharge of waste and massive use of energy.

#### Subsequent events

No important events have occurred after the end of the financial year.

#### Corporate social responsibility

Music Group Commercial A/S is part of a global enterprise. The company's activities are concentrated around sales. The primary workplaces are "office workplaces". Therefore, the Company's activities are not assessed to have adverse environmental and climate impact as regards noise, smoke, discharge of waste products and massive use of energy and consequently, the Company has no actual environmental and climate policy.

The Company is however seeking on a current basis to optimize energy consumption, primarily for heating and has in several occasions carried out energy measurements. Subsequently, the Company has implemented several of the recommendations listed by the energy reports.

The Company has prepared a code of conduct for suppliers which is to support the same responsibility as that prescribed by the Company's internal policies. Among other things, the code of conduct prescribes the following:

- No child labor
- Remuneration and working hours to follow local agreements and standards
- Responsibility towards the environment with focus on limitation of climate and environmental impact

The code of conduct thus intends to ensure that suppliers comply with the Company's policies concerning child labor, forced labor, human rights, corruption and environmental and climate impact. The code of conduct is part of the Company's basis for the contracts entered into with new suppliers, and the code of conduct is discussed before a contract is entered into. In case of large contracts, a visit is paid to the supplier in order to check whether the Company's code of conduct is complied with.



Furthermore, the Company pays control visits to existing suppliers on a continuous basis in order to make sure that the code of conduct is complied with.

In the Group's opinion, the strategy, to ensure partnership agreements and long-term relations, is of great value in relation to securing the Company's policies. The Company's sales are effected in accordance with the Group policy of complying with international guidelines for trade and sanctions as enforced by the UN and the EU.

The Group has no other significant formalized policies.

#### Target figure for the underrepresented gender

Target figures for the Board of Directors

The Company believes that diversity among the employees, including representative distribution of genders, ethnicity and nationality, contributes positively to the working environment and strengthens the Company's performance and competitive power.

The objective at all management levels is to fill management positions based on the qualifications and competences required for the Company's business and at the same time ensure that diversity is reflected both in management bodies and among other employees.

The Group is represented internationally, and this organization ensures extensive diversity in the Company's management bodies. In order to ensure a representative gender distribution, the Group is seeking to increase the number of female leaders in the Company. At present, 2 out of 3 members of the Board of Directors are women. The company has therefore obtained equal distribution on gender and hence no new target figure has been set. At other management levels (Executive Board, other directors and managers), it is also the Group's objective to ensure a gender distribution that is representative for the sector. At present, the underrepresented gender's share is 0% (decreased from 17% last year).



### **Income statement**

	Profit/loss for the year	19,505	17,739
	Tax on profit or loss for the year	-5,435	-5,568
	Profit/loss before tax	24,940	23,307
	Financial expenses	-13,608	-2,234
3	Financial income	2,600	8,099
	Income from equity investments in group enterprises	-94	-1,388
	Profit/loss before net financials	36,042	18,830
	Administrative expenses	-21,455	-8,812
	Distribution costs	-5,069	-18,534
	Gross profit	62,566	46,176
	Production costs	-290,647	-295,520
1	Revenue	353,213	341,696
Ivote			
Note		2017 DKK '000	2016 DKK '000

<sup>4</sup> Distribution of net profit



## **Balance sheet**

### **ASSETS**

	31.12.17 DKK '000	31.12.16 DKK '000
Plant and machinery	11	29
Other fixtures and fittings, tools and equipment	20	0
Total property, plant and equipment	31	29
Equity investments in group enterprises	16,235	16,325
Total investments	16,235	16,325
Total non-current assets	16,266	16,354
Raw materials and consumables	0	2
Manufactured goods and goods for resale	0	114
Total inventories	0	116
Trade receivables	6,719	24,221
Receivables from group enterprises	120,334	77,531
Deferred tax asset	150	178
Other receivables	12,346	3,675
Prepayments	0	3,826
Total receivables	139,549	109,431
Other investments	35	31
Total securities and equity investments	35	31
Cash	56,346	35,713
Total current assets	195,930	145,291
Total assets	212,196	161,645



### **EQUITY AND LIABILITIES**

Total equity and liabilities	212,196	161,645
Total payables	128,400	97,358
Total short-term payables	128,400	97,358
Other payables	16,083	6,394
Income taxes	5,493	5,456
Payables to group enterprises	106,271	84,976
Trade payables	553	532
Total equity	83,796	64,287
Retained earnings	80,715	61,206
Share capital	3,081	3,081
	DKK '000	DKK '000
	31.12.17	31.12.16

<sup>10</sup> Contingent liabilities

<sup>11</sup> Charges and security

<sup>12</sup> Related parties

# Statement of changes in equity

Figures in DKK '000	Share capital	Retained earnings
Statement of changes in equity for 01.01.17 - 31.12.17		
Balance as at 01.01.17 Foreign currency translation adjustment of foreign	3,081	61,206
enterprises	0	4
Net profit/loss for the year	0	19,505
Balance as at 31.12.17	3,081	80,715



2016	2017
DKK '000	DKK '000

#### 1. Revenue

Information about the distribution of revenue by activities and geographical markets is provided below. The segment information is prepared in accordance with the company's accounting policies and follows the company's internal financial management.

Revenue comprises the following activities:

Electronics Speakers	247,163 106,050	122,429 219,267
Total	353,213	341,696
Revenue comprises the following geographical markets:		
Europe	272,572	244,093
North America	14,825	9
Rest of the world	65,816	97,594
Total	353,213	341,696



	2017 DKK '000	2016 DKK '000
2. Employee aspects		
Wages and salaries Pensions Other social security costs Other staff costs	3,051 0 -462 60	12,406 426 1,014 680
Total	2,649	14,526
Total staff costs comprise:		
Distribution costs Administrative expenses	3,987 -1,338	14,266 260
Total	2,649	14,526
Average number of employees during the year	6	36



	2017 DKK '000	2016 DKK '000
3. Financial income		
Interest, group enterprises	2,156	3,185
Other interest income Foreign exchange gains	441 3	251 4,663
Other financial income	444	4,914
Total	2,600	8,099

### 4. Distribution of net profit

Retained earnings	19,505	17,739
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### 5. Intangible assets

Figures in DKK '000 '000	Acquired rights	
Cost as at 01.01.17	13	
Cost as at 31.12.17	13	
Amortisation and impairment losses as at 01.01.17	-13	
Amortisation and impairment losses as at 31.12.17	-13	
Carrying amount as at 31.12.17	0	



### 6. Property, plant and equipment

Figures in DKK '000 '000	Plant and machinery	
Cost as at 01.01.17 Additions during the year	276 0	27 17
Cost as at 31.12.17	276	44
Depreciation and impairment losses as at 01.01.17 Depreciation during the year	-259 -6	-15 -9
Depreciation and impairment losses as at 31.12.17	-265	-24
Carrying amount as at 31.12.17	11	20

### 7. Equity investments in group enterprises

Figures in DKK '000 '000	Equity invest- ments in group enterprises
Cost as at 01.01.17	21,622
Cost as at 31.12.17	21,622
Revaluations as at 01.01.17  Foreign currency translation adjustment of foreign enterprises  Net profit/loss from equity investments	-5,298 5 -94
Revaluations as at 31.12.17	-5,387
Carrying amount as at 31.12.17	16,235



### 7. Equity investments in group enterprises - continued -

Name and Registered office:	Ownership interest
Group enterprises:	
TC Electronic Deutschland GmbH, Tyskland	100%
TC Works Soft- & Hardware GmbH, Tyskland	100%

### 8. Share capital

The share capital consists of:

	l Shares	Nominal value, DKK'000
Share capital	3,081	1
	31.12.17 DKK '000	31.12.16 DKK '000
9. Deferred tax		
Provisions for deferred tax as at 01.01.17 Deferred tax recognised in the income statement	178 -29	290 -112
Provisions for deferred tax as at 31.12.17	149	178



#### 10. Contingent liabilities

#### Lease commitments

The company has concluded lease agreements with terms to maturity of 36 months and average lease payments of DKK 2k, a total of DKK 80k.

#### Other contingent liabilities

The company is taxed jointly with the other Danish companies in the group and has joint, several and unlimited liability for income taxes and any obligations to withhold tax at source on interest, royalties and dividends for the jointly taxed companies. The total tax liability for the jointly taxed companies at the balance sheet date has not yet been determined. For further information, please see the financial statements of the management company THE TC GROUP A/S.

#### 11. Charges and security

The enterprise has provided a company charge of DKK 100,000k as security for the Group's debt to credit institutions. As at 31.12.17, the company charge comprises the following assets with the following carrying amounts:

- Goodwill and intellectual property rights, DKK 0k
- Other plant, fixtures and fittings, tools and equipment, DKK 30k
- Inventories, DKK 0k
- Trade receivables, DKK 6,719k
- Other recievables, DKK 12,346k



#### 12. Related parties

Controlling influence:	Basis of influence	
THE TC GROUP A/S MUSIC Group Limited, Bermuda		ontrolling shareholder hareholder of The TC Group A/S
DTOS Trustees, Ltd., Mauritius	Controlling shareholder os MUSIC Group Limited	
		2017
Transaction	Relation	DKK'000
Sales of goods and services	Music Group	23,763
Purchase of goods and services	TC Group	365,355
Purchase of goods and services	Music Group	2,137
Interest income on payable Interest expenses	TC Group Music Group	2,156
		31.12.17
Balances		DKK'000
Receivables from group enterprises		120,334
Payables to group enterprises		-106,271

Receivables from group companies recognised under current assets and short-term payables to group enterprises consist of balances which are settled on an ongoing basis and in accordance with company's standard terms of agreement and payment. No write-downs have been made on the receivables.

The interest rate on loans between related parties was 4% during the year while loans totalling kDKK 9,033 to a company in Bermuda did not carry any interests.

The company is included in the consolidated financial statements of the parent THE TC GROUP A/S.

#### 13. Accounting policies

#### **GENERAL**

The annual report is presented in accordance with the provisions of the Danish Financial Statements Act (Årsregnskabsloven) for large enterprises in reporting class C.

The accounting policies have been applied consistently with previous years.

In accordance with section 112 of the Danish Financial Statements Act, the company has not prepared consolidated financial statements. The company is a subsidiary of THE TC GROUP A/S, CVR no. 21 37 86 07, which prepares consolidated financial statements.

#### Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including depreciation, amortisation, impairment losses and write-downs, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the company, and the value of such assets can be measured reliably. Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the company, and the value of such liabilities can be measured reliably. On initial recognition, assets and liabilities are measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

On recognition and measurement, account is taken of foreseeable losses and risks arising before the date at which the annual report is presented and proving or disproving matters arising on or before the balance sheet date.

#### **CURRENCY**

The annual report is presented in Danish kroner (DKK).

On initial recognition, transactions denominated in foreign currencies are translated using the exchange rates applicable at the transaction date. Exchange rate differences between the exchange rate applicable at the transaction date and the exchange rate at the date of payment are recognised in the income statement as a financial item. Receivables, payables and other monetary items denominated in foreign currencies are translated using the exchange rates applicable at the balance sheet date. The difference between the exchange rate applicable at the balance sheet date and at the date at which the receivable or payable arose or was recognised in the latest annual report is recognised under financial income or expenses in the income statement. Fixed assets, inventories and other non-monetary assets



acquired in foreign currencies are translated using historical exchange rates.

On recognition of foreign subsidiaries which are independent entities, the income statements are translated at the exchange rates applicable at the transaction date or approximate average exchange rates. The balance sheet items are translated using the exchange rates applicable at the balance sheet date. Foreign currency translation adjustments arising from the translation of equity at the beginning of the year using the exchange rates applicable at the balance sheet date and from the translation of income statements from average exchange rates to the exchange rates applicable at the balance sheet date are recognised directly in equity.

Translation adjustments of intercompany balances with independent foreign subsidiaries, measured using the equity method and where the balance is considered to be part of the overall investment, are recognised directly in equity. On the divestment of foreign entities, accumulated exchange differences are recognised in the income statement.

#### **LEASES**

Lease payments relating to operating leases are recognised in the income statement on a straight-line basis over the lease term.

#### **INCOME STATEMENT**

#### Revenue

Income from the sale of goods is recognised in the income statement if delivery has taken place and the risk has passed to the buyer before the end of the financial year and where the selling price can be determined reliably and is expected to be paid. Revenue is measured at fair value and is determined exclusive of VAT and other taxes collected on behalf of third parties and less discounts.

#### **Production costs**

Costs incurred, directly or indirectly, to generate the revenue for the year, including raw materials and consumables, wages and salaries and lease of and depreciation, amortisation and impairment losses on the fixed assets used in the production process, are recognised under production costs.



#### Distribution costs

Costs for the distribution of goods sold during the year and sales campaigns etc., including wages and salaries for sales staff, advertising and exhibition costs etc. and lease of and depreciation, amortisation and impairment losses on the fixed assets used in the distribution and sales activity, are recognised under distribution costs.

#### Administrative expenses

Expenses incurred during the year for management and administration, including wages and salaries for administrative staff and management as well as office premise expenses, office expenses, bad debts etc. and lease of and depreciation, amortisation and impairment losses on the fixed assets used for administration, are recognised under administrative expenses.

#### Depreciation, amortisation and impairment losses

The depreciation and amortisation of intangible assets and property, plant and equipment aim at systematic depreciation and amortisation over the expected useful lives of the assets. Assets are depreciated and amortised according to the straight-line method based on the following expected useful lives and residual values:

	Useful F	Useful Residual	
	lives,	value,	
	years 1	per cent	
Acquired rights	3	0	
Plant and machinery	3-5	0	
Other plant, fixtures and fittings, tools and equipment	3-5	0	

The basis of depreciation and amortisation is the cost of the asset less the expected residual value at the end of the useful life. Moreover, the basis of depreciation and amortisation is reduced by any impairment losses. The useful life and residual value are determined when the asset is ready for use and reassessed annually.

Property, plant and equipment are impaired in accordance with the accounting policies referred to in the 'Impairment losses on fixed assets' section.

#### Income from equity investments in group entreprises

For equity investments in subsidiaries, measured using the equity method, the share of the enterprises' profit or loss is recognised in the income statement after elimination of



unrealised intercompany profits and losses and less any goodwill amortisation and impairment losses.

Income from equity investments in subsidiaries also comprises gains and losses on the sale of equity investments.

#### Other net financials

Interest income and interest expenses, foreign exchange gains and losses on transactions denominated in foreign currencies, gains and losses on other securities and equity investments etc. are recognised in other net financials.

#### Tax on profit/loss for the year

The current and deferred tax for the year is recognised in the income statement as tax on the profit/loss for the year with the portion attributable to the profit/loss for the year, and directly in equity with the portion attributable to amounts recognised directly in equity.

The company is jointly taxed with Danish consolidated enterprises.

In connection with the settlement of joint taxation contributions, the current Danish income tax is allocated between the jointly taxed enterprises in proportion to their taxable incomes. This means that enterprises with a tax loss receive joint taxation contributions from enterprises which have been able to use this loss to reduce their own taxable profit.

#### BALANCE SHEET

#### Property, plant and equipment

Property, plant and equipment comprise plant and machinery as well as other fixtures and fittings, tools and equipment.

Property, plant and equipment are measured in the balance sheet at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and expenses resulting directly from the purchase until the asset is ready for use. Interest on loans arranged to finance production is not included in the cost.

Property, plant and equipment are depreciated using the straight-line method based on

useful lives and residual values, which are stated in the 'Depreciation, amortisation and impairment losses' section.

Gains and losses on the disposal of property, plant and equipment are determined as the difference between the selling price, if any, less selling costs and the carrying amount at the date of disposal less any costs of disposal.

#### Equity investments in group entreprises

Equity investments in subsidiaries are recognised and measured according to the equity method, meaning that these equity investments are measured at the proportionate share of the enterprises' equity value, determined according to the accounting policies of the parent, adjusted for the remaining value of positive or negative goodwill and gains and losses on transactions with the enterprises in question.

Gains or losses on the divestment of subsidiaries are determined as the difference between the divestment consideration and the carrying amount of net assets at the time of sale, including non-amortised goodwill, as well as the expected costs of divestment or discontinuation. Gains and losses are recognised in the income statement under income from equity investments.

#### Impairment losses on fixed assets

The carrying amount of fixed assets which are not measured at fair value is assessed annually for indications of impairment over and above what is reflected in depreciation and amortisation.

If the company's realised return on an asset or a group of assets is lower than expected, this is considered an indication of impairment.

If there are indications of impairment, an impairment test is conducted of individual assets or groups of assets.

The assets or groups of assets are impaired to the lower of recoverable amount and carrying amount.

The higher of net selling price and value in use is used as the recoverable amount. The value in use is determined as the present value of expected net cash flows from the use of the asset or group of assets as well as expected net cash flows from the sale of the asset or group of assets after the expiry of their useful lives.



Impairment losses are reversed when the reasons for the impairment no longer exist.

#### **Inventories**

Inventories are measured at cost calculated according to the FIFO principle. Inventories are written down to the lower of cost and net realisable value.

The cost of raw materials and consumables as well as goods for resale is determined as purchase prices plus expenses resulting directly from the purchase.

The net realisable value of inventories is determined as the selling price less costs of completion and costs necessary to make the sale and is determined taking into account marketability, obsolescence and the expected development in the selling price.

#### Receivables

Receivables are measured at amortised cost, which usually corresponds to the nominal value, less write-downs for bad debts.

Write-downs for bad debts are determined based on an individual assessment of each receivable if there is no objective evidence of individual impairment of a receivable.

#### **Prepayments**

Prepayments recognised under assets comprise costs incurred in respect of subsequent financial years.

#### Other investments

Other equity investments are measured at fair value in the balance sheet. For equity investments that are traded in an active market, fair value is equivalent to the market value at the balance sheet date. Other equity investments for which fair value cannot be determined reliably are measured at cost.

#### Cash

Cash includes deposits in bank accounts as well as operating cash.



#### **Equity**

The net revaluation of equity investments in subsidiaries is recognised in the net revaluation reserve in equity according to the equity method to the extent that the carrying amount exceeds the cost.

#### Current and deferred tax

Current tax payable and receivable is recognised in the balance sheet as tax computed on the basis of the taxable income for the year, adjusted for tax paid on account.

Joint taxation contributions payable and receivable are recognised as income tax under receivables or payables in the balance sheet.

Deferred tax liabilities and tax assets are recognised on the basis of all temporary differences between the carrying amounts and tax bases of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is non-amortisable for tax purposes and other items where temporary differences, except for acquisitions, have arisen at the date of acquisition without affecting the net profit or loss for the year or the taxable income. In cases where the tax value can be determined according to different taxation rules, deferred tax is measured on the basis of management's intended use of the asset or settlement of the liability.

Deferred tax assets are recognised, following an assessment, at the expected realisable value through offsetting against deferred tax liabilities or elimination in tax on future earnings.

Deferred tax is measured on the basis of the tax rules and at the tax rates which, according to the legislation in force at the balance sheet date, will be applicable when the deferred tax is expected to crystallise as current tax.

#### **Payables**

Short-term payables are measured at amortised cost, normally corresponding to the nominal value of such payables.

#### **CASH FLOW STATEMENT**

Referring to section 86(4) of the Danish Financial Statements Act a cash flow statement has not been prepared as the enterprise is included in the consolidated cash flow statement.

