



## **Versalift Denmark A/S**

Søndervang 3, 9640 Farsø


**CVR no. 12 31 56 00**

**Annual report for the period  
1 January to 31 December 2023**

The Annual Report was presented and adopted at the Annual General Meeting of the company on 9 July 2024

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Martin Lybæk Christiansen  
Chairman

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## Statement by management on the annual report

The supervisory board and executive board have today discussed and approved the annual report of Versalift Denmark A/S for the financial year 1 January - 31 December 2023.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and parent financial statements give a true and fair view of the company and the group financial position at 31 December 2023 and of the results of the group and the company operations and consolidated cash flows for the financial year 1 January - 31 December 2023.

In our opinion, management's review includes a fair review of the matters dealt with in the management's review.

Management recommends that the annual report should be approved by the company in general meeting.

Farsø, 9 July 2024

### Executive board

Martin Lybæk Christiansen

### Supervisory board

Roman Valerievich Rariy  
chairman

Craig Michael Haines

Jay Tolar Jeffrey

# Independent auditor's report

*To the shareholder of Versalift Denmark A/S*

## Opinion

We have audited the consolidated financial statements and the parent company financial statements of Versalift Denmark A/S for the financial year 1 January - 31 December 2023, which comprise a summary of significant accounting policies, income statement, balance sheet, statement of changes in equity and notes, for both the group and the parent company as well as consolidated cash flow statement. The consolidated financial statements and the parent company financial statements are prepared under the Danish Financial Statements Act.

In our opinion, the consolidated financial statements and the parent company financial statements give a true and fair view of the group and the parent company's financial position at 31 December 2023 and of the results of the group and the parent company's operations and consolidated cash flows for the financial year 1 January - 31 December 2023 in accordance with the Danish Financial Statements Act.

## Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and parent company" section of our report. We are independent of the group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Management's responsibilities for the consolidated financial statements and the financial statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements, that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements and the parent company financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and parent company financial statements, management is responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the consolidated financial statements and parent company financial statements unless management either intends to liquidate the group or the company or to cease operations, or has no realistic alternative but to do so.

## Independent auditor's report

### **Auditor's responsibilities for the audit of the consolidated financial statements and parent company financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and parent company financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent company financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and parent company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's and the parent company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the consolidated financial statements and parent company financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's and the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and parent company financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group and the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the consolidated financial statements and parent company financial statements, including the disclosures, and whether the consolidated financial statements and parent company financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient and appropriate audit evidence regarding the financial information for the group's entities or business activities to express an opinion on the consolidated financial statements. We are responsible for directing, supervising and conducting the audit of the group. We alone are responsible for our audit opinion.

## Independent auditor's report

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Statement on management's review

Management is responsible for management's review.

Our opinion on the consolidated financial statements and parent company financial statements does not cover management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and parent company financial statements, our responsibility is to read management's review and, in doing so, consider whether management's review is materially inconsistent with the consolidated financial statements and parent company financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that management's review is in accordance with the consolidated financial statements and parent company financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of management's review.

Odense, 9 July 2024

**Baker Tilly Denmark**  
Godkendt Revisionspartnerselskab  
CVR no. 35 25 76 91

Christoffer Pedersen  
statsautoriseret revisor  
mne36180

## Company details

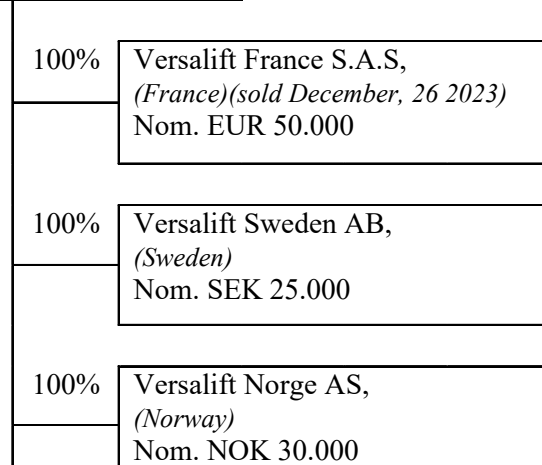
The company	Versalift Denmark A/S Søndervang 3 9640 Farsø
	CVR no.: 12 31 56 00
	Reporting period: 1 January - 31 December 2023
	Domicile: Vesthimmerlands Kommune
Supervisory board	Roman Valerievich Rariy, chairman Craig Michael Haines Jay Tolar Jeffrey
Executive board	Martin Lybæk Christiansen
Auditors	Baker Tilly Denmark Godkendt Revisionspartnerselskab Hjallesevej 126 5230 Odense M

## Group chart

*Parent Company*

Versalift Denmark A/S, (Denmark) Nom. DKK 600.000
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*Consolidated subsidiaries*





## Financial highlights

Seen over a 5-year period, the development of the Company may be described by means of the following financial highlights:

	<b>Group</b>				
	2023	2022	2021	2020	2019
	TDKK	TDKK	TDKK	TDKK	TDKK
<b>Key figures</b>					
Revenue	507.428	486.806	494.258	419.251	364.173
Gross profit	140.668	136.040	130.024	104.282	95.743
Profit/loss before amortisation/depreciation and impairment losses	24.984	23.285	41.864	33.315	30.809
Profit/loss before net financials	18.795	17.561	35.702	28.434	26.678
Net financials	-4.555	-3.084	1.016	-1.532	-300
Profit/loss for the year	11.214	10.732	27.239	20.827	20.190
Balance sheet total	392.756	335.469	304.463	255.000	241.833
Equity	131.524	120.415	109.560	82.304	61.484
Equity excl. non-controlling interests	131.524	120.415	109.560	82.304	61.484
- operating activities	21.733	-36.649	-18.307	17.431	-9.942
- investing activities	-4.465	-3.696	-711	-10.124	-4.754
- including investment in property, plant and equipment	-3.416	-2.847	-3.939	-8.731	-4.500
- financing activities	-14.958	33.773	13.068	-8.022	22.243
The year's changes in cash and cash equivalents	2.310	-6.572	-5.950	-715	7.547
<b>Financial ratios</b>					
Gross margin	27,72%	27,95%	26,31%	24,87%	26,29%
Solvency ratio	33,49%	35,89%	35,98%	32,28%	25,42%
Return on equity	8,90%	9,33%	28,39%	28,97%	39,30%

The financial ratios are calculated in accordance with the Danish Finance Society's recommendations and guidelines. For definitions, see the summary of significant accounting policies.

## Management's review

### Business review

The Group is engaged in the sale and service of lifts both in Denmark and abroad.

### Financial review

The group's income statement for the year ended 31 December 2023 shows a profit of TDKK 11.214, and the balance sheet at 31 December 2023 shows equity of TDKK 131.524.

The market conditions in 2023 have been somewhat challenging, as they also were in 2022. The order intake throughout 2023 have been at an acceptable level and very similar to 2022. The home market Scandinavia is performing quite well and especially the full effect of the established branch in Sweden branch has proven that we are in a good position on the Scandinavian market. In April 2023 we opened a branch in Norway to further build up the Scandinavian footprint. The start-up has been challenging and the market activity seems low and is challenged further with a very low exchange rate.

On other European markets the performance has overall been good given the difficult market circumstances and the macroeconomics in general.

The branch in France, Versalift France S.A.S, was sold to our sister company in France, France Elevateur. The sales activities to the French market remains unchanged but the French market remains challenging.

The group realized an increase in sales of 4% and an increase in the Gross Profit of more than 3%. Profit before tax was 14,2 million DKK which was at the same level as 2022.

### Significant events occurring after the end of the financial year

No events have occurred after the end of the financial year of material importance for the Company's financial position.

## Management's review

### Future expectations

Overall activities and sales are expected to increase slightly for the group in 2024. However, we do foresee a challenging 2024 because of the continued macro-economic uncertainties in our main markets in Europe and in the rest of the world. Also, the exchange rates in Norway and Sweden have been very weak in 2023 and if this continues into 2024 market conditions are even tougher. Also supply chain challenges remain in 2024 where deliveries of critical components and vehicles are still to some extent uncertain.

Throughout 2024 one of the main focus areas will be to improve the cash flow from operations through lowering inventories and collection on group receivables.

The investments made in Norway will fully materialize in 2024 and the sales are expected to increase significantly in 2024.

The sale of Versalift France S.A.S to our sister company France Elevateur has been effectuated. We still have significant sales activities in France, and it is not expected to have any negative financial impact that Versalift France S.A.S is now a sister company instead of a daughter company.

Based on these circumstances the parent company expects an increase in revenue in 2024 compared to 2023. The result before tax is expected to be slightly increased compared to 2023.

## Management's review

### Corporate social responsibility (CSR) report

The company is certified after the ISO standards 14001:2015 (Environmental) and 9001:2015 (Quality).

The company has introduced policies containing internal guidelines, objectives, and strategies, which are executed to ensure a safe and healthy working environment.

Environmental and climatic conditions are considered in the company's processes. On a strategic level The Group continues to work with, and in accordance with, the United Nations Sustainable Development Goals.

The Group is fully aware of our responsibility for climate and sustainability development and incorporate this in our strategic initiatives.

The company execute its policies into action through the introduction of management systems and control systems as a follow-up to the work process. The Group regularly conducts an evaluation that systematically reviews the implementation of the policies.

As a result of the work with social responsibility, the company has an expectation to keep the level of sickness absence at a low level and an expectation of continuing to keep the number of accidents at work at a low level as well. It is expected that in the future there will still be an improvement in these conditions, just as it is expected that the production processes will be less environmentally damaging.

It is a dedicated goal to create a work environment where there is room for less resourceful employees, just as training of younger employees is a focus area. In this connection, there is a close collaboration with educational institutions regarding both education and continuing education of the staff.

The company has not yet developed written policies for human rights, anti-corruption, and bribery; but the need for this is continuously evaluated as it is a declared ambition to constantly appear and act as a socially responsible company. The Company has implemented a whistleblower scheme to ensure that employees report any situation that conflicts with the company's policies.

## Management's review

### Target figures and policy for the underrepresented gender

Regardless of the industry's history and a low female gender presence, the company is working to increase the number of female managers and has based on this from 2020, as the first year, set specific targets for the proportion of underrepresented gender in management composition of management in general.

According to the Danish legislation, the company has a goal that at least one of the board members at the company is a woman by 2025.

When it comes to hiring and recruiting for management positions, the goal is for there to be both male and female candidates, despite operating in an industry dominated by men. The election of a woman being part of the company's board of directors presupposes the right qualifications and must otherwise harmonize with the need for the replacement of current board members.

Other management at Versalift Denmark A/S consists of 12 people including managing directors, whereof 25% are female managers and 75% are male managers. Versalift Denmark A/S has a goal that at least 50% of the other management levels must be women. The target should be met by 2027. The general policy also applies for the remaining management levels.

It can be seen that there is a gap to the target figure of the underrepresented gender in 2023 which to a big extent relates to the general gender composition in the industry. The current state is a candidate pool to the posted jobs that contain more men than women. In the financial year the most qualified candidates were from the overrepresented gender, which is why the target in other management levels have not been met.

To increase the number of women in other management levels and meet the set targets, Versalift Denmark A/S is doing a significant and broad effort. Versalift Denmark A/S has, among other things, required candidates of both genders in the recruitment phase and consider the underrepresented gender in subsequent planning.

<b>Highest management level*</b>	<b>2023</b>
Total number of representatives	4
Under-represented gender pct.	0%
Target figure in pct.	25%
Year for achieving the target	2025

<b>Other management level**</b>	<b>2023</b>
Total number of representatives	12
Under-represented gender pct.	25%
Target figure in pct.	50%
Year for achieving the target	2027

\*) The highest management level consists of the company's executive board and board of directors

\*\*) Other management levels consists of middle managers, comprising those managers reporting directly to a member of group management and their direct reports so that "other management levels" reflects the management teams.

## Management's review

### Data ethics report

Description of the entity's work with and policy for data ethical questions

For now, Versalift Denmark A/S has not identified the need for a data ethics policy. Data and technologies are not used, neither in business strategic context nor in day-to-day operations, which currently requires specific data ethical considerations.

Overall decisions regarding data use and/or implementation of new technologies will be executed at management level to ensure that data ethics aspects are addressed and anchored throughout all business units.

Management has focus on the potential need to adopt a policy on data ethics and will implement this, if the company's data use will change and require such at a later point in time.

## Income statement 1 January - 31 December

	Note	Group		Parent company	
		2023	2022	2023	2022
		TDKK	TDKK	TDKK	TDKK
<b>Revenue</b>	1	<b>507.428</b>	<b>486.806</b>	<b>387.573</b>	<b>391.569</b>
Change in inventories of finished goods, work in progress and goods for resale		24.688	28.709	24.687	28.710
Other operating income		20.696	32.657	18.381	32.648
Expenses for raw materials and consumables		-369.449	-371.144	-286.495	-307.232
Other external costs		-42.695	-40.988	-27.188	-29.789
<b>Gross profit</b>		<b>140.668</b>	<b>136.040</b>	<b>116.958</b>	<b>115.906</b>
Staff costs	2	-115.684	-112.755	-96.070	-91.774
<b>Profit/loss before amortisation/depreciation and impairment losses</b>		<b>24.984</b>	<b>23.285</b>	<b>20.888</b>	<b>24.132</b>
Depreciation, amortisation and impairment of intangible assets and property, plant and equipment	3	-5.612	-5.724	-4.822	-4.966
Other operating costs		-577	0	0	0
<b>Profit/loss before net financials</b>		<b>18.795</b>	<b>17.561</b>	<b>16.066</b>	<b>19.166</b>
Income from investments in subsidiaries		0	0	-1.698	-878
Financial income	4	207	589	164	748
Financial costs	5	-4.762	-3.673	-4.307	-2.525
<b>Profit/loss before tax</b>		<b>14.240</b>	<b>14.477</b>	<b>10.225</b>	<b>16.511</b>
Tax on profit/loss for the year	6	-3.026	-3.745	-2.657	-3.814
<b>Profit/loss for the year</b>		<b>11.214</b>	<b>10.732</b>	<b>7.568</b>	<b>12.697</b>
Distribution of profit	7				

## Balance sheet 31 December

	Note	Group		Parent company	
		2023	2022	2023	2022
		TDKK	TDKK	TDKK	TDKK
<b>Assets</b>					
Completed development projects		3.189	2.839	3.189	2.838
<b>Intangible assets</b>	8	<b>3.189</b>	<b>2.839</b>	<b>3.189</b>	<b>2.838</b>
Plant and machinery	9	1.686	2.236	1.686	1.663
Other fixtures and fittings, tools and equipment	9	2.415	2.592	1.657	1.743
Leasehold improvements	9	2.439	3.792	2.440	2.760
<b>Tangible assets</b>		<b>6.540</b>	<b>8.620</b>	<b>5.783</b>	<b>6.166</b>
Investments in subsidiaries	10	0	0	3.333	939
Receivables from group enterprises		178	0	178	178
<b>Fixed asset investments</b>		<b>178</b>	<b>0</b>	<b>3.511</b>	<b>1.117</b>
<b>Total non-current assets</b>		<b>9.907</b>	<b>11.459</b>	<b>12.483</b>	<b>10.121</b>
Raw materials and consumables		91.820	43.733	44.476	38.372
Goods in progress		31.332	43.978	31.333	41.148
Finished goods and goods for resale		42.776	79.534	42.776	40.953
<b>Stocks</b>		<b>165.928</b>	<b>167.245</b>	<b>118.585</b>	<b>120.473</b>
Trade receivables		35.231	46.798	29.929	15.598
Receivables from group enterprises		173.309	102.375	178.273	164.718
Other receivables		1.066	3.855	1.066	3.222
Prepayments	11	2.687	1.420	2.333	1.241
<b>Receivables</b>		<b>212.293</b>	<b>154.448</b>	<b>211.601</b>	<b>184.779</b>
<b>Cash at bank and in hand</b>		<b>4.628</b>	<b>2.318</b>	<b>4.112</b>	<b>495</b>
<b>Total current assets</b>		<b>382.849</b>	<b>324.010</b>	<b>334.298</b>	<b>305.747</b>
<b>Total assets</b>		<b>392.756</b>	<b>335.469</b>	<b>346.781</b>	<b>315.868</b>



## Balance sheet 31 December

	Note	Group		Parent company	
		2023	2022	2023	2022
		TDKK	TDKK	TDKK	TDKK
<b>Equity and liabilities</b>					
Share capital		600	600	600	600
Reserve for net revaluation under the equity method		0	0	1.953	548
Reserve for development expenditure		0	0	2.487	2.214
Reserve for current value adjustments of currency gains		28	133	0	0
Retained earnings		130.896	119.682	126.482	120.673
<b>Equity</b>	12	<b>131.524</b>	<b>120.415</b>	<b>131.522</b>	<b>124.035</b>
Provision for deferred tax	13	950	0	1.604	1.306
Other provisions	14	4.557	4.804	4.557	3.687
<b>Total provisions</b>		<b>5.507</b>	<b>4.804</b>	<b>6.161</b>	<b>4.993</b>
Payables to group enterprises		40.388	40.902	40.395	40.902
<b>Total non-current liabilities</b>	15	<b>40.388</b>	<b>40.902</b>	<b>40.395</b>	<b>40.902</b>
Banks		56.813	71.265	56.814	71.264
Prepayments received from customers		2.653	3.488	2.118	3.020
Trade payables		68.021	57.796	65.438	47.461
Payables to group enterprises		74.192	22.443	34.199	16.046
Corporation tax		3.385	1.711	2.359	1.592
Other payables		10.273	12.645	7.775	6.555
<b>Total current liabilities</b>		<b>215.337</b>	<b>169.348</b>	<b>168.703</b>	<b>145.938</b>
<b>Total liabilities</b>		<b>255.725</b>	<b>210.250</b>	<b>209.098</b>	<b>186.840</b>
<b>Total equity and liabilities</b>		<b>392.756</b>	<b>335.469</b>	<b>346.781</b>	<b>315.868</b>
Capital Resources	16				
Subsequent events	17				
Rent and lease liabilities	18				
Mortgages and collateral	20				
Consolidated Financial Statements	22				
Fee to auditors appointed at the general meeting	23				

## Statement of changes in equity

### Group

	Share capital	Reserve for current value adjustments of currency gains	Retained earnings	Total
	TDKK	TDKK	TDKK	TDKK
Equity at 1 January	600	133	119.682	120.415
Exchange adjustments	0	-105	0	-105
Net profit/loss for the year	0	0	11.214	11.214
<b>Equity at 31 December</b>	<b>600</b>	<b>28</b>	<b>130.896</b>	<b>131.524</b>

### Parent company

	Share capital	Reserve for net revaluation under the equity method	Reserve for development expenditure	Retained earnings	Total
	TDKK	TDKK	TDKK	TDKK	TDKK
Equity at 1 January	600	549	2.214	120.674	124.037
Exchange adjustment, foreign	0	-83	0	0	-83
Net profit/loss for the year	0	1.487	273	5.808	7.568
<b>Equity at 31 December</b>	<b>600</b>	<b>1.953</b>	<b>2.487</b>	<b>126.482</b>	<b>131.522</b>

## Cash flow statement 1 January - 31 December

	Note	Group	
		2023	2022
		TDKK	TDKK
Net profit/loss for the year		11.214	10.732
Adjustments	24	13.599	13.158
Change in working capital	25	2.119	-49.273
<b>Cash flows from operating activities before financial income and expenses</b>		<b>26.932</b>	<b>-25.383</b>
Financial income		164	589
Financial expenses		-4.307	-3.673
<b>Cash flows from ordinary activities</b>		<b>22.789</b>	<b>-28.467</b>
Corporation tax paid		-1.056	-8.182
<b>Cash flows from operating activities</b>		<b>21.733</b>	<b>-36.649</b>
Purchase of intangible assets		-1.916	-1.404
Purchase of property, plant and equipment		-3.416	-2.847
Sale of property, plant and equipment		867	555
<b>Cash flows from investing activities</b>		<b>-4.465</b>	<b>-3.696</b>
Repayment of loans from credit institutions		-14.452	26.337
Repayment of other long-term debt		-506	7.436
<b>Cash flows from financing activities</b>		<b>-14.958</b>	<b>33.773</b>
<b>Change in cash and cash equivalents</b>		<b>2.310</b>	<b>-6.572</b>
Cash and cash equivalents 1. january		2.318	8.890
<b>Cash and cash equivalents 31. december</b>		<b>4.628</b>	<b>2.318</b>
Analysis of cash and cash equivalents:			
Cash at bank and in hand		4.628	2.318
<b>Cash and cash equivalents 31. december</b>		<b>4.628</b>	<b>2.318</b>

## Notes

	Group		Parent company	
	2023	2022	2023	2022
	TDKK	TDKK	TDKK	TDKK
<b>1 Revenue</b>				
Activities				
3rd Party products	80.320	52.089	25.008	40.487
Installations and lifts	331.252	368.606	291.618	288.610
Other	95.856	66.111	64.906	62.481
<b>Total revenue</b>	<b>507.428</b>	<b>486.806</b>	<b>381.532</b>	<b>391.578</b>
Geographical				
United Kingdom	110.039	92.576	110.885	92.657
Germany	63.857	65.205	56.662	65.019
Scandinavia	146.429	65.719	98.697	93.111
Other EU	174.604	231.450	112.716	114.035
Other	12.499	31.854	12.572	26.756
<b>Total revenue</b>	<b>507.428</b>	<b>486.804</b>	<b>391.532</b>	<b>391.578</b>
<b>2 Staff costs</b>				
Wages and salaries	105.791	104.467	86.176	83.487
Pensions	7.447	6.093	7.447	6.092
Other social security costs	1.791	1.742	1.791	1.743
Other staff costs	655	453	656	452
	<b>115.684</b>	<b>112.755</b>	<b>96.070</b>	<b>91.774</b>
Including remuneration to the executive board:				
Executive Board	4.267	4.399	4.267	4.399
	<b>4.267</b>	<b>4.399</b>	<b>4.267</b>	<b>4.399</b>
Number of fulltime employees on average	226	226	178	174

## Notes

	Group		Parent company	
	2023	2022	2023	2022
	TDKK	TDKK	TDKK	TDKK
<b>3 Depreciation, amortisation and impairment of intangible assets and property, plant and equipment</b>				
Depreciation intangible assets	1.565	1.244	1.565	1.244
Depreciation tangible assets	4.047	4.480	3.257	3.722
	<b>5.612</b>	<b>5.724</b>	<b>4.822</b>	<b>4.966</b>
<b>4 Financial income</b>				
Interest income from participating interests	0	0	164	159
Other financial income	207	589	0	589
	<b>207</b>	<b>589</b>	<b>164</b>	<b>748</b>
<b>5 Financial costs</b>				
Other financial costs	4.762	3.673	4.307	2.525
	<b>4.762</b>	<b>3.673</b>	<b>4.307</b>	<b>2.525</b>
<b>6 Tax on profit/loss for the year</b>				
Current tax for the year	2.730	4.418	2.359	3.866
Deferred tax for the year	296	-673	298	-52
	<b>3.026</b>	<b>3.745</b>	<b>2.657</b>	<b>3.814</b>
<b>7 Distribution of profit</b>				
Reserve for net revaluation under the equity method	0	0	1.487	-878
Transferred to reserve for development expenditure	0	0	273	125
Retained earnings	11.214	10.732	5.808	13.450
	<b>11.214</b>	<b>10.732</b>	<b>7.568</b>	<b>12.697</b>

## Notes

### 8 Intangible assets

Group	Completed development projects <hr/> TDKK
Cost at 1 January	6.452
Additions for the year	<hr/> 1.916
Cost at 31 December	<hr/> <hr/> 8.368
Impairment losses and amortisation at 1 January	3.614
Depreciation for the year	<hr/> 1.565
Impairment losses and amortisation at 31 December	<hr/> <hr/> 5.179
<b>Carrying amount at 31 December</b>	<hr/> <hr/> <b>3.189</b>

Development projects include development and testing of new lift variants.

Management considers, that the capitalized value of development costs is recognized as the recoverable amount, in form of value in use.

#### Parent company

	Completed development projects <hr/> TDKK
Cost at 1 January	6.452
Additions for the year	<hr/> 1.916
Cost at 31 December	<hr/> <hr/> 8.368
Impairment losses and amortisation at 1 January	3.614
Depreciation for the year	<hr/> 1.565
Impairment losses and amortisation at 31 December	<hr/> <hr/> 5.179
<b>Carrying amount at 31 December</b>	<hr/> <hr/> <b>3.189</b>

Development projects include development and testing of new lift variants.

Management considers, that the capitalized value of development costs is recognized as the recoverable amount, in form of value in use.

## Notes

## 9 Tangible assets

## Group

	Plant and machinery	Other fixtures and fittings, tools and equipment	Leasehold improvements	Total
	TDKK	TDKK	TDKK	TDKK
Cost at 1 January	11.874	13.057	21.108	46.039
Additions for the year	614	1.703	1.099	3.416
Disposals for the year	-2.089	-2.549	-1.675	-6.313
Cost at 31 December	10.399	12.211	20.532	43.142
Impairment losses and depreciation at 1 January	9.637	10.465	17.317	37.419
Depreciation for the year	864	1.615	1.571	4.050
Reversal of impairment and depreciation of sold assets	-1.788	-2.284	-795	-4.867
Impairment losses and depreciation at 31 December	8.713	9.796	18.093	36.602
<b>Carrying amount at 31 December</b>	<b>1.686</b>	<b>2.415</b>	<b>2.439</b>	<b>6.540</b>

## Parent company

	Plant and machinery	Other fixtures and fittings, tools and equipment	Leasehold improvements	Total
	TDKK	TDKK	TDKK	TDKK
Cost at 1 January	9.954	11.177	19.433	40.564
Additions for the year	614	1.161	1.099	2.874
Disposals for the year	-169	-1.087	0	-1.256
Cost at 31 December	10.399	11.251	20.532	42.182
Impairment losses and depreciation at 1 January	8.291	9.434	16.673	34.398
Depreciation for the year	591	1.247	1.419	3.257
Reversal of impairment and depreciation of sold assets	-169	-1.087	0	-1.256
Impairment losses and depreciation at 31 December	8.713	9.594	18.092	36.399
<b>Carrying amount at 31 December</b>	<b>1.686</b>	<b>1.657</b>	<b>2.440</b>	<b>5.783</b>

## Notes

	<b>Parent company</b>	
	2023	2022
	TDKK	TDKK
<b>10 Investments in subsidiaries</b>		
Cost at 1 January	390	391
Additions for the year	1.363	0
Disposals for the year	-372	0
Cost at 31 December	<u>1.381</u>	<u>391</u>
Revaluations at 1 January	548	1.426
Disposals for the year	-3.222	0
Exchange adjustment	-83	0
Net profit/loss for the year	-1.363	1.263
Elimination of intercompany profits on investments	2.663	-2.141
Equity investments with negative net asset value amortised over receivables	3.409	0
Revaluations at 31 December	<u>1.952</u>	<u>548</u>
<b>Carrying amount at 31 December</b>	<b><u>3.333</u></b>	<b><u>939</u></b>

### Group

Investments in subsidiaries are specified as follows:

Name	Registered office	Ownership interest
Versalift Sweden AB	Falkenberg, Sweden	100%
Versalift Norge AS	Indre Østfold, Norway	100%

### 11 Prepayments

Prepayments consists of prepaid expenses and other payments.

### 12 Equity

There have been no changes in the share capital during the last 5 years.



## Notes

	Group		Parent company	
	2023	2022	2023	2022
	TDKK	TDKK	TDKK	TDKK
<b>13 Provision for deferred tax</b>				
Provision for deferred tax at 1 January	0	673	1.306	1.352
Deferred tax recognised in income statement	950	-673	298	-52
<b>Provision for deferred tax at 31 December</b>	<b>950</b>	<b>0</b>	<b>1.604</b>	<b>1.300</b>

**Provisions for deferred tax on:**

Intangible assets	702	0	702	624
Property, plant and equipment	54	0	54	152
Inventories	130	0	783	465
Other taxable temporary differences	64	0	65	65
	<b>950</b>	<b>0</b>	<b>1.604</b>	<b>1.306</b>

**14 Other provisions**

The Company provides warranties on some of its products and is therefore obliged to repair or replace goods which are not satisfactory. Based on previous experience in respect of the level of repairs and returns, other provisions of TDKK 4.557 (2022: TDKK 3.687) have been recognised for expected warranty claims.

Balance at beginning of year at 1 January	3.687	4.534	3.687	3.417
Provision in year	870	270	870	270
<b>Balance at 31 December</b>	<b>4.557</b>	<b>4.804</b>	<b>4.557</b>	<b>3.687</b>

## Notes

### 15 Long term debt

Group	Debt	Debt	Instalment	Debt
	at 1 January	at 31 December	next year	outstanding after 5 years
	TDKK	TDKK	TDKK	TDKK
Payables to group enterprises	40.901	40.395	0	0
	<b>40.901</b>	<b>40.395</b>	<b>0</b>	<b>0</b>

Parent Company	Debt	Debt	Instalment	Debt
	at 1 January	at 31 December	next year	outstanding after 5 years
	TDKK	TDKK	TDKK	TDKK
Payables to group enterprises	40.901	40.395	0	0
	<b>40.901</b>	<b>40.395</b>	<b>0</b>	<b>0</b>

### 16 Capital Resources

The company has experienced stable demand for its products in 2023 and 2024. However, sister companies within the global group faced sales challenges towards the end of 2023, resulting in increased inventory levels at the group level. Consequently, the global group has initiated a plan to reduce inventory, which is well underway in several locations. The liquidity freed up by this effort is expected to reduce intercompany balances, which is in the best interest of all entities within the group.

In connection with the annual renegotiation of the credit facility, the bank has required an ongoing reduction of the credit, which is anticipated to be offset by the reduction in intercompany balances. This does not constitute a full repayment of the credit but aims to bring it to a lower level than in recent years. Management's budget for 2024 shows a positive result on par with 2023, as well as a correspondingly positive liquidity.

During the renegotiations with the bank, management prepared a rolling liquidity forecast, which indicates that liquidity for the remainder of 2024 can be maintained within the offered credit limits.

Based on these future expectations, management has prepared the annual report on a going concern basis and assesses that the offered credit facilities are sufficient, while also highlighting the inherent uncertainties related to the budget assumptions.

## Notes

### 17 Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balancesheet date.

### 18 Rent and lease liabilities

Operating lease liabilities.  
Total future lease payments:

	Group		Parent company	
	2023	2022	2023	2022
	TDKK	TDKK	TDKK	TDKK
Within 1 year	9.554	9.326	6.373	6.202
Between 1 and 5 years	4.952	3.523	1.477	841
After 5 years	0	0	0	0
	<b>14.506</b>	<b>12.849</b>	<b>7.850</b>	<b>7.043</b>

### 19 Contingent liabilities

The company has no contingent liabilities.

### 20 Mortgages and collateral

Group:

The group has provided a collateral of TDKK 1.618.

A company charge of TDKK 30.000 secured on pledged assets have been registered as collateral for the group's bank debt. The book value of assets covered by the company charge amounts to t.kr. 381.008 by the 31 December 2023.

Parent company:

The Parent Company has provided a collateral of TDKK 1.618.

A company charge of TDKK 30.000 secured on pledged assets have been registered as collateral for the parent company's bank debt. The book value of assets covered by the company charge amounts to t.kr. 332.570 by the 31 December 2023.

### 21 Related parties and ownership structure

#### Controlling interest

H.I.G. Time Manufacturing Holdings, LP, New York, USA, ultimate owner.

## Notes

### 21 Related parties and ownership structure (continued)

#### Transactions

The Group's trading and agreements with related parties serve a commercial purpose only and were carried out at arm's length.

The Parent Company's trading and agreements with related parties serve a commercial purpose only and were carried out at arm's length.

The Company has chosen only to disclose transactions which have not been made on an arm's length basis in accordance with section 98(c)(7) of the Danish Financial Statements Act.

#### Transactions not conducted on arm's length terms

Intercompany accounts are not subject to interest.

#### Ownership structure

According to the company's register of shareholders, the following shareholder holds at least 5% of the votes or at least 5% of the share capital:

Time Manufacturing Company P.O. Box 20368 Waco, Texas, USA

### 22 Consolidated Financial Statements

The group is a sub group and is included in the consolidated financial statements of H.I.G. Time Manufacturing Holdings, LP, New York, USA. The consolidated financial statements in question can be requested by contacting the parent company.

## Notes

	Group		Parent company	
	2023	2022	2023	2022
	TDKK	TDKK	TDKK	TDKK
<b>23 Fee to auditors appointed at the general meeting</b>				
Baker Tilly Denmark / BDO:				
Audit fee	456	430	265	225
Other assurance engagements	32	35	40	35
Other services	40	35	32	35
	<b>528</b>	<b>500</b>	<b>337</b>	<b>295</b>

	Group	
	2023	2022
	TDKK	TDKK
<b>24 Cash flow statement - adjustments</b>		
Financial income	-207	-589
Financial costs	4.762	3.673
Depreciation, amortisation and impairment losses, including losses and gains on sales	5.612	5.724
Tax on profit/loss for the year	3.679	3.745
Change in other provisions	-247	605
	<b>13.599</b>	<b>13.158</b>

	Group	
	2023	2022
	TDKK	TDKK
<b>25 Cash flow statement - change in working capital</b>		
Change in inventories	1.317	-33.887
Change in receivables	-6.885	-5.380
Change in trade payables, etc.	7.687	-10.006
	<b>2.119</b>	<b>-49.273</b>

## Accounting policies

The annual report of Versalift Denmark A/S for 2023 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to large enterprises of reporting class C , as well as provisions applying to reporting class C entities.

The accounting policies applied are consistent with those of last year.

The annual report for 2023 is presented in TDKK.

### Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including amortisation, depreciation and impairment losses, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the group's and the parent company's and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the group's and the parent company's and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. On subsequent recognition, assets and liabilities are measured as described below for each individual accounting item.

Certain financial assets and liabilities are measured at amortised cost using the effective interest method. Amortised cost is calculated as the historic cost less any installments and plus/less the accumulated amortisation of the difference between the cost and the nominal amount.

On recognition and measurement, allowance is made for predictable losses and risks which occur before the annual report is presented and which confirm or invalidate matters existing at the balance sheet date.

### Consolidated financial statements

The consolidated financial statements comprise the parent company Versalift Denmark ApS and subsidiaries in which the parent company, directly or indirectly, holds more than 50% of the voting rights or otherwise has a controlling interest. Entities in which the Group holds between 20% and 50% of the voting rights and over which it exercises significant influence, but which it does not control, are considered participating interests or associates, cf. the group chart.

The consolidated financial statements are prepared as a consolidation of the parent company's and subsidiaries' financial statements by aggregating uniform accounting items. On consolidation, intra-group income and expenses, holdings of shares, intra-group balances and dividends as well as realised and unrealised gains and losses on intra-group transactions are eliminated.

Investments in subsidiaries are set off against the proportionate share of the subsidiaries' fair value of net assets and liabilities at the acquisition date.

## Accounting policies

Entities acquired or formed during the year are recognised in the consolidated financial statements from the date at which control is obtained. Entities sold during the year are recognised in the consolidated income statement until the date of disposal. Comparative figures are not restated for acquisitions or disposals.

Investments in associates are measured in the balance sheet at the proportionate share of the net asset value of the associates based on the parent company's accounting policies and proportionate elimination of unrealised intra-group gains and losses. The proportionate share of associates' profit/loss, after elimination of the proportionate share of intra-group gains and losses, is recognised in the income statement.

### Income statement

#### Segment information

Information is provided on business segments and geographical markets. The segment information is provided in consideration of the group's accounting policies, risks and management control.

## Accounting policies

### Revenue

Income from the sale of goods for resale and finished goods is recognised in the income statement, provided that the transfer of risk, usually on delivery to the buyer, has taken place and that the income can be measured reliably and is expected to be received.

Revenue is measured at the fair value of the agreed consideration, excluding VAT and other indirect taxes. Revenue is net of all types of discounts granted.

### Expenses for raw materials and consumables

Costs of raw materials and consumables include the raw materials and consumables used in generating the year's revenue.

### Other operating income

The item Other operating income includes items of a secondary nature relative to the company's activities, including gains on the sale of intangible assets and items of property, plant and equipment, operating losses, indemnities relating to operating losses and conflicts as well as payroll refunds. Indemnities are recognised when it is more probable than not that the company is going to be indemnified.

### Other operating expenses

Other operating expenses comprise items of a secondary nature relative to the company's activities, including losses on the sale of intangible assets and items of property, plant and equipment.

### Other external costs

Other external costs include expenses related to distribution, sale, advertising, administration, premises, bad debts, payments under operating leases, etc.

### Staff costs

Staff costs include wages and salaries, including compensated absence and pensions, as well as other social security contributions, etc. made to the entity's employees.

### Depreciation, amortisation and impairment of intangible assets and property, plant and equipment

Depreciation, amortisation and impairment of intangible assets and property, plant and equipment comprise the year's depreciation, amortisation and impairment of intangible assets and property, plant and equipment.

### Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts that relate to the financial year. Net financials include interest income and expenses, financial expenses relating to finance leases, realised and unrealised capital/exchange gains and losses on securities, liabilities and foreign currency transactions, amortisation of financial assets and liabilities and surcharges and allowances under the Danish Tax Prepayment Scheme, etc.



## Accounting policies

### Income from investments in subsidiaries, associates and participating interests

The proportionate share of the profit/loss for the year of subsidiaries is recognised in the parent company's income statement after full elimination of intra-group profits/losses.

### Tax on profit/loss for the year

Tax for the year, which comprises the current tax charge for the year and changes in the deferred tax charge, is recognised in the income statement as regards the portion that relates to the profit/loss for the year and directly in equity as regards the portion that relates to entries directly in equity.

## Balance sheet

### Intangible assets

Acquired goodwill is measured at cost less accumulated amortisation. Goodwill is amortised on a straight-line basis over the expected useful life which is estimated to 5 years. The period of amortisation is determined based on an assessment of the acquired company's position in the market and earnings profile, and the industry-specific conditions.

Patents and licences are measured at the lower of cost less accumulated amortisation and the recoverable amount. Patents are amortised over the remaining patent period and licences are amortised over the period of the agreement, however, no more than 8 years.

Development projects comprise costs, including wages and salaries, and amortisation, which directly or indirectly can be related to the Company's development activities and which fulfil the criteria for recognition in the Balance Sheet.

The accounting item is measured at the lower of the capitalised costs less accumulated amortisation and recoverable amount.

Capitalised development costs are amortised on a straight-line basis over the estimated useful life after completion of the development work. The amortisation period is normally 5 years.

Intangible fixed assets are generally written down to the recoverable amount if this is lower than the carrying amount.

Profit or loss from sale of intangible fixed assets is calculated at the difference between the sales price and the carrying amount at the time of the sale. Profit and loss are recognised in the Income Statement under other operating income or other operating expenses.

### Tangible assets

Items of plant and machinery and fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

The depreciable amount is cost less the expected residual value at the end of the useful life.

## Accounting policies

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use. The cost of self-constructed assets comprises direct and indirect costs of materials, components, sub-suppliers and wages.

Straight-line depreciation is provided on the basis of the following estimated useful lives of the assets:

	<b>Useful life</b>	<b>Residual value</b>
Production plant and machinery	5 years	0 %
Other plant, fixtures and equipment	3-8 years	0 %
Leasehold improvements	5 years	0 %

Gains and losses on the sale of items of property, plant and equipment are calculated as the difference between the selling price, less costs to sell, and the carrying amount at the time of sale. Gains or losses on the sale of items of property, plant and equipment are recognised in the income statement under other operating income or other operating expenses, respectively.

### Leases

Leases for items of property, plant and equipment that transfer substantially all the risks and rewards incident to ownership to the company (finance leases) are recognised in the balance sheet as assets. On initial recognition, assets are measured at estimated cost, corresponding to the lower of fair value of the leased asset and the present value of the future lease payments. In calculating the net present value of the future lease payments, the interest rate implicit in the lease or the incremental borrowing rate is used as the discount factor. Assets held under finance leases are subsequently depreciated as the company's other non-current assets.

The capitalised residual lease commitment is recognised in the balance sheet as a liability, and the interest element of the lease payment is recognised in the income statement over the term of the lease.

All other leases are operating leases. Payments relating to operating leases and any other leases are recognised in the income statement over the term of the lease. The company's total liabilities relating to operating leases and other rent agreements are disclosed under 'Contingencies, etc.'

### Investments in subsidiaries

Investments in subsidiaries are measured at the proportionate share of the net asset value of the entities, calculated on the basis of the group's accounting policies, plus or less unrealised intra-group gains or losses and plus or less any remaining value of positive or negative goodwill stated according to the purchase method. Negative goodwill is recognised in the income statement on acquisition. Where the negative goodwill relates to contingent liabilities having been taken over, the negative goodwill is not recognised until the contingent liabilities have been settled or no longer exist.

Investments in subsidiaries are measured in the parent company financial statements using the equity method.

Investments in subsidiaries with a negative net asset value are measured at DKK 0, and the carrying amount of any receivables from these entities is reduced to the extent that they are considered irrecoverable. If the parent company has a legal or constructive obligation to cover a deficit that exceeds the receivable, the balance is recognised under provisions.

## Accounting policies

### Impairment of fixed assets

The carrying amount of intangible assets, items of property, plant and equipment and investments in subsidiaries, associates and participating interests is tested annually for impairment, other than what is reflected through normal amortisation and depreciation.

Where there is evidence of impairment, an impairment test is performed for each individual asset or group of assets. Write-down is made to the lower of the recoverable amount and the carrying amount.

The recoverable amount is the higher of the net present value and the value in use less expected costs to sell. The net present value is determined as the present value of the anticipated net cash flows from the use of the asset or group of assets and the anticipated net cash flows from the disposal of the asset or group of assets after the end of their useful life.

### Stocks

Stocks are measured at cost using the FIFO method. Where the net realisable value is lower than the cost, inventories are recognised at this lower value.

The cost of goods for resale, raw materials and consumables comprises the purchase price plus delivery costs.

The cost of finished goods and work in progress includes the cost of raw materials, consumables, direct cost of labour and production/production overheads.

Production overheads include the indirect cost of materials, wages and salaries as well as maintenance and depreciation of production machinery, buildings and equipment and expenses relating to plant administration and management. Borrowing costs are not recognised in the cost.

The net realisable value of stocks is calculated as the expected selling price less direct costs of completion and expenses incurred to effect the sale. The net realisable value is determined taking into account marketability, obsolescence and expected selling price movements.

### Receivables

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired. If there is objective evidence that an individual receivable is impaired, an impairment loss for that individual asset is recognised.

### Prepayments

Prepayments recognised under 'Current assets' comprises expenses incurred concerning subsequent financial years.

### Cash and cash equivalents

Cash and cash equivalents comprise cash and deposits at banks.

## Accounting policies

### Equity

#### Reserve for net revaluation according to the equity method

The reserve for net revaluation according to the equity method in the company's financial statements comprises net revaluation of investments in subsidiaries, participating interests and associates relative to the cost.

### Provisions

Provisions comprise expected expenses relating to warranty commitments, losses on work in progress, restructuring, etc. Provisions are recognised when, as a result of a past event, the group has a legal or constructive obligation and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

Warranty commitments include expenses for remedial action within the warranty period of 1-5 years. Provisions for warranty commitments are measured and recognised based on experience gained from guarantee work. Provisions with an expected maturity of more than one year from the balance sheet date are discounted using a rate that reflects the risk and maturity of the liability.

When it is probable that the total expenses will exceed the total revenue from contract work in progress, the total expected loss on the work in progress is recognised as a provision. The provision is recognised under other external costs.

### Income tax and deferred tax

Current tax liabilities and current tax receivables are recognised in the balance sheet as the estimated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and tax paid on account.

Deferred tax is measured according to the liability method in respect of temporary differences between the carrying amount of assets and liabilities and their tax base, calculated on the basis of the planned use of the asset and settlement of the liability, respectively. Deferred tax is measured at net realisable value.

Deferred tax is measured according to the tax rules and at the tax rates applicable in the respective countries at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax adjustments resulting from changes in tax rates are recognised in the income statement, with the exception of items taken directly to equity.

### Liabilities

Financial liabilities are recognised on the raising of the loan at the proceeds received net of transaction costs incurred. On subsequent recognition, the financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest method. Accordingly, the difference between the net proceeds and the nominal value is recognised in the income statement over the term of the loan.

Other liabilities, which include trade payables, payables to group entities and other payables, are measured at amortised cost, which is usually equivalent to nominal value.

## Accounting policies

### Deferred income

Deferred income recognised under 'Current liabilities' comprises payments received concerning income in subsequent financial years.

### Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as financial income or financial expenses. If foreign currency instruments are considered cash flow hedges, any unrealised value adjustments are taken directly to a fair value reserve under 'Equity'.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

### Cash flow statement

The cash flow statement shows the group's cash flows for the year, broken down under cash flows from operating, investing and financing activities, the year's changes in cash and cash equivalents and the group's cash and cash equivalents at the beginning and at the end of the year.

The cash flow effect of additions and disposals of entities is shown separately under cash flows from investing activities. The cash flow statement includes cash flows from acquired entities from the time of acquisition, and cash flows from sold entities are included until the date of sale.

### Cash flows from operating activities

Cash flows from operating activities are stated as the group's profit or loss for the year, adjusted for non-cash operating items, changes in working capital and paid income taxes. Dividend income from investments is recognised under 'Interest income and dividend received'.

### Cash flows from investing activities

Cash flows from investing activities comprise payments related to the acquisition and sale of entities and activities as well as intangible assets, property, plant and equipment and investments.

### Cash flows from financing activities

Cash flows from financing activities comprise changes in the size or composition of the group's share capital and related costs, as well as the raising of loans, repayment of interest-bearing debt and payment of dividends to shareholders.

## Accounting policies

### Cash and cash equivalents

Cash and cash equivalents comprise cash and short-term securities whose remaining life is less than three months and which are readily convertible into cash and which are subject only to insignificant risks of changes in value.

### Financial Highlights

Definitions of financial ratios.

Gross margin ratio	$\frac{\text{Gross Profit} \times 100}{\text{Revenue}}$
Solvency ratio	$\frac{\text{Equity at year end} \times 100}{\text{Total assets}}$
Return on equity	$\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$