

Kronospan ApS

Report and Financial Statements

30 September 2020

Approved on the Company's annual general meeting on 17/2 2021

Chairman:

Mr. Jörg Lippok

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OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

Spiros Spyrou

Jörg Lippok

Tomazs Janczak

EXECUTIVE BOARD

Henning Jensen

REGISTERED OFFICE

2 Fabriksvej
Pindstrup, 8550 Ryomgaard
Denmark

PRINCIPAL PLACE OF BUSINESS

2 Fabriksvej
Pindstrup, 8550 Ryomgaard
Denmark

BANKERS

Danske Bank A/S

AUDITORS

BDO Statsautoriseret revisionsaktieselskab
Kystvejen 29, 8000 Aarhus
Denmark

STATEMENT BY BOARD OF DIRECTORS AND BOARD OF EXECUTIVES

The Board of Directors and the Executive Board have discussed and approved the Annual Report of Kronospan ApS for the year 1 October 2019 – 30 September 2020.

The Annual Report is presented in accordance with the International Financial Reporting Standards (IFRS) as adopted by the EU and additional requirements of the Danish Financial Statements Act.

In our opinion the Company's Financial Statements give a true and fair view of the Company's financial position at 30 September 2020 and of the results of the Company's operations and cash flows for the financial year 1 October 2019 – 30 September 2020.

The Management's Review includes in our opinion a fair presentation of the matters dealt within the Review.

We recommend the Annual Report be approved at the Annual General Meeting.

Pindstrup, 14 December 2020

Executive Board:

Henning Jensen
CEO

Board of Directors:

Spiros Spyrou
Chairman

Jörg Lippok

Tomazs Janczak

DIRECTORS' REPORT

The Directors of Kronospan ApS (the Company) submit their annual report and financial statements for the year ended 30 September 2020.

PRINCIPAL ACTIVITIES

The principal activities of the Company are the production and sale of Particleboard ("PB"), Melamine Faced Particleboard ("MF-PB") and Tongue and Groove standard and customized boards ("T&G PB and T&G MF-PB").

REVIEW OF OPERATIONS

	2020	2019	Change
	Euro'000	Euro'000	%
Revenue	64,037	64,536	(0.8)
Operating profit	4,491	4,265	5.3
EBITDA	6,684	6,311	5.9

The covid-19 pandemic has caused a short term decrease in revenue but this has then been recovered despite the challenges from the pandemic. Operating profit and EBITDA increased due to lower direct materials costs. The management considers the results satisfactory.

As a contribution to improving the environment and meeting the environmental requirements in the future a water treatment plant has been installed. Also, a bag filter for the energy plant and a scrubber for exhaust gas from the press area have been established.

INVESTMENT

	2020	2019	Change
	Euro'000	Euro'000	%
Total	7,485	7,798	(4.0)

The major investments in 2020 and 2019 include modernization of the Company's plant and machinery and environmental improvements.

LIABILITIES

In order to fund the plant modernisation, long term debt has been increased.

DIRECTORS

The members of the Board of Directors of the Company who served during the financial year and thereafter are shown below:

Spiros Spyrou

Jörg Lippok

Tomazs Janczak

DIRECTORS' REPORT (continued)

DIVIDENDS

A final dividend for the year ended 30 September 2019 of Euro 3 million was declared based on a Shareholders' Resolution dated 18 February 2020. A payment of Euro 1.5 million was paid on 30 June 2020. Additionally two equal payments of Euro 750 Thousand were paid on 10 July 2020 and 30 September 2020.

A final dividend for the year ended 30 September 2018 of Euro 4 million was declared based on a Shareholders' Resolution dated 13 March 2019. Two equal payments of Euro 2 million were paid on 30 June 2019 and 26 September 2019.

PRINCIPLE RISKS

The company's customer base covers the furniture, home/kitchen and building industry sectors in Denmark and Scandinavia region. This means that the risk to the business of a loss in its customer base is widely spread. However, it is important to maintain a high level of customer service and an attractive product range. Strict credit control procedures are in place to mitigate any potential losses.

The demand for particleboard and valued added wood panel products in Denmark is influenced by both local (micro) and global macro-economic factors. The projections are that local and neighbouring countries' demand within the furniture, home/kitchen and building industry will remain stable in the next financial year.

The Company has established a long-term cooperation with a few large buyers which derive a major part of the sales income, primarily through sales of customised boards and this business model is expected to continue. Furthermore, management are in the process of renewing environmental permits as required by the relevant local regulations.

Management believes that current financing arrangements can be carried forward and that the Company's financial resources are properly secured for FY2020/21. Financial risks are described in detail in Note 27 "Risk Management".

RISK MANAGEMENT

Information on the Company's risk policy and a detailed description of specific risks that are monitored within the context of risk controlling are provided in the risk management note 27.

GOING CONCERN

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or cease operations, or has no realistic alternative but to do so.

The Board of Directors do not consider that there will be any adverse long-term impact as a result of the COVID-19 pandemic. Indeed, it provides an opportunity to review current operations and improve efficiencies.

OUTLOOK

The Company expects the next 12 months to provide further opportunities to improve and will continue to:

Invest in improvements in product quality and customer service

- Ensure it makes its contribution to safe-guarding and improving the environment and workplace in which it operates
- Invest in cost reduction programmes
- Optimise existing technologies to improve efficiency
- Invest in new technologies and products to increase production capacity
- The Company's commercial potential is expected to remain unchanged. Despite the covid-19 pandemic management anticipates unchanged demand. A profit and positive cash flows from operating activities are expected with a turnover increase at around 4%. Management anticipates improved results in the FY2020/21.

DIRECTORS' REPORT (continued)**FINANCIAL HIGHLIGHTS**

EUR '000	2019/20	2018/19	2017/18	2016/17	2015/16
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Key figures

Revenue	64,037	64,536	69,316	67,772	68,128
Ordinary operating profit/loss	4,491	4,265	4,610	4,351	3,854
Financial income and expenses	-577	221	194	139	32
Profit/loss for the year	3,094	3,508	3,661	3,560	3,083

Non-current assets	37,585	32,332	26,690	20,890	19,857
Additions to tangible and intangible assets	7,483	7,798	7,311	3,204	539
Current assets	10,176	13,161	13,988	15,186	15,569
Total assets	47,761	45,493	40,678	36,076	35,426
Share capital	12,155	12,155	12,155	12,155	12,155
Equity	15,870	15,728	16,244	17,619	20,053
Non-current liabilities other than provisions	14,850	12,377	2,808	2,627	2,518
Current liabilities other than provisions	17,041	17,388	21,626	15,830	12,855

Cash flows from operating activities	11,844	1,855	10,835	5,399	10,411
Net cash flows from investing activities	(7,815)	(8,715)	(5,158)	(2,957)	(139)
Portion relating to investment in property, plant, equipment and software	(7,872)	(9,076)	(5,413)	(3,154)	(328)
Cash flows from financing activities	(4,013)	6,777	(5,590)	(6,558)	(6,544)
Total cash flows	16	(83)	87	(4,116)	3,728

Financial ratios (%)

Return on investment	12.77	14.07	17.48	12.32	11.14
Solvency ratio	33.23	34.57	39.93	48.84	56.61
Return on equity	19.58	21.94	21.62	18.90	14.35

Average number of full-time employees	223	217	217	219	214
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Financial ratios are calculated based on the guidance "Recommendations and Financial Ratios 2015" as issued by the Danish Finance Society. For terms and definitions refer to Note 27 "Other Accounting Policies".

Financial highlights and financial ratios are prepared in accordance with IFRS.

ENVIRONMENTAL ISSUES

Environmental permit was received in December 2019.

CORPORATE SOCIAL RESPONSIBILITY (CSR) AND GENDER DIVERSITY

Corporate Responsibility ("CSR") and Equal Opportunities Statements can be found in the Company's website:

<https://kronospan-dk.dk/baeredygtighed>

DIRECTORS' REPORT (continued)

KNOWLEDGE RESOURCES

The Company continuously strives to further develop the culture, which is based on its DANSK values (Dialogue, Ambition, Intimacy, Common Sense and Quality).

Educational courses for the management team and other individuals have systemically taken place in order to develop professional and personal competencies, leadership skills and communication.

AUDITORS

All of the current directors have taken all of the steps that they ought to have taken to make themselves aware of any information needed by the Company's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The directors are not aware of any relevant audit information of which the auditors are unaware.

Approved by the Board of Directors
and signed on behalf of the Board

Executive Board:

Henning Jensen
CEO

Board of Directors:

Spiros Spyrou
Chairman

Jörg Lippok

Tomasz Janczak

REPORT OF THE INDEPENDENT AUDITORS

To the shareholders of Kronospan ApS

Opinion

We have audited the Financial Statements of Kronospan ApS for the financial year 1 October 2019 - 30 September 2020, which comprise income statement, total income statement, balance sheet, statement of changes in equity, cash flow statement, notes and a summary of significant accounting policies. The Financial Statements are prepared in accordance with the International Financial Reporting Standards as adopted by the EU and additional requirements in the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 30 September 2020, and of the results of the operations and cash flows for the financial year 1 October 2019 - 30 September 2020 in accordance with the International Financial Reporting Standards as adopted by the EU and additional requirements in the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed; we conclude that Management's Review is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of Management's Review.

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the International Financial Reporting Standards as adopted by the EU and additional requirements in the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Aarhus, 14 December 2020

BDO Statsautoriseret revisionsaktieselskab

CVR no. 20 22 26 70

Jeanette Staal

State Authorised Public Accountant

MNE no. mne18547

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

Year ended 30 September 2020

	Note	2020 Euro'000	2019 Euro'000
Revenue	3	64,037	64,536
Other operating income	4	2,448	1,737
Changes in inventories of finished goods and work in progress		(1,791)	450
Raw materials and consumables used		(29,928)	(31,279)
Employee benefit costs	6	(15,815)	(14,782)
Depreciation and amortisation expense	5,9,10	(2,294)	(2,020)
Other operating expenses		(12,166)	(14,377)
Profit from operations	5	4,491	4,265
Finance costs	7	(634)	(114)
Income from financial investments		57	335
Currency translation differences		38	(83)
Profit before tax		3,952	4,403
Income tax expense	8	(858)	(895)
Profit for the year		3,094	3,508
Other comprehensive income:			
Foreign currency exchange differences		48	(24)
Other comprehensive income for the year, net of tax		48	(24)
Total comprehensive income for the year		3,142	3,484

All of the profit and other comprehensive income for the year is attributable to equity holders of the Company.

The notes on pages 15 to 39 form an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION**As at 30 September 2020**

	Note	30 September 2020		30 September 2019	
		Euro'000	Euro'000	Euro'000	Euro'000
ASSETS					
Non-current assets					
Property, plant and equipment	9	36,857		31,588	
Intangible assets	10	-		18	
Investments	11	728		726	
Total non-current assets			37,585		32,332
Current assets					
Inventories	12	5,726		6,816	
Trade and other receivables	13	4,398		6,314	
Cash and cash equivalents	14	52		31	
Total current assets			10,176		13,161
TOTAL ASSETS			47,761		45,493
LIABILITIES AND SHAREHOLDERS' EQUITY					
Equity attributable to shareholders of the Company					
Share capital	15	12,155		12,155	
Other reserves		(5)		(53)	
Retained earnings		3,720		3,626	
Total equity			15,870		15,728
Non-current liabilities					
Subordinated loans or loans available for subordination	17	9,203		8,869	
Other long term liabilities		1,497		56	
Deferred tax liability	8	4,150		3,452	
Total non-current liabilities			14,850		12,377
Current liabilities					
Bank borrowings and other loans	16	3,471		7,838	
Subordinated loans or loans available for subordination	17	1,625		-	
Trade and other payables	18	11,824		9,535	
Current tax payable		121		15	
Total current liabilities			17,041		17,388
Total liabilities			31,891		29,765
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY			47,761		45,493

The notes on pages 15 to 39 form an integral part of these financial statements.

STATEMENT OF CASH FLOWS**Year ended 30 September 2020**

	Note	2020 Euro'000	2019 Euro'000
Cash flows from operating activities			
Profit for the year		3,094	3,508
Adjustment for:			
Depreciation and amortisation	5,9,10	2,294	2,020
Finance expense	7	634	114
Dividend income		(57)	(335)
Income tax expense	8	858	895
Cash flow from operating activities before changes in working capital and provisions		6,823	6,202
Decrease / (increase) in inventories		1,106	(876)
Decrease in trade and other receivables and prepayments		1,929	1,604
Increase / (decrease) in trade and other payables		2,684	(4,576)
Cash generated from operations		12,542	2,354
Interest paid		(634)	(114)
Income taxes paid		(64)	(385)
Net cash from operating activities		11,844	1,855
Cash flows from investing activities			
Proceeds from sales of property, plant and equipment		-	26
Purchase of property, plant and equipment		(7,872)	(9,076)
Dividends received		57	335
Net cash used in investing activities		(7,815)	(8,715)
Cash flows from financing activities			
Proceeds from bank borrowings and other loans		-	2,270
Repayments of bank borrowings and other loans		(4,381)	(418)
Proceeds from subordinated loans or loans available for subordination		1,930	8,869
Increase in long term liabilities		1,438	56
Dividends paid	25	(3,000)	(4,000)
Net cash from / (used in) financing activities		(4,013)	6,777
Net increase in cash and cash equivalents		16	(83)
Cash and cash equivalents at the beginning of the year		31	114
Exchange gains on cash and cash equivalents		5	-
Cash and cash equivalents at the end of the year	14	52	31
Cash and cash equivalents are represented by:			
Cash in hand and at bank		52	31
		52	31

For notes supporting the statement of cash flows, see note 26.

The notes on pages 15 to 39 form an integral part of these financial statements.

STATEMENT OF CHANGES IN EQUITY**For the year ended 30 September 2020**

	Share capital	Foreign currency translation reserve	Retained earnings	Total attributable to equity holders of the Company
	Euro '000	Euro '000	Euro '000	Euro '000
Changes in equity for 2020				
At 1 October 2019	12,155	(53)	3,626	15,728
Comprehensive income for the year				
Profit for the year	-	-	3,094	3,094
Other comprehensive income	-	48	-	48
Total comprehensive income for the year	-	48	3,094	3,142
Dividends (note 25)	-	-	(3,000)	(3,000)
At 30 September 2019	12,155	(5)	3,720	15,870
Changes in equity for 2019				
At 1 October 2018	12,155	(29)	4,118	16,244
Comprehensive income for the year				
Profit for the year	-	-	3,508	3,508
Other comprehensive income	-	(24)	-	(24)
Total comprehensive income for the year	-	(24)	3,508	3,484
Dividends (note 25)	-	-	(4,000)	(4,000)
Other movements	-	-	-	-
At 30 September 2019	12,155	(53)	3,626	15,728

The following describes the nature and purpose of each reserve within shareholders' equity:

Reserve	Description and purpose
Foreign currency translation reserve	Gains / losses arising on re-translating the net assets prior to adoption of the Euro as measurement currency.
Retained earnings	Profit for the year and prior years.

The notes on pages 15 to 39 form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2020

1. PRINCIPAL ACTIVITIES

The principal activities of the Company are the production and sale of Particleboard ("PB"), Melamine Faced Particleboard ("MF-PB") and Tongue and Groove standard and customized boards ("T&G PB and T&G MF-PB").

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted for use in the European Union, including International Accounting Standards (IAS) and Interpretations issued by the International Accounting Standards Board (IASB), (collectively IFRSs) and additional disclosure requirements in accordance with Årsregnskabsloven as a result of the IFRS decree.

The Directors are of the opinion that preparation of the financial statements on the going concern basis is appropriate.

The principal accounting policies adopted for dealing with items which are considered material or critical in determining the results for the year and in stating the financial position, are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

This is the second set of the Company's financial statements in which IFRS 9 Financial Instruments, IFRS 15 Revenue from Contracts with Customers and IFRS 16 Leases has been applied. The related changes to significant accounting policies are described in note 28. The changed accounting policies has had an insignificant impact on the Company's financial statements.

A complete list of other accounting policies is included in note 28.

Significant judgements and estimates

The preparation of financial statements, in conformity with Generally Accepted Accounting Principles (GAAP) under IFRS, requires management to make estimates and assumptions that affect reported amounts of assets and liabilities at the date of the financial statements and the amounts of revenues and expenses recognised during the reporting period. Although these estimates are based on management's best knowledge of the amount, event or actions, actual results ultimately may differ from those estimates.

The Company evaluates its estimates on an on-going basis using historical experience and other factors, including expectations of future events that are considered reasonable under the circumstances.

The following paragraphs detail the estimates and judgements the Company believes to have potentially the most significant impact on the annual results under IFRS:

- *Fair value of financial assets.* The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The Company uses its judgement to select a variety of methods and make assumptions that are mainly based on market conditions existing at each reporting date. The fair value of the financial assets have been estimated based on the fair value of the individual assets.
- *Financial instruments valuation methods.* Valuation methods based on the discounting of future cash flows (effective interest method) or alternative methods based on analysis of recent like arms-length transactions or financial performance of the same type of investees are used for estimation of the value of certain categories of financial instruments for which there are no generally available market information that is believed to be reasonable under the circumstances. The methods may require assumptions of the management not supported by data which are generally available. As a result, the valuation method falls under level 3 of the fair value hierarchy. If profit or loss, income and expenses, assets and liabilities change significantly followed by the change of assumptions the respective disclosures are made in the financial statements.
- *Effective interest method* is used for estimation of fair value of financial instruments and impairment test. For estimation of the fair value of borrowings with fixed rate the interest rate applicable to new instruments with similar credit risk and remaining maturity are used. To determine fair value of other categories of financial instruments and estimation of value in use for impairment test, the weighted average cost (WACC) of the Company's capital as at the reporting date is used. The WACC of the Company's capital is determined by the targets set out by the Board of Directors.

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2020

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Significant judgements and estimates (continued)

- *Expected credit losses for trade and loan receivables.* At each statement of financial position date, the Company evaluates the collectability of receivables using the simplified approach allowed under IFRS 9. For loans, an assessment of credit risk is made as per requirements of IFRS 9 and the appropriate loan loss provision made. For trade receivables, a pre-determined matrix for uninsured overdue balances is made which increases to 100% when a balance is more than 3 months overdue or the customer is the subject of insolvency proceedings. The actual level of receivables collected may differ from the estimated levels of recovery, which could impact operational results positively or negatively. Further detail of the level of provisions for doubtful receivables is included in note 13.
- *Accounting for provisions and contingencies.* The Company is subject to a number of claims that are incidental to the normal conduct of its business. The Company routinely assesses the likelihood of any adverse judgements or outcomes to these matters as well as ranges of probable and reasonable estimated losses.

Reasonable estimates involve judgement made by management after considering information including notifications, settlements, estimates performed by independent parties and legal counsel, available facts, identification of other potentially responsible parties and their ability to contribute, and prior experience.

A provision is recognised when it is probable that an obligation exists and where a reliable estimate can be made of the amount of the obligation. The required provision may change in the future due to new developments and as additional information becomes available.

Where it is only possible that an obligation exists or where the recognition criteria for a provision are not met, a contingent liability is disclosed unless the possibility of transferring economic benefits is remote.

- *Depreciation of property, plant and equipment.* The estimated useful economic lives of property, plant and equipment (PPE) are based on management's judgements and experience. When management identifies that actual useful lives differ materially from the estimates used to calculate depreciation that charge is adjusted prospectively.

Due to the significance of PPE investment to the Company, variations between actual and estimated useful lives could impact operating results either positively or negatively, although few changes to estimated useful lives have been required historically.

- *Impairment of assets.* At each reporting date, the Company is required to assess whether there is any indication that, in management's judgement, the carrying value of tangible or intangible assets may be not be recoverable. If any indication exists, the relevant asset's recoverable value is estimated, being the greater of its value in use and fair value less cost to sell. Where the carrying value exceeds the recoverable value, the asset's carrying value is reduced to the recoverable value.

An impairment review requires management to make subjective judgements concerning the cash flows, growth rates and discount rates of the cash generating units under review.

Goodwill and intangible assets with an indefinite life must be tested for impairment at the end of each reporting period irrespective of whether there is any indication of impairment.

Movements on property, plant and equipment during the year have been included within note 9.

Movements on intangible assets during the year have been included within note 10.

Management does not see any significant risk of a material adjustment to the carrying amount of assets and liabilities within the next year.

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2020

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue

- *Recognition and measurement.* Revenue represents the amount of consideration to which the Company expects to be entitled in exchange for transferring the promised to the customer, excluding amounts collected on behalf of third parties (for example, value-added taxes); the transaction price. The Company includes in the transaction price an amount of variable consideration as a result of rebates/discounts only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved. Estimations for rebates and discounts are based on the Company's experience with similar contracts and forecast sales to the customer.

The Company recognises revenue when the parties have approved the contract (in writing, orally or in accordance with other customary business practices) and are committed to perform their respective obligations, the Company can identify each party's rights and the payment terms for the goods to be transferred, the contract has commercial substance (i.e. the risk, timing or amount of the Company's future cash flows is expected to change as a result of the contract), it is probable that the Company will collect the consideration to which it will be entitled in exchange for the goods that will be transferred to the customer and when specific criteria have been met for each of the Company's contracts with customers.

The Company bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement. In evaluating whether collectability of an amount of consideration is probable, the Company considers only the customer's ability and intention to pay that amount of consideration when it is due.

Estimates of revenues, costs or extent of progress toward completion are revised if circumstances change. Any resulting increases or decreases in estimates are reflected in the statement of comprehensive income in the period in which the circumstances that give rise to the revision become known to the Company.

- *Identification of performance obligations.* The Company assesses whether contracts that involve the provision of a range of goods and/or services contain one or more performance obligations (that is, distinct promises to provide a service) and allocates the transaction price to each performance obligation identified on the basis of its stand-alone selling price. A good or service that is promised to a customer is distinct if the customer can benefit from the good or service, either on its own or together with other resources that are readily available to the customer (that is the good or service is capable of being distinct) and the Company's promise to transfer the good or service to the customer is separately identifiable from other promises in the contract (that is, the good or service is distinct within the context of the contract).
- *Sale of products.* Sales of products are recognised at the point in time when the Company satisfies its performance obligation by transferring control over the promised products to the customer, which is usually when the products are delivered to the customer, risk of obsolescence and loss have been transferred to the customer and the customer has accepted the products.

Segmental reporting

As the Company has one core business activity the Directors have concluded that segmental reporting is not necessary.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****2. SIGNIFICANT ACCOUNTING POLICIES (continued)****Property, plant and equipment**

All property, plant and equipment is initially recognised at cost. Borrowing costs that are directly attributable to the acquisition, construction or production of property, plant and equipment are capitalised as part of the cost of the property, plant and equipment.

After initial measurement all property, plant and equipment would be subject to revaluation and would be stated at valuation less subsequent depreciation. Any future revaluations of property, plant and equipment would be undertaken in a period not exceeding 3 years.

Changes in carrying amounts as a result of asset revaluations are recognised in other comprehensive income and accumulated in the revaluation reserve except to the extent that any decrease in value in excess of the credit balance on the revaluation reserve, or reversal of such a transaction, is recognised in profit or loss.

The revaluation surplus included in equity in respect of an item of property, plant and equipment is transferred directly to retained earnings when the asset is derecognised. This involves transferring the whole of the surplus when the asset is retired or disposed of. However, some of the surplus is transferred as the asset is used by an entity. In such a case, the amount of the surplus transferred is the difference between depreciation based on the revalued carrying amount of the asset and depreciation based on the asset's original cost. Transfers from revaluation surplus to retained earnings are not made through profit or loss.

The commissioning date of a significant asset, such as a production line, is when the machine commences to produce economic quantities. There will normally be a short period before this when test production is made and this is not considered to represent commissioning.

Depreciation of property, plant and equipment is calculated on a straight-line basis so as to reduce cost or valuation to their estimated residual value over their expected useful lives. The annual depreciation rates applicable are as follows:

Buildings	3.3%
Plant and equipment	5.0%
Vehicles and other	25.0%
Land is not depreciated	

Gains or losses on the disposal of property, plant and equipment are determined as the difference between the sale price (net of selling expenses) and the net book value of the asset at the date of disposal.

Repairs and maintenance costs are charged directly to profit and loss. Costs for significant renovation and improvement of property, plant and equipment are capitalised.

Assets under construction are recorded at the cost incurred in their purchase or manufacture including the cost of financing each project until it is commissioned.

Property, plant and equipment are assessed for impairment at each reporting date as detailed in the description of significant judgements and estimates above.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****3. REVENUE AND SEGMENT REPORTING**

	2020	2019
	Euro'000	Euro'000
Domestic market	46.613	45.376
Rest of Europe	17.424	19.160
	<u>64.037</u>	<u>64.536</u>

Revenue comprises primarily of sale of goods

4. OTHER OPERATING INCOME

	2020	2019
	Euro'000	Euro'000
Other operating income is made up as follows:		
Income from insurance	-	683
Sale of CO2 emission certificates	1,485	-
Waste	502	561
Release of grant	102	-
Other	359	493
Total operating income	<u>2,448</u>	<u>1,737</u>

In relation to energy savings from capital expenditure, government grant amounting to Eur 0.9 million was received. This will be included in other operating income over the period where the asset will be depreciated.

5. PROFIT FROM OPERATIONS

	2020	2019
	Euro'000	Euro'000
Profit from operations is arrived at after charging / (crediting) among others the following:		
Staff costs (note 6)	15,815	14,782
Depreciation and amortisation expense (notes 9, 10)	2,294	2,020
Loss on disposal of non current assets	1	26
Audit fees	44	37

6. EMPLOYEE BENEFIT COSTS

	2020	2019
	Euro'000	Euro'000
Cost		
Wages and salaries	13,774	13,310
Employer's social security	965	428
Employer's pension costs – defined contribution plans	1,076	1,044
	<u>15,815</u>	<u>14,782</u>

	2020	2019
	Number	Number
Average number of employees	<u>223</u>	<u>217</u>

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****6. EMPLOYEE BENEFIT COSTS (continued)****Directors' and key management personnel remuneration**

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, including the directors of the Company.

	2020	2019
	Euro'000	Euro'000
Salaries and other short-term employee benefits	247	428
Employer's social security	3	3
Employer's pension costs - defined contribution plans	24	34
	<u>274</u>	<u>465</u>

7. FINANCE INCOME AND COSTS

	2020	2019
	Euro'000	Euro'000
Finance costs		
Bank borrowing	634	114
	<u>634</u>	<u>114</u>

8. TAXATION

	2020		2019
	Euro'000	Euro'000	Euro'000
Current tax expense			
Corporation tax on profits for the year	160		35
Adjustment for under provision in prior periods	<u>-</u>		<u>-</u>
		160	35
Deferred tax expense			
Origination and reversal of temporary differences	<u>698</u>		<u>860</u>
		698	860
Total expense		<u><u>858</u></u>	<u><u>895</u></u>

During the ordinary course of business, there are transactions and calculations for which the ultimate tax determination is uncertain. As a result, the company recognises tax liabilities based on estimates of whether additional taxes and interest will be due.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****8. TAXATION (continued)**

The charge for the period can be reconciled to the profit per the statement of profit or loss and other comprehensive income as follows:

	2020 Euro'000	2019 Euro'000
Profit before tax	3.952	4.403
Tax at the domestic income tax rate (2020: 22%; 2019: 22%)	869	968
Tax effect of expenses that are not deductible in determining taxable profit	(11)	(73)
Tax expense	858	895
Effective tax rate for the year	22%	20%

Deferred Tax Liability

The following are the major deferred tax liabilities recognised by the Company and movements thereon during the year.

	Accelerated tax depreciation Euro'000	Other Euro'000	Total Euro'000
At 1 October 2018	2,092	688	2,780
Charge to profit and loss	696	150	846
At 30 September 2019	2,788	838	3,626
Charge to profit and loss	1,014	(375)	639
At 30 September 2020	3,802	463	4,265

Deferred Tax Assets

The following are the major deferred tax assets recognised by the Company and movements thereon during the year.

	Other Euro'000	Total Euro'000
At 1 October 2018	180	180
Credit to profit and loss	(6)	(6)
At 30 September 2019	174	174
Charge to profit and loss	(59)	(59)
At 30 September 2020	115	115

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2020

9. PROPERTY, PLANT AND EQUIPMENT

Year ended 30 September 2020

	Land and buildings	Plant and equipment	Vehicles and other	Construction in progress	Total
	Euro'000	Euro'000	Euro'000	Euro'000	Euro'000
Cost or valuation					
At 1 October 2019	21,701	101,892	2,564	1,820	127,977
Additions	1,210	4,966	1,163	146	7,485
Disposals	-	-	(92)	-	(92)
Transfers	-	1,809	-	(1,809)	-
Exchange difference	57	271	8	5	341
At 30 September 2020	<u>22,968</u>	<u>108,938</u>	<u>3,643</u>	<u>162</u>	<u>135,711</u>
Accumulated depreciation and impairment					
At 1 October 2019	16,467	77,932	1,990	-	96,389
Charge for the year	342	1,641	293	-	2,276
Disposals	-	-	(91)	-	(91)
Exchange difference	44	208	28	-	280
At 30 September 2020	<u>16,853</u>	<u>79,781</u>	<u>2,220</u>	<u>-</u>	<u>98,854</u>
Carrying amount					
At 30 September 2020	<u>6,115</u>	<u>29,157</u>	<u>1,423</u>	<u>162</u>	<u>36,857</u>

Year ended 30 September 2019

	Land and buildings	Plant and equipment	Vehicles and other	Construction in progress	Total
	Euro'000	Euro'000	Euro'000	Euro'000	Euro'000
Cost or valuation					
At 1 October 2018	20,653	103,223	4,624	3,553	132,053
Additions	1,075	4,749	154	1,820	7,798
Disposals	-	(9,206)	(2,277)	-	(11,483)
Transfers	-	3,553	-	(3,553)	-
Exchange difference	(27)	(427)	63	-	(391)
At 30 September 2019	<u>21,701</u>	<u>101,892</u>	<u>2,564</u>	<u>1,820</u>	<u>127,977</u>
Accumulated depreciation and impairment					
At 1 October 2018	16,174	86,079	3,907	-	106,160
Charge for the year	315	1,287	366	-	1,968
Disposals	-	(9,180)	(2,277)	-	(11,457)
Exchange difference	(22)	(254)	(6)	-	(282)
At 30 September 2019	<u>16,467</u>	<u>77,932</u>	<u>1,990</u>	<u>-</u>	<u>96,389</u>
Carrying amount					
At 30 September 2019	<u>5,234</u>	<u>23,960</u>	<u>574</u>	<u>1,820</u>	<u>31,588</u>

Borrowing cost capitalized in the period amounted to Euro 0 million (2019: Euro 0.240 million). The capitalization rate used was 5%.

As a result of the management reviews during the year ended 30 September 2020, no impairment has been made.

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2020

10. INTANGIBLE ASSETS

Year ended 30 September 2020

	Software Euro'000	Total Euro'000
Cost		
At 1 October 2019	211	211
At 30 September 2020	211	211
Amortisation		
At 1 October 2019	193	193
Charge for the year	18	18
At 30 September 2020	211	211
Carrying amount		
At 30 September 2020	-	-

Year ended 30 September 2019

	Software Euro'000	Total Euro'000
Cost		
At 1 October 2018	211	211
At 30 September 2019	211	211
Amortisation		
At 1 October 2018	141	141
Charge for the year	52	52
At 30 September 2019	193	193
Carrying amount		
At 30 September 2019	18	18

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****11. INVESTMENTS**

	Investment in Joint Venture	Total
	Euro'000	Euro'000
At 1 October 2018	727	727
Exchange difference	(1)	(1)
At 30 September 2019	<u>726</u>	<u>726</u>
Exchange difference	2	2
At 30 September 2020	<u>728</u>	<u>728</u>

The details of the joint venture are as follows:

Name	Country of Incorporation	Principal Activities	Shareholding %
Nordalim A/S	Denmark	Manufacture and sale of Urea-Melamin, Urea-Formaldehyde Resin and Chemicals	50

12. INVENTORIES

	2020	2019
	Euro'000	Euro'000
Raw materials	4.869	4.218
Finished products	857	2.598
	<u>5.726</u>	<u>6.816</u>

Raw material valued at Euro 4.869 million (2019: 4.218 million) include a provision of Euro 2 million (2019: Euro 1.7 million) and are therefore carried at the lower of cost and net realisable value.

Finished goods valued at Euro 857 million (2019: 2.598 million) include a provision of Euro 0.022 million (2019: Euro 0.117 million) and are therefore carried at the lower of cost and net realisable value.

13. TRADE AND OTHER RECEIVABLES

	2020	2019
	Euro'000	Euro'000
Trade receivables	3.945	4.621
Taxes, subsidies, social insurance	74	491
Other accounts receivable	379	1.202
	<u>4.398</u>	<u>6.314</u>

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****13. TRADE AND OTHER RECEIVABLES (continued)**

Trade receivables are further analysed as follows:

	2020 Euro'000	2019 Euro'000
Gross value	3,945	4,621
Expected credit loss provision	-	-
Net value	<u>3,945</u>	<u>4,621</u>
Analysis of trade receivables:		
Not due	<u>3,570</u>	<u>4,201</u>
Due and for which there is no expected loss provision		
- Insured	375	420
- Not insured	<u>-</u>	<u>-</u>
	<u>375</u>	<u>420</u>
- Due 0 - 90 days	375	420
- Due + 90 days	<u>-</u>	<u>-</u>
	<u>375</u>	<u>420</u>
Due and for which there is expected loss provision		
- Due 0 - 90 days	-	-
- Due + 90 days	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>
Total	<u>3,945</u>	<u>4,621</u>

Uninsured trade receivables that are due and not impaired represent balances with customers who have no default history.

14. CASH AND CASH EQUIVALENTS

	Cash Euro'000	Bank and other overdrafts (note 16) Euro'000	Net Euro'000
At 1 October 2018	114	(5.368)	(5.254)
Movement for the year	<u>(83)</u>	<u>(2.262)</u>	<u>(2.345)</u>
At 30 September 2019	31	(7.630)	(7.599)
Movement for the year	<u>21</u>	<u>4.159</u>	<u>4.180</u>
At 30 September 2020	<u>52</u>	<u>(3.471)</u>	<u>(3.419)</u>

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****15. SHARE CAPITAL**

	2020 Number	2019 Number	2020 Euro'000	2019 Euro'000
Authorised ordinary shares of DKK 1 each	90.457	90.457	12.155	12.155
Issued ordinary shares of DKK 1 each	90.457	90.457	12.155	12.155

There are no restrictions attaching to the ordinary shares.

16. BANK BORROWINGS AND OTHER LOANS

	2020 Euro'000	2019 Euro'000
Bank borrowings and other loans including overdrafts	3,471	7,838
Less: Instalments due after more than one year	-	-
Bank borrowings and other loans including overdrafts due within one year	3,471	7,838

Bank borrowings and other loans including overdrafts due within one year are analysed as follows:

	2020 Euro'000	2019 Euro'000
Current portion of long term loans	-	208
Current portion of bank and other overdrafts	3,471	7,630
	3,471	7,838

The carrying amount of short and long term borrowings approximate their fair value.

	2020 Euro'000	2019 Euro'000
Bank borrowings and other loans	-	208
Bank and other overdrafts (note 14)	3,471	7,630

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****16. BANK BORROWINGS AND OTHER LOANS (continued)**

The weighted average interest rates paid were as follows:

	2020	2019
	%	%
Bank borrowings and other loans	1,9	1,9
Bank and other overdrafts	1,5	1,5

Bank borrowings and bank overdrafts are secured by a joint security over Buildings for a total of DKK 52.25 million (Euro 7.013 million). Any remaining uncovered bank overdraft balance is secured at all times by inventory and trade receivables. Bank and other overdraft facilities are subject to renewal on 28 February 2021.

At 30 September 2020, the Company had available Euro 6.865 million (2019: Euro 6.7 million) of undrawn committed borrowing facilities in respect of which all conditions precedent had been met.

17. SUBORDINATED LOANS OR LOANS AVAILABLE FOR SUBORDINATION

	2020	2019
	Euro'000	Euro'000
Total loans	10,828	8,869
Less: Instalments due after more than one year	(9,203)	(8,869)
Loans due within one year	1,625	-

Repayment of loans are analysed as follows:

	2020	2019
	Euro'000	Euro'000
Due within 1 year	1.625	-
Instalments due after 1 year but not more than 2 years	1.625	1.601
Instalments due after 2 years but not more than 5 years	4.875	3.819
Instalments due after 5 years	2.703	3.449
	10.828	8.869

The weighted average interest rates paid were as follows:

	2020	2019
	%	%
Total loans	5,0	5,0

The above loans are unsecured.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****18. TRADE AND OTHER PAYABLES**

	2020	2019
	Euro'000	Euro'000
Trade payables	6,089	5,795
Investment payables	248	670
Other payables and accruals	5,487	3,070
	<u>11,824</u>	<u>9,535</u>

Trade and other payables principally comprise amounts outstanding for trade purchases and on-going costs.

Trade payables includes amounts due to related parties in the amount of Euro 1.529 million (2019: Euro 1.553 million) (note 20).

The directors consider that the carrying amount of trade payables approximates to their fair value.

19. ENVIRONMENTAL POLICY

The Company's environmental policy is to be constantly aware of the environment and to ensure it makes its contribution to safe-guarding and improving the environment and workplace in which it operates.

All investment projects comprise latest technology plant, taking into account up to date environmental standards and regulations applicable in the EU and the country of operation.

It is Company policy not to account for any assets in relation to emission rights certificates held. The Company recognises the value of any surplus emission certificates only upon disposal.

20. RELATED PARTY TRANSACTIONS

The Company is controlled by Kronospan Baltic Holding Ltd incorporated in Cyprus which owns 100% of the Company's shares. The ultimate controlling party of the Company is Betuva Stiftung a discretionary, irrevocable foundation registered in Liechtenstein, which itself owns all the assets and is controlled by the foundation board.

The following transactions were carried out with related parties:

Sales of goods and services

	Sale of goods		Sale of services		Amounts owed by related parties	
	2020	2019	2020	2019	2020	2019
	Euro'000	Euro'000	Euro'000	Euro'000	Euro'000	Euro'000
Other related parties	-	843	-	-	-	-
	<u>-</u>	<u>843</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****20. RELATED PARTY TRANSACTIONS (Continued)****Purchase of goods and services**

	Purchase of goods (incl. fixed assets)		Purchase of services		Amounts owed to related parties	
	2020	2019	2020	2019	2020	2019
	Euro'000	Euro'000	Euro'000	Euro'000	Euro'000	Euro'000
Fellow subsidiaries	333	-	-	-	-	-
Other related parties	10,209	17,006	695	693	1,529	1,553
	<u>10,542</u>	<u>17,006</u>	<u>695</u>	<u>693</u>	<u>1,529</u>	<u>1,553</u>

Sales and purchases of goods and services are made with related parties on an arm's length basis in the normal course of business.

Other related parties represent entities which are under common control of the ultimate controlling party of the Company.

21. CONTINGENT LIABILITIES

The Company has extended jointly with its Joint Venture Partner an indefinite guarantee for Euro 1.15 million each to a large supplier in relation to purchases carried out by their Joint venture company Nordalim A/S as part of its operating activity.

A payment guarantee has been issued to Naturstyrelsen for future purchase of wood in the forest.

22. CAPITAL COMMITMENTS

As at 30 September 2020, the Company had no contractual obligations.

As at 30 September 2019, the Company had a Euro 1 million contractual obligation in relation to assets under construction.

23. EVENTS AFTER THE REPORTING PERIOD

There were no material events after the reporting period, which have a bearing on the understanding of the financial statements.

24. CONSOLIDATED FINANCIAL STATEMENTS

The Company is included in the consolidated financial statements of Kronospan Baltic Holdings Ltd, the parent company at Grayoak House, 9 Tagmatarchou Poulou Street, 1101 Ayios Andreas, Nicosia, Cyprus with Company registration no. HE162412.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****25. DIVIDENDS**

	2020	2019
	Euro'000	Euro'000
Final dividend declared	3.000	4.000
	<u>3.000</u>	<u>4.000</u>

A final dividend for the year ended 30 September 2019 of Euro 3 million was declared based on a Shareholders' Resolution dated 18 February 2020. A payment of Euro 1.5 million was paid on 30 June 2020. Additionally two equal payments of Euro 750 Thousand were paid on 10 July 2020 and 30 September 2020.

A final dividend for the year ended 30 September 2018 of Euro 4 million was declared based on a Shareholders' Resolution dated 13 March 2019. Two equal payments of Euro 2 million were paid on 30 June 2019 and 26 September 2019.

26. NOTE SUPPORTING THE STATEMENT OF CASH FLOWS

	Bank borrowings and other loans (note 16) Euro'000	Subordinated loans or loans available for subordination (note 17) Euro'000	Total Euro'000
At 1 October 2018	5,994	-	5,994
Net cash flows	1,852	8,869	10,721
Non-cash flows			
Effect of foreign exchange	(8)	-	(8)
At 30 September 2019	<u>7,838</u>	<u>8,869</u>	<u>16,707</u>
Net cash flows	(4,381)	1,930	(2,451)
Non-cash flows			
Effect of foreign exchange	14	29	43
At 30 September 2020	<u>3,471</u>	<u>10,828</u>	<u>14,299</u>

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****27. RISK MANAGEMENT****General objectives, policies and processes**

The Company operates procedures designed to reduce or eliminate financial risk and ensure that funds are available for current and future needs. The policies are approved by the Board and the use of financial instruments is strictly controlled.

Covid-19

The Coronavirus (COVID-19) outbreak represents and unprecedented health crisis and has also severely impacted certain industries and businesses. The wood-panel and related industries have not been adversely impacted by the pandemic and business operations within the industry have even improved during the current financial year. There has not been any significant disruption to production, supply chains and logistics.

Management will continue to monitor the situation closely and ensure that any required actions to deal with the pandemic are implemented, but do not see any material risk to the viability of the business.

Principal financial instruments

A summary of the financial instruments held by category is provided below:

Financial assets

	Financial assets measured at amortised cost	
	2020	2019
	Euro'000	Euro'000
Trade, related party and other receivables	4,388	5,823
Cash and cash equivalents	52	31
Total financial assets	4,440	5,854

Financial liabilities

	Financial liabilities at amortised cost	
	2020	2019
	Euro'000	Euro'000
Bank and other overdrafts	3,471	7,630
Bank borrowings and other loans	-	208
Subordinated Loans or loans available for subordination	10,828	8,869
Trade, related party, investment and other payables	9,775	9,535
Other long term liabilities	1,497	56
Total financial liabilities	25,571	26,298

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****27. RISK MANAGEMENT****Credit risk**

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Company is mainly exposed to credit risk from credit sales. The major part of trade receivables (97%) is covered by credit insurance. Where credit insurance is not available, or is restricted, Company policies provide the basis for establishing a credit limit for each customer. Customers may also purchase on a pre-payment basis or a bank guarantee will be issued from the bank of the customer.

Credit risk also arises from cash and cash equivalents and deposits with banks and financial institutions. For banks and financial institutions, only independently rated parties with acceptable ratings are authorised.

The Company does not enter into derivatives to manage credit risk of this type, although it does when appropriate enter into forward purchases of currency for trade related payables which are due for payment during the next month.

Quantitative disclosures of the credit risk exposure in relation to financial assets are set out below. These also include certain other liquid non-financial assets with potential credit risk. Further disclosures regarding trade and other receivables, which are neither past due nor impaired, are provided in note 13.

	Carrying value		Maximum exposure	
	2020	2019	2020	2019
	Euro'000	Euro'000	Euro'000	Euro'000
Trade and other receivables	4,398	6,314	4,398	6,314
Cash and cash equivalents	52	31	52	31
	<u>4,450</u>	<u>6,345</u>	<u>4,450</u>	<u>6,345</u>

Market risk**(i) Interest rate risk**

As a result of the relevant portion of floating rate borrowings the Company is exposed to interest rate risk, in particular the risk of variation in national currency and Euro interest rates. Whilst the Company takes steps to minimise its exposure to cash flow interest rate risk, changes in interest rates will have an impact on profit. Management continually monitor interest rate movements to assess the impact that this will have upon interest costs. The annualised effect of a 1% increase in the interest rate at the statement of financial position date on variable rate debt carried at that date would, all other variables being held constant, have resulted in a decrease of the Company's pre-tax profit for the year of Euro 0.142 million (2019: Euro 0.167 million). A 1% decrease in the interest rate would, on the same basis, have increased pre-tax profits by the same amount.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****27. RISK MANAGEMENT (continued)****Market risk (continued)****(ii) Currency risk**

The Company is exposed to foreign exchange risk as a result of fluctuations between the national currency and the Euro. Where possible, income streams in one currency are used to meet payment obligations in the same currency. Group policy allows forward purchase for trade related payable items which are due for payment during the next month.

The following table details the Company's sensitivity to a 5% increase or decrease in the Euro against the relevant local currency which represents management's assessment of the reasonably possible change in foreign exchange rates.

	Impact of DKK	
	2020	2019
	Euro'000	Euro'000
1. Denominated in Foreign currency		
Monetary financial assets	4,298	5,827
Monetary financial liabilities	(12,135)	(12,066)
Net liabilities	(7,837)	(6,239)
Impact on results	Gain / (loss)	
5% DKK appreciation (Euro depreciation)	(392)	(312)
5% DKK depreciation (Euro appreciation)	392	312
2. Denominated in Euro		
Monetary financial assets	142	27
Monetary financial liabilities	(13,436)	(14,232)
Net liabilities	(13,294)	(14,205)

Liquidity risk

Company liquidity risk management aims to ensure that the Company is able to timely obtain the financing required to properly carry on its business activities, implement its strategy, and meet its payment obligations when due, while avoiding the need of having to obtain funding under unfavourable terms.

For this purpose, liquidity management at the Company comprises:

- consistent financial planning and cash flow forecasting at company levels with different time horizons (monthly, annual and three-year business plans);
- diversification of financing sources;
- diversification of the maturities of the debt issued in order to avoid excessive concentration of debt repayments in short periods of time;
- arrangement of committed credit facilities with relationship banks, ensuring the right balance between satisfactory liquidity and adequate commitment fees.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****27. RISK MANAGEMENT (continued)****Maturity of financial liabilities**

The table below summarises the maturity profile of the Company's financial liabilities based on contractual undiscounted payments.

At 30 September 2020	On demand	Less than 12 months	1 - 5 years	> 5 years	Total
	Euro'000	Euro'000	Euro'000	Euro'000	Euro'000
Bank and other overdrafts	3,471	-	-	-	3,471
Bank borrowings and other loans	-	-	-	-	-
Subordinated loans or loans available for subordination	2,162	2,080	5,745	3,114	13,101
Trade, related party, investment and other payables (excl. prepayments, dividend payable, VAT, corporate and other taxes, social security, provisions)	-	9,775	-	-	9,775
Other long term liabilities	-	1,497	-	-	1,497
	<u>5,633</u>	<u>13,352</u>	<u>5,745</u>	<u>3,114</u>	<u>27,844</u>
At 30 September 2019	On demand	Less than 12 months	1 - 5 years	> 5 years	Total
	Euro'000	Euro'000	Euro'000	Euro'000	Euro'000
Bank and other overdrafts	7,630	-	-	-	7,630
Bank borrowings and other loans	-	209	-	-	209
Subordinated loans or loans available for subordination	-	458	6,770	3,899	11,127
Trade, related party, investment and other payables (excl. prepayments, dividend payable, VAT, corporate and other taxes, social security, provisions)	-	9,535	-	-	9,535
Other long term liabilities	-	56	-	-	56
	<u>7,630</u>	<u>10,258</u>	<u>6,770</u>	<u>3,899</u>	<u>28,557</u>

Bank borrowings and other loans include interest calculated at the rate applicable at 30 September.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****27. RISK MANAGEMENT (continued)****Capital disclosures**

The Company manages its capital to ensure that it will be able to continue as a going concern while maximising the return to stakeholders through the optimisation of the debt and equity balance. The capital structure of the Company consists of debt (including finance lease liabilities, less cash and cash equivalents) and equity (including subordinated loans or loans available for subordination).

The Company's strategy is to maintain the debt-to-adjusted capital ratio at below 1:1:

	2020	2019
	Euro'000	Euro'000
Bank borrowings and other loans	3,471	7,838
Less cash and cash equivalents	(52)	(31)
Net debt	3,419	7,807
Total equity	15,870	15,728
Plus subordinated loans or loans available for subordination	10,828	8,869
Adjusted capital	26,698	24,597
Debt to adjusted capital ratio	0.13	0.32

28. OTHER ACCOUNTING POLICIES**Changes in accounting policies**

- (i) *New standards, amendments to published standards and interpretations to existing standards effective in the current financial year adopted by the Company.*

There have been no new standards adopted by the Company for the first time for the financial year beginning on or after 1 October 2019 that will have a material impact on the Company.

IFRIC 23 Uncertainty Over Income Tax Treatments came into effect on 1 January 2019. There is no material impact on the Company.

IFRS 16 Leases came into effect on 1 January 2019. The Company opted to adopt the standard during the financial year ending 30 September 2019 thus providing clarity and comparability of performance during financial year ending 30 September 2020.

- (ii) *Standards, amendments and interpretations to published standards not yet effective*

A number of new standards and amendments to standards and interpretations are effective for annual periods beginning after 1 October 2020, and have not been applied in preparing these financial statements. None of these are expected to have a significant effect on the financial statements of the Company.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****28. OTHER ACCOUNTING POLICIES (continued)****Government grants**

Government grants received on capital expenditure are generally deducted in arriving at the carrying amount of the asset purchased. Where retention of a government grant is dependent on the Group satisfying certain criteria, it is initially recognised as deferred income. When the criteria for retention have been satisfied, the deferred income balance is released to the consolidated statement of comprehensive income or netted against the asset purchased.

Intangibles

Intangible assets are shown at cost and are amortised on a straight-line basis method over their estimated useful life. Intangibles are subject to impairment reviews whenever events or changes in circumstances indicate that their carrying value may not be recoverable. Where the carrying value is more than the recoverable value, the asset's carrying value is reduced to the recoverable value. The annual amortisation rates applicable are as follows:

Software	25%
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Investments in joint ventures

The Company's share in joint venture is stated at cost less provision for impairment in value, which is recognized as an expense in the period in which the impairment is identified.

Taxation

Corporation tax is provided on the taxable profit for the year at the applicable tax rate.

Deferred tax assets and liabilities are recognised where the carrying amount of an asset or liability in the statement of financial position differs to its tax base, except for differences arising on the initial recognition of an asset or liability in a transaction which is not a business combination and the timing of the transaction affects neither accounting nor taxable profits.

Recognition of deferred tax assets is restricted to those instances where it is probable that taxable profit will be available against which the difference can be utilised. A deferred tax asset is recognised for unused tax losses, tax exemptions and tax credits to the extent that the future tax savings can be reasonably estimated.

The amount of the asset or liability is determined using tax rates that have been enacted or substantively enacted by the statement of financial position date and expected to apply when the deferred tax liabilities/(assets) are settled/(recovered).

Foreign currency transactions

The books and records of the Company are maintained in Danish Krone to comply with local legal requirements. However, for the purpose of IFRS reporting, the Euro was treated as the reporting currency. Consequently, the following translation was done:

- i) Statement of profit or loss and other comprehensive income items were translated into Euro at the average monthly exchange rate for the year.
- ii) All assets and liabilities were translated into Euro at the exchange rate prevailing on the statement of financial position date.

All foreign exchange gains or losses resulting from the above translation were credited or debited to the translation reserve within equity in accordance with IAS 21.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****28. OTHER ACCOUNTING POLICIES (continued)****Inventories**

Inventories are valued at the lower of cost and net realisable value. Materials are valued at cost which consists of purchase price, freight inwards, and customs duties and are decreased by discounts received. The value of materials used and trading goods dispatched is calculated on a weighted average cost basis.

Finished goods produced are valued at the average cost of materials and direct labour plus depreciation of plant and equipment used in production based on the normal level of activity of the Company and a share of production overheads. Net realisable value is based on estimated selling price less further costs expected to be incurred to completion and sale. Trading goods are valued at purchase price. Provisions are also made for slow moving and obsolete finished goods and spare parts.

Employee benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

The Company makes provisions for bonuses where contractual obligations exist for payment.

Research and development

The Company does not undertake any research and development on its own behalf, but licences appropriate technology when required. The annual licence fees are charged to other operating expenses in the statement of profit or loss and other comprehensive income while lump sum payments for new technologies acquired are amortised over their expected useful life.

Dividends

Interim dividends are recognised in equity in the year in which they are paid. Final dividends are recognised in equity in the year in which they are declared. Dividend income is recognised when the right to receive payment is established.

Financial assets

All purchases and sales of financial assets that require delivery within the time frame established by regulation or market convention ("regular way" purchases and sales) are recorded at the trade date, which is the date when the Company commits to deliver a financial instrument. All other purchases and sales are recognised when the entity becomes a party to the contractual provisions of the instrument.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all the risks and rewards of ownership.

The Company classifies its financial assets depending on the purpose for which the asset was acquired.

The Company's accounting policy for each category is as follows:

(i) Amortised cost

These assets are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise principally through the provision of goods and services to customers (e.g. trade receivables), but also incorporate other types of contractual monetary assets held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest. They are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition or issue, and are subsequently carried at amortised cost using the effective interest rate method, less provision for impairment. Interest income from these financial assets is included in finance income on the statement of profit or loss and other comprehensive income. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in finance income and finance costs.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****28. OTHER ACCOUNTING POLICIES (continued)****Financial assets (continued)****(i) Amortised cost (continued)**

The Company's financial assets measured at amortised cost comprise trade and other receivables as well as cash and cash equivalents in the statement of financial position.

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less, and – for the purpose of the statement of cash flows - bank and other overdrafts. Bank and other overdrafts are shown within loans and borrowings in current liabilities on the statement of financial position.

Impairment provisions for trade receivables are recognised using a pre-determined provision matrix for uninsured overdue balances which increases to 100% when a balance is more than three months overdue or the customer is the subject of insolvency proceedings. For trade receivables, which are reported net, such provisions are recorded in a separate provision account with the loss being recognised within other operating expenses in the statement of profit or loss and other comprehensive income. On confirmation that the trade receivable will not be collectable, the gross carrying value of the asset is written off against the associated provision.

Impairment provisions for other receivables, loans advanced, cash and cash equivalents are recognised based on a forward looking expected credit loss model. During this process the probability of the non-payment of the receivable is assessed. This probability is then multiplied by the amount of the expected loss arising from default to determine the lifetime expected credit loss for the receivables. The methodology used to determine the amount of the provision is based on whether there has been a significant increase in credit risk since initial recognition of the financial asset. For those where the credit risk has not increased significantly since initial recognition of the financial asset, twelve month expected credit losses along with gross interest income are recognised. For those for which credit risk has increased significantly, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit impaired, lifetime expected credit losses along with interest income on a net basis are recognised.

Financial liabilities

The Company classifies its financial liabilities depending on the purpose for which the liability was acquired.

The Company's accounting policy for each category is as follows:

(i) Amortised cost

Comprises bank and other loans, overdrafts, trade payables and other short term liabilities. Bank and other loans and overdrafts are initially recognised at fair value. Such interest bearing liabilities are subsequently measured at amortised cost using the effective interest rate method, which ensures that any interest expense over the period to repayment is at a constant rate on the balance of the liability carried in the statement of financial position. Interest expense in this context includes initial transaction costs and premium payable on redemption, as well as any interest or coupon payable while the liability is outstanding. Trade payables and other short term liabilities are initially recognised at fair value and subsequently carried at amortised cost using the effective interest method.

Provisions

Provisions are recognised for liabilities of uncertain timing or amount that have arisen as a result of past transactions and are discounted at a pre-tax rate reflecting current market assessments of the value of money and the risks specific to the liability.

NOTES TO THE FINANCIAL STATEMENTS**Year ended 30 September 2020****28. OTHER ACCOUNTING POLICIES (continued)****Subordinated loans or loans available for subordination**

Subordinated loans or loans available for subordination comprises:

- Loans that are formally subordinated to senior lenders
- Loans from parent, grand parent or related companies which from their nature would be available for subordinated at the request of lenders or future potential lenders
- Loans from entities with which the parent has a strategic relationship and where a request for subordination is expected to be favourably considered, depending on agreeing commercial terms.

Net finance costs

Interest and other costs on borrowings to finance construction or production of qualifying assets are capitalised, during the period of time that is required to complete and prepare the asset for its intended use. All other borrowing costs are expensed in the year to which they relate.

Explanation of financial Ratios

$$\text{Return on investment} = \frac{\text{Ordinary operating profit} \times 100}{\text{Average invested capital}}$$

$$\text{Solvency ratio} = \frac{\text{Equity at year end} \times 100}{\text{Total assets}}$$

$$\text{Return on equity} = \frac{\text{Profit for the year} \times 100}{\text{Average Equity}}$$

Non-GAAP financial measures

In evaluation of our business, we utilise certain non-GAAP financial measures, specifically EBITDA.

EBITDA refers to Earnings Before Interest, Tax, Depreciation, Amortisation and Impairment, Currency translation differences and Deferred grants credited, where Earnings relates to net profit before items considered by management to be outside the ordinary course of business.

	2020	2019
	Euro'000	Euro'000
Profit from operations	4,491	4,265
Depreciation and Amortisation	2,294	2,020
Grants Credited	(102)	-
Loss on disposal of non current assets	1	26
EBITDA	6,684	6,311