

Tel.: +45 39 15 52 00 koebenhavn@bdo.dk www.bdo.dk BDO Statsautoriseret revisionsaktieselskab Havneholmen 29 DK-1561 København V CVR no. 20 22 26 70

# ARDEX SKANDINAVIA A/S MARIELUNDVEJ 4, 2730 HERLEV ANNUAL REPORT 1 JANUARY - 31 DECEMBER 2022

The Annual Report has been presented and adopted at the Company's Annual General Meeting on 28 April 2023

Michael Nielsen

The English part of this document is an unofficial translation of the original Danish text, and in case of any discrepancy between the Danish text and the English translation, the Danish text shall prevail.



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#### **COMPANY DETAILS**

Company Ardex Skandinavia A/S

Marielundvej 4 2730 Herlev

CVR No.: 11 70 92 14 Established: 14 April 1967 Municipality: Herlev

Financial Year: 1 January - 31 December

**Board of Directors** Marius Aulich, chairman

Michael Nielsen

Gorm Benthin Rosborg

**Executive Board** Michael Nielsen

Auditor BDO Statsautoriseret revisionsaktieselskab

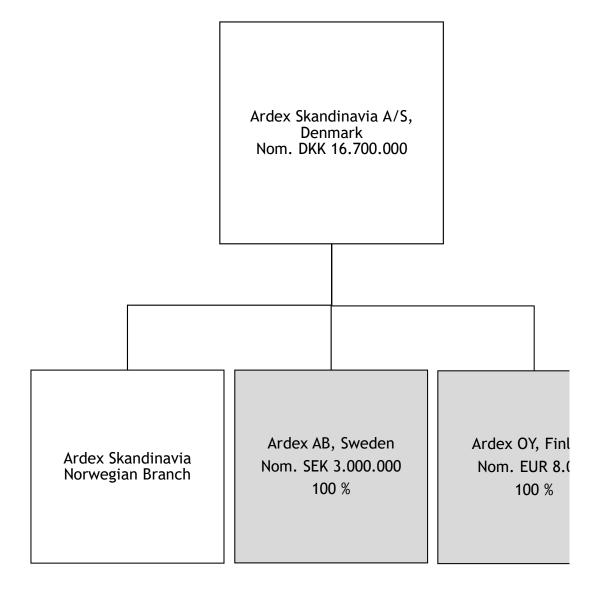
Havneholmen 29 1561 Copenhagen V

Bank Danske Bank

Holmens Kanal 2-12 1092 Copenhagen K



# **GROUP STRUCTURE**





Chairman

#### MANAGEMENT'S STATEMENT

Today the Board of Directors and Executive Board have discussed and approved the Annual Report of Ardex Skandinavia A/S for the financial year 1 January - 31 December 2022.

The Annual Report is presented in accordance with the Danish Financial Statements Act.

In our opinion the Consolidated Financial Statements and the Annual Financial Statements of the Company give a true and fair view of Group's and the Company's assets, liabilities and financial position at 31 December 2022 and of the results of Group's and the Company's operations and cash flows for the financial year 1 January - 31 December 2022.

The Management Commentary includes in our opinion a fair presentation of the matters dealt with in the Commentary.

We recommend the Annual Report be approved at the Annual General Meeting.

Herlev, 28 April 2023

Executive Board

Michael Nielsen

Marius Aulich

Michael Nielsen

Gorm Benthin Rosborg



#### INDEPENDENT AUDITOR'S REPORT

#### To the Shareholder of Ardex Skandinavia A/S

#### Opinion

We have audited the Consolidated Financial Statements and the Annual Financial Statements of the Company of Ardex Skandinavia A/S for the financial year 1 January - 31 December 2022, which comprise income statement, Balance Sheet, statement of changes in equity, notes and a summary of significant accounting policies for both the Group and the Parent Company, as well as consolidated statement of cash flows for the Group. The Consolidated Financial Statements and the Annual Financial Statements of the Company are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Consolidated Financial Statements and the Annual Financial Statements of the Company give a true and fair view of the assets, liabilities and financial position of the Group or the Company at 31 December 2022 and of the results of the Group and the Parent Company's operations as well as the consolidated cash flows of the Group for the financial year 1 January - 31 December 2022 in accordance with the Danish Financial Statements Act.

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements and the Annual Financial Statements of the Company" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), together with the ethical requirements that are relevant to our audit of the financial statements in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

# Management's Responsibilities for the Consolidated Financial Statements and the Annual Financial Statements of the Company

Management is responsible for the preparation of Consolidated Financial Statements and the Annual Financial Statements of the Company that give a true and fair view in accordance with the Danish Financial Statements Act and for such Internal control as Management determines is necessary to enable the preparation of Consolidated Financial Statements and the Annual Financial Statements of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the Consolidated Financial Statements and the Annual Financial Statements of the Company, Management is responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Consolidated Financial Statements and the Annual Financial Statements of the Company unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

# Auditor's Responsibilities for the Audit of the Consolidated Financial Statements and the Parent Company Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements and the Annual Financial Statements of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements and the Annual Financial Statements of the Company.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:



#### INDEPENDENT AUDITOR'S REPORT

- Identify and assess the risks of material misstatement of the Consolidated Financial Statements and the Annual Financial Statements of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Consolidated Financial Statements and the Annual Financial Statements of the Company and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Financial Statements and the Annual Financial Statements of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Consolidated Financial Statements and the Annual Financial Statements of the Company, including the disclosures, and whether the Consolidated Financial Statements and the Annual Financial Statements of the Company represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



#### INDEPENDENT AUDITOR'S REPORT

#### Statement on Management Commentary

Management is responsible for Management Commentary.

Our opinion on the Consolidated Financial Statements and the Annual Financial Statements of the Company does not cover Management Commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements and the Annual Financial Statements of the Company, our responsibility is to read Management Commentary and, in doing so, consider whether Management Commentary is materially inconsistent with the Consolidated Financial Statements and the Annual Financial Statements of the Company or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management Commentary provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that Management Commentary is in accordance with the Consolidated Financial Statements and the Annual Financial Statements of the Company and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of Management Commentary.

Copenhagen, 28 April 2023

BDO Statsautoriseret revisionsaktieselskab CVR no. 20 22 26 70

Ole C. K. Nielsen State Authorised Public Accountant MNE no. mne23299



#### FINANCIAL HIGHLIGHTS OF THE GROUP

	<b>2022</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>
	DKK '000				
Income statement  Net revenue	313.202	347.485	319.272	331.232	332.536
	111.171	125.693	120.096	122.153	124.910
	51.018	61.758	60.947	62.069	60.384
	-4.177	-3.567	-3.115	-2.353	273
	36.258	45.241	45.325	46.911	47.513
Balance sheet Total assets Equity Invested capital	207.815	211.318	212.519	202.682	198.673
	142.696	167.295	167.226	163.210	158.422
	0	170.014	169.985	166.034	161.212
Cash flows Cash flows from operating activities Cash flows from investing activities Cash flows from financing activities Investment in property, plant and equipment	64.914	-2.623	50.128	56.350	39.273
	-20.193	-2.542	-1.213	-5.644	-4.326
	-60.000	-45.000	-41.325	-42.112	-41.500
	-3	-2	-2	-6	-658
Key ratios Gross margin	35.5	36.2	37.6	36.9	37.6
Equity ratio	68.7	79.2	78.7	80.5	79.7
Return on equity	23.4	27.0	27.4	29.2	30.3

The ratios stated in the list of key figures and ratios have been calculated as follows:

Gross margin: Gross profit x 100
Net revenue

Equity ratio:  $\frac{\text{Equity (ex. minorities), at year end x 100}}{\text{Total equity and liabilities, at year end}}$ 

Return on equity:  $\frac{\text{Profit/loss after tax x 100}}{\text{Average equity}}$ 



#### MANAGEMENT COMMENTARY

#### Principal activities

The ARDEX Group's primary activity is production, trade and sales of smoothing Compounds, tile adhesives, rapid-drying cement, wet room solutions and many other specialty products to professionals.

Secondary we have a high level of consulting, training and exhibitions.

ARDEX Denmark primarily sales aera are the Nordic countries.

#### Development in activities and financial and economic position

The income statement of the Parent Company shows a profit of DKK ('000) 36,110 and at 31 December 2022 the balance sheet of the Company shows equity of DKK ('000) 142.696.

Revenue was close to equal compared to 2021, but due to explosive raw material price increases, the profit was below the normal level. Despite of the decrease in the result for the year, management believes that the result, due to the situation, for the year is satisfactory and was expected.

Due to high investments in, warehouse, solar panels and productivity fixed assets has increased DKK ('000) 14.657.

#### Profit/loss for the year compared to the expected development

The result for the year was as expected. Reference is made to the paragraph above.

#### Significant events after the end of the financial year

No events materially affecting the Company's financial position have occurred subsequent to the financial year-end.

#### Financial risk

Invoicing in local currency ARDEX Denmark bears the currency risk.

#### **Environmental situation**

The Group seeks currently to minimise any damaging effects that the Group's activities may have on the external environment. We will, by our influence on our suppliers, seek to ensure a sustainable manufacture of the raw materials that the enterprise uses in its products.

#### Knowledge resources

Our employees are our strong point, We consider it crucial to attract the best employees and strive to offer the best working environment, training and support with the view to offering our employees the best development opportunities.



#### MANAGEMENT COMMENTARY

#### Research and development activities

No research and development are performed by ARDEX Denmark, only by its parent company.

During the year, the company focused on strengthening its market position, expanding its product offerings and enhancing its operational efficiency.

The key events and developments during the year included:

- Launch of new products and services to expand the company's product offerings and strengthen its market position
- Expansion into new markets, to increase the company's geographical reach and revenue streams.
- Implementation of cost-cutting measurers and process improvement to enhance operational efficiency and reduce costs.

#### **Future expectations**

Looking ahead, the company remains focused on delivering strong financial performance and enhancing its market position. The company plans to continues expanding its product offerings and geographical reach, while maintaining a focus on cost management and operational efficiency. The company expects to deliver a solid financial performance and expects a revenue increase of  $2-6\,\%$  and a low profit increase for the year 2023 of  $1-2\,\%$ , due to the high raw material price increases.

#### The Company's foreign branches

The company has a branch in Oslo, Norway. The branch is included in the financial statements of the parent company.

#### Corporate social responsibility (CSR) report

The company follows the Group initiatives for CSR and work with CSR as an integrated part of our daily business in areas such as general code of conduct, work environment policies, QC systems, environmental policy and ethical set of rules for sub suppliers etc. Reference is made to company' public website for detailed information: www.ardex.dk/ardex. In regards to sustainability the company aim to reach a reduction of at least 5% of its impact to nature per year and reference is made company' public website for detailed information: https://www.ardex.dk/ardex/baeredygtighed/.

We have initiated a change from virgin plastic to reused plastic on our biggest share of packaging's during 2021 and this work will continue in the coming years. We have recently implemented (November 2022) solar panels to cover our plants electricity needs.

#### Corona virus impact

We have not had any significant impact on sales. We lifted all the restrictions mid-2022.

#### Russian war in Ukraine

We are affected in many aspects from the war in Ukraine. Primarily we are affected by huge price increases on all raw materials especially due to restricted access to some raw materials, but mostly from increasing energy prices. We have also increasing production and transportation costs due to the increases in energy. We have increased our prices significantly to overcome the pricing issues and have managed to source an important raw material from Ukraine elsewhere going forward, so we assess that this war will have impact on our future business, but that we are able to manage it on a good level to continue profitable business in the coming years.

#### Sustainability

Ardex has a separate Environmental Policy under which we are committed to:

- Optimizing our use of material, avoiding unnecessary waste and use of resources
- Preventing pollution and support the use of renewable energy
- Incorporating the best practice where ever possible and financially feasible in new designs and initiatives
- Selecting suppliers who support our environmental philosophy
- Building a culture, training and motivating employees to show initiative, take action and suggest improvements of the environmental performance



#### MANAGEMENT COMMENTARY

#### Corporate social responsibility (CSR) report (continued)

- Meeting the environmental regulatory requirements where we operate
- Continuously improving our environmental management system and performance.

We measure our performance on a number of aspects related to the environment. All waste is sorted to take best possible care of the environment as well as chemicals are monitored and disposed according to guidelines. Our commitments can be further investigated here: Sustainable Construction - ARDEX Group; https://ardex.com/about/sustainability/

#### Anti-corruption and anti-bribery

Ardex has a separate Anti-Corruption and Anti-Bribery Policy. Ardex has a zero tolerance to any kind of bribery or other corrupt practices.

#### Target figures and policy for the underrepresented gender

It is a groupwide focus to increase our gender diversity and the company is following the groupwide initiatives to measure gender diversity and carrying out initiatives for increasing the amount of females employed in the group to reach a more dynamic and diversified business environment. A measurement for this is a program for female talent management. Target figures are 25% in all organizational levels.

#### **Data ethics**

As a part of compliance with general GDPR legislation, ARDEX has developed a policy on data ethics. The policy for data ethics deals with i.e. when and how data is stores and distributed in connection with recruitment and trade with customers and suppliers.

ARDEX's processing of data is done with respect for privacy and under the protection of personal information. Additionally it is important for ARDEX that the processing of data is done with respect for the basics legal guarantees. Reference is made to groupwide policy for data handling and privacy; https:ardex.com/privacy-policy.



# **INCOME STATEMENT 1 JANUARY - 31 DECEMBER**

		Group	<u> </u>	Parent Company		
	Note	<b>2022</b> DKK '000	2021	2022	2021	
		DKK UUU	DKK '000	DKK '000	DKK '000	
NET REVENUE	1	313.202	347.485	251.992	285.990	
Cost of sales		-153.107	-146.242	-147.601	-171.045	
Other operating income	2	432	228	150	85 27 725	
Other external expenses	Z	-49.356	-75.778	-28.921	-26.735	
GROSS PROFIT/LOSS		111.171	125.693	75.620	88.295	
Staff costs	3	-54.343	-58.287	-32.183	-34.803	
Depreciation, amortisation and impairment losses		-5.810	-5.648	-4.141	-3.904	
·						
OPERATING PROFIT		51.018	61.758	39.296	49.588	
Income from investments in						
subsidiaries		0	0	8.881	9.419	
Other financial income		112	72	89	72	
Other financial expenses		-4.289	-3.639	-4.255	-3.581	
PROFIT BEFORE TAX		46.841	58.191	44.011	55.498	
Tax on profit/loss for the year	4	-10.583	-12.950	-7.901	-10.257	
PROFIT FOR THE YEAR	5	36.258	45.241	36.110	45.241	



# **BALANCE SHEET AT 31 DECEMBER**

	Group			Parent Company			
ASSETS	Note	<b>2022</b> DKK '000	<b>2021</b> DKK '000	<b>2022</b> DKK '000	<b>2021</b> DKK '000		
Development projects completed Intangible assets	6	420 <b>420</b>	1.327 <b>1.327</b>	215 <b>215</b>	852 <b>852</b>		
Land and buildingsOther plants, machinery, tools		29.828	15.089	29.828	15.089		
and equipment  Property, plant and equipment	7	17.597 <b>47.425</b>	16.772 <b>31.861</b>	16.154 <b>45.982</b>	13.818 <b>28.907</b>		
Equity investments in group enterprises		0	0	10.652	11.561		
Financial non-current assets	8	0	0	10.652	11.561		
NON-CURRENT ASSETS		47.845	33.188	56.849	41.320		
Raw materials and consumables Work in progress Finished goods and goods for		22.338 7.327	15.667 4.762	22.322 7.327	15.653 4.762		
resaleInventories		25.894 <b>55.559</b>	20.073 <b>40.502</b>	18.971 <b>48.620</b>	12.695 <b>33.110</b>		
Trade receivables  Receivables from group		32.066	34.063	7.481	9.664		
enterprises Other receivables Corporation tax receivable		28.999 2.944 2.877	45.000 2.077 3.139	28.999 1.958 0	76.564 1.168 0		
Joint tax contribution receivable Prepayments and accrued income Receivables	9	91 862 <b>67.839</b>	0 1.498 <b>85.777</b>	91 862 <b>39.391</b>	0 1.498 <b>88.894</b>		
Cash and cash equivalents		36.572	51.851	18.890	35.295		
CURRENT ASSETS		159.970	178.130	106.901	157.299		
ASSETS		207.815	211.318	163.750	198.619		



# **BALANCE SHEET AT 31 DECEMBER**

Fee to statutory auditor

		Group	<u> </u>	Parent Con	npany
EQUITY AND LIABILITIES	Note	<b>2022</b> DKK '000	<b>2021</b> DKK '000	<b>2022</b> DKK '000	<b>2021</b> DKK '000
Share capitalReserve for net revaluation	10	16.700	16.700	16.700	16.700
according to equity value		0	0	7.308	8.219
Reserve for development costs		421	1.326	215	851
Retained earnings		85.575	149.269	78.473	141.526
Proposed dividend		40.000	0	40.000	0
EQUITY		142.696	167.295	142.696	167.296
Provision for deferred tax	11	2.848	2.719	2.848	2.719
PROVISIONS		2.848	2.719	2.848	2.719
Trade payables		7.834	12.581	6.070	10.359
Payables to group enterprises		16.509	1.832	851	1.058
Corporation tax		5.861	8.214	5.861	8.214
Other liabilities		31.811	17.449	5.169	7.749
Accruals and deferred income	12	256	1.228	255	1.224
Current liabilities		62.271	41.304	18.206	28.604
LIABILITIES		62.271	41.304	18.206	28.604
EQUITY AND LIABILITIES		207.815	211.318	163.750	198.619
Contingencies etc.	13				
Related parties	14				

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# **EQUITY**

			Group		
	Share capital	Reserve for development costs	Retained earnings	Proposed dividend	Total
Equity at 1 January 2022	16.700	1.327	149.270	0	167.297
Proposed profit allocation,cf. Note 5			-63.742	100.000	36.258
Transactions with owners Extraordinary dividend paid				-60.000	-60.000
Other legal bindings Capitalized development costs Foreign exchange adjustments		-906	906 -859		0 -859
Equity at 31 December 2022	16.700	421	85.575	40.000	142.696
		Parent Co	mpany		
	Reserve for net				
Share capital	revaluation according to equity va	Reserve for development costs	Retained earnings	Proposed dividend	Total
Equity at 1 January 2022 16.700	8.219	852	141.526	0	167.297
Proposed profit allocation, cf. note 5	-911		-62.979	100.000	36.110
Transactions with owners Extraordinary dividend paid.				-60.000	-60.000
Other legal bindings Capitalized development costs Foreign exchange		-637	637		0
adjustments			-711		-711
Equity at 31 December 2022 16.700	7.308	215	78.473	40.000	142.696



# **CASH FLOW STATEMENT 1 JANUARY - 31 DECEMBER**

	Group	
	<b>2022</b> DKK '000	<b>2021</b> DKK '000
Profit/loss for the year	36.258	45.241
Depreciation and amortisation, reversed	5.536 -1.017 10.583 -13.551 -15.060 17.763 130 24.272	5.240 0 12.950 -12.950 -6.852 -41.675 -1.913 -2.664
CASH FLOWS FROM OPERATING ACTIVITY	64.914	-2.623
Purchase of intangible assets	0 -20.193 0	14 0 -2.556
CASH FLOWS FROM INVESTING ACTIVITY	-20.193	-2.542
Dividends paid in the financial year	-60.000	-45.000
CASH FLOWS FROM FINANCING ACTIVITY	-60.000	-45.000
CHANGE IN CASH AND CASH EQUIVALENTS	-15.279	-50.165
Cash and cash equivalents at 1. januar	51.851	102.016
CASH AND CASH EQUIVALENTS AT 31. DECEMBER	36.572	51.851
Cash and cash equivalents at 31 December comprise: Cash and cash equivalents	36.572	51.851
CASH AND CASH EQUIVALENTS	36.572	51.851



	Group		Parent Con		
	2022	2021	2022	2021	Note
	DKK '000	DKK '000	DKK '000	DKK '000	
Net revenue					1
Revenue, Denmark	52.154	49.909	111.920	102.503	_
Revenue, Europe	218.294	252.108	111.612	117.550	
Revenue, countries outside Europe	63.867	69.457	29.917	70.531	
Trade discounts granted	-30.460	-28.648	-11.356	-9.246	
Exchange rate adjustments	2.026	2.596	2.024	2.589	
Inventory of finished goods, end of	7.321	2.063	7.875	2.063	
year	7.321	2.003	7.075	2.003	
•					
	313.202	347.485	251.992	285.990	
Segment details (geography)					
Revenue, Denmark	57.502	51.084	58.248	97.909	
Revenue, Europe	192.595	227.281	137.812	117.550	
Revenue, countries outside Europe.	63.105	69.120	55.932	70.531	
Revenue, countries outside Europe	03.103	07.120	33.732	70.551	
	313.202	347.485	251.992	285.990	
Fee to statutory auditor					2
Samlet honorar:					
BDO	687	360	541	360	
	687	360	541	360	
Specifikation af honorar:					
Statutory audit	299	230	166	230	
Other services	86	130	73	130	
Tax consultancy	302	0	302	0	
	687	360	541	360	
Staff costs					3
Average number of employees	100	98	60	58	
Wages and salaries	46.194	44.709	31.676	29.628	
Pensions	3.175	6.614	0	3.139	
Social security costs	4.621	6.439	154	1.511	
Other staff costs	353	525	353	525	
	54.343	58.287	32.183	34.803	
Remuneration of Management and Board of Directors	6.692	2.462	3.003	2.031	
	6.692	2.462	3.003	2.031	

Information on management remuneration has been omitted in accordance with the exception provision in the Annual Accounts Act § 98 b, subsection 3 No. 2



	Group	<u> </u>	Parent Company			
	<b>2022</b> DKK '000	<b>2021</b> DKK '000	<b>2022</b> DKK '000	<b>2021</b> DKK '000	Note	
Tax on profit/loss for the year Calculated tax on taxable income of the year	10.453	12.992	7.771	10.299	4	
Adjustment of deferred tax	130	-42	130	-42		
Proposed distribution of profit	10.583	12.950	7.901	10.257	5	
Proposed dividend for the year	40.000	0	40.000	0		
Extraordinary dividend	60.000	3.000	60.000	3.000		
revaluation according to equity va	0	0	-911	-22.892		
Retained earnings	-63.742	42.241	-62.979	65.133		
	36.258	45.241	36.110	45.241		

Intangible assets

6

	Group
_	Development
	projects
	completed
Cost at 1 January 2022	4.598
Exchange adjustment at closing rate	-35
Cost at 31 December 2022	4.563
Amortisation at 1 January 2022	3.271
Amortisation for the year	872
Amortisation at 31 December 2022	4.143
Carrying amount at 31 December 2022	420

The company's development costs include development of a new ERP system. The development progresses as planned and the use of it started in June 2018.

	Parent Company
	Development projects completed
Cost at 1 January 2022 Cost at 31 December 2022	3.243 3.243
Amortisation at 1 January 2022  Amortisation for the year	2.391 637 <b>3.028</b>
Carrying amount at 31 December 2022	215

The company's development costs include development of a new ERP system. The development progresses as planned and the use of it started in June 2018.



Property, plant and equipment	Gro	oup	
	Land and buildings	Other plants, machinery, tools and equipment	
Cost at 1 January 2022  Exchange adjustment at closing rate  Additions  Disposals  Cost at 31 December 2022.	41.533 0 16.028 0 <b>57.561</b>	47.974 -474 4.165 -54 <b>51.61</b> 1	
Depreciation and impairment losses at 1 January 2022	26.445 0 1.288 <b>27.733</b>	31.202 -54 2.866 <b>34.01</b> 4	
Carrying amount at 31 December 2022	29.828	17.597	
<u> </u>	Parent Company		
	Land and buildings	Other plants, machinery, tools and equipment	
Cost at 1 January 2022.  Exchange adjustment at closing rate.  Additions.  Disposals.  Cost at 31 December 2022.	41.533 0 16.028 0 <b>57.561</b>	39.728 -10 4.165 -54 <b>43.829</b>	
Depreciation and impairment losses at 1 January 2022	26.445 0 1.288 <b>27.733</b>	25.911 -54 1.818 <b>27.675</b>	
Carrying amount at 31 December 2022	29.828	16.154	



					Note
Financial non-current assets				Parent Company	8
				Equity investments in group enterprises	
Cost at 1 January 2022  Cost at 31 December 2022				3.343 <b>3.343</b>	
Revaluation at 1 January 2022				8.219 -515	
Dividend	-9.276				
Profit/loss for the year	8.881				
Revaluation at 31 December 2022				7.309	
Carrying amount at 31 December 2022	2			10.652	
Investments in subsidiaries (DKK '000)	)				
Name and domicil		Equity	Profit/loss for the year	Ownership	
Ardex Arki AB, StockholmArdex OY, Espoo		6.706 4.752	4.961 3.952	100 % 100 %	
	Group		Parent Company		
_	2022	2021	2022		
	DKK '000	DKK '000	DKK '000		
Prepayments and accrued income					9
Costs	862	1.498	862	1.498	·
	862	1.498	862	1.498	
Consits of prepaid expenses related to 2	2022.				
Share capital			<b>2022</b> DKK '000	<b>2021</b> DKK '000	10
Allocation of share capital: A-shares, 33.400 unit in the denomination of 500 DKK			16.700		
			16.700	16.700	



Note

#### Provision for deferred tax

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The provision for deferred tax is related to differences between the carrying amount and tax value of securities, receivables, intangible and tangible fixed assets, including recognised finance lease contracts.

	Group		Parent Company	
	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
	DKK '000	DKK '000	DKK '000	DKK '000
Udskudt skat vedrører: Development projects Land and buildings Operating equipment Warranties	-156	88	-156	88
	1.111	1.068	1.111	1.068
	1.937	1.814	1.937	1.814
	-44	-251	-44	-251
	2.848	2.719	2.848	2.719
Deferred tax, beginning of year  Deferred tax of the year, income statement	2.719	2.761	2.719	2.761
	129	-42	129	-42
5438	2.848	2.719	2.848	2.719

### Accruals and deferred income

Provisions for payroll, etc.

#### Contingencies etc.

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#### Contingent liabilities

The company has entered into operating lease agreements with a remaining lease of DKK ('000) 2,200.

# **Related parties**

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The Company's related parties include:

#### **Controlling interest**

Ardex Balticum-Holding GmbH, Friedrich Ebert Strasse 45, 5853 Witten-Annen, Germany.

# Transactions with related parties

The company did not carry out any material transactions that were not concluded on market conditions. According to section 98c, subsection 7 of the Danish Financial Statements Act information is given only on transactions that were not performed on common market conditions.



The Annual Report of Ardex Skandinavia A/S for 2022 has been presented in accordance with the provisions of the Danish Financial Statements Act for enterprises in reporting class C, large-size enterprises.

The Annual Report is prepared consistently with the accounting principles applied last year.

#### **Consolidated Financial Statements**

The consolidated financial statements include the parent company Ardex Skandinavia A/S and its subsidiaries in which Ardex Skandinavia A/S directly or indirectly holds more than 50% of the voting rights or in any other way has a controlling influence. Enterprises in which the group holds between 20% and 50% of the voting rights and exercises significant, but not controlling influence, are considered associates, see the group structure.

The consolidated financial statements consolidate the financial statements of the parent company and the subsidiaries by combining uniform accounts items. Intercompany income and expenses, shareholdings, internal balances and dividend, and realised and unrealised gains and losses arising from transactions between the consolidated enterprises are fully eliminated in the consolidation.

Investments in subsidiary enterprises are set off by the proportional share of the subsidiaries' market value of net assets and liabilities at the acquisition date.

Investments in associates are measured in the balance sheet at the proportional share of the value of the enterprises, calculated under the accounting policies of the parent company and eliminating proportionally any unrealised intercompany gains and losses. The proportional share of the results of the associates is recognised in the income statement after elimination of the proportional share of internal gains and losses.

#### INCOME STATEMENT

#### Net revenue

Net revenue from sale of merchandise and finished goods is recognised in the income statement if supply and risk transfer to purchaser has taken place before the end of the year and if the income can be measured reliably and is expected to be received. Net revenue is recognised exclusive of VAT, duties and less discounts related to the sale.

Net revenue is recognised exclusive of VAT and less duties and discounts related to the sale.

#### Other operating income

Other operating income includes items of a secondary nature in relation to the Group's and the Company's activities, including profit from sale of intangible and tangible fixed assets.

#### Cost of sales

Cost of sales comprise costs incurred to achieve the net revenue for the year, including direct and indirect costs of raw materials and consumables.

#### Other external expenses

Other external expenses include cost of sales, advertising, administration, buildings, bad debts, operational lease expenses, etc.

#### Staff costs

Staff costs comprise wages and salaries, including holiday pay and pensions and other costs for social security etc. for the company's employees. Repayments from public authorities are deducted from staff costs.

#### Income from investments in subsidiaries

The income statement of the parent company recognises the proportional share of the results of each subsidiary after full elimination of intercompany profits/losses and deduction of amortisation of goodwill.



#### Financial income and expenses

Financial income and expenses include interest income and expenses, financial expenses of finance leases, realised and unrealised gains and losses arising from investments in financial assets, debt and transactions in foreign currencies, amortisation of financial assets and liabilities as well as charges and allowances under the tax-on-account scheme etc. Financial income and expenses are recognised in the income statement by the amounts that relate to the financial year.

#### Tax

The tax for the year, which consists of the current tax for the year and changes in deferred tax, is recognised in the income statement by the portion that may be attributed to the profit for the year, and is recognised directly in the equity by the portion that may be attributed to entries directly to the equity.

#### **BALANCE SHEET**

#### Intangible fixed assets

Acquired goodwill is measured at cost less accumulated amortisation. Goodwill is amortised on a straight-line basis over the expected useful life which is estimated to 5 years. The period of amortisation is determined based on an assessment of the acquired company's position in the market and earnings profile, and the industry-specific conditions.

Patents and licences are measured at the lower of cost less accumulated amortisation and the recoverable amount. Patents are amortised over the remaining patent period and licences are amortised over the period of the agreement, however, no more than 8 years.

Development costs comprise costs, including wages and salaries, and amortisation, which directly or indirectly can be related to the company's development activities and which fulfil the criteria for recognition.

Profit or loss from sale of intangible fixed assets is calculated at the difference between the sales price and the carrying amount at the time of the sale. Profit and loss are recognised in the Income Statement under other operating income or other operating expenses.

#### Tangible fixed assets

Land and buildings, production plant and machinery, other plant, fixtures and equipment are measured at cost less accumulated depreciation and write-down. Land is not depreciated.

The depreciation base is cost less estimated residual value after end of useful life.

The cost includes the acquisition price and costs incurred directly in connection with the acquisition until the time when the asset is ready to be used. As regards self-manufactured assets, the cost price includes cost of materials, components, subcontractors, direct payroll and indirect production costs.

Straight-line depreciation is provided on the basis of an assessment of the expected useful lives of the assets and their residual value:

	Useful life	Residual value
Buildings		25-50 %
Production plant and machinery	5-16 years	0 %
Other plant, fixtures and equipment	3-8 years	0-30 %

Profit or loss on disposal of tangible fixed assets is stated as the difference between the sales price less selling costs and the carrying amount at the time of sale. Profit or loss is recognised in the income statement as other operating income or other operating expenses.



#### Financial non-current assets

Investments in are measured in the company's balance sheet under the equity method.

Investments in are measured in the balance sheet at the proportional share of the enterprises' carrying equity value, calculated in accordance with the parent company's accounting policies with deduction or addition of unrealised intercompany profits or losses and with addition or deduction of the residual value of positive or negative goodwill

Net revaluation of investments in subsidiaries and associates is transferred under the equity to reserve for net revaluation under the equity value method to the extent that the carrying amount exceeds the acquisition value.

Subsidiaries with a negative carrying equity value are measured to DKK 0 and any amounts due from these enterprises are written down by the company's share of the negative equity to the extent that it is deemed to be irrecoverable. If the carrying negative equity value exceeds receivables, the residual amount is recognised under provision for liabilities to the extent that the company's has a legal or actual liability to cover the subsidiaries deficit.

#### Impairment of fixed assets

The carrying amount of intangible and tangible fixed assets together with investments, which are not measured at fair value, are valued on an annual basis for indications of impairment other than that reflected by amortisation and depreciation.

In the event of impairment indications, an impairment test is made for each asset or group of assets, respectively. If the net realisable value is lower than the carrying amount, it is written down to the lower value.

The recoverable amount is calculated at the higher of net selling price and capital value. The capital value is determined as the fair value of the expected net cash flows from the use of the asset or group of assets and the expected net cash flows from sale of the asset or group of assets after the end of its useful life.

#### Inventories

Inventories are measured at cost using the FIFO-principle. If the net realisable value is lower than cost, it is written down to the lower value.

The cost of merchandise as well as raw materials and consumables is calculated at acquisition price with addition of transportation and similar costs.

The cost of finished goods and work in progress includes cost of raw materials, consumables, direct payroll cost and indirect production cost. Indirect production costs include indirect materials and payroll and maintenance and depreciation of the machines, factory buildings and equipment used in the production process, cost of factory administration and management and capitalised development costs relating to the products.

#### **Receivables**

Receivables are measured at amortised cost which usually corresponds to nominal value. The value is reduced by write-down to meet expected losses.

#### Accruals, assets

Accruals recognised as assets include costs incurred relating to the subsequent financial year.



#### Tax payable and deferred tax

Current tax liabilities and receivable current tax are recognised in the balance sheet as the calculated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and taxes paid on account.

Deferred tax is measured on the temporary differences between the carrying amount and the tax value of assets and liabilities.

Deferred tax assets, including the tax value of tax loss carry-forwards, are measured at the expected realisable value of the asset, either by set-off against tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that under the legislation in force on the balance sheet date will be applicable when the deferred tax is expected to crystallise as current tax. Any changes in the deferred tax resulting from changes in tax rates, are recognised in the income statement, except from items recognised directly in equity.

#### Liabilities

Financial liabilities are recognised at the time of borrowing by the amount of proceeds received less borrowing costs. In subsequent periods, the financial liabilities are measured at amortised cost equal to the capitalised value when using the effective interest, the difference between the proceeds and the nominal value being recognised in the income statement over the term of loan.

#### Accruals, liabilities

Accruals recognised as liabilities include payments received regarding income in subsequent years.

#### **CASH FLOW STATEMENT**

The cash flow statement shows the company's cash flows for the year for operating activities, investing activities and financing activities in the year, the change in cash and cash equivalents of the year and cash and cash equivalents at beginning and end of the year.

#### Cash flows from operating activities:

Cash flows from operating activities are computed as the results for the year adjusted for non-cash operating items, changes in net working capital and corporation tax paid.

#### Cash flows from investing activities:

Cash flows from investing activities include payments in connection with purchase and sale of intangible and tangible fixed asset and fixed asset investments.

#### Cash flows from financing activities:

Cash flows from financing activities include changes in the size or composition of share capital and related costs, and borrowings and repayment of interest-bearing debt and payment of dividend to shareholders.

#### Cash and cash equivalents:

Cash and cash equivalents include bank overdraft and cash in hand.