



**RSM Danmark**

Statsautoriseret  
Revisionspartnerselskab

Ryes Plads  
Prinsessegade 60  
7000 Fredericia  
T +45 76 34 40 05

CVR nr. 25 49 21 45

fredericia@rsm.dk  
www.rsm.dk

# Shopconcept A/S

Egeskovvej 5, 8700 Horsens

Company reg. no. 11 16 99 96

## Annual report

**1 January - 31 December 2022**

The annual report was submitted and approved by the general meeting on the 23 May 2023.

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**Jørgen Flodgaard**  
Chairman of the meeting

Notes to users of the English version of this document:

- This document is a translation of a Danish version of the document. In the event of any dispute regarding the interpretation of any part of the document, the Danish version of the document shall prevail.
- To ensure the greatest possible applicability of this document, IAS/IFRS English terminology has been used.
- Please note that decimal points remain unchanged from Danish version of the document. This means that DKK 146.940 corresponds to the English amount of DKK 146,940, and that 23,5 % corresponds to 23.5 %.

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## Contents

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	<u>Page</u>
<b>Reports</b>	
Management's statement	1
Independent auditor's report on extended review	2
<b>Management's review</b>	
Company information	4
Management's review	5
<b>Financial statements 1 January - 31 December 2022</b>	
Income statement	6
Balance sheet	7
Notes	9
Accounting policies	11

## **Management's statement**

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Today, the board of directors and the managing director have presented the annual report of Shopconcept A/S for the financial year 1 January - 31 December 2022.

The annual report has been presented in accordance with the Danish Financial Statements Act.

We consider the accounting policies appropriate and, in our opinion, the financial statements provide a fair presentation of the company's assets, equity and liabilities, and financial position at 31 December 2022 and of the company's results of activities in the financial year 1 January – 31 December 2022.

We are of the opinion that the management commentary presents a fair account of the issues dealt with.

We recommend that the annual report be approved at the Annual General Meeting.

Horsens, 23 May 2023

### **Managing Director**

John Svane Hansen

### **Board of directors**

Jørgen Flodgaard

Claus Møller

Michael Prip

## **Independent auditor's report on extended review**

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### **To the Shareholders of Shopconcept A/S**

#### **Opinion**

We have performed an extended review of the financial statements of Shopconcept A/S for the financial year 1 January - 31 December 2022, which comprise income statement, balance sheet, notes and a summary of significant accounting policies. The financial statements are prepared under the Danish Financial Statements Act.

Based on the work performed, in our opinion, the financial statements give a true and fair view of the Company's financial position at 31 December 2022 and of the results of the Company's operations for the financial year 1 January - 31 December 2022 in accordance with the Danish Financial Statements Act.

#### **Basis for Opinion**

We conducted our extended review in accordance with the Danish Business Authority's Assurance Standard for Small Enterprises and FSR – Danish Auditors' standard on extended review of financial statements prepared in accordance with the Danish Financial Statements Act. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the extended review of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Management's Responsibilities for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### **Auditor's responsibilities for the extended review of the Financial Statements**

Our responsibility is to express a opinion on the financial statements. This requires that we plan and perform procedures in order to obtain limited assurance for our opinion on the financial statements and in addition perform specifically required supplementary procedures to obtain further assurance for our opinion.

## **Independent auditor's report on extended review**

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An extended review comprises procedures that primarily consist of making inquiries of Management and others within the Company, as appropriate, analytical procedures and the specifically required supplementary procedures as well as evaluation of the evidence obtained.

The procedures performed in an extended review are less than those performed in an audit, and accordingly, we do not express an audit opinion on the financial statements.

### **Statement on the Management's Review**

Management is responsible for the Management's Review.

Our opinion on the financial statements does not cover the Management's Review, and we do not express any form of assurance opinion thereon.

In connection with our extended review of the financial statements, our responsibility is to read the Management's Review and, in doing so, consider whether the Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the extended review, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's Review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in the Management's Review.

Fredericia, 23 May 2023

### **RSM Danmark**

Statsautoriseret Revisionspartnerselskab  
Company reg. no. 25 49 21 45

Carsten Pedersen

State Authorised Public Accountant  
mne27866

## Company information

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<b>The company</b>	Shopconcept A/S Egeskovvej 5 8700 Horsens
	Company reg. no. 11 16 99 96 Financial year: 1 January - 31 December
<b>Board of directors</b>	Jørgen Flodgaard Claus Møller Michael Prip
<b>Managing Director</b>	John Svane Hansen
<b>Auditors</b>	RSM Danmark Statsautoriseret Revisionspartnerselskab Prinsessegade 60 7000 Fredericia
<b>Lawyer</b>	DLA Piper Denmark advokatpartnerselskab DOKK 1 Hack Kampmanns Plads 2, niveau 3 8000 Aarhus C
<b>Parent company</b>	Shopconcept Holding ApS

## Management's review

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### **The principal activities of the company**

Shopconcept A/S covers all activities from the sale of specially designed shop fittings to turn-key deliveries of shop and restaurant concepts within retail, airports, trade fair stands and shop-in-shop solutions. The Company has in-house functions with knowledge of all processes in a turn-key delivery as well as own subsidiaries in Lithuania, including production.

### **Unusual circumstances**

The year's result is affected by a non-recurring loss of approx. 1.5 million DKK and high investments in sales and development of new customers that all contribute to a positive 2023. Apart from this, the year's result is not affected by unusual circumstances

### **Uncertainties about recognition or measurement**

There has been no significant uncertainty that has affected the recognition or measurement.

### **Development in activities and financial matters**

The financial result and position has turned out as expected.

### **Events occurring after the end of the financial year**

No event have occurred subsequent to the balance sheet date, which would have material impact on the financial position of the company.

## Income statement 1 January - 31 December

All amounts in DKK.

<u>Note</u>	<u>2022</u>	<u>2021</u>
<b>Gross profit</b>	<b>8.698.457</b>	<b>9.712.196</b>
1 Staff costs	-9.353.187	-7.894.284
Depreciation, amortisation, and impairment	-282.584	-307.651
<b>Profit before net financials</b>	<b>-937.314</b>	<b>1.510.261</b>
2 Other financial income from group enterprises	80.828	77.337
Impairment of financial assets	-111.000	0
Other financial costs	-218.417	-12.734
<b>Pre-tax net profit or loss</b>	<b>-1.185.903</b>	<b>1.574.864</b>
Tax on net profit or loss for the year	214.802	-351.920
<b>Net profit or loss for the year</b>	<b>-971.101</b>	<b>1.222.944</b>
<b>Proposed distribution of net profit:</b>		
Dividend for the financial year	0	500.000
Transferred to retained earnings	0	722.944
Transferred to other reserves	288.075	0
Allocated from retained earnings	-1.259.176	0
<b>Total allocations and transfers</b>	<b>-971.101</b>	<b>1.222.944</b>



## Balance sheet at 31 December

All amounts in DKK.

<b>Assets</b>		
<u>Note</u>	<u>2022</u>	<u>2021</u>
<b>Non-current assets</b>		
Completed development projects, including patents and similar rights arising from development projects	369.327	0
Total intangible assets	369.327	0
Other fixtures, fittings, tools and equipment	79.904	315.353
Leasehold improvements	87.255	125.369
Total property, plant, and equipment	167.159	440.722
Investments in group enterprises	74.900	185.900
Total investments	74.900	185.900
<b>Total non-current assets</b>	<b>611.386</b>	<b>626.622</b>
<b>Current assets</b>		
Manufactured goods and goods for resale	1.689.279	1.493.782
Total inventories	1.689.279	1.493.782
Trade receivables	8.889.224	10.032.859
Contract work in progress	1.446.802	564.585
Receivables from group enterprises	3.377.140	2.106.744
Deferred tax assets	304.333	89.531
Other receivables	258.574	250.125
Prepayments and accrued income	155.337	172.355
Total receivables	14.431.410	13.216.199
Cash on hand and demand deposits	2.901	2.901
<b>Total current assets</b>	<b>16.123.590</b>	<b>14.712.882</b>
<b>Total assets</b>	<b>16.734.976</b>	<b>15.339.504</b>

## Balance sheet at 31 December

All amounts in DKK.

<u>Note</u>	<u>2022</u>	<u>2021</u>
<b>Equity and liabilities</b>		
<b>Equity</b>		
Contributed capital	500.000	500.000
Reserve for development costs	288.075	0
Retained earnings	2.496.015	3.755.191
Proposed dividend for the financial year	0	500.000
<b>Total equity</b>	<b><u>3.284.090</u></b>	<b><u>4.755.191</u></b>
 <b>Long term liabilities other than provisions</b>		
Bank loans	1.688.441	1.340.143
Prepayments received from customers	3.120.180	2.325.969
Trade payables	7.126.136	4.403.102
Payables to group enterprises	68.237	0
Income tax payable	0	343.442
Other payables	1.447.892	2.171.657
Total short term liabilities other than provisions	<u>13.450.886</u>	<u>10.584.313</u>
<b>Total liabilities other than provisions</b>	<b><u>13.450.886</u></b>	<b><u>10.584.313</u></b>
 <b>Total equity and liabilities</b>	 <b><u>16.734.976</u></b>	 <b><u>15.339.504</u></b>
 <b>3 Charges and security</b>		
<b>4 Contingencies</b>		

## Notes

All amounts in DKK.

	<u>2022</u>	<u>2021</u>
<b>1. Staff costs</b>		
Salaries and wages	8.123.217	6.907.302
Pension costs	1.100.191	885.784
Other costs for social security	<u>129.779</u>	<u>101.198</u>
	<b><u>9.353.187</u></b>	<b><u>7.894.284</u></b>
Average number of employees	<u>14</u>	<u>13</u>
<b>2. Other financial income from group enterprises</b>		
Other financial income from group enterprise	<u>80.828</u>	<u>77.337</u>
	<b><u>80.828</u></b>	<b><u>77.337</u></b>
<b>3. Charges and security</b>		
Mortgage debt is secured by way of all-moneys mortgage (floating charge) a nominal value of DKK thousand 9.500. This security comprises the assets below, stating the carrying amounts:		
		DKK in thousands
Property, plant and equipment		<u>167</u>
Completed development projects		369
Inventories		1.689
Trade receivables		8.889
Contract work in progress		1.447

## Notes

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All amounts in DKK.

### 4. Contingencies

#### Contingent liabilities

The company has entered into leasing agreements for fixed assets with an annual benefit of DKK thousand 575 and a residual obligation of DKK thousand 130.

The company has an annual rent obligation of DKK thousand 1.000. and a residual obligation of DKK thousand 600.

#### Joint taxation

With Shopconcept Holding ApS, company reg. no 36441216 as administration company, the company is subject to the Danish scheme of joint taxation and unlimitedly, jointly, and severally liable, along with the other jointly taxed companies, for the total corporation tax.

The company is unlimitedly, jointly, and severally liable, along with the other jointly taxed companies, for any obligations to withhold tax on interest, royalties, and dividends.

## Accounting policies

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The annual report for Shopconcept A/S has been presented in accordance with the Danish Financial Statements Act regulations concerning reporting class B enterprises. Furthermore, the company has decided to comply with certain rules applying to reporting class C enterprises.

The accounting policies are unchanged from last year, and the annual report is presented in DKK.

### Recognition and measurement in general

Income is recognised in the income statement concurrently with its realisation, including the recognition of value adjustments of financial assets and liabilities. Likewise, all costs are recognised in the income statement, including depreciations amortisations, writedowns for impairment, provisions, and reversals due to changes in estimated amounts previously recognised in the income statement.

Assets are recognised in the statement of financial position when it seems probable that future economic benefits will flow to the company and the value of the asset can be reliably measured.

Liabilities are recognised in the statement of financial position when it is seems probable that future economic benefits will flow out of the company and the value of the liability can be reliably measured.

Assets and liabilities are measured at cost at the initial recognition. Hereafter, assets and liabilities are measured as described below for each individual accounting item.

Upon recognition and measurement, allowances are made for such predictable losses and risks which may arise prior to the presentation of the annual report and concern matters that exist on the reporting date.

### Income statement

#### Gross profit

Gross profit comprises the revenue, changes in inventories of finished goods, and work in progress, own work capitalised, other operating income, and external costs.

The enterprise will be applying IAS 11 and IAS 18 as its basis of interpretation for the recognition of revenue.

Revenue is recognised in the income statement if delivery and passing of risk to the buyer have taken place before the end of the year and if the income can be determined reliably and inflow is anticipated. Revenue is measured at the fair value of the consideration promised exclusive of VAT and taxes and less any discounts relating directly to sales.

Cost of sales comprises costs concerning purchase of raw materials and consumables less discounts and changes in inventories.

Other external costs comprise costs incurred for distribution, sales, advertising, administration, premises, loss on receivables, and operational leasing costs.

## Accounting policies

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### Staff costs

Staff costs include salaries and wages, including holiday allowances, pensions, and other social security costs, etc., for staff members.

### Depreciation, amortisation, and writedown for impairment

Depreciation, amortisation, and writedown for impairment comprise depreciation on, amortisation of, and writedown for impairment of intangible and tangible assets, respectively.

### Other operating costs

Other operating costs comprise items of secondary nature as regards the principal activities of the enterprise, including losses on the disposal of intangible and tangible assets.

### Financial income and expenses

Financial income and expenses are recognised in the income statement with the amounts concerning the financial year. Financial income and expenses comprise interest income and expenses, financial expenses from financial leasing, realised and unrealised capital gains and losses relating to securities, debt and transactions in foreign currency, amortisation of financial assets and liabilities as well as surcharges and reimbursements under the advance tax scheme, etc.

### Results from equity investments in subsidiaries

Dividend from equity investments in subsidiaries is recognised in the financial year in which the dividend is declared.

### Tax on net profit or loss for the year

Tax for the year comprises the current income tax for the year and changes in deferred tax and is recognised in the income statement with the share attributable to the net profit or loss for the year and directly in equity with the share attributable to entries directly in equity.

The company is subject to Danish rules on compulsory joint taxation of Danish group enterprises.

The current Danish income tax is allocated among the jointly taxed companies proportional to their respective taxable income (full allocation with reimbursement of tax losses).

## Statement of financial position

### Intangible assets

#### Development projects, patents, and licences

Development costs and internally generated rights are recognised in the income statement as costs in the acquisition year.

Patents and licenses are measured at cost less accrued amortisation. Patents are amortised on a straightline basis over the remaining patent period and licenses are amortised over the contract period, however, for a maximum of 10 years.

## Accounting policies

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### Property, plant, and equipment

Property, plant, and equipment are measured at cost less accrued depreciation and writedown for impairment.

The depreciable amount is cost less any expected residual value after the end of the useful life of the asset. The amortisation period and the residual value are determined at the acquisition date and reassessed annually. If the residual value exceeds the carrying amount, the depreciation is discontinued.

If the amortisation period or the residual value is changed, the effect on amortisation will, in future, be recognised as a change in the accounting estimates.

The cost comprises acquisition cost and costs directly associated with the acquisition until the time when the asset is ready for use.

Depreciation is done on a straight-line basis according to an assessment of the expected useful life:

	Useful life
Other fixtures and fittings, tools and equipment	3-5 years
Leasehold improvements	3-10 years

Minor assets with an expected useful life of less than 1 year are recognised as costs in the income statement in the year of acquisition.

Profit or loss derived from the disposal of property, land, and equipment is measured as the difference between the sales price less selling costs and the carrying amount at the date of disposal. Profit or loss is recognised in the income statement as other operating income or other operating expenses.

### Leases

Leases are regarded as operating leases. Payments in connection with operating leases and other lease agreements are recognised in the income statement for the term of the contract. The company's total liabilities concerning operating leases and lease agreements are recognised under contingencies, etc.

### Impairment loss relating to non-current assets

The carrying amount of both intangible and tangible fixed assets as well as equity investments in subsidiaries are subject to annual impairment tests in order to disclose any indications of impairment beyond those expressed by amortisation and depreciation respectively.

If indications of impairment are disclosed, impairment tests are carried out for each individual asset or group of assets, respectively. Writedown for impairment is done to the recoverable amount if this value is lower than the carrying amount.

## Accounting policies

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The recoverable amount is the higher value of value in use and selling price less expected selling cost. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the asset group and expected net cash flows from the sale of the asset or the asset group after the end of their useful life.

Previously recognised impairment losses are reversed when conditions for impairment no longer exist. Impairment relating to goodwill is not reversed.

### Leasehold improvements

Leasehold improvements are measured at cost less accrued depreciations. Depreciation is done on a straightline basis over the estimated useful life of the asset, which is set at 3-10 years.

### Investments

#### Investments in subsidiaries

Investments in subsidiaries are recognised and measured at cost. If the recoverable amount is lower than the cost price, it shall be written down for impairment to this lower value.

#### Inventories

Inventories are measured at cost. In cases when the net realisable value of the inventories is lower than the cost, the latter is written down for impairment to this lower value.

Costs of goods for resale, raw materials, and consumables comprise acquisition costs plus delivery costs.

Costs of manufactured goods and work in progress comprise the cost of raw materials, consumables, direct wages, and indirect production costs. Indirect production costs comprise indirect materials and wages, maintenance and depreciation of machinery, factory buildings, and equipment used in the production process, and costs for factory administration and factory management. Borrowing expenses are not recognised in cost.

The net realisable value for inventories is recognised as the estimated selling price less costs of completion and selling costs. The net realisable value is determined with due consideration of negotiability, obsolescence, and the development of expected market prices.

### Receivables

Receivables are measured at amortised cost, which usually corresponds to nominal value.

In order to meet expected losses, impairment takes place at the net realisable value. The company has chosen to use IAS 39 as a basis for interpretation when recognising impairment of financial assets, which means that impairments must be made to offset losses where an objective indication is deemed to have occurred that an account receivable or a portfolio of accounts receivable is impaired. If an objective indication shows that an individual account receivable has been impaired, an impairment takes place at individual level.



## Accounting policies

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Accounts receivable for which there is no objective indication of impairment at the individual level are evaluated at portfolio level for objective indication of impairment. The portfolios are primarily based on the debtors' domicile and credit rating in accordance with the company's and the group's credit risk management policy. Determination of the objective indicators applied for portfolios are based on experience with historical losses.

Impairment losses are calculated as the difference between the carrying amount of accounts receivable and the present value of the expected cash flows, including the realisable value of any securities received. The effective interest rate for the individual account receivable or portfolio is used as the discount rate.

### Contract work in progress

Contract work in progress is measured at the selling price of the work performed. The selling price is measured on the basis of the stage of completion on the reporting date and the total expected income from the individual work in progress. The stage of completion is calculated as the share of costs incurred in proportion to the estimated total costs of the individual work in progress.

When the selling price of the individual work in progress cannot be determined reliably, the selling price is measured at the costs incurred or at net realisable value, if this is lower.

The individual work in progress is recognised in the statement of financial position under accounts receivables or liabilities. Net assets consist of the sum of the work in progress, where the selling price of the work performed exceeds invoicing on account. Net liabilities consist of the sum of the work in progress, where invoicing on account exceeds the selling price.

Costs in connection with sales work and the procurement of contracts are recognised in the income statement when incurred.

### Prepayments and accrued income

Prepayments and accrued income recognised under assets comprise incurred costs concerning the following financial year.

### Cash on hand and demand deposits

Cash on hand and demand deposits comprise cash at bank and on hand.

## Equity

### Reserve for development costs

The reserve for development costs comprises recognised development costs less related deferred tax liabilities.

The reserve cannot be used as dividends or for covering losses.

The reserve is reduced or dissolved if the recognised development costs are amortised or abandoned. This is done by direct transfer to the distributable reserves of the equity.

## Accounting policies

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### **Dividend**

Dividend expected to be distributed for the year is recognised as a separate item under equity.

### **Income tax and deferred tax**

Current tax liabilities and current tax receivable are recognised in the statement of financial position as calculated tax on the taxable income for the year, adjusted for tax of previous years' taxable income and for tax paid on account.

The company is jointly taxed with consolidated Danish companies. The current corporate income tax is distributed between the jointly taxed companies in proportion to their taxable income and with full distribution with reimbursement as to tax losses. The jointly taxed companies are comprised by the Danish tax prepayment scheme.

Joint taxation contributions payable and receivable are recognised in the statement of financial position as "Income tax receivable" or "Income tax payable".

According to the rules of joint taxation, Shopconcept A/S is unlimitedly, jointly, and severally liable to pay the Danish tax authorities the total income tax, including withholding tax on interest, royalties, and dividends, arising from the jointly taxed group of companies.

Deferred tax is measured on the basis of temporary differences in assets and liabilities with a focus on the statement of financial position. Deferred tax is measured at net realisable value.

Adjustments take place in relation to deferred tax concerning elimination of unrealised intercompany gains and losses.

Deferred tax is measured based on the tax rules and tax rates applying under the legislation prevailing in the respective countries on the reporting date when the deferred tax is expected to be released as current tax. Changes in deferred tax due to changed tax rates are recognised in the income statement, except for items included directly in the equity.

Deferred tax assets, including the tax value of tax losses allowed for carryforward, are recognised at the value at which they are expected to be realisable, either by settlement against tax of future earnings or by set-off in deferred tax liabilities within the same legal tax unit. Any deferred net tax assets are measured at net realisable value.

### **Liabilities other than provisions**

Other liabilities concerning payables to suppliers, group enterprises, and other payables are measured at amortised cost which usually corresponds to the nominal value.

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## Jørgen Flodgaard

Bestyrelsesformand

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## John Svane Hansen

Direktør

Serienummer: 5adcbd84-90e0-41ff-99ef-065689f4a17a

IP: 217.198.xxx.xxx

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## Michael Prip

Bestyrelsesmedlem

Serienummer: PID:9208-2002-2-121133295937

IP: 217.198.xxx.xxx

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## Claus Møller

Bestyrelsesmedlem

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## Carsten Eckhaus Pedersen

Statsautoriseret revisor

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## Jørgen Flodgaard

Dirigent

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