# **Arrow Denmark ApS**

Marielundvej 29, 2730 Herlev CVR no. 10 61 52 91

Annual report 2022

Approved at the Company's annual general meeting on 23 June 2023

Chair of the meeting:

Docusigned by:

Unistian Brusdal

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### Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of Arrow Denmark ApS for the financial year 1 January - 31 December 2022.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2022 and of the results of the Company's operations for the financial year 1 January - 31 December 2022.

Further, in our opinion, the Management's review gives a fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the annual general meeting.

Herlev, 23 June 2023 Executive Board:	
Docusigned by: Christian Brusdal 5789A4509CB9454 Christian Brusdal	
Board of Directors:	DocuSigned by:
Moa Eriksson	Christian Brusdal 5789A4509CB9454 Christian Brusdal
Moa Eriksson Chairman	Christian Brusdal

### Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of Arrow Denmark ApS for the financial year 1 January - 31 December 2022.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2022 and of the results of the Company's operations for the financial year 1 January - 31 December 2022.

Further, in our opinion, the Management's review gives a fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the annual general meeting.

Executive Board:		
Christian Brusdal		
Board of Directors:		
DocuSigned by:		
Moa Eriksson		
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Moa Eriksson Chairman	Christian Brusdal	

### Independent auditor's report

#### To the shareholder of Arrow Denmark ApS

#### Opinion

We have audited the financial statements of Arrow Denmark ApS for the financial year 1 January - 31 December 2022, which comprise income statement, balance sheet, statement of changes in equity and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2022 and of the results of the Company's operations for the financial year 1 January - 31 December 2022 in accordance with the Danish Financial Statements Act.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

#### Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

ldentify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

### Independent auditor's report

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of the Management's review.

Aarhus, 23 June 2023 EY Godkendt Revisionspartnerselskab

CVR no. 30 70 02 28

Steen Skorstengaard

State Authorised Public Accountant

mne19709

Company details

Name Arrow Denmark ApS

Address, Postal code, City Marielundvej 29, 2730 Herlev

CVR no. 10 61 52 91 Established 1 January 1987

Registered office Herlev

Financial year 1 January - 31 December

Website www.arrow.com

Board of Directors Moa Eriksson, Chairman

Christian Brusdal

Executive Board Christian Brusdal

Auditors EY Godkendt Revisionspartnerselskab

Værkmestergade 25, P.O. Box 330, 8100 Aarhus C,

Denmark

Bankers Danske Bank A/S

Bank Mendes Gans N.V.

### Financial highlights

DKK'000	2022	2021	2020	2019	2018
Key figures					
Revenue	1,559,357	974,457	751,563	786,134	833,571
Operating profit/loss	76,996	43,378	28,798	34,216	48,933
Net financials	-2,977	-873	-2,046	-3,361	-725
Profit for the year	57,728	33,069	20,767	23,934	37,520
Total assets	486,168	344,833	302,961	273,524	280,389
Equity	162,069	104,341	231,272	210,505	186,571
Financial ratios					
Operating margin	4.9%	4.4%	3.8%	4.3 %	5.9 %
Return on assets	18.5%	13.4%	10.0%	12.4%	19.6%
Equity ratio	33.3%	30.3%	76.3%	77.0%	66.5%
Return on equity	43.3%	19.7%	9.4%	12.1%	22.4%
Average number of full-time					
employees	46	43	44	48	47

The financial ratios stated under "Financial highlights" have been calculated as follows:

Ordinary operating profit/loss

Profit/loss before financial items adjusted for other operating

income and other operating expenses

Operating margin

Operating profit/loss (EBIT) x 100

Revenue

Return on assets

Profit/loss from operating activites x 100

Average assets

**Equity ratio** 

Equity, year-end x 100

Total equity and liabilities, year-end

Profit/loss after tax x 100

Return on equity

Average e

Average equity

#### **Business review**

Arrow Denmark ApS' primary activities are import and wholesale of high-tech electronic components for the professional electronics and PC industry. The Company also sells systems solutions and electric motors and provides technical support. The Company is one of the leading suppliers to the industrial market.

#### Financial review

The income statement for 2022 shows a profit of DKK 57,728 thousand against a profit of DKK 33,069 thousand last year, and the balance sheet at 31 December 2022 shows equity of DKK 162,069 thousand.

In 2022, the Company reported revenue of DKK 1,559 million against DKK 974 million last year. In the annual report for 2021, Management expected revenue in the range of DKK 1.200 million and a profit in the range of DKK 166 million. Management considers the Company's financial performance in the year satisfactory.

#### Non-financial matters

The Company's key operational risk relates to its ability to maintain a strong market position. It is also crucial that the Company keeps abreast of technological developments and maintains its price competitiveness.

#### Financial risks and use of financial instruments

#### Financial risks

Due to its robust equity ratio and strong financial resources, the Company is only moderately exposed to interest rate fluctuations. The Company is, however, exposed to exchange rate risks in relation to its day-to-day operations.

#### Credit risks

Under the Company's credit risk policy, all major customers and other business relations are creditrated on a current basis. In addition, the Company takes out credit insurance through Euler Hermes

### Statutory CSR report

### Statutory CSR report

The Company has not established any independent social responsibility policies, including climate, environment, social and labor conditions or anti-corruption and human rights policies, as the Company is already covered by the parent company's policies. The parent company, Arrow Electronics Inc., is a participant in the United Nations Global Compact and has prepared a progress report. Please refer to the ESG report of our ultimate parent company Arrow Electronics, Inc. available on:

https://esg.arrow.com/, https://www.arrow.com/en/fiveyearsout/corporate-social responsibility/reporting

#### Account of the gender composition of Management

The Board of Directors targets a representation of the underrepresented sex of 33%, i.e. 1 out of 3 members. The goal of the Board of Directors is that the target must be achieved before the end of 2023. At present, the Company has 1 female board member out of 2 members which meets the Company's target.

Management has also adopted a group guideline to increase the share of the underrepresented sex at other managerial levels, including department managers and team leaders. The guideline lays down the framework for individual manager's career development, including mentoring schemes, as well as internal targets for the underrepresented gender's share of managerial positions. The guideline also lays down targets for the recruitment and retention of female managers. The Company has launched the following specific measures to increase the share of the underreppresented sex:

- Individual career planning support
- Mentoring schemes
- A staff policy that promotes equal career opportunities for men and women
- Recruitment procedures that contribute to ensuring equal opportunites for men and women.

Based on these measures, the Company expects the share of the underrepresented sex at managerial levels other than the board to increase. Accelerate supervisor share growth: grow global women a minimum of 1.0 percentage points in years 2022 and 2023 combined with a path towards an additional 0.5 percentage point growth in 2024 for a total of 1.5 percentage point growth from 2022 - 2024.

The share of the underrepresented sex at the end of 2022 is 40% which is over the Company's target and initiatives are therefore planned in the future to keep the target.

#### Data ethics

Risks: Arrow had identified the risks of data breaches and non-compliance to GDPR and other privacy regulations on its business, employees and business partners.

Policy: Arrow Electronics, Inc. takes its privacy responsibility very seriously. Arrow will not transfer Personal Data (as defined below) to any entity, individual, or organization, particularly entities within countries without adequate data protections, except in accordance with the applicable laws and regulations. The company employs administrative and systems protections to assure that Personal Data is transferred only in accordance with applicable privacy regulations. We use appropriate steps to ensure that human resource data is protected and access to the data is restricted to necessary individuals. It is Arrow's policy that employees must process Personal Data fairly and lawfully. Our operations are responsible for collecting Personal Data only for specific, lawful, explicit and legitimate purposes, and for further processing of Personal Data consistent with those purposes. Personal Data that we maintain must be adequate and relevant to the purpose for which it is collected or used. As Arrow Electronics, Inc. is a U.S. company, it has voluntarily decided to comply with the EU - U.S. Privacy Shield Framework and is subject to the investigatory and enforcement powers of the Federal Trade Commission.

Actions: We make reasonable efforts to maintain such Personal Data accurately, to provide reasonable means to correct, delete, or rectify any inaccurate Personal Data, and to store such Personal Data for periods no longer than is necessary. Arrow complies with the EU - U.S. Privacy Shield Framework, as set forth by the U.S. Department of Commerce in consultation with the European Commission, regarding the collection, use and retention of Employee Personal Data received from the European Union. Arrow annually certifies its adherence to the Privacy Shield Principles of notice; choice; accountability for onward transfer; security; data integrity and purpose limitation; access; and recourse, enforcement and liability. To learn more about the EU - U.S. Privacy Shield Framework, please visit https://www.privacyshield.gov/EU-US-Framework. To view Arrow's certification, please visit: https://www.privacyshield.gov/list.

Results: There have been no data breaches in Arrow Denmark during 2022.

#### Events after the balance sheet date

Currently the Company are not experiencing the negative effects of the Ukraine crisis.

Besides the above mentioned, no further events have occurred after the financial year end which could significantly affect the Company's financial position.

#### Outlook

The total revenue for 2023 is estimated to amount to DKK 1,500 million and the profit is expected to be in the range of DKK 208 million. Management expectations are based on the current market environment and no impact of the Ukraine crisis

### Income statement

Note	DKK'000	2022	2021
2	Revenue Cost of sales Other external expenses	1,559,357 -1,358,377 -78,446	974,457 -842,115 -51,587
4 5		122,534 -45,169 -370 -87	80,755 -36,981 -397 -43
6 7	Profit before net financials Financial income Financial expenses	76,908 274 -3,251	43,334 135 -1,008
8	Profit before tax Tax for the year	73,931 -16,203	42,461 -9,392
	Profit for the year	57,728	33,069

### Balance sheet

ASSETS Fixed assets 9 Property, plant and equipment Land and buildings 2,963 3,154 Fixtures and fittings, other plant and equipment 342 378 Leasehold improvements 64 88	Note	DKK'000	2022	2021
Land and buildings         2,963         3,154           Fixtures and fittings, other plant and equipment         342         378           Leasehold improvements         64         88           Total fixed assets         3,369         3,620           Non-fixed assets         5,655         4,358           Inventories         5,655         4,358           Finished goods and goods for resale         5,655         4,358           Receivables         422,427         281,243           Receivables         4008         3,628           Trade receivables from group enterprises         4,008         3,628           10 Deferred tax assets         348         164           Corporation tax receivable         0         1,636           Other receivables         476         442           11 Prepayments         245         204           12 Share capital         49,640         49,538           Total non-fixed assets         482,799         341,213           TOTAL ASSETS         486,168         344,833           EQUITY AND LIABILITIES         Equity         10,902         10,902           Retained earnings         151,167         93,439           Dividend proposed         <				
Fixtures and fittings, other plant and equipment         342         378           Leasehold improvements         64         88           88         3,369         3,620           Total fixed assets         3,369         3,620           Non-fixed assets Inventories         5,655         4,358           Finished goods and goods for resale         5,655         4,358           Receivables         5,655         4,358           Trade receivables         408         3,628           10 Deferred tax assets         348         164           Corporation tax receivable         0         1,636           Other receivables         476         442           11 Prepayments         245         204           12 Prepayments         427,504         287,317           Cash         49,640         49,538           Total non-fixed assets         482,799         341,213           TOTAL ASSETS         486,168         344,833           EQUITY AND LIABILITIES         Equity         10,902         10,902           Retained earnings         151,167         93,439           Dividend proposed         0         0         0           Corporation tax payable         515	9			
Leasehold improvements         64         88           3,369         3,620           Total fixed assets         3,369         3,620           Non-fixed assets Inventories         5,655         4,358           Finished goods and goods for resale         5,655         4,358           Receivables         422,427         281,243           Receivables from group enterprises         4,008         3,628           10 Deferred tax assets         348         164           Corporation tax receivable         0         1,636           Other receivables         476         442           11 Prepayments         245         204           12 Cash         49,640         49,538           Total non-fixed assets         482,799         341,213           TOTAL ASSETS         486,168         344,833           EQUITY AND LIABILITIES Equity         2           Equity         10,902         10,902           Retained earnings         151,167         93,439           Dividend proposed         0         0           Total equity         162,069         104,341           Liabilities other than provisions         515         0           Corporation tax payable <t< td=""><td></td><td></td><td>·</td><td>•</td></t<>			·	•
Total fixed assets   3,369   3,620				
Total fixed assets         3,369         3,620           Non-fixed assets Inventories         5,655         4,358           Finished goods and goods for resale         5,655         4,358           Receivables         5,655         4,358           Receivables         422,427         281,243           Receivables from group enterprises         4,008         3,628           10 Deferred tax assets         348         164           Corporation tax receivable         0         1,636           Other receivables         476         442           11 Prepayments         245         204           12 Share receivables         49,640         49,538           Total non-fixed assets         482,799         341,213           TOTAL ASSETS         486,168         344,833           EQUITY AND LIABILITIES         Equity         10,902           Retained earnings         151,167         93,439           Dividend proposed         0         0           Total equity         162,069         104,341           Liabilities other than provisions         8         0           Non-current liabilities other than provisions         8         0           Trade payables         515		Leasenola Improvements		
Non-fixed assets   Inventories   Finished goods and goods for resale   5,655   4,358     Receivables   5,655   4,358     Receivables   422,427   281,243     Receivables from group enterprises   4,008   3,628     Receivables from group enterprises   4,008   3,628     Deferred tax assets   348   164     Corporation tax receivable   0   1,636     Other receivables   476   442     11 Prepayments   245   204     Cash   49,640   49,538     Total non-fixed assets   482,799   341,213     TOTAL ASSETS   486,168   344,833     EQUITY AND LIABILITIES     Equity   10,902   10,902     Retained earnings   151,167   93,439     Dividend proposed   0   0     Total equity   162,069   104,341     Liabilities other than provisions   Non-current liabilities other than provisions     Corporation tax payable   515   0     Current liabilities other than provisions   7164   649   227,553     Other payables   8,000   3,445     Payables to group enterprises   304,469   227,553     Other payables   304,469   227,553     Other payables   304,469   227,553     Other payables to group enterprises			3,369	3,620
Inventories		Total fixed assets	3,369	3,620
Finished goods and goods for resale         5,655         4,358           Receivables         422,427         281,243           Receivables from group enterprises         4,008         3,628           10 Deferred tax assets         348         164           Corporation tax receivable         0         1,636           Other receivables         476         442           11 Prepayments         245         204           Cash         49,640         49,538           Total non-fixed assets         482,799         341,213           TOTAL ASSETS         486,168         344,833           EQUITY AND LIABILITIES         Equity           Retained earnings         151,167         93,439           Dividend proposed         0         0           Total equity         162,069         104,341           Liabilities other than provisions         515         0           Corporation tax payable         515         0           Current liabilities other than provisions         8,000         3,445           Payables to group enterprises         304,469         227,553           Other payables         11,115         9,494           Total liabilities other than provisions         324,099		Non-fixed assets		
Receivables   Trade receivable   Trade receivable   Trade receivable   Trade receivable   Trade receivable   Trade receivables   Trade receivabl				
Receivables   Trade receivable   Trade r		Finished goods and goods for resale	5,655	4,358
Trade receivables         422,427         281,243           Receivables from group enterprises         4,008         3,628           10 Deferred tax assets         348         164           Corporation tax receivable         0         1,636           Other receivables         476         442           11 Prepayments         245         204           12 Prepayments         427,504         287,317           Cash         49,640         49,538           Total non-fixed assets         482,799         341,213           TOTAL ASSETS         486,168         344,833           EQUITY AND LIABILITIES Equity         10,902         10,902           Retained earnings         151,167         93,439           Dividend proposed         0         0           Total equity         162,069         104,341           Liabilities other than provisions         515         0           Corporation tax payable         515         0           Current liabilities other than provisions         8,000         3,445           Payables to group enterprises         304,469         227,553           Other payables         11,115         9,494           Total liabilities other than provisions			5,655	4,358
Receivables from group enterprises         4,008         3,628           10 Deferred tax assets         348         164           Corporation tax receivable         0         1,636           Other receivables         476         442           11 Prepayments         245         204           Cash         49,640         49,538           Total non-fixed assets         482,799         341,213           TOTAL ASSETS         486,168         344,833           EQUITY AND LIABILITIES         Equity         10,902         10,902           Retained earnings         151,167         93,439           Dividend proposed         0         0         0           Total equity         162,069         104,341           Liabilities other than provisions         515         0           Corporation tax payable         515         0           Current liabilities other than provisions         515         0           Current liabilities other than provisions         8,000         3,445           Payables to group enterprises         304,469         227,553           Other payables         11,115         9,494           Total liabilities other than provisions         324,099         240,492				
Deferred tax assets				
Corporation tax receivable Other receivables         0 1,636 442 476 442           11 Prepayments         245 204           12 Prepayments         245 204           427,504 287,317         287,317           Cash 49,640 49,538         49,640 49,538           Total non-fixed assets         482,799 341,213           TOTAL ASSETS         486,168 344,833           EQUITY AND LIABILITIES Equity         10,902 10,902           Retained earnings 151,167 93,439 Dividend proposed 0 0 0         0           Total equity         162,069 104,341           Liabilities other than provisions Non-current liabilities other than provisions Corporation tax payable         515 0           Current liabilities other than provisions Trade payables Payables to group enterprises 304,469 227,553 Other payables 11,115 9,494         304,469 227,553 (240,492)           Total liabilities other than provisions Other payables other than provisions 323,584 240,492         240,492	10			-
Other receivables         476         442           11 Prepayments         245         204           Losh         49,640         49,538           Total non-fixed assets         482,799         341,213           TOTAL ASSETS         486,168         344,833           EQUITY AND LIABILITIES         Equity           12 Share capital         10,902         10,902           Retained earnings         151,167         93,439           Dividend proposed         0         0           Total equity         162,069         104,341           Liabilities other than provisions         515         0           Corporation tax payable         515         0           Current liabilities other than provisions         8,000         3,445           Payables to group enterprises         304,469         227,553           Other payables         11,115         9,494           Total liabilities other than provisions         324,099         240,492           Total liabilities other than provisions         324,099         240,492	10			
Cash       427,504       287,317         Cash       49,640       49,538         Total non-fixed assets       482,799       341,213         TOTAL ASSETS       486,168       344,833         EQUITY AND LIABILITIES Equity       50       10,902         Retained earnings       151,167       93,439         Dividend proposed       0       0         Total equity       162,069       104,341         Liabilities other than provisions       515       0         Corporation tax payable       515       0         Current liabilities other than provisions       3,000       3,445         Payables to group enterprises       304,469       227,553         Other payables       11,115       9,494         Total liabilities other than provisions       323,584       240,492         Total liabilities other than provisions       324,099       240,492		·	476	
Cash         49,640         49,538           Total non-fixed assets         482,799         341,213           TOTAL ASSETS         486,168         344,833           EQUITY AND LIABILITIES Equity         2         10,902         10,902           Retained capital         10,902         10,902         10,902           Retained earnings         151,167         93,439           Dividend proposed         0         0         0           Total equity         162,069         104,341           Liabilities other than provisions         515         0           Corporation tax payable         515         0           Current liabilities other than provisions         8,000         3,445           Payables to group enterprises         304,469         227,553           Other payables         11,115         9,494           Total liabilities other than provisions         323,584         240,492           Total liabilities other than provisions         324,099         240,492	11	Prepayments	245	204
Total non-fixed assets         482,799         341,213           TOTAL ASSETS         486,168         344,833           EQUITY AND LIABILITIES Equity         \$\$\$\$Equity         \$\$\$\$\$\$15,167         93,439           Dividend earnings         151,167         93,439         9           Dividend proposed         0         0         0           Total equity         162,069         104,341         10,902         10,402         10,402         10,402         10,402         10,403         10,402         10,402         10,403         10,402         10,403 <td></td> <td></td> <td>427,504</td> <td>287,317</td>			427,504	287,317
### TOTAL ASSETS ### A		Cash	49,640	49,538
EQUITY AND LIABILITIES Equity  12 Share capital 10,902 10,902 Retained earnings 151,167 93,439 Dividend proposed 0 0 0  Total equity 162,069 104,341 Liabilities other than provisions Non-current liabilities other than provisions Corporation tax payable 515 0  Current liabilities other than provisions Trade payables 8,000 3,445 Payables to group enterprises 304,469 227,553 Other payables 11,115 9,494  Total liabilities other than provisions 324,099 240,492		Total non-fixed assets	482,799	341,213
Equity   10,902   10,902   Retained earnings   151,167   93,439   151,167   93,439   151,167   93,439   151,167   93,439   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   104,341   162,069   1		TOTAL ASSETS	486,168	344,833
12 Share capital       10,902       10,902         Retained earnings       151,167       93,439         Dividend proposed       0       0         Total equity       162,069       104,341         Liabilities other than provisions       515       0         Corporation tax payable       515       0         Current liabilities other than provisions       8,000       3,445         Payables to group enterprises       304,469       227,553         Other payables       11,115       9,494         Total liabilities other than provisions       323,584       240,492         Total liabilities other than provisions       324,099       240,492		EQUITY AND LIABILITIES		
Retained earnings       151,167       93,439         Dividend proposed       0       0         Total equity       162,069       104,341         Liabilities other than provisions       Non-current liabilities other than provisions         Corporation tax payable       515       0         Current liabilities other than provisions       Trade payables       8,000       3,445         Payables to group enterprises       304,469       227,553         Other payables       11,115       9,494         Total liabilities other than provisions       323,584       240,492         Total liabilities other than provisions       324,099       240,492				
Dividend proposed         0         0           Total equity         162,069         104,341           Liabilities other than provisions         515         0           Non-current liabilities other than provisions         515         0           Current liabilities other than provisions         8,000         3,445           Payables to group enterprises         304,469         227,553           Other payables         11,115         9,494           Total liabilities other than provisions         323,584         240,492           Total liabilities other than provisions         324,099         240,492	12			
Total equity       162,069       104,341         Liabilities other than provisions       515       0         Corporation tax payable       515       0         Current liabilities other than provisions       8,000       3,445         Payables to group enterprises       304,469       227,553         Other payables       11,115       9,494         Total liabilities other than provisions       324,099       240,492				
Liabilities other than provisions       515       0         Corporation tax payable       515       0         Current liabilities other than provisions       300       3,445         Payables to group enterprises       304,469       227,553         Other payables       11,115       9,494         Total liabilities other than provisions       324,099       240,492		Total equity	162,069	104,341
Corporation tax payable         515         0           Current liabilities other than provisions         8,000         3,445           Payables to group enterprises         304,469         227,553           Other payables         11,115         9,494           Total liabilities other than provisions         324,099         240,492				
Current liabilities other than provisions       515       0         Trade payables       8,000       3,445         Payables to group enterprises       304,469       227,553         Other payables       11,115       9,494         323,584       240,492         Total liabilities other than provisions       324,099       240,492			515	0
Current liabilities other than provisions       8,000       3,445         Trade payables       304,469       227,553         Other payables       11,115       9,494         323,584       240,492         Total liabilities other than provisions       324,099       240,492		·		
Trade payables         8,000         3,445           Payables to group enterprises         304,469         227,553           Other payables         11,115         9,494           323,584         240,492           Total liabilities other than provisions         324,099         240,492		Current liabilities other than provisions		
Other payables         11,115         9,494           323,584         240,492           Total liabilities other than provisions         324,099         240,492		Trade payables		
Total liabilities other than provisions         323,584         240,492           324,099         240,492				
Total liabilities other than provisions 324,099 240,492		Other payables		
			<u></u> _	
TOTAL EQUITY AND LIABILITIES 486,168 344,833		Total liabilities other than provisions		
		TOTAL EQUITY AND LIABILITIES	486,168	344,833

- 1 Accounting policies
- 13 Contractual obligations and contingencies, etc.
- 14 Collateral
- 15 Related parties
- 16 Appropriation of profit

# Statement of changes in equity

Note	DKK'000	Share capital	Retained earnings	Dividend proposed	Total
16	Equity at 1 January 2021 Transfer, see "Appropriation of	10,902	60,370	160,000	231,272
	profit" Dividend distributed	0 0	33,069 0	0 -160,000	33,069 -160,000
16	Equity at 1 January 2022 Transfer, see	10,902	93,439	0	104,341
	"Appropriation of profit"	0	57,728	0	57,728
	Equity at 31 December 2022	10,902	151,167	0	162,069

#### Notes to the financial statements

#### 1 Accounting policies

The annual report of Arrow Denmark ApS for 2022 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to large reporting class C entities.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

#### Omission of a cash flow statement

With reference to section 86(4) of the Danish Financial Statements Act, no cash flow statement has been prepared. The Company's cash flows are reflected in the consolidated cash flow statement for the higher-ranking parent company.

#### Reporting currency

The financial statements are presented in Danish kroner (DKK'000).

#### Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rate at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the most recent financial statements is recognised in the income statement as financial income or financial expenses.

#### Income statement

#### Revenue

Income from the sale of goods for resale and finished goods is recognised in revenue when transfer of the most significant rewards and risks to the buyer has taken place and provided that the income can be reliably measured and payment is expected to be received. The date of the transfer of the most significant rewards and risks is based on standardised terms of delivery based on Incoterms® 2010.

Revenue is measured at the fair value of the agreed consideration excluding VAT and taxes charged on behalf of third parties. All discounts and rebates granted are recognised in revenue.

### Cost of sales

Cost of sales includes the cost of goods used in generating the year's revenue.

### Other external expenses

Other external expenses include the year's expenses relating to the Company's core activities, including expenses relating to distribution, sale, advertising, administration, premises, bad debts, payments under operating leases, etc.

### Staff costs

Staff costs include wages and salaries, including compensated absence and pension to the Company's employees, as well as other social security contributions, etc. The item is net of refunds from public authorities.

#### Notes to the financial statements

#### 1 Accounting policies (continued)

#### Depreciation

The item comprises depreciation of property, plant and equipment.

The basis of depreciation, which is calculated as cost less any residual value, is depreciated on a straight line basis over the expected useful life. The expected useful lives of the assets are as follows:

Land and buildings 5-50 years Fixtures and fittings, other plant and 3-10 years equipment

Leasehold improvements 10 years

Depreciation is based on the residual value of the asset and is reduced by impairment losses, if any. The depreciation period and the residual value are determined at the acquisition date and are reassessed annually. Where the residual value exceeds the carrying amount of the asset, no further depreciation charges are recognised.

In the case of changes in the depreciation period or the residual value, the effect on the depreciation charges is recognised prospectively as a change in accounting estimates.

#### Other operating expenses

Other operating expenses comprise items of a secondary nature relative to the Company's core activities, including losses on the sale of fixed assets.

#### Financial income and expenses

Financial income and expenses are recognised in the income statements at the amounts that concern the financial year. Net financials include interest income and expenses as well as allowances and surcharges under the advance-payment-of-tax scheme, etc.

#### Tax

Tax for the year includes current tax on the year's expected taxable income and the year's deferred tax adjustments. The portion of the tax for the year that relates to the profit/loss for the year is recognised in the income statement, whereas the portion that relates to transactions taken to equity is recognised in equity.

The entity is jointly taxed with other group entities. The total Danish income tax charge is allocated between profit/loss-making Danish entities in proportion to their taxable income (full absorption).

Jointly taxed entities entitled to a tax refund are reimbursed by the management company based on the rates applicable to interest allowances, and jointly taxed entities which have paid too little tax pay a surcharge according to the rates applicable to interest surcharges to the management company.

#### Balance sheet

### Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes the acquisition price and costs directly related to the acquisition until the time at which the asset is ready for use.

#### Notes to the financial statements

#### 1 Accounting policies (continued)

#### Leases

Leases that do not transfer substantially all the risks and rewards incident to the ownership to the Company are classified as operating leases. Payments relating to operating leases and any other rent agreements are recognised in the income statement over the term of the lease. The Company's aggregate liabilities relating to operating leases and other rent agreements are disclosed under "Contingent liabilities".

#### Impairment of fixed assets

The carrying amount of property, plant and equipment is assessed for impairment on an annual basis.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists. Impairment losses on goodwill are not reversed.

#### **Inventories**

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value. The net realisable value of inventories is calculated as the sales amount less costs of completion and expenses required to effect the sale and is determined taking into account marketability, obsolescence and development in the expected selling price.

Goods for resale are measured at cost, which comprises the cost of acquisition plus delivery costs as well as other expenses directly attributable to the acquisition.

#### Receivables

The Company has chosen IAS 39 as interpretation for impairment write-down of financial receivables.

Receivables are measured at amortised cost.

### Prepayments

Prepayments recognised under "Assets" comprise prepaid expenses regarding subsequent financial reporting years.

#### Cash

Given the nature of the Group's cash pool arrangement, cash pool balances are not considered cash, but are recognised under "Receivables from group entities".

#### Notes to the financial statements

#### 1 Accounting policies (continued)

#### Equity

#### Proposed dividends

Dividend proposed for the year is recognised as a liability once adopted at the annual general meeting (declaration date). Dividends expected to be distributed for the financial year are presented as a separate item under "Equity".

#### **Provisions**

Provisions comprise anticipated expenses relating to warranty commitments, onerous contracts, restructurings, etc. Provisions are recognised when the Company has a legal or constructive obligation at the balance sheet date as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

Provisions are measured at net realisable value or at fair value if the obligation is expected to be settled far into the future.

Restructuring provisions comprise severance pay to employees, losses incurred due to the termination of contracts, etc. following Management's decision to restructure the Company. Restructuring provisions are recognised when it has been decided to restructure the Company and the restructuring process has been initiated.

#### Income taxes

Current tax payables and receivables are recognised in the balance sheet as the estimated income tax charge for the year, adjusted for prior-year taxes and tax paid on account.

Deferred tax is measured according to the liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax is measured according to the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax assets are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity. Changes in deferred tax due to changes in the tax rate are recognised in the income statement.

### Other payables

Other payables are measured at net realisable value.

#### Segment information

The allocation of revenue to activities and geographical markets is disclosed where these activities and markets differ significantly in the organisation of sales of goods and services.

Notes t	o the	financial	statements
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	DKK'000	2022	2021
2	Segment information		
	Breakdown of revenue by geographical segment:		
	Denmark Other EU countries	1,033,944 59,886	655,350 40,280
	Non-EU countries	465,527	278,827
		1,559,357	974,457

The Company has not disclosed the breakdown of revenue by business segment, as Management is of the opinion that its activities constitute one segment.

### 3 Fee to the auditors appointed in general meeting

Audit fees are not disclosed with reference to section 96(3) of the Danish Financial Statements Act.

4	Staff costs		
	Wages/salaries	41,993	34,258
	Pensions	1,725	1,597
	Other social security costs	437	488
	Other staff costs	1,014	638
		45,169	36,981
	Average number of full-time employees	46	43
	In pursuance of section 98b(3), (ii), of the Danish Financial Stateme Management is not disclosed.	nts Act, remuner	ration to
5	Depreciation of property, plant and equipment		
,	Depreciation of property, plant and equipment  Depreciation of property, plant and equipment	370	397
	Septement of property, plant and equipment		
		370	397
6	Financial income		
	Interest receivable, group entities	274	135
		274	135

### Notes to the financial statements

	DKK'000			2022	2021
8	Tax for the year Estimated tax charge for the year Deferred tax adjustments in the Tax adjustments, prior years			16,515 -184 -128	9,364 28 0
				16,203	9,392
9	Property, plant and equipment		Fixtures and		
			fittings, other		
	DKK'000	Land and buildings	plant and equipment	Leasehold improvements	Total
	•		<u> </u>		
	Cost at 1 January 2022 Additions	10,656 0	6,814 119	237 0	17,707 119
	Cost at 31 December 2022	10,656	6,933	237	17,826
	Impairment losses and	<u> </u>	<u> </u>		<u> </u>
	depreciation at				
	1 January 2022 Depreciation	7,502 191	6,436 155	149 24	14,087 370
	Impairment losses and				310
	depreciation at				
	31 December 2022	7,693	6,591	173	14,457
	Carrying amount at 31 December 2022	2,963	342	64	3,369
	•				
	DKK'000			2022	2021
10	Deferred tax				
	Deferred tax at 1 January Deferred tax adjustment in the y	ear, income state	ment	-164 -184	-192 28
	Deferred tax at 31 December			-348	-164
	Deferred tax relates to:				
	Property, plant and equipment			-69	-83
	Inventories Provisions			-234 -45	-81 0
	Provisions			-45	
				-348	-164

### 11 Prepayments

Prepayments include accrual of expenses relating to subsequent financial years, including rent, insurance policies and other prepayments.

### Notes to the financial statements

2021
10,902
10,902

The Company's share capital has remained DKK 10,902 thousand over the past 5 years.

#### 13 Contractual obligations and contingencies, etc.

#### Other contingent liabilities

The Company is jointly taxed with Arrow Electronics Danish Holdings ApS, which acts as management company, and is jointly and severally liable with other jointly taxed group entities for payment of income taxes as well as withholding taxes on interest, royalties and dividends.

#### Other financial obligations

Other rent and lease liabilities:

DKK'000	2022	2021
Rent and lease liabilities	3,663	4,452

Rent and lease liabilities include rent obligations totalling DKK 1,427 thousand relating to non-cancellable rent agreements and other contracts concerning maintenance of leases as well as liabilities under operating leases concerning cars and IT equipment totalling DKK 2236 thousand.

### 14 Collateral

The Company has not provided any security or other collateral in assets at 31 December 2022.

#### 15 Related parties

Arrow Denmark ApS' related parties comprise the following:

#### Parties exercising control

Related party	Domicile	Basis for control
Arrow Norway AS	Stokkastrandvegen 85, 5578 Nedre Vats, 1160 Vindafjord, Norway	Parent company
Arrow Electronics Inc.	Centennial, Colorado, USA	Ultimate parent company

#### Information about consolidated financial statements

Parent	Domicile	Requisitioning of the parent company's consolidated financial statements
Arrow Electronics Inc.	Centennial, Colorado, USA	https://investor.arrow.com /financials/financial-results /default.aspx
Arrow Electronics EMAESA S.r.I	Milan, Italy	Viale Fulvio Testi, 280,Milan, 20126, Italy

### Related party transactions

### Notes to the financial statements

## 15 Related parties (continued)

Arrow Denmark ApS was engaged in the below related party transactions:

	DKK'000	2022	2021
	Intercompany revenue	1,360	1,087
	Intercompany cost of sales	70,208	44,496
	Cost recharge in	13,967	12,203
	Cost recharge out	21,979	16,650
	Intercompany receivables	4,007	3,630
	Intercompany payables	304,469	227,553
	DKK'000	2022	2021
16	Appropriation of profit Recommended appropriation of profit		
	Retained earnings	57,728	33,069
		57,728	33,069