
Sjølund A/S

Skamlingvejen 146, DK-6093 Sjølund

Annual Report for 1 October 2021 - 30 September 2022

CVR No 10 29 86 44

The Annual Report was
presented and adopted at
the Annual General
Meeting of the Company on
23/3 2023

Zoran Aleksic
Chairman of the General
Meeting



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Management's Statement

The Executive and Supervisory Boards have today considered and adopted the Annual Report of Sjølund A/S for the financial year 1 October 2021 - 30 September 2022.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 30 September 2022 of the Company and the Group and of the results of the Company and Group operations and of consolidated cash flows for 2021/22.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Kolding, 23 March 2023

Executive Board

Zoran Aleksic
CEO

Supervisory Committee

Søren Ravn Jensen
Chairman

Michael Roschmann Skovgaard

Hans Barslund

Independent Auditor's Report

To the Shareholder of Sjølund A/S

Opinion

In our opinion, the Consolidated Financial Statements and the Parent Company Financial Statements give a true and fair view of the financial position of the Group and the Parent Company at 30 September 2022 and of the results of the Group's and the Parent Company's operations and of consolidated cash flows for the financial year 1 October 2021 - 30 September 2022 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Company Financial Statements of Sjølund A/S for the financial year 1 October 2021 - 30 September 2022, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Company, as well as consolidated statement of cash flows ("the Financial Statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

Without modifying our opinion, we draw attention to note 1 to the Financial Statements describing the uncertainty regarding assets and liabilities relating to discontinued activities. Our opinion is not modified in respect of this matter.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financials Statements Act.

Independent Auditor's Report

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Company Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Management's responsibilities for the Financial Statements

Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in pre-

Independent Auditor's Report

paring the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Trekantområdet, 23 March 2023

PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

CVR No 33 77 12 31

Jan Bunk Harbo Larsen
State Authorised Public Accountant
mne30224

Henrik Forthoft Lind
State Authorised Public Accountant
mne34169

Company Information

The Company

Sjølund A/S
Skamlingvejen 146
DK-6093 Sjølund

Telephone: + 45 76991777
Website: www.sjoelund.dk

CVR No: 10 29 86 44
Financial period: 1 October - 30 September
Incorporated: 10 May 1986
Municipality of reg. office: Kolding

Supervisory Committee

Søren Ravn Jensen, Chairman
Michael Roschmann Skovgaard
Hans Barslund

Executive Board

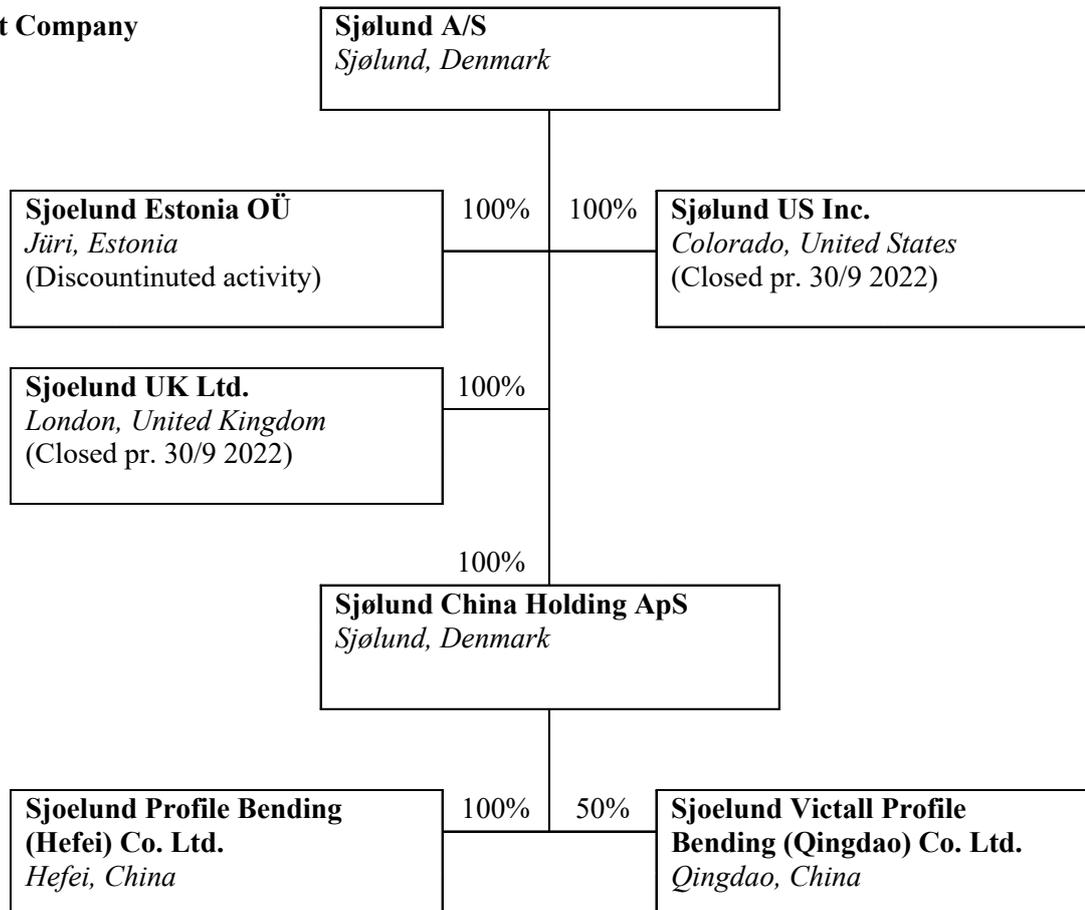
Zoran Aleksic

Auditors

PricewaterhouseCoopers
Statsautoriseret Revisionspartnerselskab
Herredsvej 32
DK-7100 Vejle

Group Chart

Parent Company



Financial Highlights

Seen over a five-year period, the development of the Group is described by the following financial highlights:

	Group				
	2021/22 TDKK	2020/21 TDKK	2019/20 TDKK	2018/19 TDKK	2017/18 TDKK
Key figures					
Profit/loss					
Gross profit/loss	37.893	53.509	97.801	106.505	76.439
Profit/loss before financial income and expenses	-5.645	-53.495	12.513	24.953	28.283
Net financials	19.304	-3.709	-3.245	-5.093	-636
Net profit/loss for the year	13.093	-57.600	6.351	14.675	20.950
Balance sheet					
Balance sheet total	63.482	88.060	178.855	184.275	176.598
Equity	14.968	-100	55.540	49.353	66.353
Cash flows					
Cash flows from:					
- operating activities	26.669	-5.596	-1.661	41.377	26.927
- investing activities	-2.385	3.003	-4.546	-6.656	-46.927
investment in property, plant and equipment	-2.532	1.583	-4.253	-6.656	-910
- financing activities	-29.827	-23.679	-14.312	-6.922	47.370
Change in cash and cash equivalents for the year	-5.543	-26.272	-20.519	27.799	27.370
Number of employees	102	177	201	216	121
Ratios					
Return on assets	-8,9%	-60,7%	7,0%	13,5%	16,0%
Solvency ratio	23,6%	-0,1%	31,1%	26,8%	37,6%
Return on equity	176,1%	-207,8%	12,1%	25,4%	37,4%

See the description under accounting policies.

Management's Review

Key activities

Sjølund Group's main activity is profile bending, machining and welding of steel and aluminum profiles. We drive to create value for our customers with delivering quality products and innovative solutions.

Development in the year

The income statement of the Group for 2021/22 shows a profit of TDKK 13,093, and at 30 September 2022 the balance sheet of the Group shows equity of TDKK 14,968.

Following the development over the latest years 2021/22 has been a year of defining and focusing on core competencies and market presence and taking the needed actions to fulfill that strategy.

The financial year has been characterized by several significant factors:

- As part of change of ownership of the Group a new financial structure has been agreed with our bank. This restructuring includes a waiver of debt from the bank equal to 20 million DKK included as financial income.
- Continued high competition in the Wind segment resulting in low margins and continued underutilization of the facility in Estonia the group has reduced its activities in this segment. Following this, it was decided to close the entity in Estonia which has been effectuated in 2021/22.
- Ordinary profit in both the Danish and Chinese entities has been positive in second half of the financial year.

The result of the group is over all evaluated and considered satisfactory when we consider the conditions in the beginning of the financial year.

The financial position as per September 2022 showing an equity for the group of 15 MDKK is overall considered satisfactory as well.

The past year and follow-up on development expectations from last year

The expectation going into this financial year was that the result would be a minor loss.

The result for 2021/22 is realized at a loss of around 10 MDKK on ordinary operations during first half of the financial year. Second half of the financial year has overall realized a positive result and positive net cash flow.

Management's Review

Capital resources

The financial structure has been restructured with the bank. Overdraft facilities as well as long term loans has been committed for a 3-year period and provides sufficient financial resources for the future growth and expectations.

As per September 30th., 2022, the cash reserve amounts to 19 MDKK.

Foreign exchange risks

As per the business model of the company there are no special risks neither commercially nor financially.

The group has a currency exposure with regard to fluctuations in USD, GBP and CNY and the business activities within these markets.

Targets and expectations for the year ahead

For the year 2022/23 the Group result is expected to be profitable around 2-5 MDKK.

External environment

It is the valuation of the management that the environment impact of the activities of the Sjølund Group are limited. All production processes are powered by electricity with recertification. The production facility is heated with gas or electricity. Water is only used for sanitary purposes.

Furthermore, the group is certified in accordance with ISO 14001 standard and consequently monitoring and focusing on reduction and optimizing on the environment impact of the activities.

Unusual events

Due to continued uncertainties arising from the war in Ukraine, covid, etc. the Group constantly enhances internal procedures in order to adapt and change accordingly.

We thereby strive to have as minimal impact as possible through agile pricing, procurement strategies and contract negotiations.

Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

Income Statement 1 October - 30 September

	Note	Group		Parent company	
		2021/22 TDKK	2020/21 TDKK	2021/22 TDKK	2020/21 TDKK
Gross profit/loss		37.893	53.509	28.222	40.399
Staff expenses	3	-40.930	-71.559	-33.511	-40.304
Depreciation, amortisation and impairment of intangible assets and property, plant and equipment	4	-2.608	-35.445	-1.027	-1.641
Profit/loss before financial income and expenses		-5.645	-53.495	-6.316	-1.546
Income from investments in subsidiaries		0	0	428	-52.460
Financial income including waiver	5	21.170	564	21.090	851
Financial expenses	6	-1.866	-4.273	-1.757	-4.211
Profit/loss before tax		13.659	-57.204	13.445	-57.366
Tax on profit/loss for the year	7	-566	-396	-352	-234
Net profit/loss for the year		13.093	-57.600	13.093	-57.600

Balance Sheet 30 September

Assets

	Note	Group		Parent company	
		2022 TDKK	2021 TDKK	2022 TDKK	2021 TDKK
Machinery		9.572	9.810	2.813	3.840
Other fixtures and fittings, tools and equipment		0	0	0	0
Property, plant and equipment in progress		305	144	305	144
Property, plant and equipment	9	9.877	9.954	3.118	3.984
Investments in subsidiaries	10	0	0	19.888	17.481
Investments in associates	11	0	0	0	0
Fixed asset investments		0	0	19.888	17.481
Fixed assets		9.877	9.954	23.006	21.465
Inventories	12	14.114	13.191	5.926	7.747
Trade receivables		23.648	47.767	13.443	33.509
Receivables from group enterprises		0	0	2.693	5.225
Other receivables		1.077	1.617	0	0
Deferred tax asset	13	0	352	0	352
Prepayments	14	130	0	130	0
Receivables		24.855	49.736	16.266	39.086
Cash at bank and in hand		9.636	15.179	7.991	5.171
Assets relating to discontinued activities	8	5.000	0	0	0
Currents assets		53.605	78.106	30.183	52.004
Assets		63.482	88.060	53.189	73.469

Balance Sheet 30 September

Liabilities and equity

	Note	Group		Parent company	
		2022 TDKK	2021 TDKK	2022 TDKK	2021 TDKK
Share capital		500	500	500	500
Reserve for net revaluation under the equity method		0	0	2.534	0
Reserve for exchange rate conversion		1.519	1.376	1.376	1.376
Retained earnings		12.949	-1.976	10.558	-1.976
Equity		14.968	-100	14.968	-100
Credit institutions		22.042	0	22.042	0
Lease obligations		638	1.033	638	921
Other payables		3.199	3.122	3.199	3.122
Long-term debt	16	25.879	4.155	25.879	4.043
Credit institutions	16	958	48.045	958	48.045
Lease obligations	16	283	338	283	275
Trade payables		8.385	18.220	4.662	7.162
Payables to group enterprises		0	4.332	2.561	6.499
Other payables	16	8.009	13.070	3.878	7.545
Liabilities relating to discontinued activities	8	5.000	0	0	0
Short-term debt		22.635	84.005	12.342	69.526
Debt		48.514	88.160	38.221	73.569
Liabilities and equity		63.482	88.060	53.189	73.469
Uncertainty relating to recognition and measurement	1				
Unusual events	2				
Distribution of profit	15				
Contingent assets, liabilities and other financial obligations	19				
Related parties	20				
Accounting Policies	21				

Statement of Changes in Equity

Group

	Share capital	Reserve for net revaluation under the equity method	Reserve for exchange rate conversion	Retained earnings	Total
	TDKK	TDKK	TDKK	TDKK	TDKK
Equity at 1 October	500	0	1.376	-1.976	-100
Exchange adjustments relating to foreign entities	0	0	143	1.975	2.118
Other equity movements	0	0	0	-143	-143
Net profit/loss for the year	0	0	0	13.093	13.093
Equity at 30 September	500	0	1.519	12.949	14.968

Parent company

	Share capital	Reserve for net revaluation under the equity method	Reserve for exchange rate conversion	Retained earnings	Total
	TDKK	TDKK	TDKK	TDKK	TDKK
Equity at 1 October	500	0	1.376	-1.976	-100
Exchange adjustments relating to foreign entities	0	0	0	1.975	1.975
Net profit/loss for the year	0	2.534	0	10.559	13.093
Equity at 30 September	500	2.534	1.376	10.558	14.968

Cash Flow Statement 1 October - 30 September

	Note	Group	
		2021/22 TDKK	2020/21 TDKK
Net profit/loss for the year		13.093	-57.600
Adjustments	17	-14.307	37.881
Change in working capital	18	10.316	18.432
Cash flows from operating activities before financial income and expenses		9.102	-1.287
Financial income		21.170	564
Financial expenses		-3.389	-4.273
Cash flows from ordinary activities		26.883	-4.996
Corporation tax		-214	-600
Cash flows from operating activities		26.669	-5.596
Purchase of property, plant and equipment		-2.532	1.583
Fixed asset investments made etc		147	1.420
Cash flows from investing activities		-2.385	3.003
Repayment of loans including waiver from credit institutions		-25.044	-4.037
Reduction of lease obligations		-450	-1.403
Repayment of payables to group enterprises		-4.333	-18.239
Cash flows from financing activities		-29.827	-23.679
Change in cash and cash equivalents		-5.543	-26.272
Cash and cash equivalents at 1 October		15.179	41.451
Cash and cash equivalents at 30 September		9.636	15.179
Cash and cash equivalents are specified as follows:			
Cash at bank and in hand		9.636	15.179
Cash and cash equivalents at 30 September		9.636	15.179

Notes to the Financial Statements

1 Uncertainty relating to recognition and measurement

The Annual Report is affected by uncertainty in the valuation of DKK 5 million recognized under Assets relating to discontinued activities and DKK 5 million Liabilities relating to discontinued activities respectively. The uncertainty relates to the close down of the subsidiary in Estonia. Sjølund A/S has no legal or actual obligation to cover any potential underbalance. The amounts recognized are the management's best estimate per 30 September 2022. Please refer to note 8 for further information.

2 Unusual events

Profit of the year includes a waiver of debt from the bank equal to 20 million DKK included as financial income in connection with the restructuring of the company. 2020/2021 was affected by additional impairment of mainly intangible assets of approx. 30 million DKK.

	Group		Parent company	
	2021/22 TDKK	2020/21 TDKK	2021/22 TDKK	2020/21 TDKK
3 Staff expenses				
Wages and salaries	37.768	67.786	30.367	36.778
Pensions	2.108	2.336	2.108	2.336
Other social security expenses	1.054	1.437	1.036	1.190
	40.930	71.559	33.511	40.304
Including remuneration to the Executive and Supervisory Boards of:				
Executive Board	1.922	2.862	1.922	2.862
Supervisory Board	323	262	323	262
	2.245	3.124	2.245	3.124
Average number of employees	102	177	57	64

Notes to the Financial Statements

	Group		Parent company	
	2021/22 TDKK	2020/21 TDKK	2021/22 TDKK	2020/21 TDKK
4 Depreciation, amortisation and impairment of intangible assets and property, plant and equipment				
Amortisation of intangible assets	0	30.092	0	0
Depreciation of property, plant and equipment	2.608	5.353	1.027	1.641
	2.608	35.445	1.027	1.641
5 Financial income including waiver				
Interest received from group enterprises	0	0	92	155
Other financial income	21.170	564	20.998	696
	21.170	564	21.090	851
6 Financial expenses				
Interest paid to group enterprises	0	291	0	326
Other financial expenses	1.865	3.982	1.757	3.885
Exchange adjustments, expenses	1	0	0	0
	1.866	4.273	1.757	4.211

Notes to the Financial Statements

	Group		Parent company	
	<u>2021/22</u>	<u>2020/21</u>	<u>2021/22</u>	<u>2020/21</u>
	TDKK	TDKK	TDKK	TDKK
7 Tax on profit/loss for the year				
Current tax for the year	566	763	352	601
Deferred tax for the year	0	-202	0	-202
	566	561	352	399
which breaks down as follows:				
Tax on profit/loss for the year	566	396	352	234
Tax on changes in equity	0	165	0	165
	566	561	352	399

8 Discontinuing activities

The Company in Estonia is in a process of being closed, as a result, it has not been possible to obtain updated financial information as of 30 September 2022. Fixed assets, etc. has been sold in the Estonian company, and it is the management's assessment that as of 30 September 2022 there are primarily cash (assets) and creditors that must be settled. Sjølund A/S has no legal or actual obligation. Therefore, the closing of the company in Estonia will not have a negative impact on Sjølund A/S.

Notes to the Financial Statements

9 Property, plant and equipment

Group

	Machinery	Other fixtures and fittings, tools and equipment	Property, plant and equipment in progress
	TDKK	TDKK	TDKK
Cost at 1 October	88.476	2.326	144
Additions for the year	2.370	0	161
Cost at 30 September	<u>90.846</u>	<u>2.326</u>	<u>305</u>
Impairment losses and depreciation at 1 October	78.666	2.326	0
Depreciation for the year	2.608	0	0
Impairment losses and depreciation at 30 September	<u>81.274</u>	<u>2.326</u>	<u>0</u>
Carrying amount at 30 September	<u>9.572</u>	<u>0</u>	<u>305</u>
Including assets under finance leases amounting to	<u>878</u>	<u>0</u>	<u>0</u>

Notes to the Financial Statements

9 Property, plant and equipment (continued)

Parent company

	Machinery	Other fixtures and fittings, tools and equipment	Property, plant and equipment in progress
	TDKK	TDKK	TDKK
Cost at 1 October	60.770	2.326	144
Additions for the year	0	0	161
Cost at 30 September	<u>60.770</u>	<u>2.326</u>	<u>305</u>
Impairment losses and depreciation at 1 October	56.930	2.326	0
Depreciation for the year	1.027	0	0
Impairment losses and depreciation at 30 September	<u>57.957</u>	<u>2.326</u>	<u>0</u>
Carrying amount at 30 September	<u>2.813</u>	<u>0</u>	<u>305</u>
Including assets under finance leases amounting to	<u>878</u>	<u>0</u>	<u>0</u>

Notes to the Financial Statements

	Parent company	
	2022	2021
	TDKK	TDKK
10 Investments in subsidiaries		
Cost at 1 October	71.679	71.679
Disposals for the year	-62.052	0
Cost at 30 September	<u>9.627</u>	<u>71.679</u>
Value adjustments at 1 October	-54.198	-3.113
Disposals for the year	62.056	0
Exchange adjustment	1.975	1.376
Net profit/loss for the year	428	-8.996
Revaluations for the year, net	0	-13.372
Amortisation of goodwill	0	-3.762
Impairment losses for the year	0	-26.331
Value adjustments at 30 September	<u>10.261</u>	<u>-54.198</u>
Carrying amount at 30 September	<u>19.888</u>	<u>17.481</u>

Investments in subsidiaries are specified as follows:

Name	Place of registered office	Share capital	Votes and ownership
Sjølund China Holding ApS	Kolding, Denmark	DKK 9.620k	100%
Sjølund US Inc. (Closed pr. 30/9 2022)	Colorado, United States	USD 1k	100%
Sjølund UK Ltd. (Closed pr. 30/9 2022)	London, United Kingdom	GBP 0k	100%

Notes to the Financial Statements

	Group		Parent company	
	2022 TDKK	2021 TDKK	2022 TDKK	2021 TDKK
11 Investments in associates				
Cost at 1 October	7.727	7.727	0	0
Cost at 30 September	7.727	7.727	0	0
Value adjustments at 1 October	-7.727	-7.727	0	0
Value adjustments at 30 September	-7.727	-7.727	0	0
Carrying amount at 30 September	0	0	0	0

Investments in associates are specified as follows:

Name	Place of registered office	Votes and ownership
Sjoelund Victall Profile Bending (Qingdao) Co. Ltd.	Qingdao, China	50%

12 Inventories

Raw materials and consumables	5.670	3.464	3.317	2.280
Work in progress	7.634	5.511	2.308	3.342
Finished goods and goods for resale	810	4.216	301	2.125
	14.114	13.191	5.926	7.747

Notes to the Financial Statements

	Group		Parent company	
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u>2021</u>
	TDKK	TDKK	TDKK	TDKK
13 Provision for deferred tax				
Provision for deferred tax at 1 October	-352	-335	-352	-335
Amounts recognised in the income statement for the year	352	-202	352	-202
Amounts recognised in equity for the year	<u>0</u>	<u>185</u>	<u>0</u>	<u>185</u>
Provision for deferred tax at 30 September	<u>0</u>	<u>-352</u>	<u>0</u>	<u>-352</u>

The recognised tax asset mainly comprises to leasehold improvements and machinery.

14 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions and interest as well.

	Parent company	
	<u>2021/22</u>	<u>2020/21</u>
	TDKK	TDKK
15 Distribution of profit		
Reserve for net revaluation under the equity method	2.534	0
Retained earnings	<u>10.559</u>	<u>-57.600</u>
	<u>13.093</u>	<u>-57.600</u>

Notes to the Financial Statements

16 Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

	Group		Parent company	
	2022 TDKK	2021 TDKK	2022 TDKK	2021 TDKK
Credit institutions				
Between 1 and 5 years	22.042	0	22.042	0
Long-term part	22.042	0	22.042	0
Other short-term debt to credit institutions	958	48.045	958	48.045
	23.000	48.045	23.000	48.045
Lease obligations				
Between 1 and 5 years	638	1.033	638	921
Long-term part	638	1.033	638	921
Within 1 year	283	338	283	275
	921	1.371	921	1.196
Other payables				
Between 1 and 5 years	3.199	3.122	3.199	3.122
Long-term part	3.199	3.122	3.199	3.122
Other short-term payables	8.009	13.070	3.878	7.545
	11.208	16.192	7.077	10.667

Notes to the Financial Statements

	Group	
	<u>2021/22</u>	<u>2020/21</u>
	TDKK	TDKK
17 Cash flow statement - adjustments		
Financial income including waiver	-21.170	-564
Financial expenses	1.866	4.273
Depreciation, amortisation and impairment losses, including losses and gains on sales	2.608	35.445
Tax on profit/loss for the year	566	396
Other adjustments	1.823	-1.669
	<u>-14.307</u>	<u>37.881</u>
18 Cash flow statement - change in working capital		
Change in inventories	-921	22.810
Change in receivables	24.531	5.579
Change in trade payables, etc	-13.294	-10.705
Fair value adjustments of hedging instruments	0	748
	<u>10.316</u>	<u>18.432</u>

Notes to the Financial Statements

	Group		Parent company	
	2022	2021	2022	2021
	TDKK	TDKK	TDKK	TDKK
19 Contingent assets, liabilities and other financial obligations				
Rental and lease obligations				
Lease obligations under operating leases. Total future lease payments:				
Within 1 year	275	38	275	39
Between 1 and 5 years	921	603	921	603
	1.196	641	1.196	642
Lease commitments, non-cancellation period up to 87 months.	23.628	30.480	22.540	28.179

Other contingent liabilities

The company has issued guarantee to bank as a part of the group finance facility agreement in Sjølund A/S.

Shares in subsidiaries with a carrying value of TDKK 18,557 have been pledged to provide security for the bank

The group companies are jointly and severally liable for tax on the jointly taxed incomes etc of the Group. The total amount of corporation tax payable is disclosed in the Annual Report of Ravn Jensen Holding A/S, which is the management company of the joint taxation purposes. Moreover, the group companies are jointly and severally liable for Danish withholding taxes by way of dividend tax, tax on royalty payments and tax on un-earned income. Any subsequent adjustments of corporation taxes and withholding taxes may increase the Company's liability.

Notes to the Financial Statements

20 Related parties

Basis

Controlling interest

Ravn Jensen Holding A/S

Immediate Parent Company

Transactions

The Company has chosen only to disclose transactions which have not been made on an arm's length basis in accordance with section 98(c)(7) of the Danish Financial Statements Act.

Notes to the Financial Statements

21 Accounting Policies

The Annual Report of Sjølund A/S for 2021/22 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Consolidated and Parent Company Financial Statements for 2021/22 are presented in TDKK.

Recognition and measurement

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Certain financial assets and liabilities are measured at amortised cost, which involves the recognition of a constant effective interest rate over the maturity period. Amortised cost is calculated as original cost less any repayments and with addition/deduction of the cumulative amortisation of any difference between cost and the nominal amount. In this way, capital losses and gains are allocated over the maturity period.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

Basis of consolidation

The Consolidated Financial Statements comprise the Parent Company, Sjølund A/S, and subsidiaries in which the Parent Company directly or indirectly holds more than 50% of the votes or in which the Parent Company, through share ownership or otherwise, exercises control. Enterprises in which the Group holds between 20% and 50% of the votes and exercises significant influence but not control are classified as associates.

Notes to the Financial Statements

21 Accounting Policies (continued)

On consolidation, items of a uniform nature are combined. Elimination is made of intercompany income and expenses, shareholdings, dividends and accounts as well as of realised and unrealised profits and losses on transactions between the consolidated enterprises.

The Parent Company's investments in the consolidated subsidiaries are set off against the Parent Company's share of the net asset value of subsidiaries stated at the time of consolidation.

Business combinations

Business acquisitions carried through on or after 1 July 2018

Acquisitions of subsidiaries are accounted for using the purchase method under which the identifiable assets and liabilities of the entity acquired are measured at fair value at the time of acquisition. Acquired contingent liabilities are recognised at fair value in the Consolidated Financial Statements to the extent that the value can be measured reliably.

The time of acquisition is the time when the Group obtains control of the entity acquired.

The cost of the entity acquired is the fair value of the consideration agreed, including consideration contingent on future events. Transaction costs directly attributable to the acquisition of subsidiaries are recognised in the income statement as incurred.

Positive differences between the cost of the entity acquired and identifiable assets and liabilities are recognised as goodwill in intangible assets in the balance sheet and are amortised in the income statement on a straight-line basis over their estimated useful lives. Amortisation of goodwill is allocated in the Consolidated Financial Statements to the operations to which goodwill is related. Where the differences are negative, they are recognised immediately in the income statement.

Where the purchase price allocation is not final, positive and negative differences from acquired subsidiaries due to changes to the recognition and measurement of identifiable net assets may be adjusted for up to 12 months after the time of acquisition. These adjustments are also reflected in the value of goodwill or negative goodwill, including in amortisation already made.

Where cost includes contingent consideration, this is measured at fair value at the time of acquisition. Contingent consideration is subsequently measured at fair value. Any value adjustments are recognised in the income statement.

In respect of step acquisitions, any previously held investments in the entity acquired are remeasured at fair value at the time of acquisition. The difference between the carrying amount of the investment previously held and the fair value is recognised in the income statement.

Notes to the Financial Statements

21 Accounting Policies (continued)

Business acquisitions carried through before 1 July 2018

Subject to some exemptions, acquisitions carried through before 1 July 2018 are accounted for under the same accounting policies as those applying to business combinations carried through on or after 1 July 2018. The most material exemptions are:

- Identifiable assets and liabilities of the entity acquired are recognised only if they are probable.
- Identifiable contingent liabilities of the entity acquired are not recognised in the consolidated balance sheet.
- Where the purchase price allocation is not final, positive and negative differences due to changes to the recognition and measurement of the acquired net assets may be adjusted until the end of the financial year following the year of acquisition. These adjustments are also reflected in the value of goodwill or negative goodwill, including in amortisation already made.
- Transaction costs directly attributable to the acquisition of subsidiaries are included as part of cost.
- After the initial recognition, adjustment of contingent consideration is recognised directly with its counter entry in initial purchase price, thus correcting the value of goodwill or negative goodwill.
- In respect of step acquisitions, the carrying amount of the existing investments is recognised in cost.

Leases

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership (finance leases) are recognised in the balance sheet at the lower of the fair value of the leased asset and the net present value of the lease payments computed by applying the interest rate implicit in the lease or an alternative borrowing rate as the discount rate. Assets acquired under finance leases are depreciated and written down for impairment under the same policy as determined for the other fixed assets of the Group.

The remaining lease obligation is capitalised and recognised in the balance sheet under debt, and the interest element on the lease payments is charged over the lease term to the income statement.

All other leases are considered operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the lease term.

Notes to the Financial Statements

21 Accounting Policies (continued)

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement. Where foreign exchange transactions are considered hedging of future cash flows, the value adjustments are recognised directly in equity.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Hedge accounting

Changes in the fair values of derivative financial instruments that are designated and qualify as hedges of expected future transactions are recognised in retained earnings under equity as regards the effective portion of the hedge. The ineffective portion is recognised in the income statement. If the hedged transaction results in an asset or a liability, the amount deferred in equity is transferred from equity and recognised in the cost of the asset or the liability, respectively. If the hedged transaction results in an income or an expense, the amount deferred in equity is transferred from equity to the income statement in the period in which the hedged transaction is recognised. The amount is recognised in the same item as the hedged transaction.

Income Statement

Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably and it is probable that the economic benefits relating to the sale will flow to the Group.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve revenue for the year.

Notes to the Financial Statements

21 Accounting Policies (continued)

Other external expenses

Other external expenses comprise and expenses for premises, sales and distribution as well as office expenses, etc.

Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue, other operating income, expenses for raw materials and consumables and other external expenses.

Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of property, plant and equipment.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Group, including gains and losses on the sale of intangible assets and property, plant and equipment.

Income from investments in subsidiaries and associates

The items "Income from investments in subsidiaries" and "Income from investments in associates" in the income statement include the proportionate share of the profit for the year.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

Notes to the Financial Statements

21 Accounting Policies (continued)

The Company is jointly taxed with Sjølund Management ApS. The tax effect of the joint taxation is allocated to enterprises in proportion to their taxable incomes.

Balance Sheet

Intangible assets

Goodwill acquired is measured at cost less accumulated amortisation. Goodwill is amortised on a straight-line basis over its useful life, which is assessed at 10 years.

Customer related assets are measured at the lower of cost less accumulated amortisation and recoverable amount. Client relationships are amortised on a straight-line basis over its useful life, which is assessed at 10 years.

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Plant and machinery	5-10 years
Other fixtures and fittings, tools and equipment	3-10 years

Depreciation period and residual value are reassessed annually.

Impairment of fixed assets

The carrying amounts of property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

Investments in subsidiaries and associates

Investments in subsidiaries and associates are recognised and measured under the equity method.

Notes to the Financial Statements

21 Accounting Policies (continued)

The items “Investments in subsidiaries” and “Investments in associates” in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition with deduction or addition of unrealised inter-company profits or losses and with addition of the remaining value of any increases in value and goodwill calculated at the time of acquisition of the enterprises.

The total net revaluation of investments in subsidiaries and associates is transferred upon distribution of profit to “Reserve for net revaluation under the equity method” under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries and the associates.

Subsidiaries and associates with a negative net asset value are recognised at DKK 0. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

Other fixed asset investments

Other fixed asset investments consist of deposits.

Inventories

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of goods for resale, raw materials and consumables equals landed cost.

The cost of finished goods and work in progress comprises the cost of raw materials, consumables and direct labour with addition of indirect production costs. Indirect production costs comprise the cost of indirect materials and labour as well as maintenance and depreciation of the machinery, factory buildings and equipment used in the manufacturing process as well as costs of factory administration and management.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

Notes to the Financial Statements

21 Accounting Policies (continued)

Prepayments

Prepayments comprise prepaid expenses concerning rent, insurance premiums, subscriptions and interest.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

Current tax receivables and liabilities

Current tax liabilities and receivables are recognised in the balance sheet as the expected taxable income for the year adjusted for tax on taxable incomes for prior years and tax paid on account. Extra payments and repayment under the on-account taxation scheme are recognised in the income statement in financial income and expenses.

Financial debts

Loans are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

Notes to the Financial Statements

21 Accounting Policies (continued)

Cash Flow Statement

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand".

The cash flow statement cannot be immediately derived from the published financial records.

Financial Highlights

Explanation of financial ratios

Return on assets	$\frac{\text{Profit before financials} \times 100}{\text{Total assets}}$
Solvency ratio	$\frac{\text{Equity at year end} \times 100}{\text{Total assets at year end}}$
Return on equity	$\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$