



WATSON-MARLOW FLEXICON A/S

FREJASVEJ 2-6, 4100 RINGSTED

ANNUAL REPORT

1 JANUARY - 31 DECEMBER 2019

**The Annual Report has been presented and
adopted at the Company's Annual General
Meeting on 15 May 2020**

Lars Petersen

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COMPANY DETAILS

Company	Watson-Marlow Flexicon A/S Frejasvej 2-6 4100 Ringsted
	Website: www.wmftg.com/flexicon E-mail: flexicon@wmftg.com
	CVR No.: 10 13 93 84 Established: 1 January 1986 Registered Office: Ringsted Financial Year: 1 January - 31 December
Board of Directors	Andrew Gordon Silver, chairman Mette Juhl Jørgensen James Henry Wright
Board of Executives	Mette Juhl Jørgensen
Auditor	Deloitte Statsautoriseret Revisionspartnerselskab Weidekampsgade 6 2300 Copenhagen

STATEMENT BY BOARD OF DIRECTORS AND BOARD OF EXECUTIVES

Today the Board of Directors and Board of Executives have discussed and approved the Annual Report of Watson-Marlow Flexicon A/S for the financial year 1 January - 31 December 2019.

The Annual Report is presented in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the Company's financial position at 31 December 2019 and of the results of the Company's operations and cash flows for the financial year 1 January - 31 December 2019.

The Management's Review includes in our opinion a fair presentation of the matters dealt with in the Review.

We recommend the Annual Report be approved at the Annual General Meeting.

Ringsted, 15 May 2020

Board of Executives

Mette Juhl Jørgensen

Board of Directors

Andrew Gordon Silver
Chairman

Mette Juhl Jørgensen

James Henry Wright

INDEPENDENT AUDITOR'S REPORT

To the Shareholders of Watson-Marlow Flexicon A/S

Opinion

We have audited the *Financial Statements* of Watson-Marlow Flexicon A/S for the *financial year 1 January - 31 December 2019*, which comprise income statement, balance sheet, *statement of changes in equity, cash flows*, notes and a summary of significant accounting policies. The *Financial Statements* are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the *Financial Statements* give a true and fair view of the assets, liabilities and financial position of the Company at 31 December 2019 and of the results of the *Company's* operations and cash flows for the *financial year 1 January - 31 December 2019* in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the *Financial Statements*" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of *Financial Statements* that give a true and fair view in accordance with the Danish Financial Statements Act and for such Internal control as Management determines is necessary to enable the preparation of *Financial Statements* that are free from material misstatement, whether due to fraud or error.

In preparing the *Financial Statements*, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the *Financial Statements* unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the *Financial Statements* as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these *Financial Statements*.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the *Financial Statements*, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

INDEPENDENT AUDITOR'S REPORT

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the *Financial Statements* and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the *Financial Statements* or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the *Financial Statements*, including the disclosures, and whether the *Financial Statements* represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the *Financial Statements* does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the *Financial Statements*, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the *Financial Statements* or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that Management's Review is in accordance with the *Financial Statements* and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of Management's Review.

Copenhagen, 15 May 2020

Deloitte Statsautoriseret Revisionspartnerselskab
CVR no. 33 96 35 56

Jens Sejer Pedersen
State Authorised Public Accountant
MNE no. mne14986

FINANCIAL HIGHLIGHTS

	2019	2018	2017	2016	2015
	DKK '000	DKK '000	DKK '000	DKK '000	DKK '000
Income statement					
Gross profit/loss.....	58.319	50.615	55.698	50.937	35.532
Operating profit/loss.....	31.204	25.905	31.240	30.319	16.282
Financial income and expenses, net.....	-86	-50	-69	-92	-8
Profit/loss for the year.....	24.269	20.157	24.300	23.570	12.423
Balance sheet					
Balance sheet total.....	66.566	47.110	49.609	51.444	36.318
Equity.....	45.981	33.712	37.553	37.254	25.685
Cash flows					
Investment in tangible fixed assets.....	-421	-280	-836	-644	-641

MANAGEMENT'S REVIEW

Principal activities

As in prior years, the Company's primary activities consist of design, production and sale of filling and encapsulation machines.

Development in activities and financial position

The Gross Profit for the financial year amounts to DKK ('000) 58,319 against DKK ('000) 50,615 in the previous year, corresponding to an increase of 15.2 %. Profit before Tax amounts to DKK ('000) 31,118 against DKK ('000) 25,855 last year.

Volume has increased in 2019 compared to 2018 due to an increase in number of delivered fully-automatic filling systems. The successful launch of the new FPC60 system in 2019 is expected to contribute to a significant growth in system sales in the coming years.

The increase in volume and profit for the year compared to 2018 was in line with the company's expectations.

The Management considers the profit for the year satisfactory.

Significant events after the end of the financial year

The Covid-19 pandemic has currently not induced significant impact on the demand for the Company's products, and the Company's supply chain remains relatively unharmed. The total impact for the Company will depend on the future development of the pandemic.

No other events have occurred after the end of the financial year of material importance for the Company's financial position.

Special risks

Operating risks

The Company's most significant operating risks are related to the ability to maintain a strong position on its key markets and to be on the forefront of the technological development within the Company's main products.

Financial risks

The Company is through its operations, investments and financing only to a certain extent exposed to changes in foreign exchange rates and changes in the market rate of interest.

Foreign exchanges risks

The Company's revenue is almost entirely in DKK or EUR which significantly reduces its exchange risks. However, a part of the cost of goods is in GBP and USD so the Company is exposed to significant changes in these currencies.

Environmental situation

The Company is certified according to ISO 9001:2015, ISO 14001:2015 and ISO 45001. The Company is working determinedly to improve the environmental effort. This is done within the framework of the Spirax-Sarco Group's overall targets.

MANAGEMENT'S REVIEW

Knowledge resources

The Company has always worked actively to attract and retain well-qualified manpower at all levels of the organization. As part of these efforts, the qualifications of the employees are continuously upgraded through both in-house and external training.

Future expectations

The Company expects volume and profit for the year 2020 to be approximately the same level as in 2019.

INCOME STATEMENT 1 JANUARY - 31 DECEMBER

	Note	2019 DKK '000	2018 DKK '000
GROSS PROFIT	1	58.319	50.615
Distribution costs.....	1	-12.099	-11.921
Administrative expenses.....	1	-15.016	-12.789
OPERATING PROFIT		31.204	25.905
Financial expenses.....	2	-86	-50
PROFIT BEFORE TAX		31.118	25.855
Tax on profit/loss for the year.....	3	-6.849	-5.698
PROFIT FOR THE YEAR	4	24.269	20.157

BALANCE SHEET AT 31 DECEMBER

ASSETS	Note	2019 DKK '000	2018 DKK '000
Development projects completed.....		1.267	1.430
Intangible fixed assets acquired.....		132	172
Goodwill.....		218	393
Intangible fixed assets.....	5	1.617	1.995
Other plant, machinery, tools and equipment.....		648	561
Leasehold improvements.....		357	614
Tangible fixed assets.....	6	1.005	1.175
Rent deposit and other receivables.....		447	447
Fixed asset investments.....	7	447	447
FIXED ASSETS.....		3.069	3.617
Raw materials and consumables.....		11.832	8.899
Work in progress.....		8.151	3.384
Finished goods and goods for resale.....		1.566	4.201
Inventories.....		21.549	16.484
Trade receivables.....		2.787	5.274
Receivables from group enterprises.....		26.006	11.397
Other receivables.....		672	20
Corporation tax receivable.....		714	0
Prepayments and accrued income.....	8	411	511
Receivables.....		30.590	17.202
Cash and cash equivalents.....		11.358	9.807
CURRENT ASSETS.....		63.497	43.493
ASSETS.....		66.566	47.110

BALANCE SHEET AT 31 DECEMBER

EQUITY AND LIABILITIES	Note	2019 DKK '000	2018 DKK '000
Share capital.....	9	1.200	1.200
Reserve for development costs.....		988	1.115
Retained profit.....		19.793	19.397
Proposed dividend.....		24.000	12.000
EQUITY.....		45.981	33.712
Provision for deferred tax.....	10	1.061	694
Other provisions for liabilities.....	11	945	846
PROVISION FOR LIABILITIES.....		2.006	1.540
Other liabilities.....		1.305	0
Long-term liabilities.....	12	1.305	0
Prepayments received from customers.....		1.679	676
Trade payables.....		3.373	4.080
Payables to group enterprises.....		7.389	1.234
Corporation tax.....		0	664
Other liabilities.....		4.833	5.204
Current liabilities.....		17.274	11.858
LIABILITIES.....		18.579	11.858
EQUITY AND LIABILITIES.....		66.566	47.110
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EQUITY

	Share capital	Reserve for development costs	Retained profit	Proposed dividend	Total
Equity at 1 January 2019.....	1.200	1.115	19.397	12.000	33.712
Dividend paid.....				-12.000	-12.000
Proposed distribution of profit.....			269	24.000	24.269
Transferred to reserve for development costs.....		-127	127		
Equity at 31 December 2019.....	1.200	988	19.793	24.000	45.981

CASH FLOW STATEMENT 1 JANUARY - 31 DECEMBER

	2019	2018
	DKK '000	DKK '000
Profit/loss for the year.....	24.269	20.157
Reversed depreciation of the year.....	1.133	1.037
Adjustment of other financial income.....	86	50
Reversed tax on profit/loss for the year.....	6.849	5.698
Corporation tax paid.....	-7.861	-4.267
Change in inventory.....	-5.065	676
Change in receivables (ex tax).....	-12.674	-4.127
Change in current liabilities (ex bank and tax).....	7.482	312
Other cash flows from operating activities.....	0	-7
CASH FLOWS FROM OPERATING ACTIVITY.....	14.219	19.529
Purchase of intangible fixed assets.....	-164	-1.648
Purchase of tangible fixed assets.....	-421	-280
CASH FLOWS FROM INVESTING ACTIVITY.....	-585	-1.928
Dividend paid in the financial year.....	-12.000	-24.000
Other cash flows from financing activities.....	-86	-50
CASH FLOWS FROM FINANCING ACTIVITY.....	-12.086	-24.050
CHANGE IN CASH AND CASH EQUIVALENTS.....	1.548	-6.449
Cash and cash equivalents at 1 January.....	9.807	16.256
CASH AND CASH EQUIVALENTS AT 31 DECEMBER.....	11.355	9.807
Specification of cash and cash equivalents at 31 December:		
Cash and cash equivalents.....	11.355	9.807
CASH AND CASH EQUIVALENTS, NET DEBT.....	11.355	9.807

NOTES

	2019 DKK '000	2018 DKK '000	Note
Staff costs			1
Average number of employees 55 (2018: 55)			
Wages and salaries.....	29.892	30.157	
Pensions.....	4.877	4.527	
Social security costs.....	567	220	
	35.336	34.904	
<p>The remuneration of the Board of Executives is, in accordance with section 98 b(3) of the Danish Financial Statements Act, not disclosed, as the Board of Executives consists of only one member. No remuneration has been paid to the Board of Directors.</p>			
Financial expenses			2
Other interest expenses.....	86	50	
	86	50	
Tax on profit/loss for the year			3
Calculated tax on taxable income of the year.....	6.480	5.326	
Adjustment of tax for previous years.....	3	0	
Adjustment of deferred tax.....	366	372	
	6.849	5.698	
Proposed distribution of profit			4
Proposed dividend for the year.....	24.000	12.000	
Retained earnings.....	269	8.157	
	24.269	20.157	
Intangible fixed assets			5
	Development projects completed	Intangible fixed assets acquired	Goodwill
Cost at 1 January 2019.....	1.523	201	4.845
Additions.....	164	0	0
Cost at 31 December 2019.....	1.687	201	4.845
Amortisation at 1 January 2019.....	93	29	4.452
Amortisation for the year.....	327	40	175
Amortisation at 31 December 2019.....	420	69	4.627
Carrying amount at 31 December 2019.....	1.267	132	218

Capitalized development costs consist of external costs incurred in connection with the development of a new, uniquely configurable aseptic fill / finish system. Management has high expectations for the system's use and has not found any indication of impairment in relation to the carrying amount.

NOTES

			Note
Tangible fixed assets			6
	Other plant, machinery, tools and equipment	Leasehold improvements	
Cost at 1 January 2019.....	4.016	2.954	
Additions.....	421	0	
Disposals.....	-1.230	0	
Cost at 31 December 2019.....	3.207	2.954	
Depreciation and impairment losses at 1 January 2019.....	3.455	2.340	
Reversal of depreciation of assets disposed of.....	-1.230	0	
Depreciation for the year.....	334	257	
Depreciation and impairment losses at 31 December 2019...	2.559	2.597	
Carrying amount at 31 December 2019.....	648	357	
Fixed asset investments			7
		Rent deposit and other receivables	
Cost at 1 January 2019.....		447	
Cost at 31 December 2019.....		447	
Carrying amount at 31 December 2019.....		447	
	2019 DKK '000	2018 DKK '000	
Prepayments and accrued income			8
Prepaid expenses.....	411	511	
	411	511	
Share capital			9
Specification of the share capital:			
Shares, 1.200 in the denomination of 1.000 DKK.....	1.200	1.200	
	1.200	1.200	

NOTES

					Note
Provision for deferred tax					10
Provision for deferred tax comprises deferred tax on contract work in progress, inventory and intangible and tangible fixed assets.					
			2019	2018	
			DKK '000	DKK '000	
Deferred tax, beginning of year.....			695	322	
Deferred tax of the year, income statement.....			366	372	
Deferred tax for the year through profit/loss statement.....			1.061	694	
 Other provisions for liabilities					11
Provisions expected to mature within one year.....			945	846	
Other provisions for liabilities includes warranty provisions etc.					
 Long-term liabilities					12
	31/12 2019	Repayment	Debt	31/12 2018	Current
	total liabilities	next year	outstanding	total liabilities	portion at the
			after 5 years		beginning
					of the year
Other liabilities.....	1.305	0	0	0	0
	1.305	0	0	0	0
 Contingencies etc.					13
Rental commitments					
The company has entered into operating leases with remaining terms up to 55 months. The residual lease payments amount to DKK ('000) 1,953 (2018: DKK ('000) 2,082).					
 Contingent liabilities					
Joint liabilities					
The Danish companies of the group is jointly and severally liable for tax on the group's jointly taxed income and for certain possible withholding taxes such as dividend tax and royalty tax, and for the joint registration of VAT.					
Tax payable of the group's jointly taxed income amounts to DKK ('000) 9.425 at the balance sheet date.					

NOTES**Note****Related parties**

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The controlling interest of Watson-Marlow Flexicon A/S includes:

Controlling interest

Related parties with a controlling interest comprise Spirax-Sarco Investments Ltd., Charlton House, Cheltenham, Gloucestershire, GL53 BER, United Kingdom.

Related parties with a significant influence comprise Spirax-Sarco Engineering BV., Charlton House, Cheltenham, Gloucestershire, GL53 BER, United Kingdom.

Other related parties having performed transactions with the company

The company's related parties having a significant influence comprise subsidiaries and associates as well as the companies' Board of Directors, Board of Executives and executive officers and their relatives. Related parties also include companies in which the above mentioned group of persons has material interests.

Transactions with related parties

The company did not carry out any material transactions that were not concluded on market conditions. According to section 98c, subsection 7 of the Danish Financial Statements Act information is given only on transactions that were not performed on common market conditions.

Consolidated financial statements

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Name and registered office address of the Parent preparing consolidated financial statements for the smallest group:

Spirax-Sarco Engineering Plc, Charlton House, Cheltenham, Gloucestershire, GL53 8ER, United Kingdom, www.spiraxsarcoengineering.com.

ACCOUNTING POLICIES

The Annual Report of Watson-Marlow Flexicon A/S for 2019 has been presented in accordance with the provisions of the Danish Financial Statements Act for enterprises in reporting class C, medium enterprise.

A change in the presentation of work in progress on contracts has been made in 2019. Contract work in progress is now recognised as inventories and received prepayments from customers are recognised as liabilities. Comparative figures are adjusted accordingly.

The change in presentation entails an increase of DKK 3.6 mio. in assets and liabilities per 31 December 2019 and an increase of DKK ('000) 115 per 31 December 2018. Key figures are also adjusted.

INCOME STATEMENT

Net revenue

Net revenue from sale of merchandise and finished goods is recognised in the Income Statement if supply and risk transfer to purchaser has taken place before the end of the year and if the income can be measured reliably and is expected to be received. Net revenue is recognised exclusive of VAT, duties and less discounts related to the sale.

Where products with a high degree of individual adjustments are delivered, recognition in net revenue is made as and when the production progresses, the net revenue being equal to the sales value of the work performed for the year (the production method). This method is applied when the total costs and expenses regarding the contract and the degree of completion at the balance sheet date can be reliably assessed, and it is likely that the financial benefits will flow to the company.

Production costs

Production costs comprise costs, including wages and salaries and write-off, incurred to achieve the net revenue for the year. Commercial enterprises recognise cost of sales, and the manufacturing enterprises recognise production costs equal to the revenue for the year, including direct and indirect costs of raw materials and consumables, wages and salaries, rent and leasing and depreciation of production plant.

Amortisation of capitalised development and research costs and the development costs that do not fulfil the criteria for capitalisation are also recognised in production costs.

Write-down is recognised in connection with expected losses on project contracts.

Distribution costs

The costs incurred for distribution of goods sold during the year and for sales campaigns carried out during the year are recognised in distribution costs. The costs of the sales personnel, advertising and exhibition costs and amortisation are also recognised in distribution costs.

Administrative expenses

Administrative expenses recognise costs incurred during the year regarding management and administration of the group, inclusive of costs relating to the administrative staff, executives, office premises, office expenses etc and related amortisation.

Financial income and expenses

Financial income and expenses include interest income and expenses, financial expenses of finance leases, realised and unrealised gains and losses arising from investments in financial assets, debt and transactions in foreign currencies, amortisation of financial assets and liabilities as well as charges and allowances under the tax-on-account scheme etc. Financial income and expenses are recognised in the income statement by the amounts that relate to the financial year.

ACCOUNTING POLICIES

Tax

The tax for the year, which consists of the current tax for the year and changes in deferred tax, is recognised in the income statement by the portion that may be attributed to the profit for the year, and is recognised directly in the equity by the portion that may be attributed to entries directly to the equity.

BALANCE SHEET

Intangible fixed assets

Acquired goodwill is measured at cost less accumulated amortisation. Goodwill is amortised on a straight-line basis over the expected useful life which is estimated to 10 years. The period of amortisation is determined based on an assessment of the acquired company’s position in the market and earnings profile, and the industry-specific conditions.

Development costs comprise costs and amortisation, which directly or indirectly can be related to the company’s development activities and which fulfil the criteria for recognition. Development costs are amortised on a straight-line basis over the expected useful life which is estimated to 5 years.

Tangible fixed assets

Production plant and machinery, other plants, fixtures and equipment are measured at cost less accumulated depreciation and write-down.

The depreciation base is cost less estimated residual value after end of useful life.

The cost includes the acquisition price and costs incurred directly in connection with the acquisition until the time when the asset is ready to be used. As regards self-manufactured assets, the cost price includes cost of materials, components, subcontractors, direct payroll and indirect production costs.

Straight-line depreciation is provided on the basis of an assessment of the expected useful lives of the assets and their residual value:

	Useful life
Production plant and machinery.....	2-8 years
Other plant, fixtures and equipment.....	3-5 years
Leasehold improvements.....	5 years

Estimated useful lives and residual values are reassessed annually.

Profit or loss on disposal of tangible fixed assets is stated as the difference between the sales price less selling costs and the carrying amount at the time of sale. Profit or loss is recognised in the income statement as other operating income or other operating expenses.

Fixed asset investments

Impairment of fixed assets

The carrying amount of intangible and tangible fixed assets together with investments, which are not measured at fair value, are valued on an annual basis for indications of impairment other than that reflected by amortisation and depreciation.

In the event of impairment indications, an impairment test is made for each asset or group of assets, respectively. If the net realisable value is lower than the carrying amount, write-down is provided to the lower value.

The recoverable amount is calculated at the higher of net selling price and capital value. The capital value is determined as the fair value of the expected net cash flows from the use of the asset or group of assets and the expected net cash flows from sale of the asset or group of assets after the end of its useful life.

ACCOUNTING POLICIES

Inventories

Inventories are measured at cost using the FIFO-principle. If the net realisable value is lower than cost, write-down is provided to the lower value.

The cost of merchandise as well as raw materials and consumables is calculated at acquisition price with addition of transportation and similar costs.

The cost of finished goods and work in progress includes cost of raw materials, consumables, direct payroll cost and indirect production cost. Indirect production costs include indirect materials and payroll and maintenance and depreciation of the machines, factory buildings and equipment used in the production process, cost of factory administration and management and capitalised development costs relating to the products.

The net realisable value of inventories is stated at sales price less completion costs and costs incurred to execute the sale and is determined with due regard to marketability, obsolescence and development in expected sales price.

Receivables

Receivables are measured at amortised cost which usually corresponds to nominal value. The value is reduced by write-down to meet expected losses.

Accruals, assets

Accruals recognised as assets include costs incurred relating to the subsequent financial year.

Other provisions for liabilities

Other provisions for liabilities include the expected cost of warranty commitments and deferred tax.

Warranty commitments include liabilities for improvement of work within the warranty period. The provision for liabilities is measured and recognised on the basis of experience with warranty work.

When it is likely that the total costs will exceed the total income on the contract work in progress, a provision is made for the total loss that is anticipated for the contract. The provision is recognised as a cost under production costs.

Tax payable and deferred tax

Current tax liabilities and receivable current tax are recognised in the balance sheet as the calculated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and taxes paid on account.

The Company is subject to joint taxation with Danish group companies. The current corporation tax is distributed among the joint taxable companies in proportion to their taxable income and with full allocation and refund related to tax losses. The joint taxable companies are included in the on account tax scheme. Joint taxation contributions receivable and payable are recognised in the Balance Sheet under current assets and liabilities, respectively.

Deferred tax is measured on the temporary differences between the carrying amount and the tax value of assets and liabilities.

Deferred tax assets, including the tax value of tax loss carry-forwards, are measured at the expected realisable value of the asset, either by set-off against tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that under the legislation in force on the balance sheet date would be applicable when the deferred tax is expected to crystallise as current tax. Any changes in the deferred tax resulting from changes in tax rates, are recognised in the income statement, except from items recognised directly in equity.

ACCOUNTING POLICIES

Liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

Foreign currency translation

Transactions in foreign currencies are translated at the rate of exchange on the transaction date. Exchange differences arising between the rate on the transaction date and the rate on the payment date are recognised in the income statement as a financial income or expense.

Receivables, payables and other monetary items in foreign currencies that are not settled on the balance sheet date are translated at the exchange rate on the balance sheet date. The difference between the exchange rate on the balance sheet date and the exchange rate at the time of occurrence of the receivables or payables is recognised in the income statement as financial income or expenses.

Fixed assets acquired in foreign currencies are translated at the rate of exchange on the transaction date.

ACCOUNTING POLICIES

CASH FLOW STATEMENT

The cash flow statement shows the company's cash flows for the year for operating activities, investing activities and financing activities in the year, the change in cash and cash equivalents of the year and cash and cash equivalents at beginning and end of the year.

Cash flows from operating activities:

Cash flows from operating activities are computed as the results for the year adjusted for non-cash operating items, changes in net working capital and corporation tax paid.

Cash flows from investing activities:

Cash flows from investing activities include payments in connection with purchase and sale of intangible and tangible fixed asset and fixed asset investments.

Cash flows from financing activities:

Cash flows from financing activities include changes in the size or composition of share capital and related costs, and borrowings and repayment of interest-bearing debt and payment of dividend to shareholders.

Cash and cash equivalents:

Cash and cash equivalents include bank overdraft and cash in hand.